Rule 3.19A.2

Appendix 3Y

Change of Director's Interest Notice

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX become ASX's property and may be made public.

Introduced 30/09/01 Amended 01/01/11

| Name of entity | MACMAHON HOLDINGS LIMITED |
|----------------|---------------------------|
| ABN | 93 007 634 406 |

We (the entity) give ASX the following information under listing rule 3.19A.2 and as agent for the director for the purposes of section 205G of the Corporations Act.

| Name of Director | MICHAEL JOHN FINNEGAN |
|---------------------|-----------------------|
| Date of last notice | 29 July 2024 |

Part 1 - Change of director's relevant interests in securities

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Note: In the case of a company, interests which come within paragraph (i) of the definition of "notifiable interest of a director" should be disclosed in this part.

| Direct or indirect interest | Direct Interest | |
|---|--|--|
| Nature of indirect interest (including registered holder) | Not Applicable | |
| Note: Provide details of the circumstances giving rise to the relevant interest | | |
| Date of change | 19 September 2024 | |
| No. of securities held prior to change | Ordinary Fully Paid Shares | |
| | 134,511 Ordinary Fully Paid Shares. | |
| | 4,585,497 Ordinary Fully Paid Shares held by the Trustee of the Macmahon Employee Share Ownership Trust. | |
| | 300,000 Ordinary fully paid shares held by Sonia Louise Finnegan (spouse) | |
| | Performance Rights | |
| | Performance Rights issued under the Senior Manager Long Term Incentive Plan, with shares to be acquired on-market if performance conditions are achieved. Performance conditions are summarised in Macmahon's 2024 Annual Remuneration Report. | |
| | 3,245,283 Performance Rights – FY22 Grant | |
| | 5,674,576 Performance Rights – FY23 Grant | |
| | 6,962,962 Performance Rights – FY24 Grant | |

| Class | Performance Rights | |
|---|--|--|
| | Ordinary Fully Paid Shares | |
| Number acquired | 2,716,981 Ordinary Fully Paid Shares | |
| Number disposed | 528,302 Performance Rights – FY22 Grant | |
| Value/Consideration Note: If consideration is non-cash, provide details and estimated valuation | Nil | |
| No. of securities held after change | Ordinary Fully Paid Shares | |
| | 134,511 Ordinary Fully Paid Shares. | |
| | 7,302,478 Ordinary Fully Paid Shares held by the Trustee of the Macmahon Employee Share Ownership Trust. | |
| | 300,000 Ordinary fully paid shares held by Sonia Louise Finnegan (spouse) | |
| | Performance Rights | |
| | Performance Rights issued under the Senior Manager Long Term Incentive Plan, with shares to be acquired on-market if performance conditions are achieved. Performance conditions are summarised in Macmahon's 2024 Annual Remuneration Report. | |
| | 5,674,576 Performance Rights – FY23 Grant 6,962,962 Performance Rights – FY24 Grant | |
| Nature of change Example: on-market trade, off-market trade, exercise of options, issue of securities under dividend reinvestment plan, participation in | 2,716,981 Performance Rights issued under the Senior Manager Long Term Incentive Plan FY22 Grant vested due to meeting performance conditions and converted into Ordinary Fully Paid Shares. | |
| buy-back | 528,302 Performance Rights issued under the Senior Manager Long Term Incentive Plan FY22 Grant forfeited because of failure to meet performance conditions | |

Part 2 – Change of director's interests in contracts

Note: In the case of a company, interests which come within paragraph (ii) of the definition of "notifiable interest of a director" should be disclosed in this part.

| Detail of contract | Not Applicable |
|--|----------------|
| Nature of interest | Not Applicable |
| Name of registered holder | Not Applicable |
| (if issued securities) | |
| Date of change | Not Applicable |
| No. and class of securities to which interest related prior to change | Not Applicable |
| Note: Details are only required for a contract in relation to which the interest has changed | |

| Interest acquired | Not Applicable |
|--|----------------|
| Interest disposed | Not Applicable |
| Value/Consideration | Not Applicable |
| Note: If consideration is non-cash, provide details and an estimated valuation | |
| Interest after change | Not Applicable |

Part 3 – *Closed period

| Were the interests in the securities or contracts detailed above traded during a *closed period where prior written clearance was required? | No |
|---|----------------|
| If so, was prior-written clearance provided to allow the trade to proceed during this period? | Not Applicable |
| If prior written clearance was provided, on what date was this provided? | Not Applicable |