

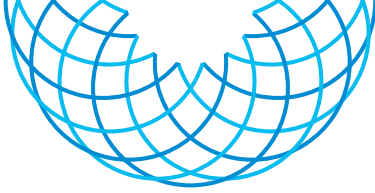


Arena

Better Communities. Together.

ARENA REIT

**2024
ANNUAL
REPORT**



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Further information can be found online at:
www.arena.com.au

ABOUT THIS REPORT

The financial statements in this report cover Arena REIT (the 'Group') comprising Arena REIT Limited, Arena REIT No. 1, Arena REIT No. 2, and their controlled entities for the period 1 July 2023 to 30 June 2024. The financial statements are presented in Australian currency.

The Responsible Entity of Arena REIT No. 1 and Arena REIT No. 2 (the 'Trusts') is Arena REIT Management Limited (ACN 600 069 761, AFSL 465754).



A close-up photograph of a child's hand in a grey sweater moving a wooden toy car on a wooden board game. The car is blue and white with a number '1' on its side. The board game has wooden pieces and a blue textured mat. The background is blurred, showing a window and indoor plants.

Arena REIT acknowledges the Traditional Custodians of the lands on which our business and assets operate, and recognises their ongoing connection to land, waters and community.

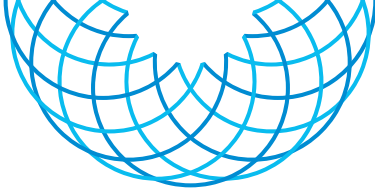
IMPORTANT NOTICE

This report has been prepared by Arena REIT (Arena) comprising Arena REIT Limited (ACN 602 365 186), Arena REIT Management Limited (ACN 600 069 761 AFSL No. 465754) as responsible entity of Arena REIT No.1 (ARSN 106 891 641) and Arena REIT No.2 (ARSN 101 067 878). The information contained in this report is current only as at the date of this report or as otherwise stated herein. This report may not be reproduced or distributed without Arena's prior written consent. The information contained in this report is not investment or financial product advice and is not intended to be used as the basis for making an investment decision. Arena has not considered the investment objectives, financial circumstances or particular needs of any particular recipient. You should consider your own financial situation, objectives and needs, conduct an independent investigation of, and if necessary obtain professional advice in relation to, this report. Past performance is not an indicator or guarantee of future performance.

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This report is for information purposes only and should not be considered as a solicitation, offer or invitation for subscription, purchase or sale of securities in any jurisdiction, or to any person to whom it would not be lawful to make such an offer or invitation.

This report contains forward-looking statements including certain forecast financial information. The words "anticipate", "believe", "expect", "project", "forecast", "estimate", "outlook", "upside", "likely", "intend", "should", "could", "may", "target", "plan", and other similar expressions are intended to identify forward-looking statements. The forward-looking statements are made only as at the date of this report and involve known and unknown risks, uncertainties, assumptions and other factors, many of which are beyond the control of Arena and its directors. Such statements are not guarantees of future performance and actual results may differ materially from anticipated result, performance or achievements expressed or implied by the forward-looking statements. Other than as required by law, although they believe there is a reasonable basis for the forward-looking statements, neither Arena nor any other person (including any director, officer, or employee of Arena or any related body corporate) gives any representation, assurance or guarantee (express or implied) as to the accuracy or completeness of each forward-looking statement or that the occurrence of any event, result, performance or achievement will actually occur. You should not place undue reliance on any of the forward-looking statements.



FY2024 HIGHLIGHTS

Arena REIT is an ASX200 listed group that develops, owns and manages social infrastructure property across Australia.

Our objective is to deliver an attractive and predictable distribution to investors with earnings growth prospects over the medium to long term.

TOTAL ASSETS

\$1.62 billion

up 3.5% on 30 June 2023

MARKET CAPITALISATION

\$1.38 billion

as at 30 June 2024

STATUTORY NET PROFIT

\$57.5 million

down 22.5% on FY2023

NET OPERATING PROFIT

\$62 million

up 4.7% on FY2023

EARNINGS PER SECURITY (EPS)

17.65 cents

up 3.2% on FY2023

DISTRIBUTIONS PER SECURITY (DPS)

17.4 cents

up 3.6% on FY2023

PER ANNUM FIVE YEAR TOTAL ASX RETURN PERFORMANCE¹

12.2%

NET ASSET VALUE (NAV) PER SECURITY

\$3.41

down 0.3% on FY2023





GEARING

22.6%

4.1 years weighted average facility term

AVERAGE LIKE-FOR-LIKE RENTAL GROWTH

+4.9%

REVALUATION UPLIFT

\$4 million

in line with 30 June 2023 investment property value

HEDGE COVER²

81%

4.1 years weighted average hedge term

WEIGHTED AVERAGE LEASE EXPIRY (WALE)

18.5 years

as at 30 June 2024

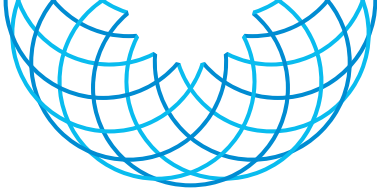
CAPITAL DEPLOYED

\$63 million

in FY2024

2. Includes the incremental value attributed by forward start interest rate swaps entered into as at 30 June 2024.





PORTFOLIO SUMMARY

AS AT 30 JUNE 2024

Arena's portfolio of social infrastructure properties is leased to a diversified tenant base in the early learning and healthcare sectors.

TOTAL PROPERTIES

276

- ▶ 255 Early Learning Centres
- ▶ 9 Healthcare
- ▶ 12 ELC developments

TOTAL PORTFOLIO VALUE

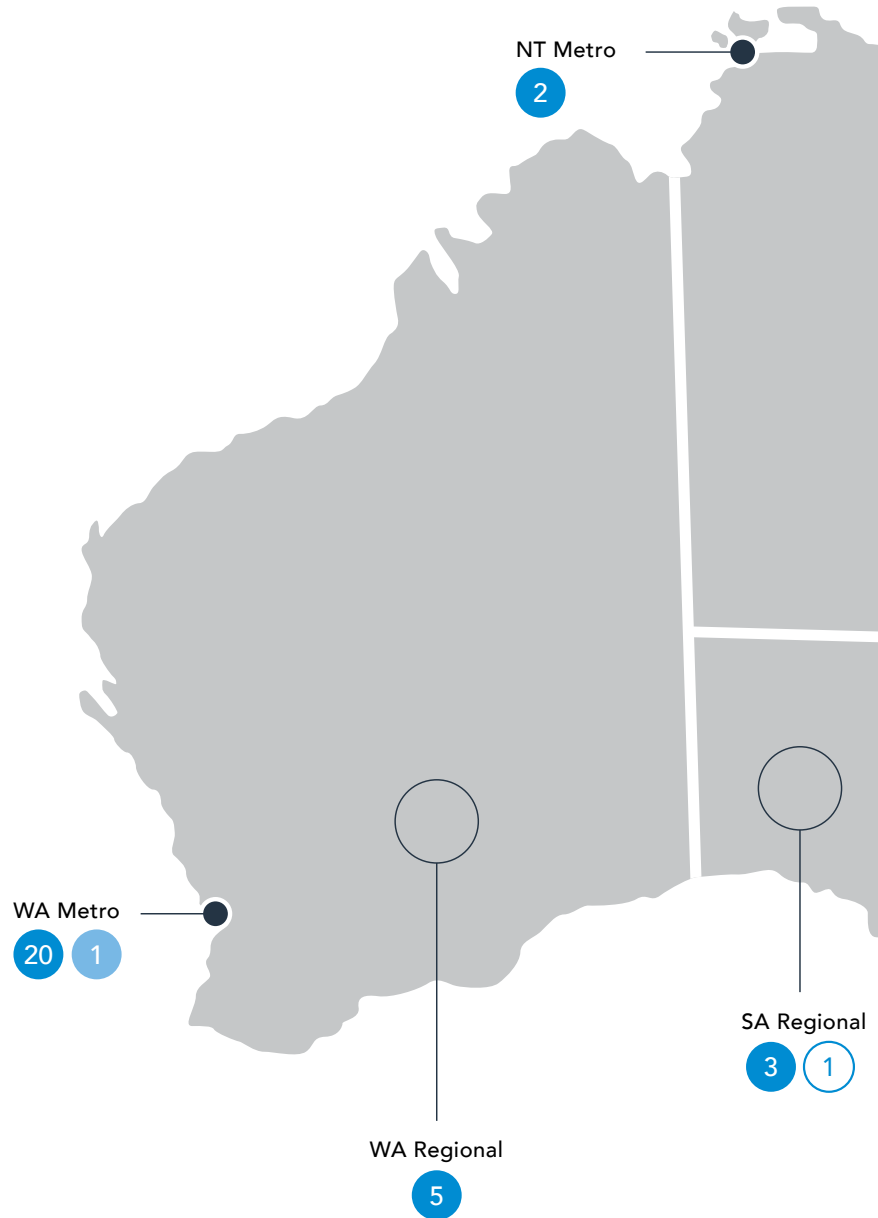
\$1.58 billion

- ▶ \$1.44 billion Early Learning Centres
- ▶ 135 million Healthcare

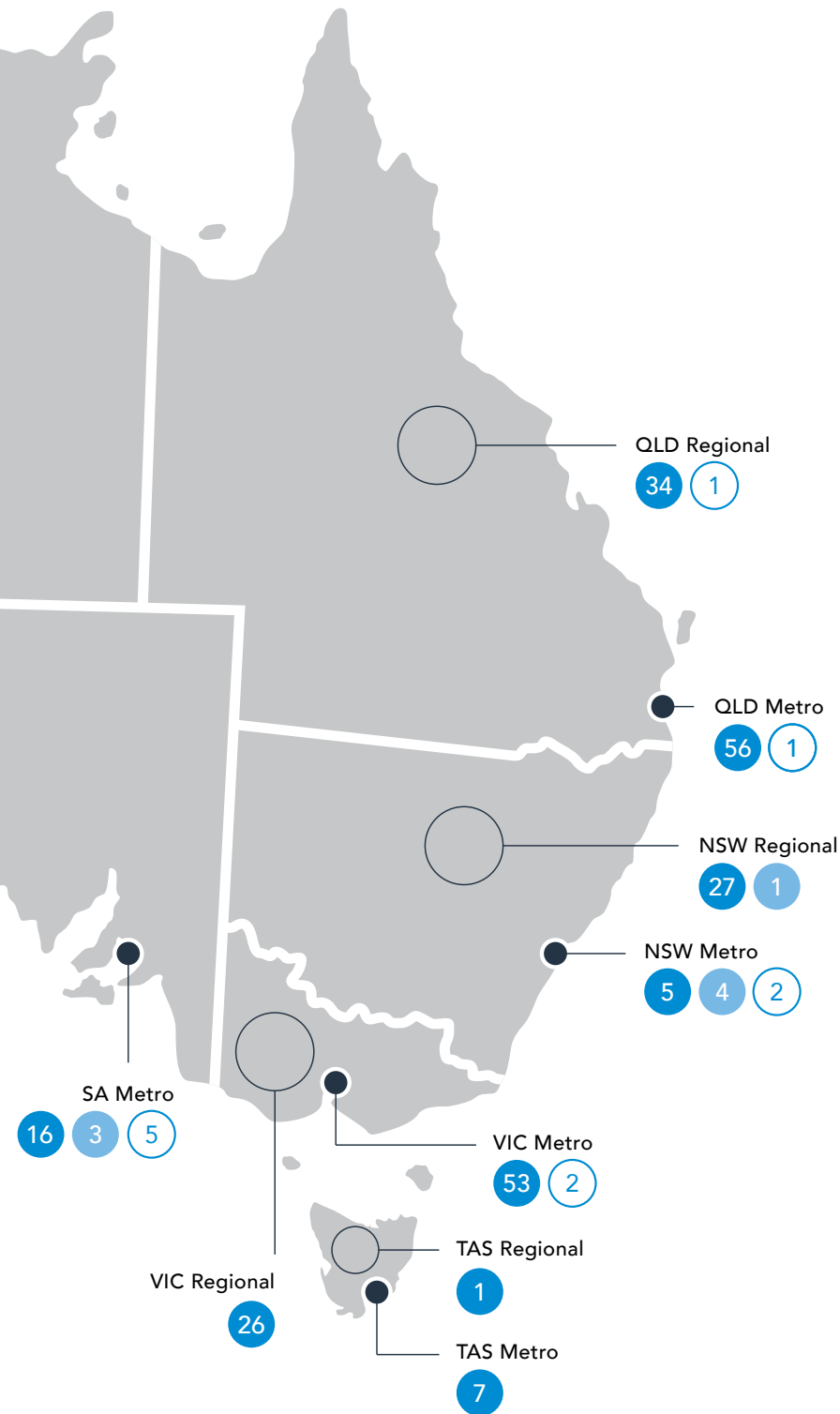
WALE

18.5 years

- ▶ 19.4 years Early Learning Centres
- ▶ 9.6 years Healthcare

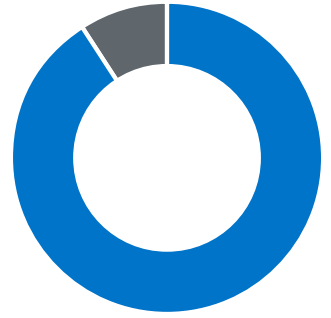


- Early Learning Centres (255 properties)
- Healthcare (9 properties)
- ELC development sites (12 properties)



Sector Diversification

By value (%)



- Early Learning **91%**
- Healthcare **9%**

Geographic Diversification

By value (%)



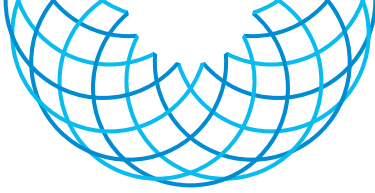
- QLD **34%**
- VIC **28%**
- NSW **16%**
- SA **11%**
- WA **8%**
- TAS & NT **3%**

Tenant Diversification

By income (%)



- Goodstart **24%**
- Green Leaves **18%**
- Edge **11%**
- Affinity **9%**
- Aspire **7%**
- ForHealth **6%**
- G8 Education **5%**
- Mayfield **2%**
- Other **18%**



CHAIR AND MANAGING DIRECTOR'S REPORT

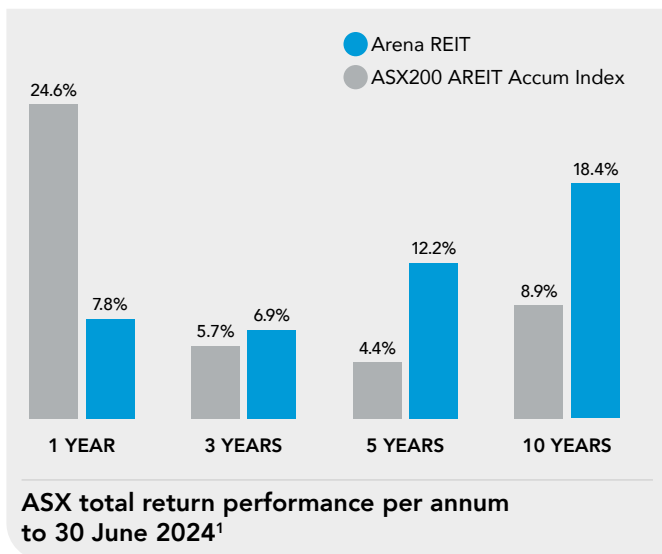
Arena has again delivered positive outcomes for our stakeholders during financial year 2024.

Despite broader challenges in real estate investment markets arising from persistently high inflation and higher interest rates, Arena has performed well against its investment objective. This has been achieved through our ongoing disciplined capital, leasing and portfolio management and the careful management of operating costs, while at the same time embedding sustainability across our business strategies.

As a result, Arena is well positioned to explore and capitalise on new opportunities that are consistent with our purpose and investment objective.

Arena has produced earnings and distribution growth, successfully delivered development completions, replenished the development pipeline and maintained the portfolio's long WALE.

These positive outcomes are a result of the quality of Arena's property portfolio, the proactive approach of Arena's management team and the strong macroeconomic themes that support investment in social infrastructure property. It is also an endorsement of Arena's disciplined strategy and ability to deliver on our investment objective.



Arena has delivered an ASX total compound return per annum of 6.9% over the three year, 12.2% over the five year and 18.4% over the 10 year period to 30 June 2024.¹

FINANCIAL RESULTS

Income growth underpinned by ongoing disciplined capital management

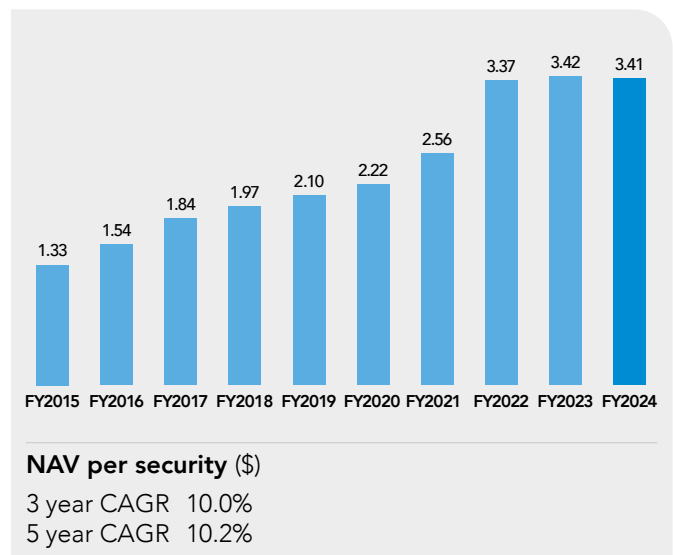
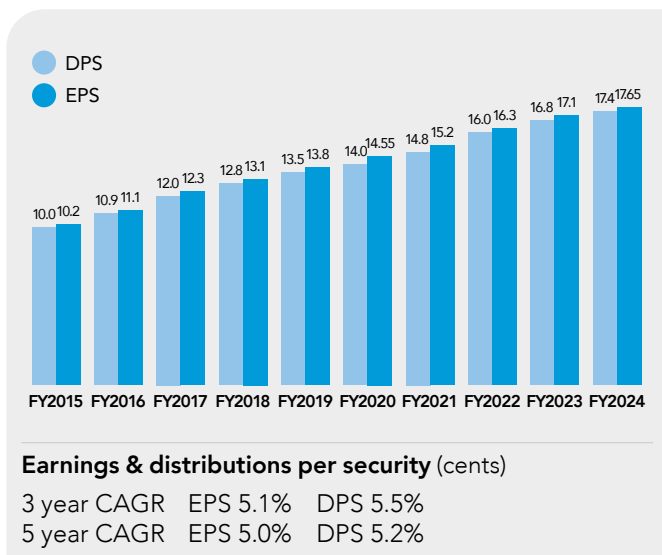
Arena's net operating profit increased by 4.7% to \$62 million in financial year 2024 (FY2024). Key contributors to higher operating income included the acquisition of operating early learning centre (ELC) properties and development projects completed during financial year 2023 (FY2023) and FY2024 and growth in contracted annual and market rent reviews.

The result represents EPS of 17.65 cents, an increase of 3.2% over the prior year. Arena has paid a full-year distribution of 17.4 cents per security, an increase of 3.6% on the prior year. Statutory net profit for the year was \$57.5 million, a decrease of 22.5% on the prior year primarily due to a lower revaluation gain on investment properties and derivatives.

Arena's total assets increased by 3% to \$1.62 billion primarily as a result of acquisition and development capital expenditure. Arena's net asset value was \$3.41 per security as at 30 June 2024, in line with \$3.42 as at 30 June 2023 as an increase in Arena's portfolio capitalisation rates has been offset by passing and market rent increases.

1. UBS, UBS Australian REIT month in review, June 2024; ASX total return includes security price growth and reinvestment of distributions, Index is S&P ASX200 (GICS) AREIT Accumulation Index.

“Arena has maintained capital management discipline through the cycle with consistent hedging programs, extension of facility term and the successful completion of the post balance date Institutional Placement; increasing capacity to deploy capital into growth opportunities consistent with strategy.”



Arena completed a post balance date \$120 million Institutional Placement that was strongly supported by new and existing securityholders. Eligible existing securityholders were also offered the opportunity to participate in a post balance date Security Purchase Plan which was oversubscribed, raising an additional \$24 million on the same terms as the Institutional Placement.

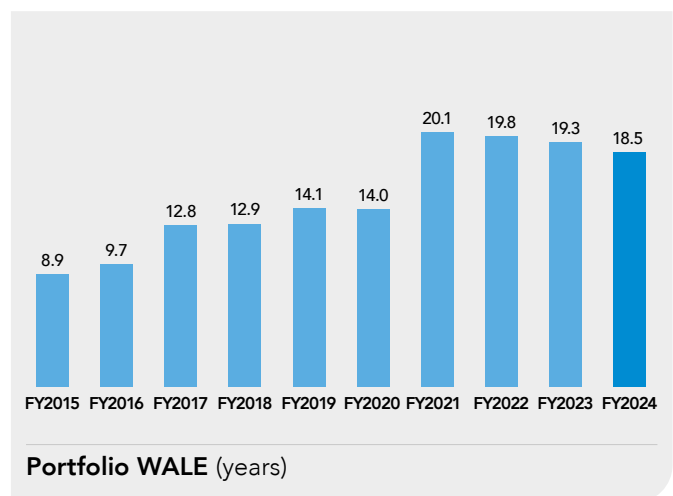
PORTFOLIO OVERVIEW

Investment proposition and partnership approach drives sustainable and commercial outcomes

Sustainability has been embedded across Arena’s business strategies which best positions us to achieve positive long term commercial and community outcomes.

Sustainability outcomes delivered during FY2024 include:

- ▶ Zero organisational scope 1 and 2 emissions.
- ▶ 6-star rating for organisational NABERS energy co-assessment.
- ▶ Certified Carbon Neutral by Climate Active for business operations in 2022-2023.
- ▶ Certified Carbon Neutral by Climate Active for business services in 2022-2023.
- ▶ Registered to develop Arena’s ‘Reflect’ Reconciliation Action Plan.



- ▶ Solar renewable energy systems installed on 90% of Arena’s property portfolio.
- ▶ Adopted an Emission Reduction Plan targeting net zero Financed Emissions by 2050, with an interim 2030 target of a 60-70% reduction in the intensity of Arena’s Financed Emissions.²
- ▶ A 36% absolute reduction and 42% reduction in the intensity of Arena’s Financed Emissions to end FY2023.²

Please refer to Arena’s FY2024 Sustainability Report for more detailed information.

2. Financed Emissions are Scope 3 Category 15 emissions by indoor floor area measured in kgCO₂e/m² in line with supplemental guidance for the financial sector by the TCFD as compared with equivalent restated FY2021 baseline.

Average like-for-like rent review increase of 4.9%

Annual rent reviews completed during FY2024 resulted in an average like-for-like rent increase of 4.9%. Approximately 95% of financial year 2025, 2026, 2027 and 2028 rent reviews are contracted at CPI, the higher of CPI or an 'agreed fixed amount', or market rent reviews.

Development project completions in FY2024

Arena completed seven ELC projects for a total investment of \$54.5 million, on a net yield on total cost of 5.1% with an initial weighted average lease term of 20 years.

Long portfolio WALE of 18.5 years

The portfolio WALE is 18.5 years following the ELC developments completed during FY2024.

Portfolio composition

At 30 June 2024, Arena's property portfolio comprised 267 ELC properties and development sites (91% of portfolio value) and 9 healthcare properties (9% of portfolio value).

Portfolio valuation uplift of \$4 million

127 properties were independently valued throughout FY2024 with the balance of the portfolio subject to directors' valuations. A valuation uplift of \$4 million was recorded, representing an increase of 0.25% from FY2023.

The portfolio's weighted average passing yield widened by 23 basis points to 5.39%. The weighted average passing yield on the ELC portfolio widened by 23 basis points and healthcare portfolio widened by 31 basis points.

Development pipeline of \$139 million³

The development pipeline comprises 21 ELC projects with a forecast total cost of \$139 million; \$95 million of forecast capital expenditure remains outstanding. The weighted average net initial yield on forecast total cost on completion of the development pipeline is 6.0%.

CAPITAL MANAGEMENT

Debt maturity extended and ongoing consistency in hedging program

During FY2024 Arena extended the maturity dates on each tranche of its \$500 million syndicated borrowing facility.

As at 30 June 2024, the weighted average remaining facility term was 4.1 years with no expiry before 31 May 2027. Following the post balance date Institutional Placement, proforma undrawn debt facility capacity of \$182 million was available to fund the development program and future growth opportunities. Arena's weighted average cost of debt as at 30 June 2024 was 4.0% compared with 3.95% as at 30 June 2023.

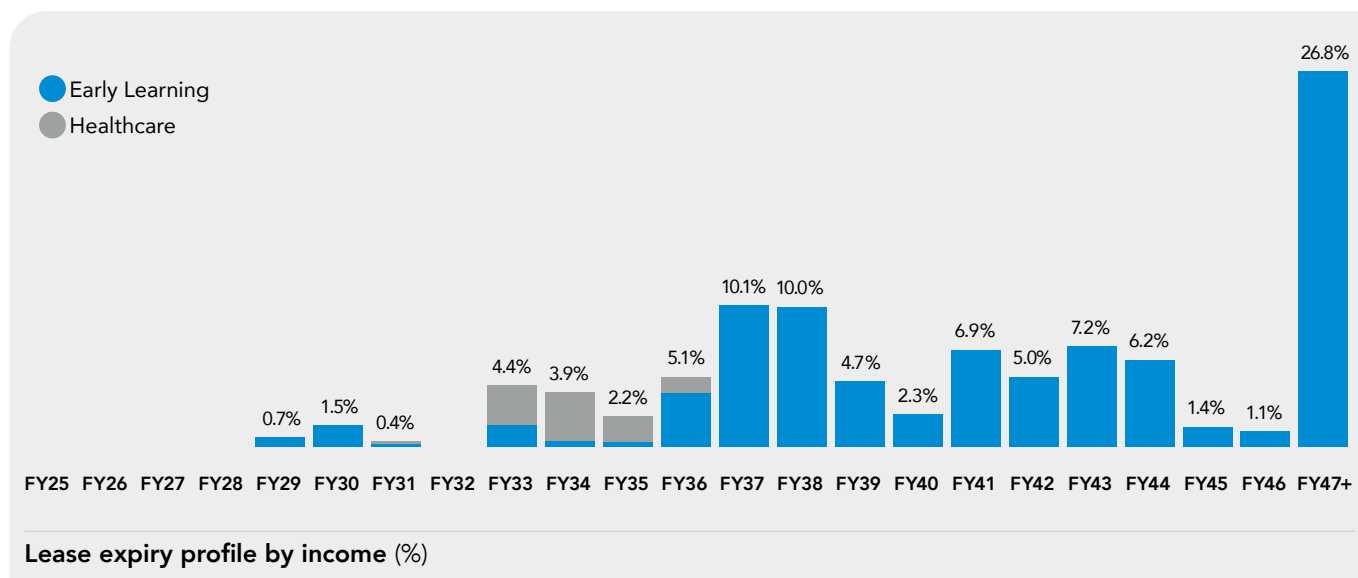
Following the repayment of debt using part proceeds from the post balance date Institutional Placement, 86% of borrowings were hedged for a weighted average term of 4.5 years.

Sustainable finance

Arena has a Sustainability-Linked Loan (SLL) overlaid across its existing \$500 million debt facility. Arena's Sustainable Finance Framework and SLL are aligned to the Sustainability-Linked Loan Principles. Arena achieved 100% of the SLL margin discount for the FY2023 sustainability performance targets during the period.

Substantial capacity to fund new investment opportunities

Gearing⁴ was 22.6% as at 30 June 2024, with proforma gearing of 19.9% following the post balance date Institutional Placement, reduced from 21% as at 30 June 2023, with undrawn debt capacity of \$182 million to fund the balance of the development pipeline of \$95 million, and future growth opportunities. Arena raised \$17 million during FY2024 via the DRP, which remains open.



Lease expiry profile by income (%)

3. Includes four ELC development projects which were conditionally contracted as at 30 June 2024 and four ELC development projects which are in exclusive due diligence.
 4. Gearing calculated as ratio of net borrowings over total assets less cash.

OUTLOOK

ELC sector update

Strong macroeconomic drivers continue to support the Australian ELC sector. Rising female workforce participation continues to drive demand for ELC services and long day care participation over the medium to long term.^{5,6}

From July 2023 Australian families have benefitted from improved affordability measures,⁷ including an increase in the maximum Childcare Subsidy (CCS) rate to 90% for the first child in care, retention of the increased CCS rate at a maximum of 95% for subsequent children in care; and increasing the CCS for every family (with one child in care) earning less than \$530,000 in annual household income.

These measures have been designed to improve lifelong learning prospects of Australian children; increase workforce participation; improve gender equality, including women's financial security; and stimulate economic activity over the medium to long term.⁸

The Federal Government recently announced additional funding to support a 15% wage increase for early childcare education and care workers in services that agree to limit daily fee increases to 4.4% over the next 12 months. The increased funding is expected to result in improved staff availability and better outcomes for families.

Healthcare sector and Arena portfolio update

Arena's community-based healthcare and specialist disability accommodation portfolios continue to perform in-line with expectation.

The broader Australian healthcare sector is facing short term challenges arising from inflation and higher interest rates as well as sector specific funding issues. Accordingly, we anticipate short term downward pressure on some Australian healthcare real estate values as a result of more challenging operating conditions.

Over the longer-term, demand for Australian healthcare services is expected to increase due to supportive macroeconomic themes.

The Arena team

Arena continues to differentiate its brand in the marketplace through a partnership approach, working collaboratively with our tenant partners and other stakeholders.

Arena's management team has specialist asset management and development expertise and a strong track record that includes the successful delivery of 77 development projects over the past 12 years at a total cost of \$421 million.

Better Communities. Together.

Arena remains well positioned to navigate ongoing and emerging economic challenges and has an expanded and experienced management team ready to capitalise on new growth opportunities. Our outlook is positive, and we look forward to continuing to execute on our well-defined strategy and investment objective of delivering an attractive and predictable distribution to investors with earnings growth prospects over the medium to long term, while delivering on our purpose of Better Communities. Together.

On behalf of the Board, we would like to thank our investors, tenant and business partners for their ongoing support, and the Arena team for their ongoing commitment and contribution to Arena's performance.

We encourage you to join us and look forward to welcoming you to our Annual General Meeting being held on 22 November 2024.

Yours sincerely,



David Ross
Chair



Rob de Vos
Managing Director

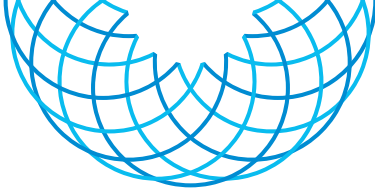
“Strong macroeconomic drivers continue to support growth in the demand for essential community services across Australia. These themes, combined with Arena’s disciplined origination, capital management and asset management expertise have positioned the business well to sustainably deliver on its purpose and investment objective of delivering predictable distributions to securityholders with the prospect for growth.”

5. ABS Labour Force status by Relationship in household, Sex, State and Territory.

6. Australian Government 'Early Childhood and Child Care in Summary' Reports 2012-2023.

7. Labor's Plan for Cheaper Child Care | Policies | Australian Labor Party (alp.org.au)

8. Cheaper childcare: A practical plan to boost female workforce participation (grattan.edu.au)



SUSTAINABILITY

Sustainability has been embedded across Arena’s business strategies which best positions us to achieve positive long term commercial and community outcomes.

MATERIAL ISSUES









An independent external assessment of Arena’s material issues guided the development of Arena’s Sustainability Framework, which outlines our approach to key sustainability issues, including:

- ▶ The sustainability risks and opportunities that are most critical to Arena;
- ▶ Topics large investors and ESG rating agencies consider material to Arena;
- ▶ The Global Reporting Initiative Standards topic standards considered most material to Arena by peers and investors;
- ▶ The issues identified by the Sustainability Accounting Standards Board (SASB) framework most relevant to the Real Estate industry sub-sector;
- ▶ How Arena contributes to the United Nations Sustainable Development Goals (UN SDGs);
- ▶ The recommendations of the Task Force for Climate-related Financial Disclosures (TCFD); and
- ▶ The *Modern Slavery Act 2018* (Cth).



ARENA'S SUSTAINABILITY FRAMEWORK

Arena has separately issued its 2024 Sustainability Report which can be downloaded from Arena’s website at www.arena.com.au/sustainability. This report provides detail on our commitment to strategies that address sustainability challenges faced by Arena and Arena’s stakeholders and identifies opportunities to progress positive change.

ARENA'S SUSTAINABILITY FRAMEWORK							
PARTNERSHIPS FOR CHANGE							
Due to the nature of Arena’s triple net leases, tenant partners maintain operational control of our properties, accordingly our overarching approach to sustainability is ‘Partnerships for change’. Arena is committed to collaborative business partnerships and strives to be an ‘accommodation partner of choice’.							
	ENVIRONMENT		SOCIAL			GOVERNANCE	
KEY ISSUES	Climate resilience	Resource efficiency	Our team	Our tenant partners	Our communities	Responsible governance	Supply chain sustainability
APPROACH	We are committed to identifying and managing climate change risks and opportunities and maximising our resilience in the transition to a low carbon economy.	We are committed to investing in renewable energy and improving the efficiency of our use of natural resources.	We are committed to creating a working environment where our team members can work efficiently, feel valued and appreciated and engage and collaborate to deliver beneficial and sustainable outcomes.	We work with our tenant partners to invest the capital necessary to provide efficient, flexible and well-located accommodation at sustainable rents, allowing them to focus on their core purpose to deliver essential services to communities throughout Australia.	Our social infrastructure properties facilitate access to services which provide material benefits, both social and financial, to local communities and society more generally.	We are committed to the highest level of integrity and ethical standards, complying with all applicable laws and regulations and effective, accountable and transparent risk management practices, policies and procedures.	We are committed to strengthening the management of our modern slavery risks.
							 



In compliance with ASX Listing Rule 4.10.3, Arena has separately issued and published on its website, its 2024 Corporate Governance Statement which discloses the extent to which Arena has followed the recommendations for good corporate governance set by the ASX Corporate Governance Council (Corporate Governance Principles and Recommendations 4th Edition) during the reporting period.

View Arena’s key policies and the Corporate Governance Statement for the 2024 Financial Year at: www.arena.com.au/about-us/governance

OUR PERFORMANCE HIGHLIGHTS

We have continued to make material progress on our goals during the reporting period as detailed below.

OUR FY2024 PERFORMANCE				
	KEY ISSUE	TARGET	TRACKING	RECENT ACHIEVEMENTS
Environment	Climate resilience	▶ Develop a detailed transition plan including an emissions reduction roadmap for our operations and asset portfolio by FY2025	DELIVERED	▶ Adopted an Emission Reduction Plan targeting net zero Financed Emissions by 2050, with an interim 2030 target of a 60-70% reduction in the intensity of Arena's Financed Emissions ¹
		▶ Align reporting with recommendations of the TCFD by FY2025	DELIVERED	▶ A 36% absolute reduction and 42% reduction in the intensity of Arena's Financed Emissions to end FY2023 ¹
	Resource efficiency	▶ Maintain organisational carbon neutrality Climate Active certification	DELIVERED	▶ Zero organisational scope 1 and 2 emissions
		▶ Install solar renewable energy systems on 90% of Arena's property portfolio by FY2027	DELIVERED	▶ 6-star rating for organisational NABERS energy co-assessment
Social	Our team	▶ Create a working environment where our team members can work efficiently, feel valued and appreciated and engage and collaborate to deliver beneficial and sustainable outcomes	DELIVERED	▶ Certified Carbon Neutral by Climate Active for business operations in 2022-2023
	Our tenant partners	▶ Continue to collaborate with tenant partners on appropriately identified ESG/Sustainability initiatives and report progress	DELIVERED	▶ Certified Carbon Neutral by Climate Active for business services in 2022-2023
	Our communities	▶ Our social infrastructure properties facilitate access to services which provide material benefits, both social and financial, to local communities and society more generally	ON TRACK	▶ Solar renewable energy systems installed on 90% of Arena's property portfolio
Governance	Responsible governance	▶ Continue to review and refine company policies and procedures for managing ESG risks	DELIVERED	▶ Maintained gender balance for the ARL Board and senior executives using the 40:40:20 model
	Supply chain sustainability	▶ Continue to build on our Modern Slavery response in line with our roadmap	ON TRACK	▶ Independent team alignment and engagement survey benchmarked with top decile ranking in both employee engagement and alignment

1. Financed Emissions are Scope 3 Category 15 emissions by indoor floor area measured in kgCO₂e/m² in line with supplemental guidance for the financial sector by the TCFD as compared with equivalent restated FY2021 baseline.

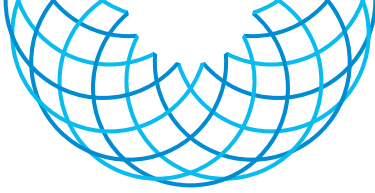


Better Communities. Together.

ARENA REIT

2024
FINANCIAL REPORT
& DIRECTORS' REPORT

FOR THE YEAR ENDED 30 JUNE 2024



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ABOUT THIS REPORT

These financial statements cover Arena REIT (the 'Group') comprising Arena REIT No. 1, Arena REIT No. 2, Arena REIT Limited, and their controlled entities. The financial statements are presented in Australian currency.

The Responsible Entity of Arena REIT No. 1 and Arena REIT No. 2 (the 'Trusts') is Arena REIT Management Limited (ACN 600069761, AFSL 465754). The Responsible Entity's registered office is:

Level 32, 8 Exhibition Street
Melbourne VIC 3000



DIRECTORS' REPORT

DIRECTORS' REPORT

The directors of Arena REIT Limited ('ARL') and Arena REIT Management Limited ('ARML'), the Responsible Entity of Arena REIT No. 1 and Arena REIT No. 2 (the 'Trusts'), present their report together with the financial statements of Arena REIT for the year ended 30 June 2024. The financial report covers ARL, Arena REIT No. 1 ('ARF1'), Arena REIT No. 2 ('ARF2'), and their controlled entities ('Arena REIT' or 'Group').

ARF1, ARF2 and ARL are separate entities for which the units and shares have been stapled together to enable trading as one security. The units of ARF1, ARF2 and shares of ARL cannot be traded separately. None of the stapled entities controls any of the other stapled entities, however for the purposes of statutory financial reporting the entities form a consolidated group.

DIRECTORS

The following persons held office as directors of ARL during the financial year and up to the date of this report:

- ▶ David Ross (Chair) (Independent, non-executive)
- ▶ Rosemary Hartnett (Independent, non-executive)
- ▶ Helen Thornton (Independent, non-executive)
- ▶ Dennis Wildenburg (Independent, non-executive)
- ▶ Rob de Vos (Executive)

The following persons held office as directors of ARML during the financial year and up to the date of this report:

- ▶ David Ross (Chair) (Independent, non-executive)
- ▶ Rosemary Hartnett (Independent, non-executive)
- ▶ Helen Thornton (Independent, non-executive)
- ▶ Dennis Wildenburg (Independent, non-executive)
- ▶ Rob de Vos (Executive)
- ▶ Gareth Winter (Executive)

PRINCIPAL ACTIVITIES

Arena REIT invests in a portfolio of investment properties and is listed on the Australian Securities Exchange under the code ARF.

There were no changes in the principal activities of the Group during the year.

DISTRIBUTIONS TO SECURITYHOLDERS

The following table details the distributions to securityholders declared during the financial year:

	2024	2023	2024	2023
	\$'000	\$'000	cps	cps
September quarter	15,336	14,607	4.35	4.20
December quarter	15,394	14,646	4.35	4.20
March quarter	15,448	14,685	4.35	4.20
June quarter	15,498	14,730	4.35	4.20
Total distributions to securityholders	61,676	58,668	17.40	16.80

OPERATING AND FINANCIAL REVIEW

The Group operates with the aim of generating attractive and predictable distributions for securityholders with earnings growth prospects over the medium to long term.

The Group's strategy is to invest in property underpinned by relatively long leases and in sectors with supportive macro-economic trends. The Group will consider investment in sectors with the required characteristics, which may include:

- ▶ Early learning / childcare services;
- ▶ Healthcare - including medical centres, diagnostic facilities, hospitals, disability accommodation, aged care and associated facilities;
- ▶ Education - including schools, colleges and universities and associated facilities.

KEY FINANCIAL METRICS

	30 June 2024	30 June 2023	Change
Net profit (statutory)	\$58 million	\$74 million	- 23%
Net operating profit (distributable income)	\$62 million	\$60 million	+ 5%
Distributable income per security	17.65 cents	17.10 cents	+ 3.2%
Distributions per security	17.40 cents	16.80 cents	+ 3.6%
Total assets	\$1,623 million	\$1,568 million	+ 3%
Investment properties	\$1,579 million	\$1,516 million	+ 4%
Borrowings	\$377 million	\$342 million	+ 10%
Net assets	\$1,214 million	\$1,199 million	+ 1%
Net Asset Value (NAV) per security	\$3.41	\$3.42	- %
Gearing*	22.6%	21.0%	+ 160 bps

* Gearing calculated as Net Borrowings / Total assets less Cash.

FY2024 HIGHLIGHTS

- ▶ Net statutory profit was \$58 million, down 23% on the prior year. This is primarily due to the lower investment property revaluation gain compared to the prior year, and the revaluation loss on derivatives;
- ▶ Net operating profit was \$62 million, up 5% on the previous year, primarily driven by the increase in rental income arising from periodic rent reviews, lease commencements on completion of ELC developments, partially offset by an increase in finance costs;
- ▶ Distributions for the year were 17.4 cents per security, up 3.6% on the prior year;
- ▶ NAV per security at 30 June 2024 was \$3.41, down from \$3.42 on 30 June 2023;
- ▶ Gearing was 22.6% at 30 June 2024, up from 21.0% at 30 June 2023 primarily due to a \$35 million increase in the drawn balance of the syndicated debt facility during the year used to fund acquisitions and development capital expenditure;
- ▶ The property portfolio increased with the addition of five Early Learning Centre ('ELC') development sites. During the year, seven ELC developments reached practical completion; and
- ▶ One operating ELC was sold during the year with sale proceeds of \$4 million.

FINANCIAL RESULTS

	30 June 2024	30 June 2023
	\$'000	\$'000
Property income	80,222	74,147
Other income	678	594
Total operating income	80,900	74,741
Property expenses	(573)	(507)
Operating expenses	(5,419)	(4,720)
Finance costs	(12,464)	(9,862)
Net operating profit (distributable income)*	62,444	59,652
Non-distributable items:		
Investment property revaluation and straight-lining of rent	3,780	16,997
Change in fair value of derivatives	(4,910)	527
Profit/(loss) on sale of investment properties	(153)	(47)
Transaction costs	(1,653)	(745)
Amortisation of equity-based remuneration (non-cash)	(1,481)	(1,557)
Other	(519)	(588)
Statutory net profit	57,508	74,239

* Net operating profit (distributable income) is not a statutory measure of profit.

FINANCIAL RESULTS SUMMARY

	30 June 2024	30 June 2023
Net operating profit (distributable income) (\$'000)	62,444	59,652
Weighted average number of ordinary securities ('000)	353,845	348,771
Distributable income per security (cents)	17.65	17.10

- ▶ Net operating profit is the measure used to determine securityholder distributions and represents the underlying cash-based profit of the Group for the relevant period. Net operating profit excludes fair value changes from asset and derivative revaluations and items of income or expense not representative of the Group's underlying operating earnings or cashflow.
- ▶ The increase in net operating profit during the year is primarily due to:
 - Ongoing annual rent increases and market rent reviews on the Group's property portfolio;
 - Commencement of rental income from ELC developments completed during the year;
 - The full year effect of acquisitions and developments completed during FY2023;
 - Partially offset by the increase in financing costs.
- ▶ Non-distributable items decreased during the year primarily due to a lower revaluation gain on investment properties compared to the prior year, and a revaluation loss on derivatives.

INVESTMENT PROPERTY PORTFOLIO

Key Property Metrics

	30 June 2024	30 June 2023
Total value of investment properties	\$1,579 million	\$1,516 million
Number of properties under lease	264	258
Development sites	12	14
Properties available for lease or sale	-	-
Total properties in portfolio	276	272
Portfolio occupancy	99.7%	100%
Weighted average lease expiry (WALE)	18.5 years	19.3 years

- ▶ The increase in the value of investment properties is primarily due to the addition of:
 - Property acquisition, development and capital expenditure of \$63 million; and
 - A net revaluation increment to the portfolio of \$4 million for the year, inclusive of straight-lining of rent accrual.
- ▶ Offset by the following investment property disposal during the year:
 - One operating ELC was sold during the year with sale proceeds of \$4 million.

CAPITAL MANAGEMENT

Equity

- ▶ During the year, 5.0 million securities were issued at an average price of \$3.52 to raise \$17.4 million of equity pursuant to the Distribution Re-investment Plan (DRP).

Bank facilities & gearing

- ▶ The Group refinanced its syndicated debt facility in June 2024, keeping the facility limit unchanged at \$500 million but extending the maturity dates.
- ▶ The Group has a \$100 million facility expiring 31 May 2027, a \$200 million facility expiring 31 May 2028 and a \$200 million facility expiring 31 May 2029, providing a remaining weighted average term of 4.1 years as at 30 June 2024;
- ▶ The balance drawn increased by \$35 million to fund acquisitions and development capital expenditure, offset by proceeds from asset disposals;
- ▶ Gearing was 22.6% at 30 June 2024 (30 June 2023: 21.0%);
- ▶ The Group was fully compliant with all bank facility covenants throughout FY2024 and as at 30 June 2024. At 30 June 2024 the Loan to Valuation Ratio was 24.9% (Covenant: 50%) and the Interest Cover Ratio was 4.9 times (Covenant: 2.0 times).

Interest rate management

- ▶ Active swaps in place as at 30 June 2024 have a notional value of \$285 million and cover 76% of borrowings (2023: 88%). The weighted average fixed rate for active swaps is 2.03% (2023: 2.03%) and the weighted average term is 2.6 years (2023: 3.5 years).
- ▶ During the year, the Group entered into forward start interest rate swaps with a notional value of \$120 million. These swaps have a weighted average fixed interest swap rate of 3.82% and weighted average term of 4.0 years, with commencement dates throughout FY2025 and FY2026.

FY2025 OUTLOOK

The Group has provided FY2025 distribution guidance of 18.25 cents per security, which represents an increase of 4.9% on FY2024.

FY2025 distribution guidance is estimated on a status quo basis, assuming no new acquisitions or disposals and no material change in current market or operating conditions after the date of this report.

SIGNIFICANT CHANGES IN STATE OF AFFAIRS

In the opinion of the directors, other than the matters identified in this report, there were no significant changes in the state of affairs of the Group that occurred during the financial year.

MATTERS SUBSEQUENT TO THE END OF THE FINANCIAL YEAR

On 23 July 2024, the Group announced that it had exchanged contracts, entered into heads of agreement or was in exclusive due diligence to acquire and develop additional social infrastructure properties with a total investment of \$92 million. In conjunction with these acquisitions, the Group undertook a fully underwritten Institutional Placement of \$120 million.

On 1 August 2024, the Group issued a Security Purchase Plan for eligible Australian and New Zealand investors to raise up to \$20 million. The offer remains open as at the date of this report.

Other than those matters identified above, no matter or circumstance has arisen since 30 June 2024 that has significantly affected, or may significantly affect:

- (i) the operations of the Group in future financial years; or
- (ii) the results of those operations in future financial years; or
- (iii) the state of affairs of the Group in future financial years.

LIKELY DEVELOPMENTS AND EXPECTED RESULTS OF OPERATIONS

The Group will continue to be managed in accordance with its existing investment objectives and guidelines.

The results of the Group's operations will be affected by a number of factors, including the performance of investment markets in which the Group invests. Investment performance is not guaranteed and future returns may differ from past returns. As investment conditions change over time, past returns should not be used to predict future returns.

MATERIAL BUSINESS RISKS

The material business risks that could adversely affect the achievement of the Group's financial prospects are as follows. The Group has in place a Risk Management Policy and Framework under which it identifies, assesses, monitors and manages these risks.

Macroeconomic risk

The operations and performance of the Group is influenced by the macroeconomic condition of the Australian and the wider global economy. A prolonged economic downturn and its related effects, including increasing rates of unemployment, in addition to other factors such as inflation and rising interest rates, could have a material adverse impact on the Group's business or financial performance including asset valuations, income, expenses and cashflows.

The Group's development activity may be impacted by supply chain disruption and the impact of cost-escalation and labour shortages in the construction industry.

Concentration risk

The Group's property portfolio is presently 91% invested in ELCs and ELC development sites and 9% in healthcare assets. Adverse events to the early learning and/or healthcare property sectors may result in general deterioration of tenants' ability to meet their lease obligations and the future growth prospects of the portfolio.

As at 30 June 2024, 61% of the portfolio by income (excluding developments) is leased to the largest four tenants (Goodstart Early Learning 23%, Green Leaves Early Learning 18%, Edge Early Learning 11%, and Affinity Education 9%). Any material deterioration in the operating performance of the Group's tenants may result in them not meeting their lease obligations which could reduce the Group's income and portfolio value if a suitable replacement cannot be found.

Tenant risk

The Group relies on tenants to generate its revenue. Tenants may be not-for-profit companies, private entities or listed public companies. If a tenant is affected by financial difficulties they may default on their rental or other contractual obligations which may result in loss of rental income and loss in value of the Group's properties.

Typically, tenants are required to provide an unconditional and irrevocable bank guarantee, which must not expire until at least six months after the ultimate expiry date of the lease, as security for their performance under the lease. Refer to note 8(d) for further details on tenancy risk for the portfolio.

Climate change risk

Extreme weather and other climate change related events have the potential to damage the Group's investment properties and disrupt tenant operations. Such events may increase tenant costs for maintenance, the cost, deductibles or availability of insurance, the ability to re-lease investment properties in the future and the rent levels for which they can be leased, thereby affecting future investment property valuations and rental cash flows.

The precise nature of these risks is uncertain as it depends on complex factors such as policy change, technology development, market forces, and the links between these factors and climatic conditions. To help mitigate the risk of localised valuation impacts on the Group, the investment property portfolio is geographically diversified. Active asset management of the portfolio can also assist with mitigating this risk.

Changes to existing regulatory regimes or the introduction of new regulatory regimes (including environmental or climate change related regulation) may also increase the cost of compliance, reporting and maintenance of assets.

Government policy risk and change in law

Childcare and healthcare operators rely heavily on government funding which, if reduced or otherwise modified, may adversely impact the underlying demand for these services and therefore tenants' ability to meet lease obligations and/or their demand for these properties. There is a risk that there may be material adverse changes in legislation, government policies or legal or judicial interpretation relating to the childcare and/or healthcare sectors.

Property valuations

Changes in the property market, especially changes in the valuation of properties and in market rents, may adversely affect the Group's financial performance and the price of ARF securities.

Cyber security

The Group leverages IT systems, networks and data to operate efficiently. Managing potential IT system failures and cybersecurity breaches is an area of focus for the Group to ensure it manages the risk of loss of sensitive information, operational disruption, reputational damage, fines and penalties.

MATERIAL BUSINESS RISKS CONTINUED

Cyber security *continued*

The following measures are in place to help protect the business and employees from cybersecurity related threats:

- ▶ providing a digitally safe working environment, both in the office and for remote working;
- ▶ protecting systems, networks and end-point devices;
- ▶ mandatory training for all employees to identify and manage potential threats;
- ▶ vulnerability testing and security event monitoring to identify and respond to threats;
- ▶ embedding policies to safely control, access and manage data and privacy, for both employees and third parties; and
- ▶ simulated cyber attacks and recovery exercises to enhance resilience and identify potential improvement opportunities.

Capital Management

Capital market volatility may impact our ability to transact and access suitable capital. The Group manages this risk by:

- ▶ acquiring and developing new assets on capital efficient terms;
- ▶ retaining a strong balance sheet and relatively low gearing;
- ▶ actively managing debt expiries;
- ▶ maintaining a disciplined and prudent approach to capital management and hedging;
- ▶ maintaining liquidity in excess of funding requirements; and
- ▶ engaging with debt and equity investors to regularly update them about the business.

AFSL financial compliance risk

The Group is exposed to the risk of having inadequate capital and liquidity. Arena REIT Management Limited, a subsidiary of ARL, holds an Australian Financial Services License ('AFSL') and acts as a responsible entity for the Group's managed investment schemes. The AFSL requires minimum levels of net tangible assets, liquid assets, cash reserves and liquidity, which may restrict the Group in paying dividends that would breach these requirements.

The directors regularly review and monitor the Group's balance sheet to ensure ARML's compliance with its AFSL requirements.

INFORMATION ON DIRECTORS

The directors during the financial year were:

David Ross, Independent Non-Executive Chair

David has over 35 years' ASX listed company and corporate experience in the property and property funds management industries in Australia and overseas, including Global and US Chief Executive Officer Real Estate Investments and Chief Executive Officer Asia Pacific for Lend Lease, Chief Executive Officer for General Property Trust and Chief Operating Officer for Babcock and Brown. He is currently an independent non-executive Director at Charter Hall Group and was formerly a non-executive Director of Sydney Swans Foundation Limited.

David holds a Bachelor of Commerce, an Associate Diploma in Valuation and is a fellow of the Australian Institute of Company Directors (FAICD).

Other current directorships: Charter Hall Group.

Former directorships in last 3 years: None.

Rosemary Hartnett, Independent Non-Executive Director, Chair of Culture and Remuneration Committee

Rosemary has over 30 years' experience in the Australian property sector and extensive senior management experience in property finance. Her former executive roles include senior property finance executive and fund manager roles for trading and investment banks, including Macquarie Bank, ANZ and NAB. Rosemary was also Chief Executive Officer of Housing Choices Australia, one of the country's leading registered housing associations.

Rosemary holds a Bachelor of Business in Property (Valuations) and is a member of the Australian Institute of Company Directors (MAICD). She was previously Chair and an independent director of ISPT Pty Ltd (ISPT) and an independent director of Fanplayr Inc., Aconex, and Wallara Australia, and director of International Property Funds Management Pty Ltd (IPFM).

Other current directorships: None.

Former directorships in last 3 years: ISPT Pty Ltd; Fanplayr Inc.; International Property Funds Management Pty Ltd (IPFM).

INFORMATION ON DIRECTORS CONTINUED

Helen Thornton, Independent Non-Executive Director

Helen was appointed to the ARL and ARML Boards on 15 December 2022. She has over 30 years' experience across a wide range of industries including healthcare, insurance, financial services, manufacturing, mining, property and utilities, in both public and private corporations, and government statutory authorities. Helen has extensive financial, risk management, audit and governance expertise holding executive senior leadership roles at Deloitte, KPMG, BHP and BlueScope Steel.

Helen holds a Bachelor of Economics from Monash University and is a member of Chartered Accountants Australia and New Zealand (CA ANZ) and the Australian Institute of Company Directors (GAICD).

Other current directorships: Ansvar Insurance; ISPT Pty Ltd; McPherson's Limited; Treasury Corporation of Victoria.

Former directorships in last 3 years: Yarra Valley Water.

Dennis Wildenburg, Independent Non-Executive Director, Chair of Audit Committee

Dennis has over 35 years' experience in the financial services, funds management and property industries.

His former roles include Director of MLC Funds Management Limited, member of the Lend Lease Group board that managed GPT and an Associate Director of Hill Samuel Australia Limited (now Macquarie Group Limited).

Dennis is a member of Chartered Accountants Australia and New Zealand (CA ANZ), a Fellow of the Australian Institute of Company Directors (FAICD) and has served on the Boards of Property Funds Australia Limited, Investa Wholesale Funds Management Limited and ICPF Holdings Limited.

Other current directorships: None.

Former directorships in last 3 years: None.

Rob de Vos, Executive Director

Rob is Managing Director of Arena and has over 25 years' experience in the real estate and property funds management industry including acquisitions, developments, funds management, portfolio management and strategy, with expertise across both traditional and specialised property assets. Rob's experience in social infrastructure property investment spans over 20 years, and he is recognised as a market leader in the development and management of high performing specialised property investment funds.

Prior to joining Arena, Rob held senior roles with Jones Lang LaSalle, Becton Property Group and Ceramic Funds Management.

Rob is a licensed real estate agent (VIC) and holds a Diploma of Financial Markets and a Diploma of Property Operations.

Other current directorships: None.

Former directorships in last 3 years: None.

Gareth Winter, Executive Director and Company Secretary

Gareth is Chief Financial Officer of Arena and Executive Director of Arena REIT Management Limited. He was formerly a partner at PricewaterhouseCoopers and has over 30 years' professional experience.

Throughout his career Gareth specialised in advising the listed and unlisted property and infrastructure funds management sector on corporate finance, capital management, risk management, transaction structuring and financial systems and reporting.

Gareth holds a Bachelor of Commerce and is a member of Chartered Accountants Australia and New Zealand (CA ANZ).

Other current directorships: None.

Former directorships in last 3 years: None.

INFORMATION ON DIRECTORS CONTINUED



Left to Right: Gareth Winter, Dennis Wildenburg, Helen Thornton, Rob de Vos, Rosemary Hartnett, David Ross.

MEETINGS OF DIRECTORS

The number of meetings of the Responsible Entity's board of directors and of each board committee held during the year ended 30 June 2024, and the number of meetings attended by each director were:

	ARL Board		ARML Board		Audit Committee		Nomination Committee		Culture & Remuneration Committee	
	A	B	A	B	A	B	A	B	A	B
David Ross	13	13	13	13	10	10	5	5	6	6
Rosemary Hartnett	13	13	13	13	10	10	5	5	6	6
Helen Thornton	13	13	13	13	10	10	5	5	6	6
Dennis Wildenburg	13	13	13	13	10	10	5	5	6	6
Rob de Vos	13	13	13	13	*	*	*	*	*	*
Gareth Winter	*	*	13	13	*	*	*	*	*	*

A - Number of meetings held during the time the director held office or was a member of the committee during the year.

B - Number of meetings attended.

* = Not a member of the relevant board/committee.

REMUNERATION REPORT

Introduction from the Chair of the Culture and Remuneration Committee

On behalf of the Culture and Remuneration Committee (Committee) and the Board, I am pleased to present the Remuneration Report for the financial year ended 30 June 2024 (FY2024). The Report sets out our remuneration strategy and outcomes for Key Management Personnel (KMP) comprising the Executive KMP and the independent non-executive directors (NED).

Remuneration Framework

Arena's remuneration framework is designed to attract, incentivise and retain talent by providing market competitive rewards with incentive opportunity aligned to strategy and performance thereby guiding the behaviour and actions of Executive KMP. There were no changes to the remuneration framework in FY2024.

REMUNERATION REPORT CONTINUED

Performance and Remuneration Outcomes

The Board considers a range of quantitative and qualitative factors when reviewing performance against Arena's key strategy and performance drivers (KPD's) which are set out on page 28 of this report. The remuneration outcomes in respect of FY2024 are consistent with the intended operation of Arena's remuneration framework and align with strong performance across a range of financial and non-financial objectives.

The FY2024 economic and investment environment has been characterised by relatively high inflation and interest rates creating uncertainty and cost of living pressures.

Notwithstanding the challenging environment, Arena's financial performance in FY2024 was underpinned by discipline across investment, capital and portfolio management programs which have supported positive financial outcomes and the continued delivery of Arena's investment objective:

- ▶ Distributable Income of \$62.4 million represents 5% growth on FY2023;
- ▶ Distributable Income per Security (DIS) of 17.65 cents represents 3.2% growth on FY2023;
- ▶ Distributions per Security (DPS) of 17.4 cents represents 3.6% growth on FY2023;
- ▶ Above target DPS growth in FY2025 guidance of 18.25 cents representing growth of 4.9%; and
- ▶ Portfolio occupancy of 99.7% and weighted average lease expiry of 18.5 years.

Substantial progress was also made in key non-financial objectives. Sustainability has been embedded across Arena's business strategy which best positioned us to achieve positive long term commercial and community outcomes in FY2024 including:

- ▶ Zero organisational scope 1 and 2 emissions;
- ▶ Certified Carbon Neutral by Climate Active for business operations and business services in 2022-2023;
- ▶ Renewable energy systems installed on 90% of Arena's property portfolio;
- ▶ Adopted an Emission Reduction Plan targeting net zero by 2050 with an interim 2030 target of a 60-70% reduction in the intensity of Arena's Financed Emissions; and
- ▶ Material reductions in the intensity of Arena's financed emissions.

The Committee recognises the importance of our culture and the Arena team contributing to the achievement of our purpose and objectives. We remain focused on the development and engagement of our people. In FY2024 we have:

- ▶ Maintained our record of a high level of team retention with alignment and engagement measured in the top decile;
- ▶ Continued to invest in our team and individual development programs;
- ▶ Invested in new resources to contribute to business development and growth opportunities;
- ▶ Supported flexible working and invested in staff wellness and leadership programs; and
- ▶ Enhanced our code of conduct and workplace policies to support our team experience.

Executive KMP were awarded 95% of their target Short Term Incentive (STI) opportunity based on the assessment of performance as set out in the FY2024 STI scorecard on pages 32-33.

The FY2022 Long Term Incentive (LTI) was tested as at 30 June 2024 and 100% vested as:

- ▶ Arena's FY2024 DIS exceeded the high hurdle of the target range; and
- ▶ Arena's Total Securityholder Return (TSR) of 25% (equivalent to an 8% CAGR) for the three-year period ended 30 June 2024 ranked at the 83rd percentile amongst the comparator group comprised of Arena's peers.

FY2025 Remuneration Framework

Changes to the Remuneration Framework in FY2025 is expected to be limited to amending the STI to provide Executive KMP with the opportunity to achieve a maximum STI of 120% of target STI to reflect contemporary practice amongst Arena's peers. Arena's remuneration framework will continue to clearly link and equitably reward and incentivise the achievement of performance-based outcomes and behaviours that reflect our purpose, values and stakeholder expectations.

We welcome your feedback in respect of this Report.



Rosemary Hartnett
Chair, Culture and Remuneration Committee

REMUNERATION REPORT CONTINUED

Governance

Who are the members of the Committee?	The Committee is comprised of the independent directors and is chaired by Ms Rosemary Hartnett.
What does the Committee do?	Advises the Board on remuneration policy and practices, sets and monitors standards of business behaviour and culture and has oversight of team development and wellness, succession planning and conflict management. The Committee also appoints remuneration advisers to review and advise on aspects of a remuneration policy and associated frameworks.
Who is included in the remuneration report?	<p>The independent non-executive directors (NED):</p> <ul style="list-style-type: none"> ▶ Mr David Ross (Chair); ▶ Ms Rosemary Hartnett; ▶ Ms Helen Thornton; and ▶ Mr Dennis Wildenburg. <p>The Executive KMP:</p> <ul style="list-style-type: none"> ▶ Mr Rob de Vos – Managing Director and Chief Executive Officer (CEO); and ▶ Mr Gareth Winter – Executive Director and Chief Financial Officer (CFO).

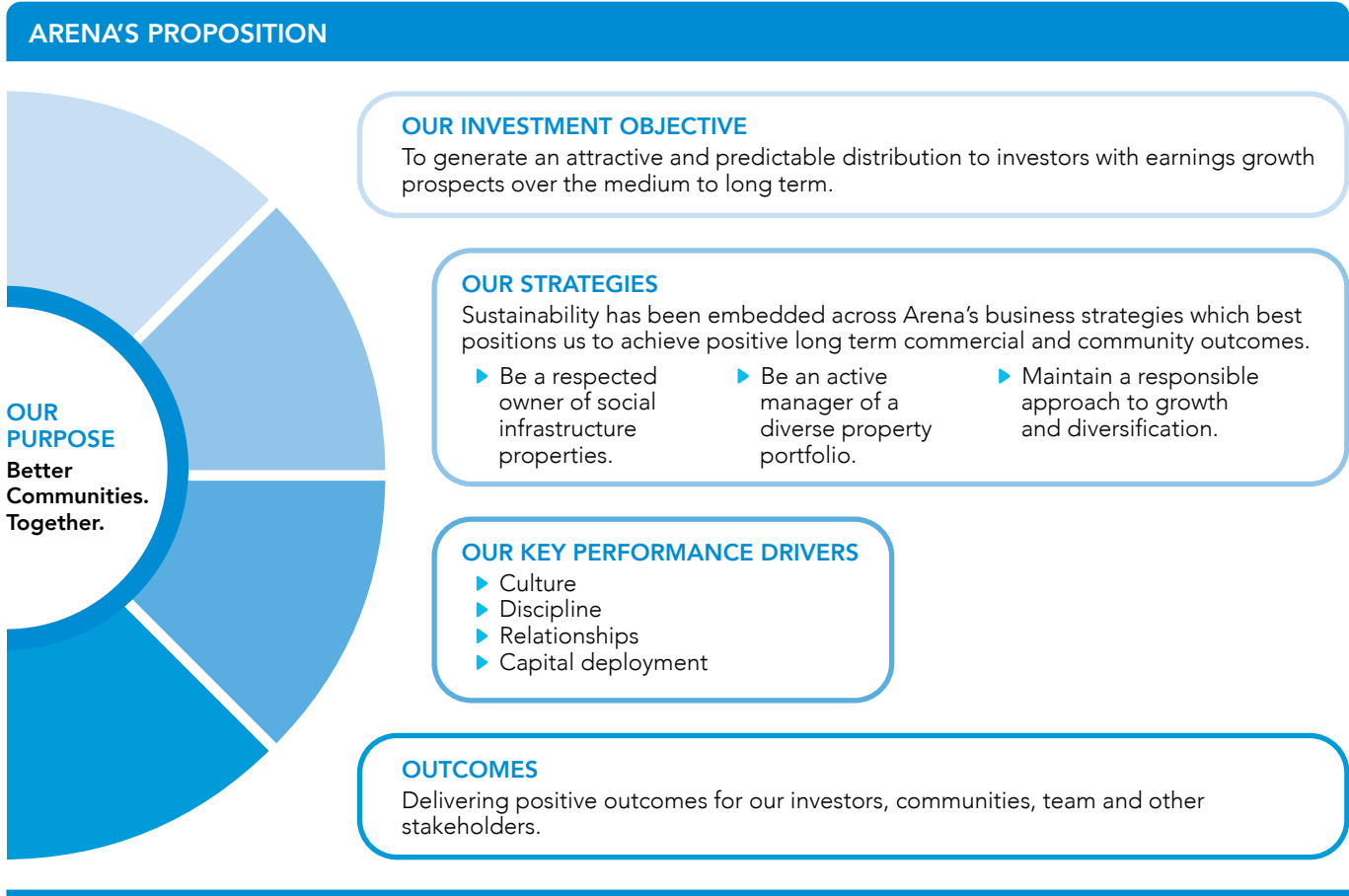
Key Committee Decisions and remuneration outcomes in FY2024

Executive KMP	<p>Executive KMP received a 3.5% increase in fixed remuneration in FY2024. FY2024 total target remuneration for Executive KMP including at risk incentives increased by 6.8% (CEO) and 6.7% (CFO).</p> <p>FY2024 at risk remuneration subject to short term and long term performance hurdles was set at 60% (FY2023: 59%) of CEO and 57% (FY2023: 56%) of CFO total target remuneration.</p>
Short Term Incentive (STI)	<p>There were no changes to the structure of the STI in FY2024.</p> <ul style="list-style-type: none"> ▶ Executive KMP were awarded 95% of their FY2024 STI opportunity based on the assessment of financial and non-financial objectives as set out on page 32-33 of this report. ▶ 50% of an STI award to Executive KMP is deferred for 12 months with payment delivered in equity. The FY2023 Deferred STI has fully vested.
Long Term Incentive (LTI)	<p>There were no changes to the structure of the LTI in FY2024.</p> <p>The testing of hurdles and other conditions in relation to the FY2022 LTI Grant occurred as at 30 June 2024. The FY2022 LTI Grant fully vested:</p> <ul style="list-style-type: none"> ▶ Arena's FY2024 DIS of 17.65 cents per security (representing CAGR of 5.1%) exceeded the upper performance hurdle of 17.6 cents per security (target 5% CAGR); and ▶ Arena's three year Total Securityholder Return (TSR) of 25% (equivalent to an 8% CAGR) ranked at the 83rd percentile of the comparator group comprising the members of the ASX300 A-REIT Index over the performance period.
Non-Executive Director (NED) Board Fees	<p>Board fees are set at a level to attract and retain suitably qualified and experienced Directors having regard to appropriate benchmarks for comparable listed entities, the size and complexity of operations, responsibilities and time commitments.</p> <p>Board fees increased by an average of 5.0% in FY2024.</p>
Minimum Security Holding Requirement	All KMP are compliant with Arena's MSHR policy.

Key Decisions in respect to FY2025 Remuneration Framework

Short Term Incentive (STI)	Contemporary practice amongst Arena's peers is to provide opportunity for a maximum STI above target STI. From FY2025, Arena's STI program will provide for a maximum STI of 120% of target STI.
Long Term Incentive (LTI)	There are no changes to the structure of the LTI in FY2025.

REMUNERATION REPORT CONTINUED



Executive KMP Pay for Performance Outcomes

LINKING ARENA'S STRATEGY & OBJECTIVES TO REMUNERATION				
PURPOSE	STRATEGIES	KEY PERFORMANCE DRIVERS	OUTCOMES	PAY FOR PERFORMANCE
Better Communities. Together.	<ul style="list-style-type: none"> ▶ Sustainability ▶ Respected owner ▶ Active manager ▶ Responsible growth 	<ul style="list-style-type: none"> ▶ Culture ▶ Discipline ▶ Relationships ▶ Capital deployment 	Financial objectives	LTI 100%
				STI 50%
			Non-financial objectives	STI 50%

REMUNERATION REPORT CONTINUED

Executive KMP Remuneration Framework

Our Purpose: Better Communities. Together.		
Our Investment Objective		
Generate an attractive and predictable distribution for securityholders with earnings growth prospects over the medium to long term through developing, owning and managing social infrastructure property that meet Arena's preferred property characteristics		
Executive KMP Remuneration Framework Objectives		
Attract, retain and incentivise Executive KMP	Align remuneration to performance and the successful execution of strategy	
Remuneration Principles		
<ul style="list-style-type: none"> ▶ Market competitive rewards to attract and retain high calibre talent capable of executing strategy. ▶ Total remuneration opportunity to include a significant proportion of at risk performance based pay. ▶ Guide the behaviour and actions of Executive KMP in-line with our purpose, values and stakeholder expectations. 	<ul style="list-style-type: none"> ▶ Generate market competitive returns for securityholders. ▶ Assess incentives against financial and non-financial measures aligned with strategy and values. ▶ Deliver a meaningful component of Executive KMP remuneration in the form of equity subject to performance hurdles to align Executive KMP with outcomes in the best interests of securityholders over the medium to long term. 	
Remuneration Components		
Fixed Remuneration	STI (variable at risk)	LTI (variable at risk)
<ul style="list-style-type: none"> ▶ Base level of annual remuneration. ▶ Generally set around the median of comparable organisations with reference to complexity of the role and the skills and experience necessary for success in the role. ▶ Reviewed annually. ▶ Independently benchmarked on a periodic basis against comparable organisations. 	<ul style="list-style-type: none"> ▶ Performance based remuneration focused on achieving predetermined strategic business objectives outlined in Arena's business plan including delivery of distributions to securityholders. ▶ Target opportunity based on a percentage of total remuneration. ▶ From FY2025, a maximum STI will be set at 120% of target STI. ▶ Payable 50% in cash and 50% in equity with vesting of equity component deferred for 12 months. 	<ul style="list-style-type: none"> ▶ Performance based remuneration aligned directly with securityholder returns. ▶ Opportunity based on a percentage of total remuneration. ▶ Three year performance period. ▶ Payable in equity to align Executive KMP and securityholders. ▶ LTI participation is offered to all Executive KMP (and Arena staff) to align their interests with securityholders. ▶ Allocated using a face value method.

REMUNERATION REPORT CONTINUED

Executive KMP Remuneration Framework *continued*

Remuneration Components		
Fixed Remuneration	STI (variable at risk)	LTI (variable at risk)
<p>What are the STI and LTI performance hurdles?</p>	<ul style="list-style-type: none"> ▶ Financial performance measures (50% weighting) based on Distribution and DIS targets. ▶ Non-financial objectives (50% weighting) based on achieving predetermined strategic business objectives related to Arena's KPD's including culture, discipline, relationships and capital deployment. 	<ul style="list-style-type: none"> ▶ Vesting determined by performance against a DIS target range (50% weighting) and Relative TSR ranking (50% weighting) against the members of the ASX200 AREIT Index. ▶ DIS targets are set at 3-5% CAGR as representing through-the-cycle growth expectations and competitive stretch targets.
<p>Why are these performance hurdles used and the link to Performance?</p>	<ul style="list-style-type: none"> ▶ Aligns Executive KMP with immediate strategic objectives and the sound management of financial and non-financial business priorities required to deliver the annual business plan. ▶ Aligns with securityholder expectations of earnings growth targets and directly linked to core elements of Arena's investment objectives. 	<ul style="list-style-type: none"> ▶ DIS is a key driver of securityholder returns with sustained growth in earnings over the medium to long term a key value driver for securityholder wealth. ▶ The DIS target range of 3-5% CAGR is consistent with core elements of Arena's investment objective to deliver securityholders with attractive and predictable distributions with earnings growth prospects over the medium to long term. A DIS CAGR within the target range of 3-5% is expected to be competitive through the cycle compared to Arena's peers in the ASX200 A-REIT index. Historical analysis has demonstrated that average and median DIS CAGR for the ASX200 A-REITs is below a 3% CAGR and a 5% CAGR represents top quartile performance. Consistency of the target range over time provides predictability in DIS and an appropriate balance between sustainable securityholder returns and risk. Achieving the target, in conjunction with disciplined capital, lease and portfolio management, requires the ongoing efficient and effective deployment of capital including the delivery of Arena's development opportunities. ▶ Relative TSR aligns Executive KMP with overall securityholder returns and reduces the effect of economic cycles by measuring performance relative to peers.
<p>Can the Board cancel or vary incentives?</p>	<p>The Board has full discretion to reduce, cancel or increase STI and LTI incentives, including if information in respect of past awards arises that would otherwise have meant an award would not have been made.</p>	

REMUNERATION REPORT CONTINUED

Executive KMP FY2024 Target Remuneration and Remuneration Mix

Executive KMP fixed remuneration was increased by 3.5% in FY2024. FY2024 total target remuneration for Executive KMP including at risk incentives increased by 6.8% (CEO) and 6.7% (CFO).

Executive KMP	FY2024 Target Remuneration				Proportion of at Risk Performance Based Remuneration			
	Fixed ¹	STI ²	LTI	Total	Fixed	Cash	Equity Deferred STI	LTI
Rob de Vos	\$750,000	\$560,000	\$570,000	\$1,880,000	40%	15%	15%	30%
Gareth Winter	\$473,500	\$280,000	\$360,000	\$1,113,500	43%	13%	13%	32%

1. Fixed remuneration is set by the Board as inclusive of the prescribed Superannuation Guarantee contribution.

2. 50% of an STI award is deferred for 12 months and payable in Arena stapled securities.

3. Percentages may not add due to rounding.

Executive KMP Employment Agreements

Contract duration	Ongoing.
Termination by the Executive KMP	CEO: 9 month notice period. CFO: 6 month notice period. Unvested STI or LTI entitlements lapse unless the Board determines otherwise.
Termination by Arena REIT without cause, mutually agreed resignation, retirement or other circumstance	Notice period (as above) applies or equivalent payment in lieu of notice based on TFR. The Board has discretion to determine awards which may remain on foot and may also pro rata awards for time and performance. The Board may lapse an award in full or allow accelerated vesting in special circumstances subject to termination benefit rules.
Termination by Arena REIT for cause	No notice period or termination payment unless the board determines otherwise. Unvested STI or LTI entitlements lapse unless the Board determines otherwise.
Post-employment restraints	Restrained from soliciting suppliers, customers and staff for the term of the relevant notice period post-employment.

Performance & Variable Remuneration Outcomes

The table below summarises Arena's performance in key areas over the past 5 years.

5 Year Financial Performance Indicators						
Metric		FY2024	FY2023	FY2022	FY2021	FY2020
Net Profit (Statutory)	\$million	57.5	74.2	334.3	165.4	76.6
Distributable Income	\$million	62.4	59.7	56.3	51.9	43.8
Distributable Income per Security	cents	17.65	17.1	16.3	15.2	14.55
Distributions per Security	cents	17.4	16.8	16.0	14.8	14.0
Net Asset Value per Security		\$3.41	\$3.42	\$3.37	\$2.56	\$2.22
Security Price at 30 June		\$3.87	\$3.76	\$4.27	\$3.60	\$2.19
Gearing		22.6%	21.0%	20.2%	19.9%	14.8%
Annual Total Shareholder Return (TSR)		7.8%	(7.8%)	22.8%	72.4%	(15.6%)
Annual TSR of ASX-300 A-REIT Index		23.8%	7.5%	(11.2%)	33.9%	(20.7%)

REMUNERATION REPORT CONTINUED

FY2024 STI Scorecard Performance and Outcomes

The Board set the Executive KMP target financial performance hurdles and non-financial objectives required to deliver strategic priorities that create long term value for securityholders. The Committee's assessment of the Executive KMP's FY2024 performance is set out in the scorecard below.

Financial Objectives (50%)				
Category	Measurement	Weighting	Rating	Comments
Distributions & Earnings	FY2024 distribution target of at least 17.4 cents per security	25%	T	Actual FY2024 distribution of 17.4 cents per security (3.6% growth).
	FY2024 DIS in a target range of 17.6 to 17.8 cents (3-4% growth)	12.5%	P	Actual FY2024 DIS of 17.65 cents (3.2% growth).
	Expected FY2025 DIS supporting FY2025 distribution guidance of at least 17.9 to 18.1 cents per security (3-4% growth on FY2024 distribution target)	12.5%	E	Actual FY2025 distribution guidance of 18.25 cents (4.9% growth on FY2024 distribution target).

Key: E = Exceeded Target T = On-Target P = Partial B = Below Target

REMUNERATION REPORT CONTINUED

FY2024 STI Scorecard Performance and Outcomes *continued*

Non-Financial Objectives (50%)				
Key Performance Driver	Strategic Business Objectives	Weighting	Rating	Comments
Culture	Culture & Values	12.5%	T	<ul style="list-style-type: none"> ▶ No safety or injury incidents. ▶ Independent team alignment and engagement survey benchmarked with top decile ranking in employee engagement and alignment. ▶ Maintained highest possible ISS QualityScore Governance rating and FTSE Russell ESG Governance Score. ▶ Sustainability has been embedded across Arena's business strategy with our Investment assessment methodology updated to include 'Preferred Sustainability Investment Criteria' to align with Arena's Sustainability Framework. ▶ Zero organisational scope 1 and 2 emissions. ▶ 6-star rating for organisational NABERS energy co-assessment. ▶ Certified Carbon Neutral by Climate Active for business operations in 2022-2023. ▶ Certified Carbon Neutral by Climate Active for business services in 2022-2023. ▶ Registered to develop Arena's 'Reflect' Reconciliation Action Plan. ▶ Solar renewable energy systems installed on 90% of property portfolio. ▶ Adopted an Emission Reduction Plan targeting net zero Financed Emissions by 2050, with an interim 2030 target of a 60-70% reduction in the intensity of Arena's Financed Emissions. ▶ A 36% absolute reduction and 42% reduction in the intensity of Arena's Financed Emissions to end FY2023. ▶ On-track to deliver Year 2 targets of our Modern Slavery Roadmap. ▶ Development and succession program in place and set as a KPI for Executive KMP.
	Governance			
	Sustainability			
	Team performance			
	Development & Succession			
Discipline	Capital Providers	12.5%	T	<ul style="list-style-type: none"> ▶ Business funding, hedging, liquidity and gearing maintained within approved parameters and development pipeline fully funded. ▶ Extended all debt maturities and weighted average hedge term and improved pricing. ▶ Achieved the full Sustainability Linked Loan margin discount for the FY2023 performance targets. ▶ Improved flood insurance cover for tenants. ▶ Stability of 18.5 year WALE maintained. ▶ 99.7% tenant occupancy. ▶ Implemented a program of cyber risk mitigation projects.
	Insurances			
	Lease Management			
	Portfolio Management			
	Technology			
Relationships	Capital Markets	12.5%	T	<ul style="list-style-type: none"> ▶ Extended research coverage with new analyst initiating coverage in the period. ▶ Positive and improved tenant engagement survey rating. ▶ Continued working collaboratively with our tenant partners completing a review of current solar installations to identify opportunities to optimise solar installations and further opportunities to move towards net zero scope 1 and 2 emissions. ▶ New website launched, winning silver award in Melbourne Design Awards (Digital-Corporate) category.
	Stakeholder Management			
	Tenant Partners			
Capital Deployment	Developments and Origination	12.5%	T	<ul style="list-style-type: none"> ▶ 7 ELC development projects reached practical completion with a value of \$55 million. ▶ 10 ELC projects added to the development pipeline.

Key: E = Exceeded Target T = On-Target P = Partial B = Below Target

REMUNERATION REPORT CONTINUED

FY2024 STI Scorecard Performance and Outcomes *continued*

The Committee reviewed the scorecard of Arena's performance throughout FY2024 and determined that the outcome is consistent with the objectives of the STI plan.

Reduced transaction volumes and general uncertainty in the property markets in which Arena operates reflected a market in transition with respect to inflation and rapid increases in interest rates. Arena's ongoing discipline in capital deployment and capital management was expected to contribute to financial outcomes in FY2024 and FY2025 that would deliver 3-4% growth in distributions per security notwithstanding the annualisation effect on earnings from the rapid interest rate increases in FY2023 which adversely affected the earnings of the broader REIT sector.

Financial objectives were largely achieved and reflected ongoing discipline in capital deployment into appropriate investment opportunities and the material mitigation of rising interest rates from Arena's capital management and consistent interest rate hedging program.

Based on their assessment of the STI scorecard, the Committee awarded the Executive KMP 90% of the financial objectives component and 100% of the non-financial objectives component resulting in an overall award of 95% of their STI opportunity. The Committee also consulted with Arena's Audit Committee and confirmed that there were no adverse risk management, behavioural or financial matters relevant to the assessment of Executive KMP performance.

The STI awards for Executive KMP based on FY2024 performance outcomes is set out below.

Executive KMP FY2024 STI Awards

Executive KMP	STI Award	Award as a % of STI Opportunity ¹	Cash Component	Deferred STI Component ²	Deferred STI Rights Granted ^{3,4,5}
	\$	%	\$	\$	No.
Rob de Vos	\$532,000	95%	\$266,000	\$266,000	69,134
Gareth Winter	\$266,000	95%	\$133,000	\$133,000	34,567

1. Any STI Opportunity not awarded is forfeited.
2. 50% of an STI Award is deferred for 12 months and vesting is subject to service over the deferral period.
3. Deferred STI Rights convert into Arena Stapled Securities. The allocation of rights uses a face value method by dividing the value of the Deferred STI award by the 15 day VWAP (ex-distribution) of Arena Stapled Securities immediately prior to the end of the relevant financial year (FY2024: \$3.8476).
4. Rights granted to the Executive KMP are subject to approval by securityholders at Arena's 2024 AGM.
5. Deferred STI Rights do not receive cash distributions. However, additional rights will be granted equivalent to distributions declared on Arena Stapled Securities during the 12 month deferral period.

LTI Performance Measures and Assessment

Distributable Income per Security and Relative TSR were established as performance measures in 2014 at the commencement of Arena's LTI Plan. The Committee considers that these measures remain appropriate and are:

- ▶ aligned with Arena's objective and strategy;
- ▶ metrics that align the Executive KMP with securityholders and drive long term sustainable performance and returns; and
- ▶ consistent with our purpose, values and stakeholder expectations of Executive KMP behaviour.

REMUNERATION REPORT CONTINUED

LTI Performance Measures and Assessment *continued*

LTI Year	Performance Measurement Period	LTI Performance Measure ⁴	Performance Hurdle	Result	Vesting Outcome ^{5,6}	
FY2022	FY2022-FY2024	Relative TSR ¹	50% of rights vest at the 50th percentile; with pro rata vesting until 100% vesting at the 75th percentile.	Arena's TSR of 25% (equivalent to an 8% CAGR) ranked at the 83rd percentile of the comparator group over the three year performance period.	100%	
	FY2024	DIS ^{2,3}	Target range of 16.6 cents to 17.6 cents.	Target range exceeded. Actual DIS of 17.65 cents (equivalent to 5.1% CAGR over the three year performance period).	100%	
					Overall Vesting ⁴	100%
FY2023	FY2023-FY2025	Relative TSR ¹	50% of rights vest at the 50th percentile; with pro rata vesting until 100% vesting at the 75th percentile.	N/A		
	FY2025	DIS ^{2,3}	Target range of 17.8 cents to 18.85 cents.			
FY2024	FY2024-FY2026	Relative TSR ¹	50% of rights vest at the 50th percentile; with pro rata vesting until 100% vesting at the 75th percentile.	N/A		
	FY2026	DIS ^{2,3}	Target range of 18.7 cents to 19.8 cents.			

1. Relative TSR rank versus a comparator group comprising the members of the ASX300 A-REIT Index (FY2022 Grant) or the ASX200 A-REIT Index (FY2023 and FY2024 Grants) at the commencement of each three year performance period (assuming reinvestment of distributions). Relative TSR performance rank reduces the effect of market cycles as it measures Arena's performance relative to its peers.
2. DIS is a key performance indicator referenced by the Board in preparing business plans, measuring Arena's performance and creating value for securityholders. DIS is determined by the Board in accordance with Arena's Dividend and Distribution Policy.
3. The DIS target range is set at DIS growth of 3% to 5% CAGR over the three year performance period. The target range is considered appropriate by the Board as it is consistent with core elements of Arena's investment objective to deliver securityholders with attractive and predictable distributions with earnings growth prospects over the medium to long term. A DIS CAGR within the target range of 3-5% is expected to be competitive through the cycle compared to Arena's peers in the ASX200 A-REIT index. Recent historical analysis has demonstrated the average and median DIS CAGR for the ASX200 A-REITS for three and five year periods is below a 3% CAGR with a 5% CAGR representing top quartile performance over the same three and five year periods. Consistency of the target range over time provides predictability in DIS and an appropriate balance between sustainable securityholder returns and risk. The DIS performance hurdle is assessed in the final year of a three year performance period.
4. A 50% weighting is attributed to each performance measure.
5. 50% vesting at the threshold of the target range plus progressive pro-rata vesting between 50% and 100% (ie on a straight-line basis) with 100% vesting at or above the upper target. Any LTI opportunity not awarded is forfeited.
6. The Board retains full discretion in respect of the LTI award including adjusting the conditions and / or performance outcomes to ensure that executive KMP are neither advantaged nor disadvantaged by matters that affect the conditions, for example the timing of a material equity raising or excluding the effects of one-off items.

REMUNERATION REPORT CONTINUED

 Executive KMP Remuneration Summary - Actual Amounts Received (Non-IFRS Information)¹

Executive KMP		Short Term Benefits			Equity Based Payments ³		Total
		Fixed Salary ²	Non Monetary Benefits	Cash STI	Deferred STI Rights	LTI Performance Rights	
		\$	\$	\$	\$	\$	\$
Rob de Vos	FY2024	\$750,000	\$17,766	\$174,657	\$161,810	\$678,363	\$1,782,596
	FY2023	\$724,500	\$18,127	\$219,375	\$160,993	\$552,398	\$1,675,393
Gareth Winter	FY2024	\$473,500	\$15,562	\$85,782	\$79,473	\$518,948	\$1,173,265
	FY2023	\$457,500	\$15,850	\$107,738	\$102,634	\$422,587	\$1,106,309

1. Voluntary disclosure of actual remuneration received by Executive KMP in accordance with contemporary market practice. The information does not align to Australian Accounting Standards.

2. Salaries are set by the Board as inclusive of the prescribed Superannuation Guarantee contribution for the relevant financial year.

3. The value of vested equity based payments is based on the ASX closing price of an Arena Stapled Security on the date of issue of a stapled security following exercise of vested rights. This may be higher or lower than the value at the time of a grant of equity based remuneration which contributes to variation between target and actual remuneration.

Executive KMP Remuneration measured in accordance with accounting standards (IFRS/statutory)

Executive KMP		Short Term Benefits			Equity Based Payments		Other	Total
		Fixed Salary ¹	Non Monetary Benefits	Cash STI	Deferred STI Rights	LTI Performance Rights	Leave Entitlements ²	
		\$	\$	\$	\$	\$	\$	
Rob de Vos	FY2024	\$750,000	\$17,766	\$266,000	\$220,328	\$426,995	\$18,341	\$1,699,430
	FY2023	\$724,500	\$18,127	\$174,657	\$197,016	\$441,624	\$22,717	\$1,578,641
Gareth Winter	FY2024	\$473,500	\$15,562	\$133,000	\$109,391	\$268,523	\$25,795	\$1,025,771
	FY2023	\$457,500	\$15,850	\$85,782	\$96,760	\$295,100	\$12,363	\$963,355

1. Salary is fixed remuneration and is set by the Board as inclusive of the prescribed Superannuation Guarantee contribution for the relevant financial year.

2. Change in value of accrued annual and long service leave entitlements during the period.

 Executive KMP Statutory Remuneration Mix¹

The relative proportion of variable and at risk remuneration based on the IFRS/Statutory remuneration set out in the table above.

Executive KMP	Fixed Salary	STI	LTI
	%	%	%
Rob de Vos	45%	29%	26%
Gareth Winter	48%	25%	27%

1. Variation between target remuneration opportunity mix and actual remuneration mix is a result of the forfeiture or non-vesting of opportunities and timing differences between granting equity based remuneration and the amortisation of equity based remuneration over the relevant performance and service period.

REMUNERATION REPORT CONTINUED

Executive KMP Interests in Securities

ORDINARY STAPLED SECURITIES						
Executive KMP	Holding Balance 1 July 2023	FY2022 Deferred STI Award	FY2021 LTI Award	Bought/(Sold) During Period	Other Changes ¹	Holding Balance 30 June 2024 ²
	No.	No.	No.	No.	No.	No.
Rob de Vos	993,251	53,492	194,932	-	2,538	1,244,213
Gareth Winter	955,644	26,271	149,123	-	1,247	1,132,285

1. Securities granted in respect of distribution equivalents on Deferred STI awards.

2. Arena requires Executive KMP to accumulate (over four years from their date of appointment) and maintain a minimum holding of Arena securities equivalent to 100% of their fixed annual remuneration. Value is determined by reference to the higher of cost or market value at the commencement of the financial year. The Executive KMP comply with the minimum securityholding requirement.

DEFERRED STI RIGHTS								
Executive KMP	Year ¹	Grant Date ²	Vesting Date ³	Value per Right ⁴	Rights Granted ²	Rights Vested ³	Rights Lapsed	Maximum Value to be recognised in future years
				\$	No.	%		\$
Rob de Vos	FY2024	-	1 July 25	\$3.8476	69,134	-	-	\$133,000
	FY2023	23 Nov 23	1 July 24	\$3.7563	46,497	100%	-	-
	FY2022	24 Nov 22	1 July 23	\$4.1011	53,492	100%	-	-
Gareth Winter	FY2024	-	1 July 25	\$3.8476	34,567	-	-	\$66,500
	FY2023	23 Nov 23	1 July 24	\$3.7563	22,837	100%	-	-
	FY2022	24 Nov 22	1 July 23	\$4.1011	26,271	100%	-	-

1. Represents the period in respect of which the STI was awarded. Vesting is subject to service at the vesting date.

2. The FY2024 grant of Deferred STI Rights to the Executive KMP has been approved by the Board with an allocation date of 1 July 2024. The grant is conditional on securityholder approval at Arena's 2024 AGM. The FY2023 grant was approved by securityholders on 23 November 2023 and the FY2022 grant was approved by securityholders on 24 November 2022.

3. Vested FY2022 Deferred STI Rights were exercised by Executive KMP on 22 September 2023. FY2023 Deferred STI Rights have vested, are unexercised but may be exercised by Executive KMP at any time after the date of this report.

4. The number of rights allocated is determined on a face value basis by dividing the value of the Deferred STI award by the 15 day VWAP (ex-distribution) of Arena Stapled Securities immediately prior to the end of the relevant financial year. This also reflects a reasonable estimation of their grant date fair value as additional rights are subsequently granted for the value of distributions equivalent to that declared to ordinary securityholders during the deferral period.

REMUNERATION REPORT CONTINUED

LTI PERFORMANCE RIGHTS ^{6,7,8}								
Executive KMP	Grant Year	Grant Date ¹	Vesting Date ⁴	Fair Value per Right ³	Rights Granted ^{1,2}	Portion Vested ⁴	Rights Lapsed	Maximum Value to be recognised in future years ⁵
				\$	No.	%		\$
Rob de Vos	FY2024	23 Nov 23	1 July 26	\$2.28	151,745	-	-	\$230,652
	FY2023	24 Nov 22	1 July 25	\$2.50	138,804	-	-	\$115,670
	FY2022	25 Nov 21	1 July 24	\$3.68	159,782	100%	-	-
Gareth Winter	FY2024	23 Nov 23	1 July 26	\$2.28	95,839	-	-	\$145,676
	FY2023	24 Nov 22	1 July 25	\$2.50	87,153	-	-	\$72,628
	FY2022	25 Nov 21	1 July 24	\$3.68	100,318	100%	-	-

- Rights are approved by the Board at the commencement of the three year performance period. Each LTI grant to Executive KMP is conditional on approval by securityholders at Arena's AGM.
- The allocation of rights is determined on a face value basis by dividing the LTI opportunity by the 15 day VWAP (ex-distribution) of Arena Stapled Securities to 30 June at the beginning of each grant year (FY2024: \$3.7563).
- Reflects fair value for accounting purposes noting that actual LTI allocations are determined on a face value basis.
- LTI Rights vested in accordance with the FY2022 LTI assessment as set out on page 35. Vested rights are unexercised but may be exercised by Executive KMP at any time after the date of this report.
- The fair value of rights is amortised over the 3 year performance period for accounting purposes. This represents the maximum value of rights to be recognised in future years in the Statement of Comprehensive Income. The value will be nil if rights do not vest.
- No payment is required on issue of Rights or stapled securities in respect of a vested Right. Vesting is subject to performance measures and service at the vesting date. LTI Rights have no entitlement to distributions.
- In the event of an actual or proposed change of control event that the Board in its discretion determines should be treated as a change of control, a pro-rata number of unvested grants will vest at the time of the relevant event, based on the performance period elapsed and the extent to which performance hurdles have been achieved at the time (unless the Board determines another treatment in its discretion).
- Executive KMP are restricted from transactions (using derivatives or otherwise) that would have the effect of limiting the economic risk from participating in the LTI.

Non-Executive Director Remuneration Framework

How are Non-Executive Director (NED) fees set?	Fees are set to ensure NEDs are remunerated fairly for their services, recognising the level of skill, expertise and experience required to perform the role. The fees are periodically benchmarked against a comparable group of listed entities.
Who approves the fees?	Each NED is paid an amount determined by the Board. NEDs do not receive any equity based payments, retirement benefits or incentive payments.
Is there a maximum fee?	NED fees are subject to a maximum aggregate amount approved by securityholders of \$1 million per annum.
Are NEDs required to have a minimum securityholding?	Arena's minimum securityholding policy requires NEDs to acquire (over three years from the later of the date the policy was adopted or their date of appointment) and maintain a minimum holding of Arena securities equivalent to 100% of the annual Board fee. The assessed value is the higher of cost or market value at the beginning of the relevant financial year.

FY2024 Board and Committee Fees

	Board Fee ¹	Audit Committee	Culture & Remuneration Committee	Nomination Committee
	\$	\$	\$	\$
Chair	\$253,000	\$22,000	\$22,000	\$5,500
Member	\$115,000	\$11,000	\$11,000	\$2,750

- The Board Fee received by the Chair of the Board is inclusive of all Committee fees.
- All Fees are set inclusive of prescribed Superannuation Guarantee contributions.

REMUNERATION REPORT CONTINUED

Non-Executive Director Reported Remuneration (statutory)

		Fee ¹
		\$
David Ross (Board Chair)	FY2024	\$253,000
	FY2023	\$240,000
Rosemary Hartnett ²	FY2024	\$150,750
	FY2023	\$144,100
Simon Parsons ³	FY2024	-
	FY2023	\$133,600
Helen Thornton ⁴	FY2024	\$139,750
	FY2023	\$73,022
Dennis Wildenburg ⁵	FY2024	\$150,750
	FY2023	\$144,100

1. Fees are set inclusive of prescribed Superannuation Guarantee contributions.

2. Chair of the Culture and Remuneration Committee.

3. Dr Parsons retired from the Board on 15 June 2023.

4. Ms Thornton was appointed to the Board on 15 December 2022.

5. Chair of the Audit Committee.

Non-Executive Director Securityholdings

Ordinary Securities	Balance 1 July 2023	Acquired	Disposed	Other	Balance 30 June 2024
	No.				No.
David Ross	213,565	-	-	-	213,565 ¹
Rosemary Hartnett	27,905	6,996	-	-	34,901 ¹
Helen Thornton ²	-	5,540	-	-	5,540
Dennis Wildenburg	173,334	-	-	-	173,334 ¹

1. Complies with minimum securityholding requirement (MSHR) as measured at the commencement of the financial year.

2. Ms Thornton has three years from appointment (15 December 2022) to meet the MSHR.

INDEMNIFICATION AND INSURANCE OF OFFICERS AND AUDITORS

During the year, the Group has paid insurance premiums to insure each of the directors and officers of the Group against liabilities for costs and expenses incurred by them in defending any legal proceedings arising out of their conduct while acting in the capacity of the Group other than conduct involving a wilful breach of duty in relation to the Group.

The contract of insurance prohibits disclosure of the nature of the liability covered and the amount of the premium.

The Group has not, during or since the end of the financial year indemnified or agreed to indemnify an auditor of the Group or of any related body corporate against a liability incurred in their capacity as an auditor.

NON-AUDIT SERVICES

Details of the non-audit services provided to the Group by the Independent Auditor during the year ended 30 June 2024 are disclosed in note 24 of the financial statements.

FEES PAID TO AND INTERESTS HELD IN THE GROUP BY THE RESPONSIBLE ENTITY OR ITS ASSOCIATES

Fees paid to the Responsible Entity and its related parties out of Group property during the year are disclosed in note 22 of the financial statements.

INTERESTS IN THE GROUP

The movement in securities on issue in the Group during the year is disclosed in note 13 to the financial statements.

CORPORATE GOVERNANCE STATEMENT

The board of directors for Arena REIT Limited and Arena REIT Management Limited work together and take a co-ordinated approach to the corporate governance of the Group.

Each Board has a Board Charter which details the composition, responsibilities, and protocols of the Board. In addition, the Boards have a Code of Conduct which sets out the standard of business practices required of the Group's directors and staff.

The Group conducts its business in accordance with these policies and code, as well as other key policies which are published on its website. These include:

- ▶ Communications Policy;
- ▶ Continuous Disclosure Policy;
- ▶ Diversity Policy;
- ▶ Environmental, Social and Governance Policy;
- ▶ Privacy Policy;
- ▶ Securities Trading Policy;
- ▶ Conflicts of Interest Policy;
- ▶ Summary of Risk Management Framework;
- ▶ Whistleblower Policy.

In compliance with ASX Listing Rule 4.10.3, the Group publishes an annual statement on its website disclosing the extent to which it has followed the recommendations for good corporate governance set by the ASX Corporate Governance Council during the reporting period.

ENVIRONMENTAL REGULATION

The operations of the Group are not subject to any particular or significant environmental regulations under a Commonwealth, State or Territory law.

ROUNDING OF AMOUNTS TO THE NEAREST THOUSAND DOLLARS

The Group is an entity of a kind referred to in ASIC Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191, relating to the 'rounding off' of amounts in the Directors' report. Amounts in the Directors' report have been rounded to the nearest thousand dollars in accordance with that Instrument, unless otherwise indicated.

AUDITOR'S INDEPENDENCE DECLARATION

The Auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out on page 41.

This report is made in accordance with a resolution of directors.



David Ross, Chair
Melbourne, 15 August 2024

AUDITOR'S INDEPENDENCE DECLARATION



Auditor's Independence Declaration

As lead auditor for the audit of Arena REIT No. 1 for the year ended 30 June 2024, I declare that to the best of my knowledge and belief, there have been:

- (a) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- (b) no contraventions of any applicable code of professional conduct in relation to the audit.

This declaration is in respect of Arena REIT No. 1 and the entities it controlled during the period.

A handwritten signature in blue ink, appearing to read 'JDP Wills', is written over a faint, light blue grid background.

JDP Wills
Partner
PricewaterhouseCoopers

Sydney
15 August 2024

PricewaterhouseCoopers, ABN 52 780 433 757
One International Towers Sydney, Watermans Quay, Barangaroo, GPO BOX 2650, SYDNEY NSW 2001
T: +61 2 8266 0000, F: +61 2 8266 9999, www.pwc.com.au

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CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended 30 June 2024	CONSOLIDATED		
		30 June 2024	30 June 2023
	Notes	\$'000	\$'000
Income			
Property income	8(c)	97,498	92,641
Interest		678	594
Net gain on change in fair value of derivative financial instruments		-	527
Total income		98,176	93,762
Expenses			
Property expenses	8(c)	(610)	(635)
Management and administration expenses		(7,136)	(6,543)
Net loss on change in fair value of derivative financial instruments		(4,910)	-
Revaluation loss on investment properties	8	(13,496)	(1,497)
Finance costs	3	(13,686)	(10,023)
Loss on sale of direct properties		(153)	(47)
Other expenses		(677)	(778)
Total expenses		(40,668)	(19,523)
Net profit for the year		57,508	74,239
Other comprehensive income		-	-
Total comprehensive income for the year		57,508	74,239
Total comprehensive income for the year is attributable to Arena REIT stapled group investors, comprising:			
Unitholders of Arena REIT No. 1		56,940	72,637
Unitholders of Arena REIT No. 2 (non-controlling interest)		2,700	3,242
Unitholders of Arena REIT Limited (non-controlling interest)		(2,132)	(1,640)
		57,508	74,239
	Notes	Cents	Cents
Earnings per security:			
Basic earnings per security in Arena REIT No. 1	5	16.09	20.83
Diluted earnings per security in Arena REIT No. 1	5	16.03	20.75
Basic earnings per security in Arena REIT Group	5	16.25	21.29
Diluted earnings per security in Arena REIT Group	5	16.19	21.20

The above consolidated statement of comprehensive income should be read in conjunction with the accompanying notes.

CONSOLIDATED BALANCE SHEET

As at 30 June 2024	CONSOLIDATED		
	Notes	30 June 2024 \$'000	30 June 2023 \$'000
Current assets			
Cash and cash equivalents	6	12,434	16,113
Trade and other receivables	7	4,856	5,304
Derivative financial instruments	12	5,533	6,939
Total current assets		22,823	28,356
Non-current assets			
Derivative financial instruments	12	9,054	12,558
Property, plant and equipment		1,305	654
Investment properties	8	1,579,066	1,515,912
Intangible assets	9	10,816	10,816
Total non-current assets		1,600,241	1,539,940
Total assets		1,623,064	1,568,296
Current liabilities			
Trade and other payables	10	15,227	12,579
Provisions		928	766
Distributions payable		15,498	14,730
Lease liabilities		196	229
Total current liabilities		31,849	28,304
Non-current liabilities			
Provisions		76	121
Interest bearing liabilities	11	376,271	340,342
Lease liabilities		856	222
Total non-current liabilities		377,203	340,685
Total liabilities		409,052	368,989
Net assets		1,214,012	1,199,307
Equity			
Contributed equity - ARF1	13	436,640	424,361
Accumulated profit	14	634,981	632,316
Non-controlling interests - ARF2 and ARL	15	142,391	142,630
Total equity		1,214,012	1,199,307

The above consolidated balance sheet should be read in conjunction with the accompanying notes.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

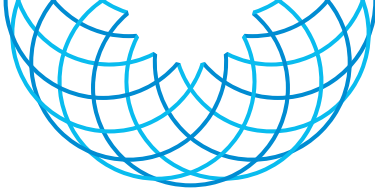
For the year ended 30 June 2024	CONSOLIDATED			
	Contributed equity	Accumulated profit	Non-controlling interests - ARL & ARF2	Total equity
	\$'000	\$'000	\$'000	\$'000
Balance at 1 July 2022	415,410	591,012	162,552	1,168,974
Profit for the year	-	72,637	1,602	74,239
Total comprehensive income for the year	-	72,637	1,602	74,239
Transactions with owners in their capacity as owners:				
Issue of securities under the DRP	8,951	-	4,334	13,285
Distributions to securityholders	-	(31,333)	(27,335)	(58,668)
Equity-based remuneration	-	-	1,477	1,477
Balance at 30 June 2023	424,361	632,316	142,630	1,199,307
Balance at 1 July 2023	424,361	632,316	142,630	1,199,307
Profit for the year	-	56,940	568	57,508
Total comprehensive income for the year	-	56,940	568	57,508
Transactions with owners in their capacity as owners:				
Issue of securities under the DRP	12,279	-	5,159	17,438
Distributions to securityholders	-	(54,275)	(7,401)	(61,676)
Equity-based remuneration	-	-	1,435	1,435
Balance at 30 June 2024	436,640	634,981	142,391	1,214,012

The above consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 30 June 2024	CONSOLIDATED		
		30 June 2024	30 June 2023
	Notes	\$'000	\$'000
Cash flows from operating activities			
Receipts in the course of operations		88,395	81,210
Payments in the course of operations		(14,341)	(13,111)
Finance costs paid		(12,205)	(8,837)
Interest received		678	593
Net cash inflow from operating activities	16	62,527	59,855
Cash flows from investing activities			
Payments for investment properties and capital expenditure		(60,567)	(71,326)
Proceeds from sale of investment properties		3,727	33,004
Refund of investment property acquisition costs		82	115
Net cash (outflow) from investing activities		(56,758)	(38,207)
Cash flows from financing activities			
Net proceeds from issue of securities		(73)	(60)
Distributions paid to securityholders		(43,398)	(44,633)
Loan establishment costs paid		(741)	(817)
Capital receipts from lenders		35,000	43,000
Capital payments to lenders		-	(25,000)
Principal elements of lease payments		(236)	(225)
Net cash (outflow) from financing activities		(9,448)	(27,735)
Net (decrease)/increase in cash and cash equivalents		(3,679)	(6,087)
Cash and cash equivalents at the beginning of the financial year		16,113	22,200
Cash and cash equivalents at the end of the financial year	6	12,434	16,113

The above consolidated statement of cash flows should be read in conjunction with the accompanying notes.



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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1. GENERAL INFORMATION

These financial statements cover Arena REIT (the 'Group') comprising Arena REIT No. 1 ('ARF1'), Arena REIT No. 2 ('ARF2'), Arena REIT Limited ('ARL'), and their controlled entities. Arena REIT is listed on the ASX and registered and domiciled in Australia. The Responsible Entity of ARF1 and ARF2 is Arena REIT Management Limited (the 'Responsible Entity').

As permitted by Class order 13/1050 issued by ASIC, this financial report is a combined financial report that presents the financial statements and accompanying notes of Arena REIT at and for the year ended 30 June 2024.

The financial statements were authorised for issue by the directors on 15 August 2024. The directors have the power to amend and reissue the financial statements.

(a) Basis of preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and interpretations issued by the Australian Accounting Standards Board and the *Corporations Act 2001*. Arena REIT is a for-profit entity for the purpose of preparing the financial statements.

The financial report has been prepared on an accruals and historical cost basis except for investment properties, financial assets at fair value through profit or loss, derivative financial instruments which are measured at fair value, and share-based payments which are measured at fair value. Cost is based on the fair value of consideration given in exchange for assets. Comparative information is reclassified where appropriate to enhance comparability.

The financial statements are presented in Australian Dollars, which is the Group's functional currency.

Compliance with International Financial Reporting Standards

The financial statements of the Group also comply with International Financial Reporting Standards as issued by the International Accounting Standards Board.

Going Concern - Net working capital deficiency

As at 30 June 2024, the Group is in net current liability position of \$9.0 million. The deficiency is due to working capital management within the Group, and the difference in the timing of drawdowns from the Group's debt facilities and the timing of expenditure. As at 30 June 2024, the Group has \$123 million of unused debt facility which can be drawn to fund cashflow requirements.

After taking into account all available information, the directors of the Group have concluded that there are reasonable grounds to believe:

- ▶ The Group will be able to pay its debts as and when they fall due; and
- ▶ The basis of preparation of the financial report on a going concern basis is appropriate.

(b) New and amended standards adopted by the Group

There are no standards, interpretations or amendments to existing standards that are effective for the first time for the financial year beginning 1 July 2023 that have a material impact on the amounts recognised in prior periods or will affect the current or future periods.

(c) New accounting standards and interpretations not yet adopted

There are no standards that are not yet effective and that are expected to have a material impact on the Group in the current or future reporting periods and on foreseeable future transactions.

(d) Critical accounting estimates and judgements

The Group makes estimates and judgements that affect the reported amounts of assets and liabilities within the next financial year. Estimates are continually evaluated and based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Estimates and judgements which are material to the financial report are found in the following notes:

- ▶ Investment properties Note 8
- ▶ Recoverability of goodwill Note 9
- ▶ Financial instruments Notes 12, 17

1. GENERAL INFORMATION CONTINUED**(e) Rounding of amounts**

The Group is an entity of the kind referred to in ASIC Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191, relating to the 'rounding off' of amounts in the financial statements. Amounts in the financial statements have been rounded off to the nearest thousand dollars in accordance with that Instrument, unless otherwise indicated.

FINANCIAL RESULTS, ASSETS AND LIABILITIES

This section provides additional information about those individual line items in the financial statements that the directors consider most relevant in the context of the operations of the Group, including:

- (a) accounting policies that are relevant for an understanding of the items recognised in the financial statements
- (b) analysis and sub-totals
- (c) information about estimates and judgements made in relation to particular items.

2. SEGMENT INFORMATION

The Group operates as one business segment being investment in real estate, and in one geographic segment being Australia. The Group's segments are based on reports used by the Board (as the Chief Operating Decision Maker) in making strategic decisions about the Group, assessing the financial performance and financial position of the Group, determining the allocation of resources and risk management. Refer to the Consolidated Statement of Comprehensive Income for the segment financial performance and the Consolidated Balance Sheet for the assets and liabilities.

A key financial metric used to define the results and performance of the Group is net operating profit (distributable income). Net operating profit is a non-statutory measure of profit used to determine securityholder distributions and represents the underlying cash-based profit for the relevant period. Net operating profit excludes fair value changes from asset and derivative valuations and items of income or expense not representative of the underlying operating earnings or cashflow.

A reconciliation between statutory net profit per the Consolidated Statement of Comprehensive Income and net operating profit (distributable income) is set out below:

	30 June 2024	30 June 2023
	\$'000	\$'000
Statutory net profit	57,508	74,239
Investment property revaluation and straight-lining of rent	(3,780)	(16,997)
Change in fair value of derivatives	4,910	(527)
Loss/(profit) on sale of investment properties	153	47
Transaction costs	1,653	745
Amortisation of equity-based remuneration (non-cash)	1,481	1,557
Other	519	588
Net operating profit (distributable income)*	62,444	59,652

* Net operating profit (distributable income) is not a statutory measure of profit

3. FINANCE COSTS

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
Finance costs:		
Interest paid or payable	11,918	9,318
Loan establishment and other finance costs	546	544
Write-off of loan establishment costs due to refinancing	1,222	161
Total finance costs expensed	13,686	10,023
Finance costs capitalised (a)	2,904	3,079
Total finance costs	16,590	13,102

Finance costs are capitalised at rates based on contracted fund through rates for each development ranging from 5.0% to 6.5% (30 June 2023: 5.0% to 6.8%).

(a) Accounting policy - Finance costs

Finance costs include interest and amortisation of costs incurred in connection with the arrangement of borrowings. Finance costs are expensed as incurred unless they relate to qualifying assets. Qualifying assets are assets which take more than twelve months to get ready for their intended use or sale. Where funds are borrowed for the acquisition, construction or production of a qualifying asset, the finance costs capitalised are those incurred in relation to that qualifying asset.

4. INCOME TAXES

Under current Australian income tax legislation, ARF1 and ARF2 are not liable to Australian income tax, provided that the securityholders are presently entitled to the income of the Trusts. Trust distributions are subject to income tax in the hands of securityholders.

ARL and its wholly-owned Australian controlled entities have implemented the tax consolidation legislation.

(a) Numerical reconciliation of tax expense per the statutory income tax rate to income tax expense recognised

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
Profit/(loss) before income tax	57,508	74,239
Tax at the applicable Australian tax rate of 25.0% (2023 - 25.0%)	(14,377)	(18,560)
Profit attributable to entities not subject to tax	14,910	18,970
Deferred tax assets not recognised	(533)	(410)
Income tax expense	-	-

Unrecognised deferred tax assets are \$0.5 million (2023: \$0.4 million). These have not been recognised as it is not probable that future taxable profit will arise to offset these deductible temporary differences.

4. INCOME TAXES CONTINUED

(b) Accounting policy - income tax

(i) Trusts

Arena REIT No.1 and Arena REIT No.2 (the Trusts) are not subject to Australian income tax provided their taxable income is fully distributed to securityholders.

(ii) Companies

The income tax expense or revenue for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss.

Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognised for deductible temporary differences and unused tax losses only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current and deferred tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

(iii) Tax consolidation legislation

ARL and its wholly-owned Australian controlled entities have implemented the tax consolidation legislation. As a consequence, these entities are taxed as a single entity and the deferred tax assets and liabilities of these entities are set off in the consolidated financial statements.

The head entity, ARL, and the controlled entities in the tax consolidated group account for their own current and deferred tax amounts. These tax amounts are measured as if each entity in the tax consolidated group continues to be a standalone taxpayer in its own right.

In addition to its own current and deferred tax amounts, ARL also recognises the current tax liabilities (or assets) and the deferred tax assets arising from unused tax losses and unused tax credits assumed from controlled entities in the tax consolidated group.

All current tax balances are transferred from the controlled entities in the group to ARL. As there is no tax sharing agreement in place the current tax receivable or payable is transferred from each controlled entity to ARL as a contribution to (or distribution from) wholly owned entities.

5. EARNINGS PER SECURITY ('EPS')

	2024	2023
	Cents	Cents
Basic EPS in Arena REIT No. 1	16.09	20.83
Diluted EPS in Arena REIT No. 1	16.03	20.75
Basic EPS in Arena REIT Group	16.25	21.29
Diluted EPS in Arena REIT Group	16.19	21.20

The following information reflects the income and security numbers used in the calculations of basic and diluted EPS.

	2024	2023
	Number of securities	Number of securities
	'000	'000
Weighted average number of ordinary securities used in calculating basic EPS	353,845	348,771
Rights granted under employee incentive plans	1,373	1,353
Adjusted weighted average number of ordinary securities used in calculating diluted EPS	355,218	350,124

	30 June 2024	30 June 2023
	\$'000	\$'000
Earnings used in calculating basic EPS for Arena REIT No. 1	56,940	72,637
Earnings used in calculating diluted EPS for Arena REIT No. 1	56,940	72,637
Earnings used in calculating basic EPS for Arena REIT Group	57,508	74,239
Earnings used in calculating diluted EPS for Arena REIT Group	57,508	74,239

(a) Accounting policy - earnings per security

(i) Basic earnings per security

Basic earnings per security is calculated by dividing:

- ▶ the profit attributable to the security holders, excluding any costs of servicing equity other than ordinary securities;
- ▶ by the weighted average number of ordinary securities outstanding during the financial year.

(ii) Diluted earnings per security

Diluted earnings per security adjust the figures used in the determination of basic earnings per security to take into account:

- ▶ the effect of interest and other financial costs associated with dilutive potential ordinary securities;
- ▶ the weighted average number of additional ordinary securities that would have been outstanding assuming the conversion of all dilutive potential ordinary securities.

6. CASH AND CASH EQUIVALENTS

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
Cash at bank	12,434	16,113
Total cash and cash equivalents	12,434	16,113

(a) Accounting policy - Cash and cash equivalents

For the purpose of presentation in the consolidated statement of cash flows, cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short term, highly liquid investments with original maturities of three months or less from the date of acquisition that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

7. TRADE AND OTHER RECEIVABLES

(a) Trade and other receivables - Current

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
Trade receivables	209	911
Expected credit loss provision	(154)	(154)
Other receivables	3,646	3,437
Prepayments	1,155	1,110
	4,856	5,304

(i) Ageing of trade receivables

The ageing of trade receivables at the end of the reporting period was:

	2024	2023
	\$'000	\$'000
Not past due	183	880
Past due 0 - 30 days	-	12
Past due 31 - 60 days	17	14
Past due 61 - 90 days	9	-
Past due over 90 days	-	5
	209	911

No other class of financial asset is past due.

Any receivables which are doubtful have been provided for.

From time to time, tenant payments are delayed for administrative reasons such as lease assignment. Management have reviewed all receivables for impairment and consider that the balances are due and payable, and that recovery can be obtained.

7. TRADE AND OTHER RECEIVABLES CONTINUED

(b) Accounting policy - Receivables

Receivables may include amounts for interest and trust distributions. Trust distributions are accrued when the right to receive payment is established. Interest is accrued at the end of each reporting period from the time of last payment. Amounts are generally received within 30 days of being recorded as receivables.

Receivables are recognised initially at fair value and subsequently measured at amortised cost. At each reporting date, the Group measures the loss allowance on receivables at an amount equal to the lifetime expected credit losses. Expected credit losses are measured using probability of default, exposure at default and loss given default. Collectability of trade receivables is reviewed on an ongoing basis. Debts which are known to be uncollectible are written off by reducing the carrying amount directly. An expected credit loss provision is used when there is objective evidence that the Group will not be able to collect all amounts due according to the original terms of the receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments (more than 30 days overdue) are considered indicators that the trade receivable is impaired. The amount of the expected credit loss provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate.

The amount of the impairment loss is recognised in the statement of comprehensive income within other expenses. When a trade receivable for which an expected credit loss provision had been recognised becomes uncollectible in a subsequent period, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against other expenses in the statement of comprehensive income.

8. INVESTMENT PROPERTIES

(a) Valuations and carrying amounts

	Carrying amount	
	2024	2023
	\$'000	\$'000
ELC properties	1,398,060	1,335,964
ELC developments	45,576	41,108
Healthcare properties	135,430	138,840
Total	1,579,066	1,515,912

The Group has adopted a valuation program that provides for each property to be independently valued by suitably qualified valuers at least once every three years. Changes in market conditions may necessitate more frequent independent revaluations of properties.

Independent valuations were performed on 118 Early Learning Centres ('ELC') and nine healthcare properties throughout the year ended 30 June 2024. The directors have reviewed these valuations and determined they are appropriate to adopt during the financial period ending 30 June 2024. Director valuations were performed on investment properties not independently valued as at 30 June 2024.

Development properties have been subject to a Director valuation and are carried at fair value on completion less cost to complete, including an appropriate adjustment for development risk.

The key inputs into valuations are:

- ▶ Passing rent;
- ▶ Market rents;
- ▶ Capitalisation rates;
- ▶ Lease terms;
- ▶ Rent reviews;
- ▶ Planning status and approvals;
- ▶ Discount rates (healthcare properties); and
- ▶ Capital expenditure and vacancy contingencies (healthcare properties).

8. INVESTMENT PROPERTIES CONTINUED

(a) Valuations and carrying amounts *continued*

The key inputs into the valuation are based on market information for comparable properties. The majority of early learning and healthcare properties are located in markets with evidence to support valuation inputs and methodology. The independent valuers have experience in valuing similar assets and have access to market evidence to support their conclusions. Comparable assets are considered those in similar markets and condition.

Investment properties have been classified as Level 3 in the fair value hierarchy.

(i) Key assumptions - ELCs

	30 June 2024	30 June 2023
Market rent per licenced place	\$2,000 to \$6,250	\$1,800 to \$6,000
Capitalisation rates	4.50% to 7.25%	4.25% to 6.50%
Passing yields	3.90% to 8.60%	3.75% to 6.75%

(ii) Key assumptions - Healthcare properties

	30 June 2024	30 June 2023
Capitalisation rates	5.00% to 6.25%	4.75% to 6.25%
Passing yields	5.25% to 6.30%	4.75% to 6.00%
Discount rates	6.25% to 7.25%	5.75% to 7.50%

(iii) Sensitivity analysis

The Group's investment properties are 99.7% occupied with a weighted average lease expiry of 18.5 years. The Group's investment properties are typically on long term leases with contracted annual income escalations and accordingly, they are generally valued on a capitalisation of income or discounted cash flow (DCF) (healthcare properties) basis. The Group's investment properties are therefore exposed to a risk of change in their fair values due to changes in market capitalisation rates and discount rates.

For ELC properties, if the capitalisation rate expanded by 25 basis points, fair value would reduce by \$60 million from the fair value as at 30 June 2024 and if the capitalisation rate compressed by 25 basis points, fair value would increase by \$66 million from the fair value as of 30 June 2024.

For Healthcare properties, if the capitalisation rate expanded by 25 basis points, fair value would reduce by \$5.7 million from the fair value as at 30 June 2024 and if the capitalisation rate compressed by 25 basis points, fair value would increase by \$6.2 million from the fair value as of 30 June 2024. If the discount rate expanded by 25 basis points, fair value would reduce by \$2.9 million from the fair value as at 30 June 2024 and if the discount rate compressed by 25 basis points, fair value would increase by \$3.3 million from the fair value as of 30 June 2024.

8. INVESTMENT PROPERTIES CONTINUED

(b) Movements during the financial year

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
At fair value		
Opening balance	1,515,912	1,461,888
Property acquisitions and capital expenditure	63,343	70,219
Refund of property acquisition costs	(82)	(115)
Disposals	(3,880)	(33,049)
Revaluations	(13,496)	(1,497)
Other IFRS revaluation adjustments	17,269	18,466
Closing balance	1,579,066	1,515,912

(c) Amounts recognised in profit or loss for investment properties

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
Property income	80,222	74,147
Other property income (recognised on a straight line basis)	17,276	18,494
Direct operating expenses from property that generated property income	(610)	(635)
Revaluation gain/(loss) on investment properties	(13,496)	(1,497)

(d) Tenancy risk

Set out below are details of the major tenants who lease properties from the Group:

Goodstart Early Learning Ltd ('Goodstart') - representing 23% of the Group's investment property portfolio by income. Like many not-for-profit entities, Goodstart is a company limited by guarantee. It therefore does not have "shareholders", rather, each of the member charities (Mission Australia, Benevolent Society, Brotherhood of St Laurence and Social Ventures Australia) is a member of the company. Goodstart's "capital" is loan capital of varying degrees of risk and subordination.

Green Leaves Group Limited ('Green Leaves') - representing 18% of the Group's investment property portfolio by income. Green Leaves is a privately held provider of early childhood education, owning and operating approximately 60 ELCs throughout Australia.

Edge Early Learning ('Edge') - representing 11% of the Group's investment property portfolio by income. Edge is a privately held provider of early childhood education, owning and operating more than 60 ELCs throughout Australia.

Affinity Education Group Limited ('Affinity') - representing 9% of the Group's investment property portfolio by income. Affinity is a privately held provider of early childhood education, owning and operating over 225 ELCs throughout Australia.

8. INVESTMENT PROPERTIES CONTINUED

Other Tenants

Operator	% of Investment Property Portfolio by Income
Aspire Education	7%
ForHealth	6%
G8 Education	5%
Mayfield	2%
SACare	2%

All of the above tenants are ELC or healthcare operators. G8 Education and Mayfield are listed on the Australian Securities Exchange. The other tenants are privately owned with experience operating ELCs or healthcare businesses. Typically, tenants are required to provide an unconditional and irrevocable bank guarantee, which must not expire until at least six months after the ultimate expiry of the lease.

(e) Assets pledged as security

Refer to note 11 for information on investment properties and other assets pledged as security by the Group.

(f) Contractual obligations

Capital expenditure contracted for at the end of the reporting period but not recognised as liabilities is as follows:

	30 June 2024	30 June 2023
	\$'000	\$'000
Investment properties	38,904	56,763

The above commitments include the costs associated with developing early learning properties.

(g) Leasing arrangements

Investment properties are leased to tenants under long-term operating leases with rentals payable monthly. Minimum lease payments receivable on leases of investment properties are as follows:

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
Minimum lease receivable under non-cancellable operating leases of investment properties not recognised in the financial statements are receivable as follows:		
Within 1 year	82,052	72,246
1 - 2 years	84,122	73,885
2 - 3 years	86,251	75,743
3 - 4 years	88,440	77,653
4 - 5 years	90,378	79,618
Greater than 5 years	1,541,549	1,452,002
	1,972,792	1,831,147

8. INVESTMENT PROPERTIES CONTINUED

(h) Impact of climate change on investment property valuations

Climate change can impact investment property values in a number of ways. Firstly, the increasing frequency and severity of extreme weather events pose risks of property damage, in addition to higher maintenance costs and income loss for tenants. The risk of this is influenced by factors like property location and whether measures have been implemented to mitigate the impacts of adverse weather. Regulators may demand additional sustainability measures for buildings, both during their construction phase and through the course of operations. Properties that effectively minimise their environmental impact may attract premium rents, thereby supporting higher property valuations.

Valuers consider the impact of specific identified risk factors, such as flooding or bushfires, when assessing the value of each property during their valuation process. They utilise property-specific overlays and benchmarking against market transactions that demonstrate premiums and discounts for properties with varying levels of risk.

(i) Accounting policy - Investment properties

Investment property is real estate investments held to earn long-term rental income and for capital appreciation. Investment properties are carried at fair value determined either by the Directors or independent valuers with changes in fair value recorded in the statement of comprehensive income.

Land and buildings (including integral plant and equipment) that comprise investment property are not depreciated. The carrying amount of investment properties may include the cost of acquisition, additions, refurbishments, redevelopments, improvements, lease incentives, assets relating to fixed increases in operating lease rental in future periods and borrowing costs incurred during the construction period of qualifying assets.

(i) Valuation basis

The basis of the valuation of investment properties is fair value, being the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The Directors may determine the requirement for a valuation at any time but have adopted a valuation program that provides for each property to be independently valued by suitably qualified valuers at least once every three years. Changes in market conditions may necessitate more frequent independent revaluations of properties.

Valuations are derived through a combination of the valuations determined using the discounted cash flow (DCF) method, the income capitalisation method, and the direct comparison method. They consider a number of factors that may include a direct comparison between the subject property and a range of comparable sales evidence, the present value of net future cash flow projections based on reliable estimates of future cash flows, existing lease contracts, external evidence such as current market rents for similar properties, and using capitalisation rates and discount rates that reflect current market assessments of the uncertainty in the amount and timing of cash flows.

9. INTANGIBLE ASSETS

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
Goodwill	10,816	10,816
	10,816	10,816

The intangible asset held by the Group represents goodwill on acquisition. There are no other intangibles held by the Group.

Goodwill has been allocated to the Group's lowest cash generating unit representing funds management across the Arena REIT business as a whole.

The Group tests impairment of goodwill annually by comparing its carrying amount with its recoverable amount. The recoverable amount is determined using a fair value methodology which applies asset values and net cashflow financial budgets approved by the Board of Directors, contractual fee rates and a valuation multiple.

There has been no impairment of goodwill recognised in the current or prior financial years.

Key assumptions include:

- ▶ growth rates set in the range of 1% to 5% per annum, reflecting a line-by-line net cashflow and asset value forecast and contracted fee income; and
- ▶ cash flows are discounted at a rate of 9% per annum, based on an appropriate measure of cost of capital plus a premium for risk capitalised at a rate derived from an independent valuation obtained in support of the acquisition and updated for current economic conditions and risk.

The Group has considered and assessed reasonably possible changes in key assumptions and have not identified any foreseeable instances that could cause the carrying amount to exceed its recoverable amount.

(a) Accounting policy - Goodwill

Goodwill on acquisitions of subsidiaries is included in intangible assets. Goodwill is not amortised but it is tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired, and is carried at cost less accumulated impairment losses. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

Goodwill is allocated to cash-generating units for the purpose of impairment testing. The allocation is made to those cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose. The units or groups of units are identified at the lowest level at which goodwill is monitored for internal management purposes, being the operating segments.

10. TRADE AND OTHER PAYABLES

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
Prepaid rental income	2,773	3,260
Sundry creditors and accruals	12,454	9,319
	15,227	12,579

Trade and other payables are non-interest bearing.

11. INTEREST BEARING LIABILITIES

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
Non-current:		
Secured		
Syndicated facility	377,000	342,000
Unamortised transaction costs	(729)	(1,658)
Total secured non-current borrowings	376,271	340,342

(a) Financing arrangements

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
Committed facilities available at the end of the reporting period		
Interest bearing liabilities	500,000	500,000
Facilities used at the end of the reporting period		
Interest bearing liabilities	377,000	342,000

The Group refinanced its syndicated debt facility in June 2024, keeping the facility limit unchanged at \$500 million but extending the maturity dates. The refinancing was net settled with the lenders.

The Group has a \$100 million facility expiring 31 May 2027, a \$200 million facility expiring 31 May 2028, and a \$200 million facility expiring 31 May 2029, providing a remaining weighted average term of 4.1 years (30 June 2023: 3.7 years).

The facilities are available to both ARF1 and ARF2 and the assets of both Trusts are held as security under the facilities.

The interest rate applying to the drawn amount of the facilities is set on a monthly or quarterly basis at the prevailing market interest rates.

The undrawn amount of the bank facilities may be drawn at any time.

11. INTEREST BEARING LIABILITIES CONTINUED**(b) Assets pledged as security**

The bank facilities are secured by a registered first mortgage over investment property and a fixed and floating charge over the assets of ARF1 and ARF2.

The carrying amounts of assets pledged as security are:

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
Financial assets pledged		
Cash and cash equivalents	6,394	9,689
Trade and other receivables	4,472	4,868
Derivative financial instruments	14,587	19,497
	25,453	34,054

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
Other assets pledged		
Investment properties	1,579,066	1,515,912
	1,579,066	1,515,912

(c) Covenants

The covenants over the Group's bank facility require an interest cover ratio of greater than 2.0 times (actual at 30 June 2024 of 4.9 times) and a loan to market value of investment properties ratio of less than 50% (actual at 30 June 2024 of 24.9%). The Group was in compliance with its covenants throughout the year.

(d) Accounting policy - Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the consolidated statement of comprehensive income over the period of the borrowings using the effective interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. Transaction costs are amortised over the period of the facility to which it relates.

Borrowings are removed from the consolidated balance sheet when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of the financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss as finance costs.

Borrowings are classified as current liabilities unless the entity has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

12. DERIVATIVE FINANCIAL INSTRUMENTS

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
Current assets		
Interest rate swaps	5,533	6,939
	5,533	6,939
Non-current assets		
Interest rate swaps	9,054	12,558
	9,054	12,558

The Group has entered into interest rate swap contracts under which they receive interest at variable rates and pay interest at fixed rates to protect interest bearing liabilities from exposure to changes in interest rates.

Active swaps in place as at 30 June 2024 have a notional value of \$285 million and cover 76% (2023: 88%) of the facility principal outstanding. The weighted average fixed interest swap rate for active swaps at 30 June 2024 was 2.03% (2023: 2.03%), and the weighted average term was 2.6 years (2023: 3.5 years).

During the financial year, the Group also entered into interest rate swaps with a forward start date beyond 30 June 2024. The notional value of these forward start interest rate swaps was \$120 million with a weighted average fixed interest swap rate of 3.82% and weighted average term of 4.0 years. These swaps have commencement dates throughout the financial years ending 30 June 2025 and 30 June 2026.

Periodic swap settlements match the period for which interest is payable on the underlying debt, and are settled on a net basis.

The notional principal amounts and periods of expiry of the interest rate swap contracts are as follows:

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
Less than 1 year	45,000	15,000
1 – 2 years	70,000	45,000
2 – 3 years	60,000	70,000
3 – 4 years	45,000	60,000
4 – 5 years	75,000*	45,000
Greater than 5 years	110,000*	65,000
	405,000*	300,000

* Includes the notional value of interest rate swaps with forward start dates commencing after 30 June 2024.

(a) Accounting policy - Derivative financial instruments

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently remeasured to their fair value at the end of each reporting period. The Group does not designate any derivatives as hedges in a hedging relationship and therefore changes in the fair value of any derivative instrument are recognised immediately in the statement of comprehensive income.

12. DERIVATIVE FINANCIAL INSTRUMENTS CONTINUED

(b) Key estimate - Fair value of financial instruments

The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives or unquoted securities) is determined using valuation techniques.

Models use observable data, to the extent practicable. However, areas such as credit risk (both own and counterparty), volatilities and correlations require management to make estimates. Changes in assumptions about these factors could affect the reported fair value of financial instruments.

Refer to Note 17 for further information on the fair value estimation and fair value hierarchy of financial instruments.

13. CONTRIBUTED EQUITY

(a) Securities

	CONSOLIDATED			
	30 June 2024	30 June 2023	30 June 2024	30 June 2023
	Securities '000	Securities '000	\$'000	\$'000
Ordinary Securities				
Fully paid	356,270	350,705	436,640	424,361

Other contributed equity attributable to securityholders of the Group relating to ARF2 and ARL of \$96.1 million is included within Non-controlling interests - ARF2 and ARL (30 June 2023: \$89.7 million).

(b) Movements in ordinary securities

Date	Details	Number of securities	
		'000	\$'000
1 July 2022	Opening balance	346,678	415,410
	Issue of securities under the DRP (i)	3,546	8,951
	Vesting of equity-based remuneration (ii)	481	-
30 June 2023	Closing balance	350,705	424,361
1 July 2023	Opening balance	350,705	424,361
	Issue of securities under the DRP (i)	4,974	12,279
	Vesting of equity-based remuneration (ii)	591	-
30 June 2024	Closing balance	356,270	436,640

(i) Distribution Re-investment Plan (DRP)

The Group has a Distribution Reinvestment Plan (DRP) under which securityholders may elect to have all or part of their distribution entitlements satisfied by the issue of new securities rather than being paid in cash.

(ii) Equity-based remuneration

In September 2023, 465,036 performance rights granted to employees of a related party of the Responsible Entity in FY2021 vested as a result of performance conditions being fulfilled. In addition, 125,855 deferred short-term incentive rights granted to employees of a related party of the Responsible Entity in FY2022 vested.

14. ACCUMULATED PROFIT

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
Movements in accumulated profit were as follows:		
Opening accumulated profit	632,316	591,012
Net profit for the year attributable to ARF1	56,940	72,637
Distribution paid or payable attributable to ARF1	(54,275)	(31,333)
Closing accumulated profit	634,981	632,316

Distributions to securityholders

The following table details the distributions to securityholders during the financial year on a consolidated basis, including distributions declared by ARF2 (classified as a non-controlling interest) of \$7.4 million (30 June 2023: \$27.3 million).

Distributions declared	2024	2023	2024	2023
	\$'000	\$'000	cps	cps
	Distributions declared (\$'000)		Distributions declared (cps)	
September quarter	15,336	14,607	4.35	4.20
December quarter	15,394	14,646	4.35	4.20
March quarter	15,448	14,685	4.35	4.20
June quarter	15,498	14,730	4.35	4.20
Total distributions to securityholders	61,676	58,668	17.40	16.80

15. NON-CONTROLLING INTERESTS

The financial statements reflect the consolidation of ARF1, ARF2 and ARL. For financial reporting purposes, one entity in the stapled group must be identified as the acquirer or parent entity of the others. ARF1 has been identified as the acquirer and parent of ARF2 and ARL, resulting in ARF2 and ARL being disclosed as non-controlling interests.

Movements in non-controlling interests were as follows:

	ARF2	ARL	Total
	\$'000	\$'000	\$'000
Opening balance - 1 July 2022	141,772	20,780	162,552
Issue of securities under the DRP	4,334	-	4,334
Vesting of equity-based remuneration	-	961	961
Net profit/(loss) for the year attributable to non-controlling interests	3,242	(1,640)	1,602
Distributions paid or payable attributable to non-controlling interests	(27,335)	-	(27,335)
Increase/(decrease) in reserves (i)	-	516	516
Closing balance - 30 June 2023	122,013	20,617	142,630

	ARF2	ARL	Total
	\$'000	\$'000	\$'000
Opening balance - 1 July 2023	122,013	20,617	142,630
Issue of securities under the DRP	5,159	-	5,159
Vesting of equity-based remuneration	-	1,155	1,155
Net profit/(loss) for the year attributable to non-controlling interests	2,700	(2,132)	568
Distributions paid or payable attributable to non-controlling interests	(7,401)	-	(7,401)
Increase/(decrease) in reserves (i)	-	280	280
Closing balance - 30 June 2024	122,471	19,920	142,391

(i) Reserves

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
Opening balance	2,269	1,753
Vesting of equity-based remuneration	(1,155)	(961)
Equity-based remuneration expense	1,435	1,477
Balance 30 June	2,549	2,269

The equity-based remuneration reserve is used to recognise the fair value of rights issued under the Group's Deferred Short Term and Long Term Incentive Plan. Refer to Note 23 for further details.

16. CASHFLOW INFORMATION

(a) Reconciliation of profit/(loss) to net cash inflow/(outflow) from operating activities

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
Profit for the year	57,508	74,239
Amortisation of borrowing costs	1,670	612
Net decrease/(increase) in fair value of investment properties	13,496	1,497
Straight lining adjustment on rental income	(17,276)	(18,494)
Net loss/(gain) on sale of direct property	153	47
Net loss/(gain) on derivative financial instruments	4,910	(527)
Equity-based remuneration expense	1,435	1,477
Other	366	379
Changes in operating assets and liabilities		
Decrease/(increase) in trade and other receivables	1,033	(2,137)
(Decrease)/increase in trade and other payables	(886)	2,765
Increase/(decrease) in provisions	118	(3)
Net cash inflow from operating activities	62,527	59,855

(b) Net debt reconciliation

This section sets out an analysis of the net debt movements for the financial year:

	Cash and cash equivalents	Interest bearing liabilities & lease liabilities	Total
	\$'000	\$'000	\$'000
Net debt as at 1 July 2022	22,200	(323,214)	(301,014)
Cash flows	(6,087)	(16,958)	(23,045)
Other non-cash movements	-	(621)	(621)
Net debt as at 30 June 2023	16,113	(340,793)	(324,680)
Net debt as at 1 July 2023	16,113	(340,793)	(324,680)
Cash flows	(3,679)	(34,023)	(37,702)
Other non-cash movements	-	(2,506)	(2,506)
Net debt as at 30 June 2024	12,434	(377,322)	(364,888)

RISK

This section of the notes discusses the Group's exposure to various risks and shows how these could affect the Group's financial position and performance.

17. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENT

The Group's activities expose it to various types of risk that are associated with the financial instruments and markets in which it operates. The most important types of financial risk to which the Group is exposed to are market risk, credit risk and liquidity risk. The exposure to each of these risks, as well as the Group's policies and processes for managing these risks are described below.

The Directors are responsible for ensuring a prudent risk management culture is established for the Group. This is reflected in the adoption of a Risk Management Framework that clearly defines risk appetite and risk tolerance limits which are consistent with Arena REIT's investment mandate.

The effective design and operation of the risk management systems, controls and policies is overseen by the Audit Committee and Board of Directors.

Risk management in respect of financial instruments is achieved via written policies that establish risk appetite and tolerance limits in respect to exposure to interest rate risk, credit risk, the use of derivative financial instruments and the investment of excess liquidity. Compliance with these policies and exposure limits is reviewed by the Directors on a periodic basis.

(a) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Group is exposed to the market risk that is the result of interest rate risk.

(i) Cash flow and fair value interest rate risk

The Group's cash and cash equivalents, floating rate borrowings and interest rate swaps expose it to a risk of change in the fair value or future cash flows due to changes in interest rates. The specific interest rate exposures are disclosed in the relevant notes to the financial statements.

The Group economically hedges a portion of its exposure to changes in interest rates on variable rate borrowings by using floating-to-fixed interest rate swaps. By hedging against changes in interest rates, the Group has limited its exposure to changes in interest rates on its cash flows. The portion that is hedged is set by the Board of Directors and is influenced by the hedging requirements set out in the Group's debt facility documents, and the market outlook.

The Group's exposure to interest rate risk at reporting date, including its sensitivity to changes in market interest rates that were reasonably possible, is as follows:

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
Financial assets		
Cash and cash equivalents - floating interest rate	12,434	16,113
Financial liabilities		
Interest bearing liabilities - floating interest rate	(377,000)	(342,000)
Derivative financial instruments (notional principal amount) - fixed rate interest rate swaps*	405,000	300,000
Net Exposure	40,434	(25,887)

* The above disclosures show the Group's interest rate risk and fair value risk at reporting date, including forward start interest rate swaps entered into during the financial year ended 30 June 2024.

17. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENT CONTINUED

(i) Cash flow and fair value interest rate risk continued

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
Sensitivity of profit or loss to movements in market interest rates for derivative instruments with cash flow risk:		
Market interest rate increased by 100 basis points (2023: 100 bp)	404	(259)
Market interest rate decreased by 100 basis points (2023: 100 bp)	(404)	259
Instruments with fair value risk:		
Derivative financial instruments*	405,000	300,000
Sensitivity of profit or loss to movements in market interest rates for financial instruments with fair value risk:		
Market interest rate increased by 100 basis points (2023: 100 bp)	10,976	9,028
Market interest rate decreased by 100 basis points (2023: 100 bp)	(10,976)	(9,028)

* The above disclosures show the Group's interest rate risk and fair value risk at reporting date, including forward start interest rate swaps entered into during the financial year ended 30 June 2024.

The interest rate range for sensitivity purposes has been determined using the assumption that interest rates changed by +/- 100 basis points from year end rates with all other variables held constant. In determining the impact of an increase/decrease in net profit or loss to securityholders arising from market risk, the Group has considered prior period and expected future movements of the portfolio information in order to determine a reasonable possible shift in assumptions.

(b) Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge its obligation and cause the other party to incur a financial loss.

The Group's maximum credit risk exposure at balance date in relation to each class of recognised financial asset, other than equity and derivative financial instruments, is the carrying amount of those assets as indicated in the balance sheet. This does not represent the maximum risk exposure that could arise in the future as a result of changes in values, but best represents the current maximum exposure at reporting date.

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$'000	\$'000
Cash at bank	12,434	16,113
Trade and other receivables	5,010	5,458
Less: Expected credit loss provision	(154)	(154)
Maximum exposure to credit risk	17,290	21,417

The Group manages credit risk and the losses which could arise from default by ensuring that parties to contractual arrangements are of an appropriate credit rating, or do not show a history of defaults. Financial assets such as cash at bank and interest rate swaps are held with high credit quality financial institutions (rated equivalent A or higher by the major rating agencies). Before accepting a new tenant, the Group endeavours to obtain financial information from the prospective tenant, and rental guarantees are sought before a tenancy is approved. Third party credit risk is secured by corporate, personal and bank guarantees where possible (refer note 8(d) for further details).

17. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENT CONTINUED**(b) Credit risk** *continued*

All receivables are monitored by the Group. If any amounts owing are overdue these are followed up and if necessary, an expected credit loss provision is made for debts that are doubtful.

At the end of the reporting period there are no known issues with the credit quality of financial assets that are either past due or impaired, and all amounts are expected to be received in full.

(c) Liquidity risk

Liquidity risk is the risk that the Group may not be able to generate sufficient cash resources to settle its obligations in full as they fall due or can only do so on terms that are materially disadvantageous.

The Group monitors its exposure to liquidity risk by ensuring that as required there is sufficient cash on hand or debt facility funding available to meet the contractual obligations of financial liabilities as they fall due. The Group sets budgets to monitor cash flows.

The tables below analyse the Group's financial liabilities into relevant maturity groupings based on the remaining period at the end of the reporting period. The amounts in the table are the contractual undiscounted cash flows from these liabilities, and do not take into account revenue that could be used to meet these obligations.

	CONSOLIDATED		
	Less than 12 months	1-2 years	Greater than 2 years
30 June 2024	\$'000	\$'000	\$'000
Trade and other payables	15,227	-	-
Interest rate swaps	(5,586)	(4,530)	(6,745)
Interest bearing liabilities	21,339	21,339	417,764
Lease liabilities	196	203	652
Contractual cash flows (excluding gross settled derivatives)	31,176	17,012	411,671

	CONSOLIDATED		
	Less than 12 months	1-2 years	Greater than 2 years
30 June 2023	\$'000	\$'000	\$'000
Trade and other payables	12,579	-	-
Interest rate swaps	(6,985)	(5,848)	(10,357)
Interest bearing liabilities	20,754	20,754	368,628
Lease liabilities	229	222	-
Contractual cash flows (excluding gross settled derivatives)	26,577	15,128	358,271

17. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENT CONTINUED

(d) Fair value estimation

The carrying amounts of the Group's assets and liabilities at the end of each reporting period approximate their fair values.

Financial assets and liabilities held at fair value through profit or loss are measured initially at fair value excluding any transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability. Transaction costs on financial assets and financial liabilities at fair value through profit or loss are expensed immediately. Subsequent to initial recognition, all instruments held at fair value through profit or loss are measured at fair value with changes in their fair value recognised in profit or loss.

(e) Fair value hierarchy

(i) Classification of financial assets and financial liabilities

AASB 13 requires disclosure of fair value measurements by level of fair value hierarchy. The fair value hierarchy has the following levels:

- ▶ Quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1);
- ▶ Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2);
- ▶ Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (level 3).

The level in the fair value hierarchy within which the fair value measurement is categorised in its entirety is determined on the basis of the lowest level input that is significant to the fair value measurement in its entirety. For this purpose, the significance of an input is assessed against the fair value measurement in its entirety. If a fair value measurement uses observable inputs that require significant adjustment based on unobservable inputs, that measurement is a level 3 measurement. Assessing the significance of a particular input to the fair value measurement in its entirety requires judgement, considering factors specific to the asset or liability.

The determination of what constitutes 'observable' requires significant judgement by the Responsible Entity. The Responsible Entity considers observable data to be that market data that is readily available, regularly distributed or updated, reliable and verifiable, not proprietary, and provided by independent sources that are actively involved in the relevant market.

The following table presents the Group's financial assets and liabilities (by class) measured at fair value according to the fair value hierarchy at 30 June 2024 and 30 June 2023 on a recurring basis:

	CONSOLIDATED			
	Level 1	Level 2	Level 3	Total
30 June 2024	\$'000	\$'000	\$'000	\$'000
Financial assets				
Interest rate swaps	-	14,587	-	14,587
Total	-	14,587	-	14,587

	CONSOLIDATED			
	Level 1	Level 2	Level 3	Total
30 June 2023	\$'000	\$'000	\$'000	\$'000
Financial assets				
Interest rate swaps	-	19,497	-	19,497
Total	-	19,497	-	19,497

17. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENT CONTINUED

(i) Classification of financial assets and financial liabilities continued

The Group’s policy is to recognise transfers into and transfers out of fair value hierarchy levels as at the end of the reporting period. There were no transfers between levels during the year.

The Group did not measure any financial assets or financial liabilities at fair value on a non-recurring basis as at 30 June 2024.

(ii) Valuation techniques used to derive level 2 and level 3 values

The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.

The fair value of interest rate swaps is calculated as the present value of the estimated future cash flows based on observable yield curves, taking into account any material credit risk.

(f) AFSL financial compliance risk

The Group is exposed to the risk of having inadequate capital and liquidity. Arena REIT Management Limited, a subsidiary of ARL, holds an Australian Financial Services License (‘AFSL’) and acts as a responsible entity for the Group’s managed investment schemes. The AFSL requires minimum levels of net tangible assets, liquid assets, cash reserves and liquidity, which may restrict the Group in paying dividends that would breach these requirements.

The directors regularly review and monitor the Group’s balance sheet to ensure ARML’s compliance with its AFSL requirements.

18. CAPITAL MANAGEMENT

The objectives of the Group are to generate attractive and predictable income distributions to investors with earnings growth prospects over the medium to long term.

The Group aims to invest to meet the Group’s investment objectives while maintaining sufficient liquidity to meet its commitments. The Group regularly reviews performance, including asset allocation strategies, investment and operational management strategies, investment opportunities, performance review, and risk management.

In order to maintain its capital structure, the Group may adjust the amount of distributions paid to securityholders, return capital to securityholders, issue new securities or sell assets to reduce debt.

The Group monitors capital through the analysis of a number of financial ratios, including the Gearing ratio.

Gearing Ratio	30 June 2024	30 June 2023
	\$’000	\$’000
Net Interest bearing liabilities	364,566	325,887
Total assets less cash	1,610,630	1,552,183
Gearing ratio	22.6%	21.0%

GROUP STRUCTURE

This section provides information which will help users understand how the Group structure affects the financial position and performance of the Group as a whole.

19. INVESTMENTS IN CONTROLLED ENTITIES

The consolidated financial statements incorporate the assets, liabilities and results of the following:

Name of entity	Country of incorporation	Class of shares	Equity holding	
			2024	2023
			%	%
Citrus Investment Services Pty Limited	Australia	Ordinary	100	100
Arena REIT Management Limited	Australia	Ordinary	100	100
Arena REIT Operations Pty Limited	Australia	Ordinary	100	100

UNRECOGNISED ITEMS

This section of the notes provides information about items that are not recognised in the financial statements as they do not satisfy the recognition criteria.

20. CONTINGENT ASSETS AND LIABILITIES AND COMMITMENTS

There are no material outstanding contingent assets or liabilities as at 30 June 2024 and 30 June 2023. For details of commitments of the Group as at 30 June 2024, refer to note 8.

21. EVENTS OCCURRING AFTER THE REPORTING PERIOD

On 23 July 2024, the Group announced that it had exchanged contracts, entered heads of agreement or was in exclusive due diligence to acquire and develop additional social infrastructure properties with a total investment of \$92 million. In conjunction with these acquisitions, the Group undertook a fully underwritten Institutional Placement of \$120 million.

On 1 August 2024, the Group issued a Security Purchase Plan for eligible Australian and New Zealand investors to raise up to \$20 million. The offer remains open as at the date of this report.

Other than those matters identified above, no other significant events have occurred since the end of the reporting period which would impact on the financial position of the Group disclosed in the consolidated balance sheet as at 30 June 2024 or on the results and cash flows of the Group for the year ended on that date.

FURTHER DETAILS

This section of the notes includes other information that must be disclosed to comply with the accounting standards and other pronouncements, but that is not immediately related to individual line items in the financial statements.

22. RELATED PARTY DISCLOSURES

Subsidiaries

Investments in controlled entities is set out in note 19.

Key management personnel compensation

	30 June 2024	30 June 2023
	\$	\$
Short term employee benefits	2,226,481	2,090,828
Post-employment benefits	123,597	120,409
Long term benefits	44,136	35,080
Termination benefits	-	-
Equity-based remuneration	1,025,237	1,030,499
	3,419,451	3,276,816

Detailed remuneration disclosures are provided in the Remuneration report.

Stapled group

The Arena REIT Stapled Group comprises ARF1, ARF2, and ARL and its controlled entities.

Arena REIT Management Limited (a wholly owned subsidiary of ARL) is Responsible Entity of the Trusts.

23. EQUITY-BASED REMUNERATION

(a) Performance Rights and Deferred Short Term Incentive Rights Plan (Rights)

The performance rights and deferred short term incentive rights are unquoted securities. Conversion to stapled securities is subject to performance conditions which are discussed in the Remuneration Report.

Performance rights	2024	2023	2022	2021	2020	Total
	No.	No.	No.	No.	No.	No.
Rights issued	339,605	401,833	372,783	475,774	377,023	1,967,018
Performance rights issued	339,605	401,833	372,783	475,774	377,023	1,967,018
Number rights forfeited/lapsed in prior years	-	-	(7,206)	(10,738)	(8,544)	(26,488)
Number rights forfeited/lapsed in current year	-	-	-	-	-	-
Number rights vested in prior years	-	-	-	-	(368,479)	(368,479)
Number rights vested in current year	-	-	-	(465,036)	-	(465,036)
Closing balance	339,605	401,833	365,577	-	-	1,107,015

Deferred Short Term Incentive Rights	2024	2023	2022	2021	2020	Total
	No.	No.	No.	No.	No.	No.
Rights issued	158,491	107,775	120,157	191,677	161,034	739,134
Deferred Short Term Incentive rights issued	158,491	107,775	120,157	191,677	161,034	739,134
Number rights forfeited/lapsed in prior years	-	-	-	-	-	-
Number rights forfeited/lapsed in current year	-	-	-	-	-	-
Number rights vested in prior years	-	-	-	(191,677)	(161,034)	(352,711)
Number rights vested in current year	-	-	(120,157)	-	-	(120,157)
Closing balance	158,491	107,775	-	-	-	266,266

(b) Rights expense

Total expenses relating to the Rights recognised during the year as part of equity-based remuneration was as follows:

	30 June 2024	30 June 2023
	\$'000	\$'000
Performance Rights	944	1,048
Deferred Short Term Incentive Rights	491	429
	1,435	1,477

23. EQUITY-BASED REMUNERATION CONTINUED**(c) Rights valuation inputs****(i) Performance Rights**

Performance Rights issued were independently valued for the purposes of valuation and accounting using a Binomial Tree or Monte Carlo method, as applicable. The model inputs for the Rights issued during FY2024 to assess the fair value are as follows:

Grant period	FY2024
Security price at grant date	\$3.40
Fair value of right	\$2.28
Expected price volatility	24%
Risk-free interest rate	4.12%

(ii) Deferred Short Term Incentive Rights

The valuation of Deferred Short Term Incentive Rights is based on the volume weighted average price ("VWAP") 15 days prior to the commencement of the performance period. The VWAP is deemed to be a reasonable estimation of fair value, as the rights are entitled to distribution equivalents over the performance period.

(d) Accounting policy - Equity-based remuneration

Employees may receive remuneration in the form of security-based incentives, whereby employees render services as consideration for equity-based incentives (equity-settled transactions). The Group did not have any cash-settled equity-based incentives in the financial year.

The cost of equity-settled transactions is recognised, together with a corresponding increase in reserves in equity, over the period in which the performance and service conditions are fulfilled. The cumulative expense recognised for these transactions at each reporting date until the vesting date reflects the extent to which the vesting period has expired and for awards subject to non-market vesting conditions, the Group's best estimate of the number of equity instruments that will ultimately vest in respect of the relevant rights. The income statement expense or credit for a period represents the movement in cumulative expense recognised as at the beginning and end of that period and is recognised in employee expenses.

If the terms of an equity-settled transaction are modified, the minimum expense recognised is the expense as if the terms had not been modified, if the original terms of the award are met. An additional expense is recognised for any modification that increases the total fair value of the transaction, or is otherwise beneficial to the employee as measured at the date of modification.

If an equity-settled award is cancelled, it is treated as if it vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. This includes any award where non-vesting conditions within the control of either the Group or the employee are not met. However, if a new award is substituted for the cancelled award, and designated as a replacement award on the date that it is granted, the cancelled and new awards are treated as if they were a modification of the original award.

24. REMUNERATION OF AUDITORS

During the year the following fees were paid or payable for services provided by the auditor of the Group:

	CONSOLIDATED	
	30 June 2024	30 June 2023
	\$	\$
PricewaterhouseCoopers Australian firm		
Audit and other assurance services		
Audit and review of financial statements	211,351	173,210
Audit of compliance plans	18,232	17,200
Total remuneration for audit and other assurance services	229,583	190,410
Taxation services		
Tax compliance services, including review of income tax returns	39,395	47,825
Tax consulting	-	3,000
Total remuneration for taxation services	39,395	50,825
Other services		
Provision of training	-	2,500
Total remuneration of PricewaterhouseCoopers	268,978	243,735

25. PARENT ENTITY FINANCIAL INFORMATION

The financial information for the parent entity Arena REIT No. 1, has been prepared on the same basis as the consolidated financial statements.

(a) Summary of financial information

The individual financial statements for the parent entity show the following aggregate amounts:

Parent	30 June 2024	30 June 2023
	\$'000	\$'000
Income statement information		
Net profit attributable to Arena REIT No. 1	56,940	72,637
Comprehensive income information		
Total comprehensive income attributable to Arena REIT No. 1	56,940	72,637
Balance Sheet		
Current assets	14,843	18,590
Non-current assets	1,452,363	1,388,850
Total assets	1,467,206	1,407,440
Current liabilities	31,526	18,224
Non-current liabilities	364,059	332,539
Total liabilities	395,585	350,763
Equity attributable to securityholders of Arena REIT No. 1		
Contributed equity	436,640	424,361
Accumulated profit	634,981	632,316
	1,071,621	1,056,677

26. SUMMARY OF OTHER MATERIAL ACCOUNTING POLICIES

This note provides a list of the material accounting policies adopted in the preparation of these consolidated financial statements to the extent they have not already been disclosed in the other notes above. These policies have been consistently applied to all years presented, unless otherwise stated.

(a) Principles of consolidation

(i) Stapled entities

The units of ARF1, ARF2 and the shares of ARL are combined and issued as stapled securities in the Arena REIT Stapled Group. The units of ARF1, ARF2 and shares of ARL cannot be traded separately and can only be traded as a stapled security. This financial report consists of the consolidated financial statements of the Arena REIT Stapled Group, which comprises ARF1, ARF2, and ARL and its controlled entities.

AASB 3 Business Combinations requires one of the stapled entities in a stapling structure to be identified as the parent entity for the purpose of preparing consolidated financial reports. In accordance with this requirement, ARF1 has been identified as the parent entity in relation to the stapling with ARF2 and ARL.

The consolidated financial statements of the Arena REIT Stapled Group incorporate the assets and liabilities of the entities controlled by ARF1 at 30 June 2024, including those deemed to be controlled by ARF1 by identifying it as the parent of the Arena REIT Stapled Group, and the results of those controlled entities for the year then ended. The effects of all transactions between entities in the consolidated entity are eliminated in full.

Non-controlling interests in the results and equity are shown separately in the Statement of Comprehensive Income and Statement of Financial Position respectively. Non-controlling interests are those interests in ARF2 and ARL which are not held directly or indirectly by ARF1.

(ii) Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The acquisition method of accounting is used to account for business combinations by the Group (refer to note 26(c)).

Intercompany transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of comprehensive income, statement of changes in equity and balance sheet respectively.

(iii) Changes in ownership interests

When the Group ceases to have control, joint control or significant influence, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in profit or loss. The fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

If the ownership interest in a joint venture or an associate is reduced but joint control or significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income are reclassified to profit or loss where appropriate.

(b) Presentation of members interests in ARF2 and ARL

As ARF1 has been assessed as the parent entity of the Group, the securityholders interests in ARF2 and ARL are included in equity as "non-controlling interests" relating to the stapled entity. Securityholders interests in ARF2 and ARL are not presented as attributable to owners of the parent reflecting the fact that they are not owned by ARF1, but by the securityholders of the stapled group.

26. SUMMARY OF OTHER MATERIAL ACCOUNTING POLICIES CONTINUED**(c) Business combinations**

The acquisition method of accounting is used to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration transferred for the acquisition of a subsidiary comprises the fair values of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred also includes the fair value of any asset or liability resulting from a contingent consideration arrangement and the fair value of any pre-existing equity interest in the subsidiary.

Acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition-date. On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree either at fair value or at the non-controlling interest's proportionate share of the acquiree's net identifiable assets.

The excess of the consideration transferred and the amount of any non-controlling interest in the acquiree over the fair value of the net identifiable assets acquired is recorded as goodwill. If those amounts are less than the fair value of the net identifiable assets of the subsidiary acquired and the measurement of all amounts has been reviewed, the difference is recognised directly in profit or loss as a bargain purchase.

Where settlement of any part of cash consideration is deferred, the amounts payable in the future are discounted to their present value as at the date of exchange. The discount rate used is the entity's incremental borrowing rate, being the rate at which a similar borrowing could be obtained from an independent financier under comparable terms and conditions.

Contingent consideration is classified either as equity or a financial liability. Amounts classified as a financial liability are subsequently remeasured to fair value with changes in fair value recognised in profit or loss.

(d) Revenue

Rental income from operating leases is recognised as income on a straight-line basis over the lease term. Where a lease has fixed annual increases, the total rent receivable over the operating lease is recognised as revenue on a straight-line basis over the lease term. This results in more income being recognised early in the lease term and less late in the lease term compared to the lease conditions. The difference between the lease income recognised and the actual lease payments received is shown within the fair value of the investment property on the consolidated balance sheet.

When the Group provides lease incentives to tenants, the cost of the incentives are recognised over the lease term, on a straight-line basis, as a reduction in rental income.

Contingent rents based on the future amount of a factor that changes other than with the passage of time, are only recognised when contractually due.

Interest income is recognised in the consolidated statement of comprehensive income on a time-proportionate basis using the effective interest rate method.

Distribution income is recognised when the right to receive a distribution has been established.

Management service fees earned from managed investment schemes are calculated based on the agreed percentage of funds under management and agreed percentages of scheme acquisitions and disposals. Management fees are received for performance obligations fulfilled over time with revenue recognised accordingly.

Performance fees earned from managed funds are for performance obligations fulfilled over time and fees are determined in accordance with the relevant agreement. It is recognised to the extent that it is highly probable that the amount of consideration recognised will not be significantly reversed when uncertainty is resolved.

Deferred management fees and performance fees are measured at the present value of the Responsible Entity's best estimate of the amount receivable at the end of the reporting period. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the asset.

Other income is recognised when the right to receive the revenue has been established.

All income is stated net of goods and services tax (GST).

(e) Expenses

All expenses are recognised in profit or loss on an accruals basis.

26. SUMMARY OF OTHER MATERIAL ACCOUNTING POLICIES CONTINUED

(f) Employee benefits

(i) Short-term obligations

Liabilities for wages and salaries, including non-monetary benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liabilities are presented as current employee benefit obligations in the balance sheet.

(ii) Other long-term employee benefit obligations

The liabilities for long service leave and annual leave that are not expected to be settled wholly within 12 months after the end of the period in which the employees render the related service. They are therefore measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service.

The obligations are presented as current liabilities in the balance sheet if the entity does not have an unconditional right to defer settlement for at least twelve months after the reporting period, regardless of when the actual settlement is expected to occur.

(g) Distributions

The Group distributes income adjusted for amounts determined by the Group. Provision is made for any distribution amounts declared, being appropriately disclosed and no longer at the discretion of the entity, on or before the end of the reporting date but not distributed at the end of the reporting period. The distributions are recognised within the balance sheet and statement of changes in equity as a reduction in accumulated profit/(losses).

(h) Assets held for sale

Assets are classified as held-for-sale when a sale is considered highly probable and their carrying amount will be recovered principally through a sale transaction rather than through continued use. Assets classified as held-for-sale are presented separately from the other assets in the consolidated balance sheet.

Assets classified as held-for-sale are measured at the lower of their carrying amount and fair value less costs to sell. Changes to fair value are recorded in the consolidated statement of comprehensive income.

An impairment loss is recognised for any initial or subsequent write-down of the asset (or disposal group) to fair value less costs to sell. A gain is recognised for any subsequent increases in fair value less costs to sell of an asset (or disposal group), but not in excess of any cumulative impairment loss previously recognised. A gain or loss not previously recognised by the date of the sale of the asset (or disposal group) is recognised at the date of derecognition.

Assets (including those that are part of a disposal group) are not depreciated or amortised while they are classified as held for sale. Interest and other expenses attributable to the liabilities of a disposal group classified as held for sale continue to be recognised.

(i) Property, plant and equipment

Property, plant and equipment is stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Cost may also include transfers from equity of any gains or losses on qualifying cash flow hedges of foreign currency purchases of property, plant and equipment.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the group and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in profit or loss.

26. SUMMARY OF OTHER MATERIAL ACCOUNTING POLICIES CONTINUED**(j) Impairment of assets**

Goodwill and intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Other assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting period.

(k) Financial instruments**(i) Classification**

The Group's investments are classified as at fair value through profit or loss. They comprise:

▶ **Financial instruments held for trading**

Derivative financial instruments such as futures, forward contracts, options and interest rate swaps are included under this classification. The Group does not designate any derivatives as hedges in a hedging relationship.

▶ **Financial instruments designated at fair value through profit or loss upon initial recognition**

These include financial assets that are not held for trading purposes and which may be sold. These are investments in exchange traded debt and equity instruments, unlisted trusts and commercial paper.

Financial assets designated at fair value through profit or loss at inception are those that are managed and their performance evaluated on a fair value basis in accordance with the Group's documented investment strategy. The Group's policy is for the Responsible Entity to evaluate the information about these financial instruments on a fair value basis together with other related financial information.

(ii) Recognition/derecognition

Financial assets and financial liabilities are recognised on the date it becomes party to the contractual agreement (trade date) and recognises changes in fair value of the financial assets or financial liabilities from this date.

Investments are derecognised when the right to receive cash flows from the investments have expired or the Group has transferred substantially all risks and rewards of ownership.

(iii) Measurement***Financial assets and liabilities held at fair value through profit or loss***

At initial recognition, financial assets are recognised at fair value. Transaction costs of financial assets carried at fair value through profit or loss are expensed in the profit or loss.

Subsequent to initial recognition, all financial assets and financial liabilities at fair value through profit or loss are measured at fair value. Gains and losses arising from changes in the fair value of the financial assets or financial liabilities at fair value through profit or loss category are presented in the statement of comprehensive income within 'net gain/(loss) on change in fair value' of the financial instrument in the period in which they arise.

The fair value of financial assets and liabilities traded in active markets is subsequently based on their quoted market prices at the end of the reporting period without any deduction for estimated future selling costs. The quoted market price used for financial assets held by the consolidated entity and the Group is the current bid price and the quoted market price for financial liabilities is the current asking price.

The fair value of financial assets and liabilities that are not traded in an active market are determined using valuation techniques. Accordingly, there may be a difference between the fair value at initial recognition and amounts determined using a valuation technique. If such a difference exists, the Group recognises the difference in profit or loss to reflect a change in factors, including time, that market participants would consider in setting a price.

Further detail on how the fair values of financial instruments are determined is disclosed in note 17(d).

26. SUMMARY OF OTHER MATERIAL ACCOUNTING POLICIES CONTINUED

(k) Financial instruments *continued*

Loans and receivables

Loan assets are measured initially at fair value plus transaction costs and subsequently amortised using the effective interest rate method, less impairment losses if any. Such assets are reviewed at the end of each reporting period to determine whether there is objective evidence of impairment.

If evidence of impairment exists, an impairment loss is recognised in profit or loss as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the original effective interest rate.

If in a subsequent period the amount of an impairment loss recognised on a financial asset carried at amortised cost decreases and the decrease can be linked objectively to an event occurring after the write-down, the write-down is reversed through profit or loss.

Further detail on receivables' accounting policy is disclosed in note 7(b).

(iv) Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the consolidated balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously.

(l) Provisions

A provision is recognised when the Group has a legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated. Provisions are measured at the present value of the Group's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability.

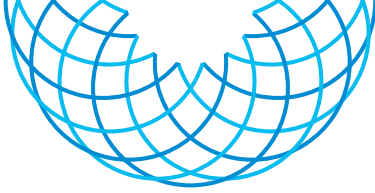
(m) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of the GST incurred is not recoverable from the relevant taxation authority. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense.

Receivables and payables in the consolidated balance sheet are shown inclusive of GST.

The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables and payables in the consolidated balance sheet.

Cashflows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the taxation authority, are presented as operating cash flows.



DIRECTORS' DECLARATION

In the opinion of the directors:

- (a) the financial statements and notes set out on pages 46 to 81 are in accordance with the *Corporations Act 2001*, including:
 - (i) complying with Accounting Standards, the *Corporations Regulations 2001* and other mandatory professional reporting requirements, and
 - (ii) giving a true and fair view of the Group's financial position as at 30 June 2024 and of its performance for the financial year ended on that date, and
- (b) there are reasonable grounds to believe that the Group will be able to pay its debts as and when they become due and payable, and
- (c) Note 1(a) confirms that the financial statements comply with International Financial Reporting Standards as issued by the International Accounting Standards Board.

The directors have been given the declarations by the managing director and chief financial officer required by section 295A of the *Corporations Act 2001*.

This declaration is made in accordance with a resolution of the directors.

A handwritten signature in black ink that reads "David Ross".

David Ross, Chair

Melbourne
15 August 2024

INDEPENDENT AUDITOR'S REPORT



Independent auditor's report

To the stapled securityholders of Arena REIT No. 1

Report on the audit of the financial report

Our opinion

In our opinion:

The accompanying financial report of Arena REIT No. 1 (the Trust) and its controlled entities (together the Group) is in accordance with the *Corporations Act 2001*, including:

- (a) giving a true and fair view of the Group's financial position as at 30 June 2024 and of its financial performance for the year then ended
- (b) complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

What we have audited

For the purposes of consolidation accounting, the Trust is the deemed parent entity and acquirer of Arena REIT No. 2 and Arena REIT Limited and its controlled entities. The financial report represents the consolidated financial results of the Trust, Arena REIT No.2 and Arena REIT Limited and its controlled entities.

The financial report comprises:

- the consolidated balance sheet as at 30 June 2024
- the consolidated statement of comprehensive income for the year then ended
- the consolidated statement of changes in equity for the year then ended
- the consolidated statement of cash flows for the year then ended
- the notes to the consolidated financial statements, including material accounting policy information and other explanatory information
- the directors' declaration.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial report* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

PricewaterhouseCoopers, ABN 52 780 433 757
One International Towers Sydney, Watermans Quay, Barangaroo, GPO BOX 2650, SYDNEY NSW 2001
T: +61 2 8266 0000, F: +61 2 8266 9999

Liability limited by a scheme approved under Professional Standards Legislation.



Our audit approach

An audit is designed to provide reasonable assurance about whether the financial report is free from material misstatement. Misstatements may arise due to fraud or error. They are considered material if individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

We tailored the scope of our audit to ensure that we performed enough work to be able to give an opinion on the financial report as a whole, taking into account the geographic and management structure of the Group, its accounting processes and controls and the industry in which it operates.

Audit Scope

- Our audit focused on where the Group made subjective judgements; for example, significant accounting estimates involving assumptions and inherently uncertain future events.
- The audit engagement team consisted of individuals with the appropriate skills and competencies needed for the audit, which included industry expertise in real estate.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report for the current period. The key audit matter was addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on this matter. Further, any commentary on the outcomes of a particular audit procedure are made in that context. We communicated the key audit matter to the Audit Committee.

Key audit matter	How our audit addressed the key audit matter
<p>Valuation of investment properties (Refer to note 8) \$1,579 million</p> <p>The Group's investment property portfolio comprised Early Learning Centre (ELC) properties, ELC developments and Healthcare properties ("Investment Properties") in Australia at 30 June 2024.</p> <p>Investment Properties were valued at fair value as at balance sheet date primarily using a combination of the income capitalisation method, discounted cash flow method (Healthcare properties) and the direct comparison method.</p> <p>The following inputs and assumptions, amongst others, were key in establishing the fair value of investment properties:</p> <ul style="list-style-type: none"> • passing rent; • market rents; • capitalisation rates; and 	<p>To assess the valuation of Investment Properties we performed the following procedures, amongst others:</p> <ul style="list-style-type: none"> • We developed an understanding of the Group's processes and controls for determining the valuation of Investment Properties. • We assessed the scope, competence and objectivity of the valuation experts engaged by the Group to provide valuations at reporting date. • We met with a selection of valuation experts used by the Group to develop an understanding of their processes, judgements, and observations. • We compared the valuation methodology adopted by the Group with commonly



Key audit matter	How our audit addressed the key audit matter
<ul style="list-style-type: none"> discount rates (Healthcare properties). <p>At each balance sheet date the directors determine the fair value of the Investment Properties in accordance with the Group's valuation policy as described in note 8.</p> <p>This was a key audit matter because of the:</p> <ul style="list-style-type: none"> relative size of the Investment Property portfolio to net assets and related valuation movements, and the inherent subjectivity of the significant assumptions that underpin the valuations. 	<p>accepted valuation approaches used in the real estate industry for investment properties.</p> <ul style="list-style-type: none"> We agreed the rental income used in a sample of Investment Property valuations to relevant lease agreements and assessed the appropriateness of a sample of market rent related assumptions. We assessed the appropriateness of significant assumptions, including capitalisation rates and discount rates, for a sample of Investment Properties with reference to market data and comparable transactions, where possible. We tested the mathematical accuracy of a sample of the Investment Property valuations. We agreed the fair value of each Investment Property to the valuation determined by the Group's valuer or the directors, as applicable. We assessed the reasonableness of the disclosures made in the Group's financial report against the requirements of Australian Accounting Standards.

Other information

The directors of Arena REIT Management Limited, the Responsible Entity of the Trust (the directors), are responsible for the other information. The other information comprises the information included in the annual report for the year ended 30 June 2024, but does not include the financial report and our auditor's report thereon. Prior to the date of this auditor's report, the other information we obtained included the Directors' Report. We expect the remaining other information to be made available to us after the date of this auditor's report.

Our opinion on the financial report does not cover the other information and we do not and will not express an opinion or any form of assurance conclusion thereon through our opinion on the financial report. We have issued a separate opinion on the remuneration report.



In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the other information not yet received, if we conclude that there is a material misstatement therein, we are required to communicate the matter to the directors and use our professional judgement to determine the appropriate action to take.

Responsibilities of the directors for the financial report

The directors are responsible for the preparation of the financial report in accordance with Australian Accounting Standards and the *Corporations Act 2001*, including giving a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at:

https://www.auasb.gov.au/admin/file/content102/c3/ar1_2020.pdf. This description forms part of our auditor's report.



Report on the remuneration report

Our opinion on the remuneration report

We have audited the remuneration report included in the directors' report for the year ended 30 June 2024.

In our opinion, the remuneration report for the year ended 30 June 2024 complies with section 300A of the *Corporations Act 2001*.

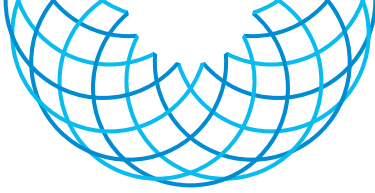
Responsibilities

The directors are responsible for the preparation and presentation of the remuneration report in accordance with section 300A of *the Corporations Act 2001*. Our responsibility is to express an opinion on the remuneration report, based on our audit conducted in accordance with Australian Auditing Standards.

PricewaterhouseCoopers

JDP Wills
Partner

Sydney
15 August 2024



ASX ADDITIONAL INFORMATION

ADDITIONAL SECURITIES EXCHANGE INFORMATION AS AT 16 AUGUST 2024

There were 389,130,128 fully paid ordinary securities on issue, held by 5,200 securityholders. There were 410 holders holding less than a marketable parcel.

The voting rights attaching to the ordinary securities, set out in section 253C of the *Corporations Act 2001*, are:

- (i) on a show of hands every person present who is a securityholder has one vote; and
- (ii) on a poll each securityholder present in person or by proxy or attorney has one vote for each security they have in the Group.

DISTRIBUTION OF SECURITYHOLDERS

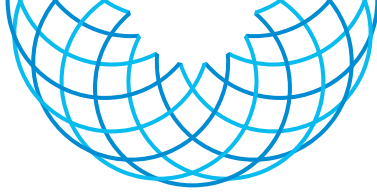
Number of securities held	Number of securityholders	Total securities held	% of total securities on issue
	No.	No.	%
1-1,000	1,144	353,414	0.09
1,001-5,000	1,283	3,650,000	0.94
5,001-10,000	919	7,020,742	1.80
10,001-100,000	1,761	48,239,357	12.40
100,001-9,999,999,999	93	329,866,615	84.77
Totals	5,200	389,130,128	100.00

SUBSTANTIAL SECURITYHOLDERS

Name of substantial securityholder	Number of securities	Fully Paid (%)
	No.	%
THE VANGUARD GROUP, INC	26,562,449	6.83
BLACKROCK GROUP	22,110,562	5.68
STATE STREET CORPORATION	19,753,533	5.08

TWENTY LARGEST SECURITYHOLDERS

Holder Name	Number of securities	Fully Paid (%)
	No.	%
HSBC CUSTODY NOMINEES (AUSTRALIA) LIMITED	110,393,623	28.37
J P MORGAN NOMINEES AUSTRALIA PTY LIMITED	91,352,606	23.48
CITICORP NOMINEES PTY LIMITED	48,222,194	12.39
BNP PARIBAS NOMINEES PTY LTD <AGENCY LENDING A/C>	20,410,577	5.25
BNP PARIBAS NOMS PTY LTD	18,266,698	4.69
NATIONAL NOMINEES LIMITED	9,550,669	2.45
CITICORP NOMINEES PTY LIMITED <COLONIAL FIRST STATE INV A/C>	3,459,260	0.89
OAKHARBOUR PTY LTD	1,651,483	0.42
BNP PARIBAS NOMINEES PTY LTD <HUB24 CUSTODIAL SERV LTD>	1,584,581	0.41
CARBRY INVESTMENTS PTY LTD <CARBRY FAMILY A/C>	1,560,859	0.40
ONE MANAGED INVESTMENT FUNDS LTD <CHARTER HALL MAXIM PROPERTY SEC>	1,322,643	0.34
DE VOS NOMINEES PTY LTD <DE VOS FAMILY A/C>	1,244,213	0.32
MR GARETH WINTER <WINTER FAMILY A/C>	1,132,285	0.29
NETWEALTH INVESTMENTS LIMITED <WRAP SERVICES A/C>	1,021,819	0.26
BNP PARIBAS NOMS PTY LTD <GLOBAL MARKETS>	881,866	0.23
BNP PARIBAS NOMS (NZ) LTD	818,673	0.21
HSBC CUSTODY NOMINEES (AUSTRALIA) LIMITED	747,563	0.19
NEWECONOMY COM AU NOMINEES PTY LIMITED <900 ACCOUNT>	721,006	0.19
MR DAVID STEWART FIELD	665,000	0.17
UBS NOMINEES PTY LTD	577,594	0.15
Total Securities of Top 20 Holdings	315,585,212	81.10
Total of Securities	389,130,128	



INVESTOR INFORMATION

ASX LISTING

Arena REIT is listed on the Australian Securities Exchange (ASX) under the code ARF.

ARENA REIT SECURITIES

A stapled security in Arena REIT comprises:

- ▶ one share in Arena REIT Limited;
- ▶ one unit in Arena REIT No.1; and
- ▶ one unit in Arena REIT No.2;

stapled and traded together as one security.

ACCESSING INFORMATION ON ARENA

The Arena website www.arena.com.au provides access to the latest announcements, financial reports, presentations and teleconferences released by Arena. It also provides information on Arena's Board and management team, as well as access to information on your investment via the Investor Centre.

RECEIVING INFORMATION ELECTRONICALLY

By electing to receive information from Arena electronically, you will receive secure and environmentally friendly email notifications of ASX announcements, distribution and annual tax statements, annual reports and upcoming events. If you wish to register for electronic communications you can log in and update your details online, download the form from the registry website at boardroomlimited.com.au/investor-forms or call 1800 008 494 to request a form.

MANAGING YOUR INVESTMENT ONLINE

You can manage your holding online at the Investor Centre on the Arena website www.investorserve.com.au/arena or call 1800 008 494.

DISTRIBUTION PAYMENTS

Arena generally makes distribution payments on a quarterly basis, typically within six weeks of the quarter end. Details of the 2024 financial year distributions are provided in the table below.

FY2024 distributions

Period ended	Payment date	Distribution amount (cps)
30 September 2023	2 November 2023	4.35
31 December 2023	8 February 2024	4.35
31 March 2024	9 May 2024	4.35
30 June 2024	8 August 2024	4.35

To ensure timely receipt of your distribution, please consider the following:

Direct credit

Arena makes distribution payments via Electronic Funds Transfer (EFT) and requires you to provide your banking instructions. If you wish to update your payment details you can log in and amend your details online, download the form from the registry website at boardroomlimited.com.au/investor-forms or call 1800 008 494 to request a form.

DISTRIBUTION PAYMENTS CONTINUED

Dividend and distribution reinvestment plan

The dividend and distribution reinvestment plan (DRP) is currently in operation and allows investors to reinvest their distribution payments automatically into additional securities, without brokerage or other transaction costs. Participation is optional and investors can join, vary their participation or withdraw from the DRP at any time. Please visit the Investor Centre www.arena.com.au/investor-centre/investor-information/dividend-and-distribution-reinvestment-plan for further details.

Tax File Number (TFN) notification

You are not required by law to provide your TFN, Australian Business Number (ABN) or exemption status. However, if you do not provide your TFN, ABN or exemption, withholding tax at the highest marginal rate for Australian resident members may be deducted from distributions paid to you. If you wish to update your TFN, ABN or exemption status, you can log in and amend your details online, download the form from the registry website at boardroomlimited.com.au/investor-forms or call 1800 008 494 to request a form. If you are a CHES holder, please contact your sponsoring broker.

AMIT Member Annual Statement (AMMA Statement) and 2024 annual tax guide

An AMMA Statement is generally dispatched to investors in August each year. To assist in completion of your tax return, Arena also publishes an annual tax guide each year. The 2024 tax guide is available for download from the Investor Centre www.arena.com.au/investor-centre/investor-information/tax-information.

INVESTOR FEEDBACK OR COMPLAINTS

Arena welcomes and values complaints and feedback and is committed to the fair, effective and efficient resolution of complaints. Complaints or feedback may be made verbally or in writing, and should be directed to:

Arena Investor Relations

Locked Bag 32002
Collins Street East
Melbourne VIC 8003

Telephone: 1800 008 494

Email: complaints@arena.com.au

Arena will acknowledge your complaint promptly, investigate objectively and provide a written response including actions taken or proposed in relation to the complaint, which may include amendment to business practices or policies.

If you make a complaint to Arena and do not receive a satisfactory outcome or a response within 30 days of making a complaint you may refer the complaint to the Australian Financial Complaints Authority (AFCA):

Online: www.afca.org.au

Email: info@afca.org.au

Phone: 1800 931 678 (free call)

Mail: Australian Financial Complaints Authority
GPO Box 3
Melbourne VIC 3001

PRIVACY POLICY

Arena is committed to ensuring the confidentiality and security of investors' personal information. Arena's privacy policy, detailing how we handle personal information, is available on the Arena website www.arena.com.au.

CORPORATE DIRECTORY

Arena REIT Limited

ACN 602 365 186

Arena REIT Management Limited (ARML)

ACN 600 069 761 AFSL 465754

PRINCIPAL PLACE OF BUSINESS

Level 32, 8 Exhibition Street
Melbourne Vic 3000

Phone: +61 3 9093 9000

Email: info@arena.com.au

Website: www.arena.com.au

DIRECTORS

David Ross (Independent, Non-Executive Chair)

Rosemary Hartnett (Independent, Non-Executive Director)

Helen Thornton (Independent, Non-Executive Director)

Dennis Wildenburg (Independent, Non-Executive Director)

Rob de Vos (Managing Director)

Gareth Winter (Executive Director of ARML)

COMPANY SECRETARY

Gareth Winter

AUDITOR

PricewaterhouseCoopers

2 Riverside Quay
Southbank VIC 3006

REGISTRY

Boardroom Pty Limited

Level 8, 210 George Street
Sydney NSW 2000

Telephone: 1300 737 760

INVESTOR ENQUIRIES AND CORRESPONDENCE

Arena REIT

Locked Bag 32002
Collins Street East
Melbourne VIC 8003

Telephone: 1800 008 494

Website: www.arena.com.au

Email: info@arena.com.au

Better Communities. Together.

