

THE  
*Original*<sup>TM</sup>  
JUICE Co. LIMITED



ANNUAL REPORT  
2024



## Contents

Who We Are	2
Our Purpose	2
Our Ambition	3
Our Values	3
Our Strategy	4
Chairman's Report	6
Chief Executive Officer's Report	8
OJC Annual Financial Statements 2024	10




## Who we are

The Original Juice Co. Limited (ASX: OJC) is an Australian beverage and wellness company, specialising in the development of innovative health focused products for retail in Australia and abroad.

## Our purpose

To create healthy food that engages, excites and inspires health conscious consumers seeking better-for-you alternatives.



## Our ambition

To be a leading provider of beverages, functional foods and wellness products that improve the quality of consumers' lives with the use of all natural ingredients.

## Our values

The basis of how we work and operate daily:

- We are honest and transparent
- We respect all stakeholders...our team, our suppliers, our customers, our industry, our shareholders
- We are results focused and strive to grow shareholder value.

# Our Strategy

## HORIZON 3

Establish leadership position in wellness products

- Obtain substantial share in categories we operate in
- Extend availability into new markets
- Enter new categories building off branded platforms
- Progress juice acquisition/consolidation

## HORIZON 2

Launch wellness offering and grow distribution in both export and Australian markets

- Build our branded wellness portfolio
- Roll out Juice Lab wellness offering
- Develop 3 year product pipeline – selected categories
- Structure business and capabilities to best serve other domestic and export markets

## HORIZON 1

Profitably grow base juice business

- Grow Original Juice Co Brand franchise in extending offer and availability
- Secure supply of fruit at competitive prices
- Build our capabilities
- Ongoing performance improvements to deliver year on year cost savings
- Launch better-for-you juices

### JUICE LAB WELLNESS KIDS SHOTS



### ORIGINAL JUICE CO BLACK LABEL



### ORIGINAL JUICE CO VEGGIE JUICES



# Chairman's Report

"Our business is built on Australian agriculture and manufacturing, and we believe that our products resonate with Australian consumers, and our growth in these challenging times proves that there still is an appetite for good healthy Australian grown and made products."



**Hon Jeff Kennett AC**  
Chairman  
The Original Juice Co

Dear Shareholders.

As you are aware it's been a very eventful FY2024 for The Original Juice Company (OJC). The business started the year under challenging circumstances with the citrus shortages creating a difficult business scenario having to manage rising raw material costs coupled with supply shortages. We know cost of living is a squeeze on all areas of society, the manufacturing sector is at the forefront of these challenges with rising utilities, labour, freight and general expenses all exceeding the already high CPI increments.

Pleasingly the business has worked through these challenges and whilst our bottom line has been impacted, the business has still managed to grow and adjust its strategy to ensure we live to fight another day. Steve Cail our CEO and the team have worked tirelessly managing these challenges, and its pleasing to see the business continue to grow and stick to its fundamental strategy of diversifying its portfolio with product innovation and growth to help set the business up for success in the future.

**O**ur brands and people remain the heart of the business, and there is no doubt that in particular our Original Juice products, coupled with our highly successful Juice Lab range is going from strength to strength. Our business is built on Australian agriculture and manufacturing, and we believe that our products resonate with Australian consumers, and our growth in these challenging times proves that there still is an appetite for good healthy Australian grown and made products.

Throughout the past 2 years during my tenure at OJC we have made significant structural changes that needed to be made. We made improvements to the board by bringing in further required talent, and the addition of Kerry Smith to the board this past November is a testament to the progression of the business. Bringing in the investment of the Smith family was important to help ride out the bottom-line challenges, but it also provides the necessary commercial support to continue to grow and provide a pathway for future growth beyond the supermarket retailers.

All good businesses are built on the back of strong relationships and OJC has continued its growth with the support of the retailers. The business expanded its branded range with Coles and Woolworths and increased its footprint with Aldi. From a commercial standpoint the NAB have supported the business, and this year we continued that relationship as we built further working capital with their support to underpin the business, we also increased the capability at the Mill Park site to ensure our supply isn't hindered in the short term, with further packing and bottling capability.

As I have mentioned previously, setting up OJC for future success has been at the top of our strategic priorities. There is no doubt in the market segment in which we work, economic pressures are forcing many smaller producers of juices to amalgamate or simply close. OJC is not immune to any of these pressures, and that's why it's important that if we are to create long term success, we need to do it together and not alone. You are now aware of the proposed merger with SPC and Natures One Dairy. This was always the best way forward for the business. Getting like-minded Australian businesses that can leverage each other and provide strong immediate synergies for growth is the best path to prosperity. I am very confident that the newer, bigger merged business is best positioned to provide the best value for all shareholders.

I do thank all our staff for their considerable effort over the last two years – especially Steve and the senior management team, they have all put their heart and soul into the business to ensure the next chapter of the business is set up for success.

I also thank my Board colleagues for their considerable time, input and advice. For those retiring, David, Norman and Jac, your contributions have been much appreciated.

Adam and Kerry will continue on with the merged group and will provide great value for the new venture.

To our shareholders, who have stood by the company in challenging times, I thank you. I have no doubt that the new chapter of OJC will be a great journey for our shareholders.

As I mentioned above, the Boards focus has been getting OJC through this very difficult period for all agriculture and manufacturing businesses. Your Board is confident that has been achieved, and we look forward to the next lap in OJC's life as part of a more diverse but bigger Australian business.

Yours in good health,

**Hon Jeff Kennett AC**  
Chairman  
The Original Juice Co



# CEO's Report

“It’s evident the investment in diversifying our product range, enhancing brands, developing new products, and fostering strategic partnerships with retail partners helped OJC navigate through the challenges of FY2024.”



**Steven Cail**  
CEO  
The Original Juice Co

It gives me great pleasure to report on the progress of The Original Juice Co. Ltd (OJC or the ‘Group’) through FY2024. In the year under review, the OJC team has continued its collaborative efforts to navigate and implement significant changes within the Group, which has undoubtedly set the business up for further growth and success in the coming years.

Acknowledging the challenges faced by the industry at large, OJC was not immune from these cost pressures that presented in FY2024. Top line growth combining with a rising cost base is a challenging concept for any business, but the added supply pressure in our citrus sector created significant challenges for the business to overcome as the orange crisis not only increased costs, but also diminished supply through key periods of FY2024. The OJC team was tremendous in working with our customers to ensure the best supply outcomes possible, whilst trying to manage the difficult situation of supply not meeting demand in a business geared towards growth.

It’s evident the investment in diversifying our product range, enhancing brands, developing new products, and fostering strategic partnerships with retail partners helped OJC navigate through the challenges of FY2024. It’s clear the business’ solid foundation and commitment to growth and diversification have been pivotal in meeting these obstacles and positioning the company for the future.

As we continue our journey of transformation and expansion, it’s important we stay committed to innovation, adaptability, and strategic thinking. The successes achieved in

FY2024 lay a strong foundation for continued advancement.

**Health, Safety and Wellbeing**  
The health, safety and wellbeing of our team members, and wider business, remains the top priority. As a business we continue to focus on ongoing improvements. A safety-first culture is imperative to the success of our business and our people. As our business grows, we therefore ask more of our teams, and pleasingly they responded positively, whilst maintaining high safety standards in the workplace.

**Trade**  
Another strong year of double-digit growth for OJC, our products remain front of mind for our consumers based on our branded growth. Pleasingly the business focused on diversifying its OJC range with more Veggie, Apple and Pear products. The introduction of Kids shots was also a great milestone, and the portfolio is now becoming less exposed to any one area of fruit, ie. Citrus. OJC has always been at the forefront of innovation in beverages, and we are leading the market in producing better-for-you drinks that cater to our loyal customers.

Given the supply challenges during FY24, the business held back any expansion beyond the supermarkets. Our export agreement with Aldi China was placed on the back burner, and our

industrial juice play was delayed until FY25. Pleasingly we entered the 7eleven trade, but with fruit supply issues, and the associated complexities with P&C, the business decided to ensure supermarket supply was the priority, so we will hold off on any short-term plans beyond supermarkets until we are fully confident with our supply and capacity to deliver. Pleasingly our close work with the retailers is paying off and OJC expects double digit growth again in FY25, with a pleasing view to continue to replace any private label volume with higher margin branded volume.

**Operations**  
Operating costs for FY2024 remain reasonably consistent with prior years. Challenges in supply did impact site efficiencies, with shorter shifts and delays on processing, but pleasingly our production site has the flexibility to respond and ensure our commitments are met. Beyond labour, OJC is no different to all other manufacturing sites. Our utilities, general costs and freight have all risen substantially. This forced OJC to take price in line with inflation, and given we didn’t pass on 100% of the cost increases, both freight and utilities were well above inflation increases, our price rises didn’t impact our sales volume.

Capital expenditure front was deployed to bring the bottling of our Juice Lab shots in house in June 2023, and that improved the capacity of the site in FY2024. The business also spent FY2024 working on installing an aseptic bulk filler and another additional glass line to ensure our ability to grow in both industrial and functional beverages is achievable.

**Earnings performance review FY2024**  
In FY2024 the groups earnings before interest, tax, depreciation, and amortisation (EBITDA) was a loss of \$1.7million, an overall decrease on the comparative period of \$2.9 million. This decrease is unfortunate and a reflection of all the additional cost and supply challenges the business has endured during the period.

Gross revenue increased from \$52.7m in FY2023 to \$59.6m in FY2024. The strong revenue growth for the year reflected price rises, which positively impacted Q4, and increased consumer demand for our product offering, in particular our Juice Lab shots which contributed \$11.3m to total Gross Revenue for the year.

The company continues to focus on implementing the strategic procurement, resource and cost-out pillars to ensure our strong growth trajectory is fully supported moving into FY2025 and beyond.

- Operating Results**
- **Revenue**
    - Gross sales for the Group were \$59.6m and net revenues after trading terms, volume rebates and other claims were \$49.4m. Decreased level of promotional activity during the year meant that Net Sales were up 16.4% on PCP.
  - **Cashflow**
    - The operational cash outflow for the period was \$2.7m. To support this outflow and maintain the in-market growth strategy, the business raised \$5m from a key strategic investor.
    - The Company has also received a further \$3m of funding from NAB to support its working capital needs post year-end.
    - Cash of \$1.3 million on hand as of 30 June 2024 and \$6.8m of drawn debt.
  - **Gross profit and EBITDA**
    - The gross profit for the period was \$11.3m, which equates to 23% of net sales.
    - The loss before tax was \$6.4 for the full year.
    - The Citrus supply shortages pressures and increases in overheads and labour costs saw the Company report an overall EBITDA loss of \$1.7m for the year.

<b>- EBITDA calculation</b>	
Loss before tax	(6,412,107)
Add: depreciation and amortisation	3,160,834
Add: finance costs	1,555,392
EBITDA	(1,695,881)

**Steven Cail**  
CEO





## Contents

Corporate Directory	12
Operating and Financial Review	14
Directors' Report	24
Remuneration Report	30
Auditor's Independence Declaration	38
Consolidated Statement of Profit or Loss and Other Comprehensive Income	40
Consolidated Statement of Financial Position	42
Consolidated Statement of Changes in Equity	43
Consolidated Statement of Cash Flows	44
Notes to The Financial Statements	46
Director's Declaration	94
Independent Auditor's Report	96
ASX Additional Information	102

The financial report is presented in Australian dollars.

# CORPORATE DIRECTORY



## Corporate directory

**Directors**

Jeffrey Kennett

Jacqueline Phillips

David Marchant

Norman Li

Adam Brooks

Kerry Smith

Chairman

Non-executive director

Non-executive director

Non-executive director

Non-executive director

Non-executive director

**Postal Address**

20 Heaths Court, Mill Park, VIC 3082

**ASX Code**

OJC

**Share Registry**

Automic Group

**Auditors**

Hall Chadwick  
Level 40, 2 Park Street, Sydney, NSW 2000

**Australian Securities**

Exchange Centre  
20 Bridge Street,  
Sydney, NSW 2000

**Web Address/Corporate Governance Statement**

[ojcltd.com.au](http://ojcltd.com.au)

# OPERATING AND FINANCIAL REVIEW



## OPERATING AND FINANCIAL REVIEW

### Financial report for the year ended 30 June 2024

#### Principal Activities

The principal activities of the consolidated group (**Group**) during the financial year were:

- the manufacture of a range of functional juices, fibres, infused fruits and fruit waters for sale as branded products and/or ingredients;
- the provision of co-packing services to third parties; and
- the research and development of various innovative food related technologies to develop new functional food products and ingredients.

The Group's operations were conducted in Australia.

#### Significant Changes to Activities

There were no significant changes in the nature of the consolidated Group's principal activities during the financial year.

#### Operating Results

##### Revenue

Gross sales for the Group were \$59.6m, which are up 13.2% on FY23 gross sales of \$52.7m and net revenues after volume rebates and trading terms were \$49.4m.

The decreased level of promotional activity during the year meant that net revenues were up 16.4% on the prior corresponding period.

The strong revenue growth for the year reflected price rises (positively impacting Q4) and increased demand for our Original Juice Co. (OJC) and Juice Lab brands. However, ongoing fruit shortages hindered further growth.

The Juice Lab shots range contributed \$11.3m to total Gross Revenue, an increase of 47.1% over the prior corresponding period and continues to be a market-leading wellness beverage offering.

##### Gross Profit

Gross Profit for the period was \$11.3m, equating to 22.9% of Net Sales. Increasing ingredient costs, challenges with procurement and rising costs such as transport reduced the Gross Profit Margin over last year.

OPERATING AND FINANCIAL REVIEW

Expenses

Expenses as a percentage of Net Revenue remained at 26%. A major contributor to the increase in Operating costs are the increases in utility expenses in FY24, which contributed over \$0.4m to the total \$1m increase.

	2024	2023
	\$	\$
Employment costs	6,423,609	5,592,165
Administrative costs	1,544,412	1,162,376
Operating costs	4,751,512	3,763,554
Marketing costs	270,400	353,169
Total	12,989,933	10,871,264
% Net Revenue	26%	26%

	2024	2023
	\$	\$
Statutory loss after tax	(6,412,107)	(2,817,362)
Depreciation, amortisation and write-offs	3,160,834	2,988,395
Interest	1,555,392	1,058,156
EBITDA	(1,695,881)	1,229,189

OPERATING AND FINANCIAL REVIEW

Cash flow

Cash balances at year end decreased to \$1,317,390, from the prior year balance of \$1,563,263.

Debt

Borrowings have increased by \$0.09m, due to loans drawn from the National Australia Bank to cover working capital requirements and procure new production assets.

Subsequent to 30 June 2024, NAB have provided a further \$3m of financing. The \$2.4m trade facility has been increased by \$2m to \$4.4m and the \$1m invoice finance facility by \$1m to \$2m.

The trade facility will continue to be secured over all of the company’s assets and will be reviewed annually on an ongoing basis. The interest rate will increase to 9.48%.

The invoice finance facility will continue to be secured over all of the company’s assets and will be reviewed by annually on an ongoing basis. The interest rate will increase to 10.88%.

Financial Position

The net assets of the consolidated Group have decreased by \$1,427,216 to \$9,415,901 as of June 2024.

The directors believe the Group is in a stable financial position to expand and grow its current operations.

Significant Changes in State of Affairs

The following significant changes in the state of affairs of the parent entity occurred during the financial year:

- The Company raised \$5m through strategic investment by the Smith Family in November 2023.
- On 30th November 2023, Kerry Smith was appointed non-executive director.

Events after the Reporting Period

Subsequent to the balance date, there were no significant events that would materially affect the group’s financial statements, other than those already disclosed. However, on 2 October 2024, the Company announced that it had entered into a binding Merger Implementation Deed and Share Sale Agreements to acquire SPC Global Limited and the powdered milk business of Nature One Dairy (Australia) Pty Ltd.

Additionally, a Notice of Meeting was issued to shareholders on 24 October 2024, providing further information regarding the merger and seeking necessary shareholder approvals, which are required to proceed with the transaction.

Future Developments, Prospects and Business Strategies

As disclosed in the most recent annual financial statements, the Group’s vision is to be a leading provider of beverages and wellness products, that improve the quality of consumers’ lives through the use of all-natural ingredients.

The ambition in Australia is to establish the Group as a leading supplier of juice and functional/ wellness beverages. The Group continues to roll out wellness ranges domestically and explore export opportunities.

Key strategic pillars to deliver future profitable growth:

Improve the foundations:

- Balance sheet
- Cash improvements
- Governance
- Capability and brand

Profitability and growth:

- Original Black Label core range growth
- Juice Lab brand growth
- Maximise margins through improved procurement and asset utilisation
- Domestic channel growth
- Export opportunities
- Develop new and innovative functional food products and ingredients.

These strategies are expected to assist the achievement of the Group’s long-term goals and development of new business opportunities.

The material business risks that could adversely affect the achievement of the financial performance or financial outcomes of the Group are described in the table on the following page.

Source of Risk	Risk Overview	Mitigation Strategies
Competitors	The business operates in a highly competitive market with its sales and profitability impacted by the pricing strategies, product offerings, and marketing activities, of both existing and new competitors.	<ul style="list-style-type: none"><li>- Maintain trusted and transparent two-way relationships with retail category managers.</li><li>- Understand the strengths, strategies, and market positioning of existing and potential competitors.</li><li>- Monitor the market through industry reports, emerging technologies, consumer insights and leveraging networks.</li><li>- Focus on product innovation and differentiation.</li><li>- Ensure the business can scale up or down efficiently as market conditions change.</li></ul>
Customer Dependence	High reliance on a small number of key retail customers.	<ul style="list-style-type: none"><li>- Continuously explore new distribution channels and opportunities including petrol and convenience, industrial, and international export.</li><li>- Strategic alignment with key customers regarding product development and product performance through regular strategic reviews.</li><li>- Drive product innovation to meet evolving consumer demands.</li></ul>
Climate Change	The business’ ability to deal with climate related impacts such as drought, floods, and fires.	<ul style="list-style-type: none"><li>- Continuous communication with industry bodies and suppliers both domestically and globally.</li><li>- Regional diversification for sourcing of fruit.</li><li>- Understand long term supply and expected yields of key materials such as fruit due to weather patterns.</li></ul>
Fruit Supply	Availability, quality, and cost of fruit and fruit concentrate are impacted by domestic and international production levels which in turn are impacted by multiple factors including growing conditions, natural disasters, and disease.	<ul style="list-style-type: none"><li>- Cultivating strong relationships with suppliers through open and timely communication and collaborative problem solving.</li><li>- Invest in safety stock and backup materials as part of contingency planning. Developed supply chain that is flexible and can adapt quickly to changes.</li><li>- Diversifying the product mix to reduce dependency on oranges.</li></ul>

Source of Risk	Risk Overview	Mitigation Strategies
Supply Chain Disruptions	Ability for the business to ensure ongoing supply and maintain necessary service levels.	<ul style="list-style-type: none"><li>- Use of multiple logistics partners servicing the same routes domestically.</li><li>- Ongoing review of supplier contracts with annual tender programs implemented.</li><li>- Foster open two-way communication with suppliers to stay informed of market risks and supply chain vulnerabilities.</li></ul>
Food Safety	Unsafe or defective products leaving the facility undetected could cause consumer harm, result in lawsuits, recalls, and damage the company's reputation.	<ul style="list-style-type: none"><li>- Implement Hazard Analysis and Critical Control Points (HACCP) to systematically identify and control potential food safety hazards. Conduct routine inspections of facilities, equipment, and processes to identify and rectify potential hazards.</li><li>- Establish systems that allow for easy tracking of food products throughout the supply chain, enabling quick identification and removal of contaminated items if needed.</li><li>- Enforce rigorous cleaning schedules and protocols for equipment, surfaces, and food handling areas.</li><li>- Have a well-defined plan in place to handle emergencies or food safety incidents promptly and effectively.</li></ul>
Business Continuity	The business must be able to maintain essential functions during and after disasters or unexpected events.	<ul style="list-style-type: none"><li>- Risk assessment continually updated, and actions implemented to reduce the potential risk and threat to the business.</li><li>- Back up crucial data regularly and ensure redundancy in power supply, network connectivity, and essential resources.</li><li>- Diversify suppliers and vendors to minimise dependency on a single source.</li><li>- Invest in business interruption insurance to mitigate financial losses during disruptions.</li><li>- Establish clear communication channels and protocols for internal and external stakeholders during emergencies.</li></ul>

Source of Risk	Risk Overview	Mitigation Strategies
Technology and Cyber Security	Failure to complete software updates, maintain robust authentication methods, refresh employee training, maintain encryption, and employ appropriate security technologies may lead to cyber breaches and business disruptions.	<ul style="list-style-type: none"><li>- Organisational-wide cyber security review conducted and monitored by expert third party provider.</li><li>- Operation technology is reviewed and upgraded in conjunction with industry standards.</li><li>- Ongoing and regular organisation-wide awareness and training programs.</li><li>- Enterprise-wide backup and system recovery solutions implemented.</li></ul>
Workplace Safety	Failure to implement adequate safety measures may expose employees to injury or harm.	<ul style="list-style-type: none"><li>- Identify potential hazards in the workplace. Regularly assess risks associated with equipment, processes, and environmental factors.</li><li>- Ensure employees are well-trained in safety procedures, hazard recognition, and emergency protocols. Regular safety training refreshers can reinforce these practices.</li><li>- Develop and enforce strict safety protocols and procedures. This includes wearing appropriate personal protective equipment.</li><li>- Create an open culture where employees feel comfortable reporting potential hazards or near-misses without fear of repercussions. Encourage reporting of safety concerns and incidents to mitigate future risks.</li><li>- Establishment of safety committee with regular meetings.</li></ul>

Source of Risk	Risk Overview	Mitigation Strategies
Product and Consumer Trends	Failure to adapt to shifting consumer preferences may result in loss of market share and relevance.	<ul style="list-style-type: none"><li>- Invest in comprehensive market research to identify emerging trends and consumer preferences. Regularly analyse data to anticipate shifts in demand and behaviour.</li><li>- Avoid reliance on a single product or range.</li><li>- Diversifying product offerings through innovation to spread risk across multiple ranges and brands.</li><li>- Regular feedback loops via retailers and owned social media channels.</li><li>- Keep an eye on competitors to understand how they are responding to trends. Learn from their successes and failures.</li><li>- Broaden distribution channels to ensure the business is not reliant on individual retailers or categories.</li></ul>
People	Difficulty in attracting, retaining, and developing talent may reduce employee engagement and productivity, negatively impacting business performance.	<ul style="list-style-type: none"><li>- A comprehensive onboarding process for employees to set clear expectations and guidelines.</li><li>- Continuous training keeps employees updated on best practices, safety measures, compliance standards, and evolving technologies, reducing the risk of errors or accidents.</li><li>- Clearly documented policies on conduct, safety protocols, data handling, and other relevant areas provide guidelines for expected behaviour and actions.</li><li>- Open communication channels foster an environment where employees feel comfortable reporting concerns, thereby mitigating risks early.</li><li>- Implementation of externally operated whistleblower services.</li><li>- Employee Assistance Programs providing employees access to necessary support services.</li><li>- Succession plans in place, regular discussion between board and CEO.</li></ul>

Environmental Issues

The consolidated Group’s operations are not subject to significant environmental regulations under the laws of the Commonwealth and state.

DIRECTORS’  
REPORT



DIRECTORS' REPORT

Your directors present their report on the consolidated entity (referred to herein as the Group) consisting of The Original Juice Co. Limited (formerly The Food Revolution Group Limited) and its controlled entities for the financial year ended 30 June 2024. The information in the preceding operating and financial review forms part of this directors' report for the financial year ended 30 June 2024 and is to be read in conjunction with the following information:

General Information

Directors

The following persons were directors of The Original Juice Co. Limited during or since the end of the financial year up to the date of this report:

Jeffrey Kennett	– Non-Executive Chairman
Tao (Norman) Li	– Non-Executive Director
Adam Brooks	– Non-Executive Director
Rocky Zhou	– Non-Executive Director – resigned 31 July 2023
Jacqueline Phillips	– Non-Executive Director
David Marchant	– Non-Executive Director
Kerry Smith	– Non-Executive Director, appointed 30 November 2023

Particulars of each current director's experience and qualifications are set out in the following section of this report.

Dividends Paid or Recommended

No dividends were paid or declared during the financial year.

Indemnifying Officers or Auditor

During the financial year, the Group paid premiums based on normal commercial terms and conditions to ensure all directors and officers of the Group against the costs and expenses in defending claims brought against the individual while performing services for the Group. The premium paid has not been disclosed as it is subject to the confidentiality provisions of the insurance policy.

The Group has in place Deeds of Indemnity, Insurance and Access with each of its current Directors and such other officers that the Directors determine are entitled to receive the benefit of an indemnity.

No indemnity is provided to the auditor.

Proceedings on Behalf of Company

No person has applied for leave of court to bring proceedings on behalf of the Group or intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the Group for all or any part of those proceedings.

The Group was not a party to any such proceedings during the year.

DIRECTORS' REPORT

Non-audit Services

The Board of Directors are satisfied that the provision of non-audit services during the year is compatible with the general standard of independence for auditors imposed by the *Corporations Act 2001*. The directors are satisfied that the services disclosed below did not compromise the external auditor's independence for the following reasons:

- All non-audit services are reviewed and approved by the board prior to commencement to ensure they do not adversely affect the integrity and objectivity of the auditor; and
- The nature of the services provided does not compromise the general principles relating to auditor independence in accordance with APES 110: *Code of Ethics for Professional Accountants* set by the Accounting Professional and Ethical Standards Board.

There were no non-audit services provided during the year ended 30 June 2024 by the auditors, Hall Chadwick.

Auditor's Independence Declaration

The auditor's independence declaration for the year ended 30 June 2024 has been received and can be found on page 38 of the financial report.

Options

There were no options issued or exercised during the year.

Option holders do not have any rights to participate in any issues of shares or other interests of the company or any other entity.

For details of options issued to directors and executives as remuneration, refer to the remuneration report.

## DIRECTORS' REPORT

### Information Relating to Current Directors and Company Officers

<b>Hon. Jeffrey Kennett AC</b>	- <b>Non-Executive Chairman</b>
Experience	- Board member since 15 December 2022
Interest in Shares and Options	- 3,666,667 ordinary shares (directly and indirectly held) in The Original Juice Co. Limited
Special Responsibilities	- None
Directorships held in other listed entities during the three years prior to the current year	- None
<b>Norman Li</b>	- <b>Non-Executive Chairman</b>
Experience	- Board member since 1 November 2018
Interest in Shares and Options	- 49,259,009 ordinary shares (directly and indirectly held) in The Original Juice Co. Limited
Special Responsibilities	- None
Directorships held in other listed entities during the three years prior to the current year	- None
<b>Adam Brooks</b>	- <b>Non-Executive Director</b>
Experience	- Board member since 22 May 2023
Interest in Shares and Options	- Nil
Special Responsibilities	- None
Directorships held in other listed entities during the three years prior to the current year	- None
<b>Steven Cail</b>	- <b>Chief Executive Officer</b>
Experience	- CEO since 12 July 2021
Interest in Shares and Options	- 5,000,000 Options
Special Responsibilities	- None
Directorships held in other listed entities during the three years prior to the current year	- None
<b>Jacqueline Phillips</b>	- <b>Non-Executive Director</b>
Experience	- Board Member since 12 July 2021
Interest in Shares and Options	- 160,737 ordinary shares (directly and indirectly held) in The Original Juice Co. Limited
Special Responsibilities	- None
Directorships held in other listed entities during the three years prior to the current year	- None

## DIRECTORS' REPORT

<b>David Marchant</b>	- <b>Non-Executive Director</b>
Experience	- Board Member since 6 September 2021
Interest in Shares and Options	- Nil
Special Responsibilities	- None
Directorships held in other listed entities during the three years prior to the current year	- None
<b>Ashley Bottrell</b>	- <b>Chief Financial Officer and Company Secretary</b>
Experience	- CFO since 17 January 2023 and Joint Company secretary since 19 May 2023 - resigned 16 February 2024
Interest in Shares and Options	- 1,500,000 Options
Special Responsibilities	- None
Directorships held in other listed entities during the three years prior to the current year	- None
<b>Kerry Smith</b>	- <b>Non-Executive Director</b>
Experience	- Board member since 30 November 2023
Interest in Shares and Options	- 50,000,000 ordinary shares
Special Responsibilities	- None
Directorships held in other listed entities during the three years prior to the current year	- None

# REMUNERATION REPORT

**Meetings of Directors**

During the financial year, 13 meetings of directors were held. Attendances by each director during the year were as follows:

	Number eligible to attend	Number attended
Jeffrey Kennett	13	13
Norman Li	13	13
Adam Brooks	13	13
Rocky Zhou <sup>(2)</sup>	1	0
David Marchant	13	13
Jacqueline Phillips	13	13
Kerry Smith <sup>(1)</sup>	9	9

**Notes:**

- 1. Appointed 30 November 2023
- 2. Resigned 31 July 2023

The Board has three committees, being the Audit & Risk Committee, the Nominations & Remuneration Committee and the Export and Marketing Committee.



Remuneration Policy

The remuneration policy of The Original Juice Co. Limited (**OJC or the Group**) has been designed to align key management personnel (**KMP**) objectives with shareholder and business objectives by providing a fixed remuneration component and having regard to the current incentive to achieve revenue and earnings milestones pursuant to the performance shares issued to KMP as part of the acquisition of Langtech International Pty Ltd (**Langtech**) by the Group. The Board has also established an employee share option plan (**ESOP**). The Board believes the current remuneration policy to be appropriate and effective in its ability to attract and retain high-quality KMP to run and manage the consolidated Group, as well as create goal congruence between directors, executives and shareholders.

The Board’s policy for determining the nature and amount of remuneration for KMP of the consolidated Group is as follows:

- The remuneration policy is developed by the Board with professional advice sought from independent external consultants as appropriate.
- All KMP receive a base salary or services fee (which is based on factors such as length of service and experience), superannuation, and become eligible ESOP participants (subject to Board invitation).
- Other performance incentives (such as bonuses) are generally only paid once predetermined key performance indicators (KPIs) have been met.
- Incentives in the form of ESOP options are intended to align the interests of KMP and the Group with those of the shareholders.
- The remuneration committee reviews KMP packages annually by reference to the consolidated Group’s performance, executive performance, and comparable information from industry sectors.

The performance of KMP is measured against criteria agreed annually with each executive and is based predominantly on performance of the Group versus budget together with individual performance. All bonuses and incentives must be linked to predetermined performance criteria. The policy is designed to attract high calibre executives and reward them for performance/results leading to long-term growth in shareholder wealth.

KMP receive the compulsory superannuation guarantee contribution. During the financial year, the superannuation guarantee was 11.0% of the individual’s average weekly ordinary time earnings (AWOTE), increasing to 11.50% from 1 July 2024.

Other than the entitlements provided under the Group’s defined contribution superannuation arrangements, KMP do not receive any other retirement benefits.

All remuneration paid to KMP is valued at the cost to the company and expensed.

The Board’s policy is to remunerate KMP (including non-executive directors) at market rates for time, commitment and responsibilities. The board currently determines payments to KMP and reviews their remuneration annually, based on market practice, duties and accountability. Independent external advice is sought when required. The maximum aggregate amount of fees that can be paid to non-executive directors is subject to approval by shareholders at the annual general meeting.

Options granted under the ESOP do not carry dividend or voting rights. The board is responsible for determining any conditions attaching to the options (including issue price, exercise price, vesting conditions, and conditions of exercise).

Engagement of Remuneration Consultants

The board did not engage any remuneration consultants during the financial year but did access remuneration surveys and data. The board will consider the appropriateness of appointing a remuneration consultant during FY25 to review the elements of KMP remuneration and to provide appropriate recommendations.

Performance-based Remuneration

KPIs are set annually, with a certain level of consultation with KMP. The measures are specifically tailored to the area each individual is involved in and has a level of control over. The KPIs target areas the Board believes hold greater potential for Group expansion and profit, covering financial and non-financial as well as short and long-term goals. The level set for each KPI is based on budgeted figures for the Group and, in some instances, relevant industry standards.

Performance in relation to the KPIs is assessed annually, with any KPI related bonuses being awarded based on achievement of the relevant KPIs (see below for further information regarding cash bonuses). Following the assessment, the KPIs are reviewed by the Board in light of the desired and actual outcomes, and their efficiency is assessed in relation to the Group’s goals and shareholder wealth, before the KPIs are set for the following year.

In determining whether or not a KPI has been achieved, The Original Juice Co. Limited bases the assessment on audited figures and quantitative and qualitative data.

Relationship between Remuneration Policy and Company Performance

The remuneration policy has been tailored to increase goal congruence between shareholders, directors and executives. Two methods have been applied to achieve this aim, the first being a performance-based bonus based on KPIs, and the second being the establishment of an ESOP (under which KMP are eligible participants, subject to Board invitation) to encourage the alignment of personal and shareholder interests.

The Board is of the opinion that the above remuneration policy will enhance company performance going forward.

The Board has decided to maintain promotional activity among analysts so as to increase investor awareness of the company and to stabilise the company’s share price in line with a consistent and stable financial position.

Performance Conditions Linked to Remuneration

The Group seeks to emphasise reward incentives for results and continued commitment to the Group through the provision of cash bonus reward schemes, in particular the incorporation of incentive payments based on the achievement of Group budgets. The Group does not currently have any cash bonus rewards schemes tied to the company’s share price, preferring at this stage to align such cash bonus rewards to operational performance.

The objective of the reward schemes is to both reinforce the short and long-term goals of the Group and provide a common interest between management and shareholders.

The satisfaction of the KPIs is based on a review of the audited financial statements of the Group.

Employment Details of Members of Key Management Personnel

The following table provides employment details of persons who were, during the financial year, members of KMP of the consolidated Group. The table also illustrates the proportion of remuneration that was performance and non-performance based, having regard to the existing performance shares issued to KMP together with the current shareholdings of KMP.

Group KMP	Position Held as at 30 June 2024 and any Change during the Year	Contract Details (Duration and Termination)	Proportions of Elements of Remuneration Related to Performance (Other than Options Issued)		Proportions of Elements of Remuneration Not Related to Performance
			Non-salary Cash- based Incentives	Shares/ Units	Fixed Salary/ Fees
			%	%	%
Jeffrey Kennett	Chairman	Appointment deed	-	-	100
Norman Li	Non-Executive Director	Appointment deed	-	-	100
Norman Rong	Non-Executive Director	Appointment deed	-	-	100
Rocky Zou	Non-Executive Director <sup>(1)</sup>	Appointment deed	-	-	100
Jacqueline Phillips	Non-Executive Director	Appointment deed	-	-	100
Adam Brooks	Non-Executive Director	Appointment deed	-	-	100
Steven Cail	CEO	Employment contract	-	-	100
Ashley Bottrell	CFO and Company Secretary <sup>(3)</sup>	Employment contract	-	-	100
Kerry Smith	Non-Executive Director <sup>(2)</sup>	Appointment deed	-	-	100

Notes:

1. Rocky Zou resigned as Non-Executive Director on 31 July 2023.
2. Kerry Smith was appointed Non-Executive Director on 30 November 2023.
3. Ashley Bottrell resigned as CFO and Company Secretary on 16 February 2024

The employment terms and conditions of all KMP are formalised in contracts of employment or director appointment deeds.

Terms of employment generally requires that KMP’s are provided with a minimum of 1 months’ notice (and up to 6 months’ notice) prior to termination of such person’s contract. KMP’s who are directors cannot be terminated by the Group, other than in accordance with the Corporations Act 2001 (Cth). Termination payments are not payable on resignation or termination.

REMUNERATION REPORT

Remuneration Expense Details for the Year Ended 30 June 2024

The following table of benefits and payments represents the components of the current year and comparative year remuneration expenses for each member of KMP of the consolidated Group. Such amounts have been calculated in accordance with Australian Accounting Standards.

Table of Benefits and Payments for the Year Ended 30 June 2024

		Short-term Benefits				Post-employment Benefits		Long-term Benefits		Equity-settled Share-based Payments		Cash-settled Share-based Payments	Termination Benefits	Total
		Salary, Fees and Leave	Profit Share and Bonuses	Non-monetary	Other	Super-annuation	Other	Incentive Plans	LSL	Shares/Units	Options/Rights			
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Group KMP</b>														
Jeffrey Kennett	2023	37,069	-	-	-	3,892	-	-	-	-	-	-	-	40,961
	2024	67,873	-	-	-	7,466	-	-	-	133,333	-	-	-	208,672
Norman Li	2023	44,442	-	-	-	4,666	-	-	-	-	-	-	-	49,108
	2024	45,249	-	-	-	4,977	-	-	-	-	-	-	-	50,226
Rocky Zhou	2023	33,533	-	-	-	3,521	-	-	-	-	-	-	-	37,054
	2024	3,771	-	-	-	415	-	-	-	-	-	-	-	4,186
Steven Cail	2023	380,006	45,000	-	-	44,625	-	-	-	-	8,602	-	-	478,233
	2024	425,700	77,000	-	-	28,733	-	-	-	-	15,282	-	-	546,715
Jacqueline Phillips	2023	38,988	-	-	-	4,093	-	-	-	-	-	-	-	43,081
	2024	45,248	-	-	-	4,977	-	-	-	-	-	-	-	50,225
David Marchant	2023	38,988	-	-	-	4,093	-	-	-	-	-	-	-	43,081
	2024	45,248	-	-	-	4,977	-	-	-	-	-	-	-	50,225
Ashley Bottrell	2023	246,339	15,125	-	-	27,453	-	-	-	-	3,346	-	-	292,263
	2024	186,547	63,825	-	-	20,081	-	-	-	-	-	-	-	270,453
Adam Brooks	2023	-	-	-	-	-	-	-	-	-	-	-	-	-
	2024	36,667	-	-	-	-	-	-	-	-	-	-	-	36,667
Kerry Smith	2023	-	-	-	-	-	-	-	-	-	-	-	-	-
	2024	26,395	-	-	-	2,903	-	-	-	-	-	-	-	29,298
<b>Total KMP</b>	<b>2023</b>	<b>819,365</b>	<b>60,125</b>	<b>-</b>	<b>-</b>	<b>92,343</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11,948</b>	<b>-</b>	<b>-</b>	<b>983,781</b>
	<b>2024</b>	<b>882,698</b>	<b>140,825</b>	<b>-</b>	<b>-</b>	<b>74,529</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>133,333</b>	<b>15,282</b>	<b>-</b>	<b>-</b>	<b>1,246,667</b>

Securities Received that Are Not Performance-based

No members of KMP are entitled to receive securities that are not performance-based as part of their remuneration package.

REMUNERATION REPORT

KMP Shareholdings – Ordinary shares

The number of ordinary shares in OJC held by each KMP of the Group during the financial year is as follows:

	Balance at Beginning of Year	Issued during the Year	Released from Escrow during the Year	Other Changes during the Year	Balance at End of Year
Jeffrey Kennett	1,323,913	1,666,667	-	676,087	3,666,667
Norman Li	49,259,009	-	-	-	49,259,009
Rocky Zhou	-	-	-	-	-
Steven Cail	-	-	-	-	-
Jacqueline Phillips	147,046	-	-	13,691	160,737
Adam Brooks	-	-	-	-	-
David Marchant	-	-	-	-	-
Ashley Bottrell	543,700	-	-	(543,700)	-
Rocky Zhou	-	-	-	50,000,000	50,000,000
	<b>51,273,668</b>	<b>1,666,667</b>	<b>-</b>	<b>50,146,078</b>	<b>103,086,413</b>

The The number of options in OJC held by each KMP of the Group during the financial year is as follows:

	Balance at Beginning of Year	Issued during the Year	Released from Escrow during the Year	Other Changes during the Year	Balance at End of Year
Jeffrey Kennett	-	-	-	-	-
Norman Rong	-	-	-	-	-
Norman Li	-	-	-	-	-
Tony Rowlinson (Former Managing Director)	5,000,000	-	-	(5,000,000)	-
Rocky Zhou	-	-	-	-	-
Joe Zhou	-	-	-	-	-
Steven Cail	5,000,000			-	5,000,000
Jacqueline Phillips	-	-	-	-	-
David Marchant	-	-	-	-	-
Ashley Bottrell	2,500,000	-	-	(1,000,000)	1,500,000
Adam Brooks	-	-	-	-	-
	<b>12,500,000</b>	<b>-</b>	<b>-</b>	<b>(6,000,000)</b>	<b>6,500,000</b>

Other Equity-related KMP Transactions

There have been no other transactions involving equity instruments apart from those described in the tables above relating to options, rights and shareholdings.

Other Transactions with KMP and/or their Related Parties

Please refer to Note 23: *Related Party Transactions* for details regarding other transactions conducted between the Group and KMP or their related parties.

This directors’ report, incorporating the remuneration report, is signed in accordance with a resolution of the Board of Directors.



Hon. Jeffrey Kennett AC, Chairman

Dated: 30 September 2024

AUDITOR’S INDEPENDENCE  
DECLARATION



THE ORIGINAL JUICE CO. LTD  
ABN 20 150 015 446  
AND CONTROLLED ENTITIES

AUDITOR'S INDEPENDENCE DECLARATION  
UNDER S 307C OF THE CORPORATIONS ACT 2001  
TO THE DIRECTORS OF THE ORIGINAL JUICE CO. LTD

In accordance with s 307C of the *Corporations Act 2001*, I am pleased to provide the following declaration of independence to the directors of The Original Juice Co. Ltd. As the lead audit partner for the audit of the financial report of The Original Juice Co. Ltd for the year ended 30 June 2024, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

- i. the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- ii. any applicable code of professional conduct in relation to the audit.



HALL CHADWICK (NSW)  
Level 40, 2 Park Street  
Sydney, NSW 2000

  
STEWART THOMPSON  
Partner  
Dated: 30 September 2024

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Level 9	Level 4	Level 1	Level 14	Level 11	Level 40
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STATEMENT OF PROFIT  
OR LOSS AND OTHER  
COMPREHENSIVE  
INCOME



**CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND  
OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED  
30 JUNE 2024**

	Note	Consolidated Group	
		2024	2023
		\$	\$
<b>Net Revenue</b>	3	<b>49,448,243</b>	<b>42,482,268</b>
Cost of sales		(38,121,075)	(30,234,690)
<b>Gross profit</b>		<b>11,327,168</b>	<b>12,247,578</b>
Other income	3	39,708	33,761
Employment costs	4	(6,423,609)	(5,592,165)
Administration expenses		(1,544,412)	(1,162,376)
Marketing costs		(270,400)	(353,169)
Operating costs		(4,751,512)	(3,763,554)
Depreciation, amortisation and write-offs	4	(3,160,834)	(2,988,395)
Finance costs	4	(1,555,392)	(1,058,156)
ASX and ASIC related expenses		(72,442)	(100,886)
Share-based payments		(382)	(80,000)
<b>Loss before income tax</b>		<b>(6,412,107)</b>	<b>(2,817,362)</b>
Income tax expense	19	-	-
<b>Loss for the year</b>		<b>(6,412,107)</b>	<b>(2,817,362)</b>
<b>Other comprehensive income</b>		<b>-</b>	<b>-</b>
<b>Total comprehensive income for the year</b>		<b>(6,412,107)</b>	<b>(2,817,362)</b>
Basic and diluted loss per share in cents	7	(2.32)	(1.18)

The accompanying notes form part of these financial statements.

# STATEMENT OF FINANCIAL POSITION



CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS  
 AT 30 JUNE 2024

	Note	Consolidated Group	
		2024	2023
		\$	\$
<b>ASSETS</b>			
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	8	1,317,390	1,563,263
Trade and other receivables	9	2,900,852	2,378,936
Inventories	10	4,697,970	3,610,125
Other assets	13	212,123	37,403
<b>TOTAL CURRENT ASSETS</b>		<b>9,128,335</b>	<b>7,589,727</b>
<b>NON-CURRENT ASSETS</b>			
Plant and equipment	11	12,324,195	12,371,860
Intangible assets	12	7,577,429	7,142,575
Right-of-use assets	18	5,462,044	5,452,129
Deferred tax assets	19	2,453,022	2,739,765
<b>TOTAL NON-CURRENT ASSETS</b>		<b>27,816,690</b>	<b>27,706,329</b>
<b>TOTAL ASSETS</b>		<b>36,945,025</b>	<b>35,296,056</b>
<b>LIABILITIES</b>			
<b>CURRENT LIABILITIES</b>			
Trade and other payables	15	9,767,670	7,540,947
Provisions	16	675,970	576,155
Borrowings	17	5,349,779	3,297,339
Lease liabilities	18	797,521	657,167
<b>TOTAL CURRENT LIABILITIES</b>		<b>16,590,940</b>	<b>12,071,608</b>
<b>NON-CURRENT LIABILITIES</b>			
Provisions	16	222,322	195,115
Deferred tax liabilities	19	2,453,022	2,739,765
Borrowings	17	1,661,613	2,842,029
Lease liabilities	18	6,601,227	6,604,422
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>10,938,184</b>	<b>12,381,331</b>
<b>TOTAL LIABILITIES</b>		<b>27,529,124</b>	<b>24,452,939</b>
<b>NET ASSETS</b>		<b>9,415,901</b>	<b>10,843,117</b>
<b>EQUITY</b>			
Issued capital	20	59,692,534	54,574,692
Options reserve	25	1,014,495	1,147,446
Revaluation reserve	25	9,017,833	9,017,833
Accumulated losses		(60,308,961)	(53,896,854)
<b>TOTAL EQUITY</b>		<b>9,415,901</b>	<b>10,843,117</b>

The accompanying notes form part of these financial statements.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR  
 THE YEAR ENDED 30 JUNE 2024

	Issued Capital (Ordinary Shares)	Accumulated Losses	Revaluation Reserve	Options Reserve	Total
	\$	\$	\$	\$	\$
<b>Balance at 1 July 2022</b>	<b>53,713,952</b>	<b>(51,079,492)</b>	<b>9,017,833</b>	<b>1,067,446</b>	<b>12,719,739</b>
<b>Comprehensive income</b>					
Loss for the year	-	(2,817,362)	-	-	(2,817,362)
<b>Transactions with owners, and other transfers</b>					
Issuance of shares	869,000	-	-	-	869,000
Capital raising cost	(8,260)	-	-	-	(8,260)
Share-based payment transactions	-	-	-	80,000	80,000
<b>Balance at 30 June 2023</b>	<b>54,574,692</b>	<b>(53,896,854)</b>	<b>9,017,833</b>	<b>1,147,446</b>	<b>10,843,117</b>
<b>Comprehensive income</b>					
Loss for the year	-	(6,412,107)	-	-	(6,412,107)
<b>Transactions with owners, and other transfers</b>					
Issuance of shares	5,000,000	-	-	-	5,000,000
Capital raising costs	(15,491)	-	-	-	(15,491)
Share-based payment transactions	133,333	-	-	(132,951)	382
<b>Balance at 30 June 2024</b>	<b>59,692,534</b>	<b>(60,308,961)</b>	<b>9,017,833</b>	<b>1,014,495</b>	<b>9,415,901</b>

The accompanying notes form part of these financial statements.

# CONSOLIDATED STATEMENT OF CASH FLOWS



## CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2024

	Note	Consolidated Group	
		2024	2023
		\$	\$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts from customers		48,926,327	42,002,457
Payments to suppliers and employees		(50,095,270)	(39,716,358)
Interest received		39,708	6,667
Finance costs		(1,555,392)	(506,853)
Net cash (used in) provided by operating activities	8a	<b>(2,684,627)</b>	<b>1,785,913</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Payment for intangible assets		(642,265)	(668,167)
Payment for plant and equipment		(2,050,513)	(759,416)
Net cash (used in) investing activities		<b>(2,692,778)</b>	<b>(1,427,583)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings		2,288,324	1,946,189
Repayment of borrowings		(1,416,300)	(1,312,154)
Proceeds from issuance of shares, net of transaction costs		4,984,509	781,740
Repayment of lease liabilities		(725,001)	(1,120,811)
Net cash provided by financing activities		<b>5,131,532</b>	<b>294,964</b>
Net (decrease) increase in cash held		(245,873)	653,294
Cash and cash equivalents at beginning of financial year		1,563,263	909,969
Cash and cash equivalents at end of financial year	8	<b>1,317,390</b>	<b>1,563,263</b>

The accompanying notes form part of these financial statements.

# NOTES TO THE FINANCIAL STATEMENTS



## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

These consolidated financial statements and notes represent those of The Original Juice Co. Limited and Controlled Entities (the “consolidated group” or “group”). The separate financial statements of the parent entity, The Original Juice Co. Limited, have not been presented within this financial report as permitted by the Corporations Act 2001.

The financial statements were authorised for issue on 30 September 2024 by the directors of the Company.

### NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Basis of Preparation

These general purpose financial statements have been prepared in accordance with the Corporations Act 2001, Australian Accounting Standards and Interpretations of the Australian Accounting Standards Board and International Financial Reporting Standards as issued by the International Accounting Standards Board. The Group is a for-profit entity for financial reporting purposes under Australian Accounting Standards.

Except for cash flow information, the financial statements have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

#### Going concern

The financial statements have been prepared on the going concern basis, which assumes the continuity of normal business activities and the realisation of assets and settlement of liabilities in the ordinary course of business. During the year ended 30 June 2024, the Group incurred a loss after tax of \$6,412,107, operating cash outflows of \$2,684,627 and, as of that date, the Group’s current liabilities exceeded its current assets by \$7,462,605.

The directors have prepared cash flow projections that support the ability of the Group to continue as a going concern. These cash flow projections assume:

- Realisation of the projected sales from new and existing products;
- Implementation of cost-saving initiatives and entering into repayment arrangements with creditors to preserve working capital;
- Continued support from the existing financier. The current NAB loan facility is subject to an annual review and the group’s ability to service loan repayment obligations and meet its covenant as required by the financier;
- The ability of the group to raise additional funds in the form of debt or equity.

Subsequent to 30 June 2024, the Group received an additional \$3m from NAB loan facilities to assist with working capital requirements.

The directors are confident in the Group’s ability to achieve the projected forecasts and have therefore concluded that it is appropriate to adopt the going concern basis in preparing the financial statements.

The directors are of the view that the Group will be able to pay its debts as and when they become due and payable from net cash from operating activities and from existing funds on hand.

In the event that the Group is unable to achieve the above, such circumstances would indicate that a material uncertainty exists that may cast significant doubt as to whether the Group will continue as a going concern and therefore may not be able to realise its assets and extinguish its liabilities in the ordinary course of operations and at the amounts stated in the financial report.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

a. Principles of Consolidation

The consolidated financial statements incorporate all of the assets, liabilities and results of the parent (The Original Juice Co. Limited) and all of the subsidiaries (including any structured entities). Subsidiaries are entities the parent controls. The parent controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. A list of the subsidiaries is provided in Note 14.

The assets, liabilities and results of all subsidiaries are fully consolidated into the financial statements of the Group from the date on which control is obtained by the Group. The consolidation of a subsidiary is discontinued from the date that control ceases. Intercompany transactions, balances and unrealised gains or losses on transactions between Group entities are fully eliminated on consolidation. Accounting policies of subsidiaries have been changed and adjustments made where necessary to ensure uniformity of the accounting policies adopted by the Group.

Business combinations

Business combinations occur where an acquirer obtains control over one or more businesses.

A business combination is accounted for by applying the acquisition method, unless it is a combination involving entities or businesses under common control. The business combination will be accounted for from the date that control is obtained, whereby the fair value of the identifiable assets acquired and liabilities (including contingent liabilities) assumed is recognised (subject to certain limited exemptions).

When measuring the consideration transferred in the business combination, any asset or liability resulting from a contingent consideration arrangement is also included. Subsequent to initial recognition, contingent consideration classified as equity is not remeasured and its subsequent settlement is accounted for within equity. Contingent consideration classified as an asset or liability is remeasured in each reporting period to fair value, recognising any change to fair value in profit or loss, unless the change in value can be identified as existing at acquisition date.

All transaction costs incurred in relation to business combinations, other than those associated with the issue of a financial instrument, are recognised as expenses in profit or loss when incurred.

The acquisition of a business may result in the recognition of goodwill or a gain from a bargain purchase.

Goodwill

Goodwill is initially recorded at the amount by which the purchase price for a business combination exceeds the fair value attributed to the interest in the net fair value of identifiable assets, liabilities and contingent liabilities acquired at the date of acquisition. Goodwill is not amortised. Instead, goodwill is tested for impairment annually or more frequently if events or changes in circumstances indicate that it might be impaired and is carried at cost less accumulated impairment losses.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

b. Income Tax

The income tax expense (income) for the year comprises current income tax expense (income) and deferred tax expense (income).

Current income tax expense charged to profit or loss is the tax payable on taxable income. Current tax liabilities (assets) are measured at the amounts expected to be paid to (recovered from) the relevant taxation authority.

Deferred income tax expense reflects movements in deferred tax asset and deferred tax liability balances during the year as well as unused tax losses.

Current and deferred income tax expense (income) is charged or credited outside profit or loss when the tax relates to items that are recognised outside profit or loss.

Except for business combinations, no deferred income tax is recognised from the initial recognition of an asset or liability, where there is no effect on accounting or taxable profit or loss.

Deferred tax assets and liabilities are calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled and their measurement also reflects the manner in which management expects to recover or settle the carrying amount of the related asset or liability. With respect to non-depreciable items of property, plant and equipment measured at fair value and items of investment property measured at fair value, the related deferred tax liability or deferred tax asset is measured on the basis that the carrying amount of the asset will be recovered entirely through sale.

Deferred tax assets relating to temporary differences and unused tax losses are recognised only to the extent that it is probable that future taxable profit will be available against which the benefits of the deferred tax asset can be utilised.

Where temporary differences exist in relation to investments in subsidiaries, branches, associates, and joint ventures, deferred tax assets and liabilities are not recognised where the timing of the reversal of the temporary difference can be controlled and it is not probable that the reversal will occur in the foreseeable future.

Current tax assets and liabilities are offset where a legally enforceable right of set-off exists and it is intended that net settlement or simultaneous realisation and settlement of the respective asset and liability will occur. Deferred tax assets and liabilities are offset where: (i) a legally enforceable right of set-off exists; and (ii) the deferred tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities where it is intended that net settlement or simultaneous realisation and settlement of the respective asset and liability will occur in future periods in which significant amounts of deferred tax assets or liabilities are expected to be recovered or settled.

The Original Juice Co. Limited (the ‘head entity’) and its wholly-owned Australian controlled entities have formed an income tax consolidated group under the tax consolidation regime. The head entity and the controlled entities in the tax consolidated group continue to account for their own current and deferred tax amounts. The tax consolidated group has applied the group allocation approach in determining the appropriate amount of taxes to allocate to member of the tax consolidated group.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

c. Fair Value of Assets and Liabilities

The Group measures some of its assets and liabilities at fair value on either a recurring or non-recurring basis, depending on the requirements of the applicable Accounting Standard.

Fair value is the price the Group would receive to sell an asset or would have to pay to transfer a liability in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (ie the market that maximises the receipts from the sale of the asset or minimises the payments made to transfer the liability, after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant’s ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

The fair value of liabilities and the entity’s own equity instruments (excluding those related to share-based payment arrangements) may be valued, where there is no observable market price in relation to the transfer of such financial instruments, by reference to observable market information where such instruments are held as assets. Where this information is not available, other valuation techniques are adopted and, where significant, are detailed in the respective note to the financial statements.

d. Plant and Equipment

Each class of plant and equipment is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Plant and equipment are carried at their fair value (being the amount for which an asset could be exchanged between knowledgeable, willing parties in an arm’s length transaction), based on periodic, but at least triennial, valuations by external independent valuers, less accumulated impairment losses and accumulated depreciation for plant and equipment.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Increases in the carrying amount arising on revaluation of plant and equipment are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity; all other decreases are recognised in profit or loss.

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

Office equipment

Office equipment are measured on the cost basis and therefore carried at cost less accumulated depreciation and any accumulated impairment. In the event the carrying amount of office equipment is greater than the estimated recoverable amount, the carrying amount is written down immediately to the estimated recoverable amount and impairment losses are recognised either in profit or loss or as a revaluation decrease if the impairment losses relate to a revalued asset. A formal assessment of recoverable amount is made when impairment indicators are present (refer to Note 1(h) for details of impairment).

The carrying amount of office equipment is reviewed annually by directors to ensure it is not in excess of the recoverable amount from these assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the asset’s employment and subsequent disposal. The expected net cash flows have been discounted to their present values in determining recoverable amounts.

The cost of fixed assets constructed within the consolidated group includes the cost of materials, direct labour, borrowing costs and an appropriate proportion of fixed and variable overheads.

Subsequent costs are included in the asset’s carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the group and the cost of the item can be measured reliably. All other repairs and maintenance are recognised as expenses in profit or loss during the financial period in which they are incurred.

Depreciation

The depreciable amount of all fixed assets including buildings and capitalised lease assets, but excluding freehold land, is depreciated on a diminishing value basis over the asset’s useful life to the consolidated Group commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	Depreciation Rate
Plant and equipment	15 years (Straight line method)
Office equipment	3 years (Straight line method)

The assets’ residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

An asset’s carrying amount is written down immediately to its recoverable amount if the asset’s carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are recognised in profit or loss in the period in which they arise. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

e. **Inventories**

Inventories are measured at the lower of cost and net realisable value. The cost of manufactured products includes direct materials, direct labour and an appropriate proportion of variable and fixed overheads. Overheads are applied on the basis of normal operating capacity. Costs are assigned on the basis of weighted average costs.

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f. **Leases**

At inception of a contract, the group assesses if the contract contains or is a lease. If there is a lease present, a right-of-use asset and a corresponding lease liability are recognised by the group where the group is a lessee. However, all contracts that are classified as short-term leases (ie a lease with a remaining lease term of 12 months or less) and leases of low-value assets are recognised as an operating expenses on a straight-line basis over the term of the lease.

Initially the lease liability is measured at the present value of the lease payments still to be paid at the commencement date. The lease payments are discounted at the interest rate implicit in the lease. If this rate cannot be readily determined, the group uses the incremental borrowing rate.

Lease payments included in the measurement of the lease liability are as follows:

- fixed lease payments less any lease incentives;
- variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date;
- the amount expected to be payable by the lessee under residual value guarantees;
- the exercise price of purchase options, if the lessee is reasonably certain to exercise the options;
- lease payments under extension options, if the lessee is reasonably certain to exercise the options; and
- payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The right-of-use assets comprise the initial measurement of the corresponding lease liability, any lease payments made at or before the commencement date and any initial direct costs. The subsequent measurement of the right-of-use assets is at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset, whichever is the shortest.

Where a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the group anticipates to exercise a purchase option, the specific asset is depreciated over the useful life of the underlying asset.

g. **Financial Instruments**

*Initial recognition and measurement*

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions to the instrument. For financial assets, this is the date that the Group commits itself to either the purchase or sale of the asset (ie trade date accounting is adopted).

Financial instruments (except for trade receivables) are initially measured at fair value plus transaction costs, except where the instrument is classified “at fair value through profit or loss”, in which case transaction costs are expensed to profit or loss immediately. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Trade receivables are initially measured at the transaction price if the trade receivables do not contain a significant financing component or if the practical expedient was applied as specified in AASB 15.63.

**Classification and subsequent measurement**

*Financial liabilities*

All financial liabilities are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest expense in profit or loss over the relevant period. The effective interest rate is the internal rate of return of the financial asset or liability. That is, it is the rate that exactly discounts the estimated future cash flows through the expected life of the instrument to the net carrying amount at initial recognition. A financial liability cannot be reclassified.

*Financial assets*

Financial assets are subsequently measured at:

- amortised cost;
- fair value through other comprehensive income; or
- fair value through profit or loss.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Measurement is on the basis of two primary criteria:

- the contractual cash flow characteristics of the financial asset; and
- the business model for managing the financial assets.

A financial asset that meets the following conditions is subsequently measured at amortised cost:

- the financial asset is managed solely to collect contractual cash flows; and
- the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates.

A financial asset that meets the following conditions is subsequently measured at fair value through other comprehensive income:

- the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates;
- the business model for managing the financial assets comprises both contractual cash flows collection and the selling of the financial asset.

By default, all other financial assets that do not meet the measurement conditions of amortised cost and fair value through other comprehensive income are subsequently measured at fair value through profit or loss.

The Group initially designates a financial instrument as measured at fair value through profit or loss if:

- it eliminates or significantly reduces a measurement or recognition inconsistency (often referred to as “accounting mismatch”) that would otherwise arise from measuring assets or liabilities or recognising the gains and losses on them on different bases;
- it is in accordance with the documented risk management or investment strategy, and information about the groupings was documented appropriately, so that the performance of the financial liability that was part of a group of financial liabilities or financial assets can be managed and evaluated consistently on a fair value basis;
- it is a hybrid contract that contains an embedded derivative that significantly modifies the cash flows otherwise required by the contract.

The initial designation of the financial instruments to measure at fair value through profit or loss is a one- time option on initial classification and is irrevocable until the financial asset is derecognised.

**Derecognition**

Derecognition refers to the removal of a previously recognised financial asset or financial liability from the statement of financial position.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

*Derecognition of financial liabilities*

A liability is derecognised when it is extinguished (ie when the obligation in the contract is discharged, cancelled or expires). An exchange of an existing financial liability for a new one with substantially modified terms, or a substantial modification to the terms of a financial liability is treated as an extinguishment of the existing liability and recognition of a new financial liability.

The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

*Derecognition of financial assets*

A financial asset is derecognised when the holder’s contractual rights to its cash flows expires, or the asset is transferred in such a way that all the risks and rewards of ownership are substantially transferred.

All of the following criteria need to be satisfied for derecognition of financial asset:

- the right to receive cash flows from the asset has expired or been transferred;
- all risk and rewards of ownership of the asset have been substantially transferred; and
- the Group no longer controls the asset (ie the Group has no practical ability to make a unilateral decision to sell the asset to a third party).

On derecognition of a financial asset measured at amortised cost, the difference between the asset’s carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

On derecognition of a debt instrument classified as at fair value through other comprehensive income, the cumulative gain or loss previously accumulated in the investment revaluation reserve is reclassified to profit or loss.

**Impairment**

The Group recognises a loss allowance for expected credit losses on:

- financial assets that are measured at amortised cost or fair value through other comprehensive income;
- lease receivables;
- contract assets (eg amounts due from customers under construction contracts);
- loan commitments that are not measured at fair value through profit or loss; and
- financial guarantee contracts that are not measured at fair value through profit or loss.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Loss allowance is not recognised for:

- financial assets measured at fair value through profit or loss; or
- equity instruments measured at fair value through other comprehensive income.

Expected credit losses are the probability-weighted estimate of credit losses over the expected life of a financial instrument. A credit loss is the difference between all contractual cash flows that are due and all cash flows expected to be received, all discounted at the original effective interest rate of the financial instrument.

The Group uses the following approaches to impairment, as applicable under AASB 9: *Financial Instruments*:

- the general approach
- the simplified approach

**General approach**

Under the general approach, at each reporting period, the Group assesses whether the financial instruments are credit-impaired, and if:

- the credit risk of the financial instrument has increased significantly since initial recognition, the Group measures the loss allowance of the financial instruments at an amount equal to the lifetime expected credit losses; or
- there is no significant increase in credit risk since initial recognition, the Group measures the loss allowance for that financial instrument at an amount equal to 12-month expected credit losses.

**Simplified approach**

The simplified approach does not require tracking of changes in credit risk at every reporting period, but instead requires the recognition of lifetime expected credit loss at all times. This approach is applicable to:

- trade receivables or contract assets that result from transactions within the scope of AASB 15: *Revenue from Contracts with Customers* and which do not contain a significant financing component; and
- lease receivables.

In measuring the expected credit loss, a provision matrix for trade receivables was used taking into consideration various data to get to an expected credit loss (ie diversity of customer base, appropriate groupings of historical loss experience, etc).

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Recognition of expected credit losses in financial statements**

At each reporting date, the Group recognises the movement in the loss allowance as an impairment gain or loss in the statement of profit or loss and other comprehensive income.

The carrying amount of financial assets measured at amortised cost includes the loss allowance relating to that asset.

Assets measured at fair value through other comprehensive income are recognised at fair value, with changes in fair value recognised in other comprehensive income. Amounts in relation to change in credit risk are transferred from other comprehensive income to profit or loss at every reporting period.

For financial assets that are unrecognised (eg loan commitments yet to be drawn, financial guarantees), a provision for loss allowance is created in the statement of financial position to recognise the loss allowance.

**h. Impairment of Assets**

At the end of each reporting period, the Group assesses whether there is any indication that an asset may be impaired. The assessment will include the consideration of external and internal sources of information including dividends received from subsidiaries, associates or joint ventures deemed to be out of pre- acquisition profits. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset’s fair value less costs of disposal and value in use, to the asset’s carrying amount. Any excess of the asset’s carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (eg. in accordance with the revaluation model in AASB 116: Property, Plant and Equipment). Any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. Impairment testing is performed annually for goodwill, intangible assets with indefinite lives and intangible assets not yet available for use.

**i. Intangibles Other than Goodwill**

**Brand names**

Brand names have been recognised at cost and are treated as having an indefinite useful life. The brand names relate to established products with strong market penetration into Australian markets. The brand names operate in a stable industry with a strong positioning in the functional beverage market. The brand names are not amortised, instead brand names are tested for impairment annually or more frequently if events or changes in circumstances indicate that it might be impaired and is carried at cost less accumulated impairment losses.

**Intellectual property and software**

Intellectual property and software are recognised at cost of acquisition when incurred. Intellectual property and software have a useful life of 5 to 20 years and are carried at cost less any accumulated amortisation and impairment losses. Intellectual property and software are amortised over the life of the patents and licenses they relate to.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

*Product development costs*

Expenditure during the research phase of a project is recognised as an expense when incurred. Development costs are capitalised only when technical feasibility studies identify that the project is expected to deliver future economic benefits and these benefits can be measured reliably.

Capitalised development costs have a finite useful life and are amortised on a systematic basis based on the future economic benefits over the useful life of the project.

j. **Foreign Currency Transactions and Balances**

*Functional and presentation currency*

The functional currency of each of the Group’s entities is measured using the currency of the primary economic environment in which that entity operates. The consolidated financial statements are presented in Australian dollars, which is the parent entity’s functional currency.

*Transactions and balances*

Foreign currency transactions are translated into functional currency using the exchange rates prevailing at the date of the transaction. Foreign currency monetary items are translated at the year-end exchange rate. Non-monetary items measured at historical cost continue to be carried at the exchange rate at the date of the transaction. Non-monetary items measured at fair value are reported at the exchange rate at the date when fair values were determined.

Exchange differences arising on the translation of monetary items are recognised in profit or loss, except where deferred in equity as a qualifying cash flow or net investment hedge.

Exchange differences arising on the translation of non-monetary items are recognised directly in other comprehensive income to the extent that the underlying gain or loss is recognised in other comprehensive income; otherwise the exchange difference is recognised in profit or loss.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

k. **Employee Benefits**

*Short-term employee benefits*

Provision is made for the Group’s obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Group’s obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as part of current trade and other payables in the statement of financial position. The Group’s obligations for employees’ annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

*Other long-term employee benefits*

Provision is made for employees’ long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any re-measurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Group’s obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Group does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

*Equity-settled compensation*

The Group operates an employee share and option plan. Share-based payments to employees are measured at the fair value of the instruments issued and amortised over the vesting periods. Share-based payments to non-employees are measured at the fair value of goods or services received or the fair value of the equity instruments issued, if it is determined the fair value of the goods or services cannot be reliably measured, and are recorded at the date the goods or services are received. The corresponding amount is recorded to the option reserve. The fair value of options is determined using the Black-Scholes pricing model. The number of shares and options expected to vest is reviewed and adjusted at the end of each reporting period such that the amount recognised for services received as consideration for the equity instruments granted is based on the number of equity instruments that eventually vest.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**l. Provisions**

Provisions are recognised when the Group has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

**m. Cash and Cash Equivalents**

Cash and cash equivalents include cash on hand, deposits available on demand with banks, other short-term highly liquid investments with original maturities of 3 months or less.

**n. Revenue and Other Income**

**Revenue recognition**

*Sale of branded products*

The Group manufactures a range of functional juices, fibres, infused fruits and fruit waters for sale as branded products to wholesalers and retailers. Revenue is recognised when control of the products has transferred to the customer. For such transactions, this is when the products are delivered to the customers. Discounts can be provided with the sale of these items, depending on the volume of aggregate sales made to certain eligible customers. Revenue from these sales is based on the price stipulated in the contract, net of the estimated discounts. The discounts are estimated using historical experience and applying the expected value method. Revenue is then only recognised to the extent that there is a high probability that a significant reversal of revenue will not occur.

Where there are expected discounts payable to customers for sales made until the end of the reporting period, a contract liability is recognised.

A receivable is recognised when the goods are delivered. The Group’s right to consideration is deemed unconditional at this time, as only the passage of time is required before payment of that consideration is due. There is no significant financing component because sales (which include those with discounts) are made within a credit term of 30 to 60 days.

*Co-packaging and logistic services*

The Group provides co-packaging and logistic services to customers and manages the internal supply chain in distributing manufactured products. In relation to the co-packaging and logistic transportation services to customers, revenue is recognised at the point of time when the service is provided. On average, the performance obligation service is provided within 30 to 60 days.

*Other income*

Interest revenue is recognised using the effective interest method. All revenue is stated net of the amount of goods and services tax.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**o. Trade and Other Receivables**

Trade and other receivables include amounts due from customers for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Trade and other receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for loss allowance. Refer to Note 1(g) for further discussion on the determination of impairment losses.

**p. Trade and Other Payables**

Trade and other payables represent the liabilities for goods and services received by the entity that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

**q. Goods and Services Tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

**r. Government Grants**

Government grants are recognised at fair value where there is reasonable assurance that the grant will be received, and all grant conditions will be met. Grants relating to expense items are recognised as income (or where there was increased expenditure as a result of the grant, are credited to the appropriate expense item) over the periods necessary to match the grant to the costs it is compensating. Grants relating to assets are credited to the assets at fair value.

**s. Comparative Figures**

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

t. Critical Accounting Estimates and Judgements

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the Group.

Key estimates

(i) Impairment – general

The Group assesses impairment at the end of each reporting period by evaluating conditions and events specific to the Group that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions. Refer to Note 12(a) for further details regarding management’s impairment assessment.

Key judgements

(i) Provision for loss allowance of receivables

The provision for loss allowance of receivables assessment requires a degree of estimation and judgement. The level of provision is assessed by considering the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate for each group. These assumptions include recent sales experience and historical collection rates.

(ii) Recoverability of deferred tax assets

Deferred tax assets are recognised for deductible temporary difference and unused tax losses as management considers that it is probable that future taxable profits will be available to utilise those temporary differences and unused tax losses. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits which may lead to impairment of the deferred tax asset.

(iii) Valuation of plant and equipment

Critical judgements are made by the Group in respect of the fair value of plant and equipment. The fair value of plant and equipment is reviewed by management with reference to market value as determined by an independent valuer who has recognised and appropriate professional qualifications and recent experience in the category of plant and equipment being valued. The market value is the amount in which an asset should exchange at the date of valuation between a willing buyer and willing seller in an arm’s length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion. The valuation also assumes the assets will be sold by way of a private treaty sale and remain in its current location after the sale.

NOTE 2: PARENT INFORMATION

The following information has been extracted from the books and records of the parent and has been prepared in accordance with Australian Accounting Standards.

	2024	2023
	\$	\$
Statement of Financial Position		
ASSETS		
Current assets	720,121	1,251,965
Non-current assets	39,255,136	39,728,328
TOTAL ASSETS	39,975,257	40,980,293
LIABILITIES		
Current liabilities	5,062,132	3,599,404
Non-current liabilities	1,355,930	2,608,780
TOTAL LIABILITIES	6,418,062	6,208,184
EQUITY		
Issued capital	59,692,534	54,574,692
Accumulated losses	(27,282,834)	(20,950,029)
Option reserve	1,147,495	1,147,446
TOTAL EQUITY	33,557,195	34,772,109
Statement of Profit or Loss and Other Comprehensive Income		
Total losses	(6,332,805)	(322,747)
Total comprehensive income	(6,332,805)	(322,747)

Guarantees

The company has a bank guarantee of \$590,589 (2023: \$590,589) as security bond for the office lease

Contingent liabilities

There are no contingent liabilities as at 30 June 2024 and 30 June 2023.

Contractual capital commitments

There are no contingent capital commitments as at 30 June 2024 and 30 June 2023.

NOTE 3: REVENUE AND OTHER INCOME

	Consolidated Group	
	2024	2023
	\$	\$
Gross sales	59,622,631	52,681,359
- Less volume rebates and trading terms	(10,174,388)	(10,199,091)
Net Revenue	49,448,243	42,482,268
Other income:		
- interest income	39,708	6,667
- government grant	-	27,094
Total other income	39,708	33,761
Total revenue and other income	49,487,951	42,516,029

NOTE 4: EXPENSES

	Consolidated Group	
	2024	2023
	\$	\$
Loss before income tax includes the following specific expenses:		
a. Employment costs		
wages and salaries	5,295,893	4,535,725
other employee related expenses	1,127,716	1,056,440
	6,423,609	5,592,165
b. Depreciation, amortisation and write-offs		
depreciation and write-offs	2,953,423	2,549,905
amortisation expenses	207,411	201,843
	3,160,834	2,988,395
c. Finance costs		
interest expenses	493,064	259,518
other finance charges	538,548	247,335
interest expense on lease liabilities	523,780	551,303
	1,555,392	1,058,156

NOTE 5: KEY MANAGEMENT PERSONNEL COMPENSATION

Refer to the remuneration report contained in the directors’ report for details of the remuneration paid or payable to each member of the Group’s key management personnel (KMP) for the year ended 30 June 2024.

The totals of remuneration paid to KMP of the company and the Group during the year are as follows:

	Consolidated Group	
	2024	2023
	\$	\$
Short-term employee benefits	1,036,856	879,490
Post-employment benefits	74,529	92,343
Other long-term benefits	-	-
Share-based payments	15,282	11,948
Total KMP compensation	1,126,667	983,781

Short-term employee benefits

These amounts include fees and benefits paid to the non-executive Chair and non-executive directors as well as all salary, paid leave benefits, fringe benefits and cash bonuses awarded to executive directors and other KMP.

Post-employment benefits

These amounts are the current-year’s estimated costs of providing for the Group’s superannuation contributions made during the year.

Other long-term benefits

These amounts represent long service leave benefits accruing during the year, long-term disability benefits and deferred bonus payments.

Further information in relation to KMP remuneration can be found in the directors’ report.

NOTE 6: AUDITOR’S REMUNERATION

	Consolidated Group	
	2024	2023
	\$	\$
Remuneration of the auditor for:		
- audit and review of the financial statements	83,500	80,000
	83,500	80,000

NOTE 7: EARNINGS PER SHARE

	Consolidated Group	
	2024	2023
	\$	\$
<b>Basic and diluted loss per share</b>		
a. Loss attributable to the ordinary equity holders of the Company	(6,412,107)	(2,738,362)
b. Weighted average number of shares used as the denominator		
Weighted average number of ordinary shares outstanding during the year used in calculating basic and dilutive EPS	275,933,816	238,076,517
<b>Earnings per share</b>		
Earnings per share (cents) – basic and diluted	(2.32)	(1.18)

NOTE 8: CASH AND CASH EQUIVALENTS

	Consolidated Group	
	2024	2023
	\$	\$
Cash at bank and on hand	1,317,390	1,563,263
	<b>1,317,390</b>	<b>1,563,263</b>

a. Cash Flow Information  
Reconciliation of Cash Flow from Operations with Loss after Income Tax

	Consolidated Group	
	2024	2023
	\$	\$
Loss after income tax	(6,412,107)	(2,817,362)
<b>Adjustments for:</b>		
Depreciation, amortisation and write-offs	3,160,834	2,988,395
Share-based payments	382	80,000
Lease interest and loan establishment fees	-	551,303
Fair value of equity instruments issued	-	79,000
Changes in:		
- Trade and other receivables	(521,916)	(776,500)
- Trade and other payables	2,223,723	1,395,244
- Inventories	(1,087,845)	108,237
- Other assets	(174,720)	9,321
- Provisions	127,022	168,275
- Deferred tax assets/liabilities	-	-
<b>Net cash provided by operating activities</b>	<b>(2,684,627)</b>	<b>1,785,913</b>

NOTE 9: TRADE AND OTHER RECEIVABLES

	Consolidated Group	
	2024	2023
	\$	\$
Trade receivables	2,834,569	2,156,605
Less: provision for impairment	-	-
	2,834,569	2,156,065
Other receivables	66,283	222,871
Total current trade and other receivables	2,900,852	2,378,936

a. Expected Credit Loss – Credit Impaired

The Group applies the simplified approach to providing for expected credit losses prescribed by AASB 9, which permits the use of the lifetime expected loss provision for all trade receivables. To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The loss allowance provision as at 30 June 2024 and 30 June 2024 is determined as follows. These expected credit losses also incorporate forward-looking information.

	Current	>30 days past due	>60 days past due	>90 days past due	Total
2023					
Expected loss rate					
Trade receivables (gross)	1,835,272	108,079	52,844	160,410	2,156,605
Loss allowance provision*	-	-	-	-	-
Total	1,835,272	108,079	52,844	160,410	2,156,605
2024					
Expected loss rate					
Trade receivables (gross)	2,419,275	177,942	25,750	211,602	2,834,569
Loss allowance provision*	-	-	-	-	-
Total	2,419,275	177,942	25,750	211,602	2,834,569

\* The past due receivables owing by specific customers amounting to \$211,602 (2023: \$160,410) were subsequently received at the date of this report. The allowance for credit loss calculated on trade receivables that were grouped into similar credit characteristics was inconsequential and therefore no allowance for credit losses were recorded at 30 June 2024 and 30 June 2023.

NOTE 9: TRADE AND OTHER RECEIVABLES

b. Credit Risk

The Group has a significant concentration of credit risk arising from its ordinary course of business due to its relatively small customer base, being primarily major grocery retailers. The class of assets described as “trade and term receivables” is considered to be the main source of credit risk related to the Group.

The Group measures the loss allowance for trade receivables at an amount equal to lifetime expected credit loss. The expected credit losses on trade receivables is estimated using a provision matrix by reference to past default experience of the debtor and an analysis of the debtor’s current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtors operate and an assessment of both the current and forecast directions of conditions at the reporting date.

There has been no change in the estimation techniques or significant assumptions made during the current reporting period.

The Group writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery (for example when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or when the trade receivables are over one year past due, whichever occurs earlier).

c. Collateral Pledged

Security over all of the Group’s current and future assets (including receivables) has been provided to National Australia Bank. Refer to Note 17(b) for further details.

NOTE 10: INVENTORIES

	Consolidated Group	
	2024	2023
	\$	\$
<b>CURRENT</b>		
At cost		
Work in progress	1,367,794	885,785
Raw materials	2,107,722	1,395,006
Finished goods	1,222,454	1,329,334
	<b>4,697,970</b>	<b>3,610,125</b>

NOTE 11: PLANT AND EQUIPMENT

	Consolidated Group	
	2024	2023
	\$	\$
Plant and equipment – at fair value	24,819,824	22,589,879
Less: accumulated depreciation	(12,600,430)	(10,286,835)
	<b>12,219,394</b>	<b>12,303,044</b>
Office equipment – at cost	465,330	429,051
Less: accumulated depreciation	(360,529)	(360,235)
	<b>104,801</b>	<b>68,816</b>
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>12,324,195</b>	<b>12,371,860</b>

NOTE 11: PLANT AND EQUIPMENT

a. Movements in Carrying Amounts

Movements in the carrying amounts for each class of plant and equipment between the beginning and the end of the current financial year:

	Plant and Equipment	Office Equipment	Total
	\$	\$	\$
<b>Balance at 1 July 2022</b>	<b>13,230,101</b>	<b>69,502</b>	<b>13,299,603</b>
Additions	1,054,962	1,007	1,055,969
Depreciation expense	(1,982,019)	(1,693)	(1,983,712)
<b>Balance at 30 June 2023</b>	<b>12,303,044</b>	<b>68,816</b>	<b>12,371,860</b>
Additions	2,017,234	36,279	2,053,513
Depreciation expense	(2,100,884)	(294)	(2,101,178)
<b>Balance at 30 June 2024</b>	<b>12,219,394</b>	<b>104,801</b>	<b>12,324,195</b>

b. Impairment Disclosures

On 28 April 2021, a valuation report on our plant and equipment was issued by a certified industry leading independent valuer. This independent valuation was used for both the bank facility purpose and as a reference for fair value.

Based on the valuation result and management’s judgement, management believe the carrying amount of category “plant and equipment” as at the end of FY24 and FY23 reflects its fair value at that date and no revaluation is required.

NOTE 12: INTANGIBLE ASSETS

	Consolidated Group	
	2024	2023
	\$	\$
Intellectual property and software – at cost	399,357	390,735
Less: Amortisation	(239,818)	(220,376)
	159,539	170,359
Product development costs – at cost	3,026,630	2,392,987
Less: Accumulated amortisation and impairment	(1,226,006)	(1,038,037)
	1,800,624	1,354,950
Brand names – at cost	7,914,998	7,914,998
Less: Impairment	(2,297,732)	(2,297,732)
	5,617,266	5,617,266
TOTAL INTANGIBLE ASSETS	7,577,429	7,142,575

NOTE 12: INTANGIBLE ASSETS

Reconciliations of the written down values at the beginning and end of the current and previous financial years are set out below:

	Brand names	Intellectual property and software	Product development costs	Total
Consolidated Group	\$	\$	\$	\$
Balance at 1 July 2022	5,617,266	93,110	971,161	6,681,537
Additions	-	96,411	571,756	668,167
Amortisation charge	-	(19,162)	(187,967)	(207,129)
Balance at 30 June 2023	5,617,266	170,359	1,354,950	7,142,575
Additions	-	8,622	633,643	672,265
Amortisation charge	-	(19,446)	(187,965)	(207,411)
Balance at 30 June 2024	5,617,266	159,535	1,800,628	7,577,429

a. Impairment Disclosures

The recoverable amounts of the consolidated entity’s goodwill and brand have been determined by a value-in-use calculation using a discounted cash flow model, based on a 12-month projection period approved by management and extrapolated for a further 4 years by using the key assumptions of business revenue and cost growth rates of 7% per annum and a discount rate of 12%.

The value-in-use calculation is most sensitive to changes in the discount rate and revenue growth rates used to extrapolate cash flows beyond the forecast period. A rise in the discount rate to 20.3% (i.e. +8.3%) in the value-in-use calculation would result in nil headroom for impairment. If the budgeted growth in reve-nue is less than 6% of management’s estimate, the Group would have recognised an impairment against the carrying value of intangible assets.

NOTE 13: OTHER ASSETS

	Consolidated Group	
	2024	2023
	\$	\$
<b>CURRENT</b>		
Prepayments	212,123	37,403
	<b>212,123</b>	<b>37,403</b>

NOTE 14: INTERESTS IN SUBSIDIARIES

a. Information about Principal Subsidiaries

The subsidiaries listed below have share capital consisting solely of ordinary shares, which are held directly by the Group. The proportion of ownership interests held equals the voting rights held by the Group. Each subsidiary’s principal place of business is also its country of incorporation.

Name of Subsidiary	Principal Place of Business	Ownership Interest Held by the Group		Proportion of Non-controlling Interests	
		2024	2023	2024	2023
		%	%	%	%
LangTech International Pty Ltd	Australia	100	100	-	-
LangTech Citrus Pty Ltd	Australia	100	100	-	-
LangTech Bottling Pty Ltd	Australia	100	100	-	-
Thirsty Brothers Pty Ltd	Australia	100	100	-	-
New Age Beverages Pty Ltd	Australia	100	100	-	-
Allure Australia Pty Ltd	Australia	100	100	-	-

b. Significant Restrictions

Other than the following, there are no significant restrictions over the Group’s ability to access or use as-sets, and settle liabilities, of the Group.

LangTech International Pty Ltd has entered into a various financing facilities with National Australia Bank as disclosed in Note 17. These facilities are secured by all of the Group’s current and future assets via a security interest over personal property and via fixed and floating charge over all other property (including trade receivables, cash and cash equivalents).

NOTE 15: TRADE AND OTHER PAYABLES

	Consolidated Group	
	2024	2023
	\$	\$
<b>CURRENT</b>		
Trade payables	9,152,317	5,877,951
Other payables and accruals	615,353	1,662,996
<b>TOTAL TRADE AND OTHER PAYABLES</b>	<b>9,767,670</b>	<b>7,540,947</b>

Trade payables are unsecured and are generally paid within 45 days (and up to 90 days) from date of invoice.

NOTE 16: PROVISIONS

	2024	2023
	\$	\$
<b>CURRENT</b>		
Employee benefits	675,970	576,155
<b>NON-CURRENT</b>		
Employee benefits	222,322	195,115
<b>TOTAL PROVISIONS</b>	<b>898,292</b>	<b>771,270</b>

Provision for Employee Benefits

Provision for employee benefits represents amounts accrued for annual leave and long service leave.

The current portion for this provision includes the total amount accrued for annual leave entitlements, and the amounts accrued for long service leave entitlements that have vested due to employees having completed the required period of service. Based on past experience, the Group does not expect the full amount of annual leave balances classified as current liabilities to be settled within the next 12 months. However, these amounts must be classified as current liabilities since the Group does not have an unconditional right to defer the settlement of these amounts in the event employees wish to use their leave entitlement.

The non-current portion for this provision includes amounts accrued for long service leave entitlements that have not yet vested in relation to those employees who have not yet completed the required period of service.

NOTE 17: BORROWINGS

	Consolidated Group	
	2024	2023
	\$	\$
<b>SECURED LIABILITIES</b>		
Current	5,349,779	3,297,339
Non-current	1,661,613	2,842,029
<b>TOTAL BORROWINGS</b>	<b>7,011,392</b>	<b>6,139,368</b>

a. Loan Facility

Facilities available at 30 June 2024 comprised:

- \$2.69 million NAB equipment finance loan at a fixed 4.2% interest. The equipment finance loan is secured over all of the company's assets and will be over a 5-year term.
- \$1.0 million NAB invoice finance facility at 6.22% interest is secured over all of the company's assets and reviewed bi-annually on an ongoing basis; this facility will be used for working capital.
- \$2.4 million NAB trade facility at 8.27% variable is secured over all the company's assets and will be re-viewed annually on an ongoing basis.
- \$1.1 million equipment finance facility with NAB at 8.27% variable rate has been designated for the acquisi-tion of new machinery and equipment.
- \$0.3 million equipment financing loan from Halidon Hill is established for new production line equipment. The facility has a balance of \$0.3 million at the date of reporting.
- \$0.67 million NAB trade finance facility at 8.32% interest and is secured over all the company's assets with a maturity date of 9 September 2024. This trade finance facility will convert to an equipment finance loan upon commissioning of the new capital expenditure.
- \$0.1 million NAB equipment finance loan at a fixed 7.86% interest. The equipment finance loan is secured over racking assets and will be over a 36-month term.
- \$0.35 million director loan from Mr. Jeff Kennett at 8% interest. This loan is unsecured with no due date and was used for opportunistic new capital. This loan has been repaid.

Subsequent to 30 June 2024, NAB have provided a further \$3m of financing. The \$2.4m trade facility has been increased by \$2m to \$4.4m and the \$1m invoice finance facility by \$1m to \$2m.

The trade facility will continue to be secured over all of the company's assets and will be reviewed annually on an ongoing basis. The interest rate will increase to 9.48%.

The invoice finance facility will continue to be secured over all of the group's assets and will be reviewed by annually on an ongoing basis. The interest rate will increase to 10.88%.

b. Collateral provided

The company has entered into equipment finance loan and invoice finance facility NAB. The equipment finance loan is secured by plant and equipment as disclosed in Note 14(b) via a security interest over personal property. The invoice finance facility is secured by all of the present and future rights, property and undertaking of Thirsty Brothers Pty Ltd, The Original Juice Co. Limited and Langtech International Pty Ltd.

NOTE 18: LEASES

a. Right-of-use assets

	Consolidated Group	
	2024	2023
	\$	\$
Leased building	7,747,079	7,747,079
Accumulated depreciation	(3,211,376)	(2,693,204)
	<b>4,535,703</b>	<b>5,053,875</b>
Leased equipment	2,223,566	997,199
Accumulated depreciation	(1,297,225)	(598,945)
	<b>926,341</b>	<b>398,254</b>
<b>TOTAL RIGHT-OF-USE ASSETS</b>	<b>5,462,044</b>	<b>5,452,129</b>

b. Lease liabilities

	Consolidated Group	
	2024	2023
	\$	\$
Current	797,521	657,167
Non-current	6,601,227	6,604,422
<b>TOTAL LEASE LIABILITIES</b>	<b>7,398,748</b>	<b>7,261,589</b>

c. Movements in carrying amounts

	Leased building	Leased equipment	Total
	\$	\$	\$
<b>Balance at 1 July 2022</b>	5,572,047	149,316	5,721,363
Depreciation expense	(518,172)	(279,382)	(797,554)
<b>Balance at 30 June 2023</b>	<b>5,053,875</b>	<b>398,254</b>	<b>5,452,129</b>
Additions	-	862,160	862,160
Depreciation expense	(518,172)	(334,073)	(852,245)
<b>Balance at 30 June 2024</b>	<b>4,535,703</b>	<b>926,341</b>	<b>5,462,044</b>

**NOTES TO THE FINANCIAL STATEMENTS FOR THE  
YEAR ENDED 30 JUNE 2024**

**NOTE 18: LEASES**

**d. AASB 16 related amounts recognised in the statement of profit and loss**

	2024	2023
	\$	\$
Right-of-use assets depreciation	852,160	797,554
Lease interest expense	523,780	551,303

**NOTE 19: TAX**

**a. Components of income tax expense comprise in:**

	Consolidated Group	
	2024	2023
	\$	\$
Deferred tax expense	-	-
Total income tax expense	-	-

**b. The prima facie tax on loss from ordinary activities before income tax, is reconciled to income tax as follows:**

Loss before tax	(6,412,107)	(2,817,362)
Prima facie tax expense on loss from ordinary activities before income tax at 25% (2023: 25%)	(1,603,026)	(704,341)
Tax effect of:		
- Non-allowable items	46,210	45,372
- Deferred tax assets not recognised	1,556,816	658,969
Prima facie tax expense on loss attributable to entity	-	-

**NOTES TO THE FINANCIAL STATEMENTS FOR THE  
YEAR ENDED 30 JUNE 2024**

**NOTE 19: TAX**

**c. Deferred tax assets and liabilities**

	Opening Balance	Recognised in profit or loss	Credited direct to equity	Closing Balance
	\$	\$	\$	\$
<b>Consolidated Group</b>				
<b>2024</b>				
<b>Deferred tax liabilities</b>				
Revaluation amount recognised in reserve, gross	2,640,755	-	-	2,640,755
Tangible assets depreciation including depreciation on revaluation	(1,264,022)	(289,222)	-	(1,553,244)
Right-of-use assets	1,363,032	2,479	-	1,365,511
	<b>2,739,765</b>	<b>(286,743)</b>	<b>-</b>	<b>2,453,022</b>
<b>Deferred tax assets</b>				
Lease liabilities	1,363,032	2,479	-	1,365,511
Carried forward tax offsets	1,376,733	(289,222)	-	1,087,511
	<b>2,640,755</b>	<b>(286,743)</b>	<b>-</b>	<b>2,543,022</b>

NOTE 19: TAX

c. Deferred tax assets and liabilities

	Opening Balance	Recognised in profit or loss	Credited direct to equity	Closing Balance
	\$	\$	\$	\$
<b>Consolidated Group</b>				
<b>2023</b>				
<b>Deferred tax liabilities</b>				
Revaluation amount recognised in reserve, gross	2,640,755	-	-	2,640,755
Tangible assets depreciation including depreciation on revaluation	(959,803)	(304,219)	-	(1,264,022)
Right-of-use assets	1,430,341	(67,309)	-	1,363,032
	<b>3,111,293</b>	<b>(371,528)</b>	<b>-</b>	<b>2,739,765</b>
<b>Deferred tax assets</b>				
Lease liabilities	1,430,341	(67,309)	-	1,363,032
Carried forward tax offsets	1,680,952	(304,219)	-	1,376,733
	<b>3,111,293</b>	<b>(371,528)</b>	<b>-</b>	<b>2,739,765</b>

NOTE 20: ISSUED CAPITAL

	Consolidated Group	
	2024	2023
	\$	\$
296,257,131 (2023: 244,590,464) fully paid ordinary shares	<b>59,692,534</b>	<b>54,574,692</b>

a. Ordinary Shares

	Consolidated Group			
	2024	2023	2024	2023
	No.	No.	\$	\$
At the beginning of the reporting period:	244,590,464	946,761,854	54,574,692	53,713,952
Share consolidation <sup>(1)</sup>	-	(710,071,390)	-	-
- Issue of shares 27 March 2024	-	7,900,000	-	869,000
- Issue of shares 20 November 2023	50,000,000	-	5,000,000	-
- Issue of shares 20 December 2023	1,666,667	-	133,333	-
- Less capital raising costs	-	-	(15,491)	(8,260)
At the end of the reporting period	<b>296,257,131</b>	<b>244,590,464</b>	<b>59,692,534</b>	<b>54,574,692</b>

Notes:

1. On 6 March 2024, the shareholders approved to consolidate every four shares into one share at the general meeting.

Ordinary shares participate in dividends and the proceeds on winding-up of the parent entity in proportion to the number of shares held.

At the shareholders’ meetings each ordinary share is entitled to one vote when a poll is called; otherwise each shareholder has one vote on a show of hands.

NOTE 20: ISSUED CAPITAL

b. Options

For information relating to The Original Juice Co. Limited option plan, including details of options is-sued, exercised and lapsed during the financial year and the options outstanding at balance date, refer to Note 22.

c. Capital Management

Management controls the capital of the Group in order to maintain a sustainable debt to equity ratio, generate long-term shareholder value and ensure that the Group can fund its operations and continue as a going concern.

The Group’s debt and capital include ordinary share capital and financial liabilities, supported by financial assets.

The Group is not subject to any externally imposed capital requirements.

Management effectively manages the Group’s capital by assessing the Group’s financial risks and adjusting its capital structure in response to changes in these risks and in the market. These responses include the management of debt levels, distributions to shareholders and share issues.

The gearing ratios for the years ended 30 June 2024 and 30 June 2024 are as follows:

	Consolidated Group	
	2024	2023
	\$	\$
Total borrowings	7,011,392	6,139,368
Total lease liabilities	7,398,748	7,261,589
Less cash and cash equivalents	(1,317,390)	(1,563,263)
Net debt	13,092,750	11,837,694
Total equity	9,415,901	10,843,117
Total capital	22,508,651	22,680,811
Gearing ratio net debt / (net debt + equity)	58%	52%

NOTE 21: OPERATING SEGMENTS

General Information

Identification of reportable segments

The Group has identified its operating segments based on the internal reports that are reviewed and used by the Board of Directors (chief operating decision makers) in assessing performance and determining the allocation of resources.

The Directors have considered the requirements of AASB 8 – Operating Segments and have concluded that at this time there are no separately identifiable reportable segments.

NOTE 22: SHARE-BASED PAYMENTS

The Group established The Original Juice Co. Limited Plan Scheme (approved by shareholders on 22 January 2021) (Plan) to provide incentives to the employees of the Group and to recognise their contribution to the Group’s success. The Plan is limited to directors, senior-executives and full or part-time employees of the Company or a related body corporate of the Group. The Directors are considering adopting a plan on broadly similar terms for contractors.

Under the Plan, the Board may offer to eligible persons the opportunity to receive such number of Options in the Group as the Board may decide and on terms set out in the rules of the Plan. Options granted under the Plan will be offered to participants in the Plan on the basis of the Board’s view of the contribution of the eligible person to the Group.

Options may be issued with performance conditions, as determined by the board, which are required to be met before the options vest (failing which the options lapse). Options may be issued for nil or nominal consideration, and with an expiry date and exercise price, as determined by the board.

As at the date of this report 10,250,000 (2023: 18,125,000) options have been issued under the Plan to KMP and employees.

The total expense arising from the above share-based payment transactions recognised during the year was \$382 (2023: \$80,000) after reversal of \$132,951 relating to options forfeited or lapsed due to vesting conditions not being satisfied.

NOTE 23: RELATED PARTY TRANSACTIONS

a. The Group's main related parties are as follows:

(i) Entities exercising control over the Group:

The ultimate parent entity that exercises control over the Group is The Original Juice Co. Limited, which is incorporated in Australia.

(ii) Key management personnel:

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity, are considered key management personnel.

For details of disclosures relating to key management personnel, refer to Note 5.

(iii) Other related parties:

Other related parties include entities controlled by the ultimate parent entity and entities over which key management personnel have joint control.

b. Transactions with related parties:

A number of key management personnel, or their related parties, hold position in other companies that result in them having control or significant influence over these companies.

A number of these companies transacted with the Group during the year. The terms and conditions of these transactions were no more favourable than those available, or which might reasonably be expected to be available, in similar transaction with non-key management personnel related companies on an arm's length basis.

NOTE 23: RELATED PARTY TRANSACTIONS

The aggregate value of transactions and outstanding balances related to key management personnel and entities over which they have control or significant influence were as follows.

	Consolidated Group	
	2024	2023
	\$	\$
Professional services and other related expenses rendered by Healthy Generation Pty Ltd	-	44,263
Payable at reporting date	-	-
Sales of goods to Careline (Australia) Pty Ltd	-	189,383
Sales of goods to C-Mart (Australia) Pty Ltd	-	-
Receivable at reporting date	-	189,383
Director Loan – From Jeffrey Kennett	350,000	-
Payable at reporting date	350,000	-

Careline (Australia) Pty Ltd and C-Mart (Australia) Pty Ltd are entities related to Norman Li.

Healthy Generation Pty Ltd is an entity related to a former director, Matthew Bailey.

Loan from Director Jeffrey Kennett at an annual interest rate of 8%, payable monthly. This amount was repaid in July 2024.

All transactions and outstanding balances with these related parties are priced on an arm's length basis and are to be settled in cash within the standard credit terms. None of these balances is secured. No expense has been recognised in the current year or prior year for bad or doubt debts in respect of amounts owed by related parties. No guarantees have been given or received.

NOTE 24: FINANCIAL RISK MANAGEMENT

The Group’s financial instruments consist mainly of deposits with banks, accounts receivable and payable and loans.

The totals for each category of financial instruments, measured in accordance with AASB 9: Financial Instruments as detailed in the accounting policies to these financial statements, is as follows:

	Note	Consolidated Group	
		2024	2023
		\$	\$
<b>Financial assets</b>			
Financial assets at amortised cost:			
- Cash and cash equivalents	8	1,317,390	1,563,263
- Trade and other receivables	9	2,900,852	2,378,936
<b>Total financial assets</b>		<b>4,218,242</b>	<b>3,942,199</b>
<b>Financial liabilities</b>			
Financial liabilities at amortised cost:			
- trade and other payables	15	9,767,670	7,540,947
- borrowings	17	7,011,392	6,139,368
- lease liabilities	18	7,398,748	7,261,589
<b>Total financial liabilities</b>		<b>24,177,810</b>	<b>20,941,904</b>

Specific Financial Risk Exposures and Management

The main risks the Group is exposed to through its financial instruments are credit risk and liquidity risk, and, to a lesser extent, market risk consisting of interest rate risk, foreign currency risk and other price risk (commodity risk). There have been no substantive changes in the types of risks the Group is exposed to, how these risks arise, or the Board’s objectives, policies and processes for managing or measuring the risks from the previous period.

a. Credit risk

Exposure to credit risk relating to financial assets arises from the potential non-performance by counterparties of contract obligations that could lead to a financial loss to the Group.

Credit risk is managed through the maintenance of procedures (such as the utilisation of systems for the approval, granting and renewal of credit limits, regular monitoring of exposures against such limits and monitoring of the financial stability of significant customers and counterparties), and ensuring to the extent possible that customers and counterparties to transactions are of sound credit worthiness. Such monitoring is used in assessing receivables for impairment. Credit terms are generally 30 days from the invoice date.

NOTE 24: FINANCIAL RISK MANAGEMENT

Where the Group is unable to ascertain a satisfactory credit risk profile in relation to a customer or counterparty, the risk may be further managed through title retention clauses over goods or obtaining security by way of personal or commercial guarantees over assets of sufficient value which can be claimed against in the event of any default.

Credit risk exposures

The maximum exposure to credit risk by class of recognised financial assets at the end of the reporting period excluding the value of any collateral or other security held, is equivalent to the carrying amount and classification of those financial assets (net of any provisions) as presented in the statement of financial position.

The Group has significant concentrations of credit risk arising from its ordinary course of business due to its relatively small customer base. Details are provided in Note 9.

Trade and other receivables that are neither past due nor impaired are disclosed in Note 9.

b. Liquidity risk

Liquidity risk arises from the possibility that the Group might encounter difficulty in settling its debts or otherwise meeting its obligations related to financial liabilities. The Group manages this risk through the following mechanisms:

- preparing forward-looking cash flow analyses in relation to its operating, investing and financing activities;
- monitoring undrawn credit facilities;
- obtaining funding from a variety of sources;
- maintaining a reputable credit profile;
- managing credit risk related to financial assets;
- only investing surplus cash with major financial institutions; and
- comparing the maturity profile of financial liabilities with the realisation profile of financial assets.

NOTE 24: FINANCIAL RISK MANAGEMENT

The table below reflects an undiscounted contractual maturity analysis for financial liabilities.

Cash flows realised from financial assets reflect management’s expectation as to the timing of realisation. Actual timing may therefore differ from that disclosed. The timing of cash flows presented in the table to settle financial liabilities reflects the earliest contractual settlement dates and does not reflect management’s expectations that banking facilities will be rolled forward.

Financial liabilities and financial assets maturity analysis

	Within 1 Year		1 to 5 Years		Over 5 Years		Total	
	2024	2023	2024	2023	2024	2023	2024	2023
Consolidated Group	\$	\$	\$	\$	\$	\$	\$	\$
Borrowings	5,349,779	3,297,339	1,661,613	2,842,029	-	-	7,011,392	6,139,368
Lease liabilities	797,521	657,167	2,340,035	2,341,168	4,261,192	4,263,254	7,398,748	7,261,589
Trade and other payables	9,767,670	7,540,947	-	-	-	-	9,767,670	7,540,947
Total expected outflows	15,914,970	11,495,453	4,001,648	5,183,197	4,261,192	4,263,254	24,177,810	20,941,904
Cash and cash equivalents	1,317,390	1,563,263	-	-	-	-	1,317,390	1,563,263
Trade and other receivables	2,900,852	2,378,936	-	-	-	-	2,900,852	2,378,936
Total anticipated inflows	4,218,242	3,942,199	-	-	-	-	4,218,242	3,942,199
Net (outflow)/inflow on financial instruments	(11,696,728)	(7,553,254)	(4,001,648)	(5,183,197)	(4,261,192)	(4,263,254)	(19,959,568)	(16,999,705)

NOTE 24: FINANCIAL RISK MANAGEMENT

c. Market risk

(i) Interest rate risk

Exposure to interest rate risk arises on financial assets and financial liabilities recognised at the end of the reporting period whereby a future change in interest rates will affect future cash flows or the fair value of fixed rate financial instruments.

The financial instruments that primarily expose the Group to interest rate risk are cash, cash equivalents and borrowings.

Except for \$2.7 million equipment finance and \$2.4 million trade facilities contracted with NAB, the Group’s current borrowings are at fixed rates of interest.

(ii) Foreign exchange risk

The Group has exposure to movements in foreign currency exchange rates through purchases of ingredients (where those ingredients are not available in Australia).

The Original Juice Co. Limited’s functional currency is Australian dollars.

The Group imports a small amount of ingredients to meet demand (where those ingredients are not available in Australia), and accordingly has exposure to foreign currencies of those suppliers.

Given the Group’s small foreign currency exposure, the Group does not currently hedge.

Exposure to overseas debtors to foreign exchange risk is minimal as these transactions are primarily denominated in Australian dollars.

The Group has no open foreign exchange forward contracts at the end of the reporting period relating to highly probable forecast transactions and recognised financial assets and financial liabilities.

(iii) Other price risk

Other price risk relates to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices largely due to demand and supply factors (other than those arising from interest rate risk or currency risk) for commodities.

The Group is exposed to commodity price risk through the purchase of fruit and other commodity ingredients, and the sale of commodity products (primarily concentrates). There were no hedges in place at the end of the reporting period.

d. Fair Values

The carrying amounts of financial assets and financial liabilities recognised in the consolidated financial statements are considered to approximate their fair values.

NOTE 25: RESERVES

- a. Revaluation reserve**  
The revaluation reserve records revaluations of non-current assets. Under certain circumstances dividends can be declared from this reserve.
- b. Options reserve**  
The option reserve records items recognised as expenses on valuation of employee share options.

	Consolidated Group	
	2024	2023
	\$	\$
<b>Revaluation reserve</b>		
Opening balance	9,017,833	9,017,833
Closing balance	<b>9,017,833</b>	<b>9,017,833</b>
<b>Options reserve</b>		
Opening balance	1,147,446	1,067,446
Share-based payments expense	-	80,000
Reversal of share-based payments expense	(132,951)	-
Closing balance	<b>1,014,495</b>	<b>1,147,446</b>

NOTE 26: CONTINGENT LIABILITIES AND CONTINGENT ASSETS

There are no capital commitments as at 30 June 2024 and 30 June 2023.

NOTE 27: CONTINGENT LIABILITIES AND CONTINGENT ASSETS

The Group has a bank guarantee of \$590,589 (2023: \$590,589) as security bond for the office lease.

At the date of this report, the Group is not aware of any reportable contingent liabilities as at 30 June 2024.

NOTE 28: FAIR VALUE MEASUREMENTS

The Group measures some items of plant and equipment at fair value on a non-recurring basis.

- a. Valuation Techniques**  
In the absence of an active market for an identical asset or liability, the Group selects and uses one or more valuation techniques to measure the fair value of the asset or liability. The Group selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Group are consistent with one or more of the following valuation approaches:
- **Market approach** uses prices and other relevant information generated by market transactions for identical or similar assets or liabilities.
  - **Income approach** converts estimated future cash flows or income and expenses into a single discounted present value.
  - **Cost approach** reflects the current replacement cost of an asset at its current service capacity.
- Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Group gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

NOTE 28: FAIR VALUE MEASUREMENTS

b. Fair Value Hierarchy

Fair Value Measurements at 30 June 2024 Using:			
	Quoted Prices in Active Markets for Identical Assets	Significant Observable Inputs Other than Level 1 Inputs	Significant Unobservable Inputs
	\$	\$	\$
	(Level 1)	(Level 2)	(Level 3)
Plant and equipment – at revalued amounts	-	-	12,219,394
<b>Total non-recurring fair value measurements</b>	<b>-</b>	<b>-</b>	<b>12,219,394</b>

c. Valuation Techniques Used to Determine Level 3 Fair Values

The fair value of plant and equipment is based on their market value as determined by an independent valuer who has recognised and appropriate professional qualifications and recent experience in the category of plant and equipment being valued.

The market value is the amount in which an asset should exchange at the date of valuation between a willing buyer and willing seller in an arm’s length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion.  
The valuation also assumes the assets will be sold by way of a private treaty sale and remain in its current location after the sale.

d. Reconciliation of Recurring Level 3 Fair Value Measurements

	Plant and Equipment 30 Jun 2024
	\$
Balance at the beginning of the year	12,371,860
Additions	2,017,234
Depreciation expense	(2,100,884)
Balance at the end of the year	<b>12,219,394</b>

NOTE 29: EVENTS AFTER THE REPORTING PERIOD

Subsequent to the balance date, there were no significant events that would materially affect the group’s financial statements, other than those already disclosed. However, on 2 October 2024, the Company announced that it had entered into a binding Merger Implementation Deed and Share Sale Agreements to acquire SPC Global Limited and the powdered milk business of Nature One Dairy (Australia) Pty Ltd.

Additionally, a Notice of Meeting was issued to shareholders on 24 October 2024, providing further information regarding the merger and seeking necessary shareholder approvals, which are required to proceed with the transaction.

NOTE 30: COMPANY DETAILS

The registered office and principal place of business of the company is:

The Original Juice Co. Limited  
20 Heaths Court  
Mill Park VIC 3082

Consolidated Entity Disclosure Statement

Name of subsidiary	Entity type	Place formed/ Country of Incorporation	Ownership interest %	Tax residency
LangTech International Pty Ltd	Private company	Australia	100	Australia
LangTech Citrus Pty Ltd	Private company	Australia	100	Australia
LangTech Bottling Pty Ltd	Private company	Australia	100	Australia
Thirsty Brothers Pty Ltd	Private company	Australia	100	Australia
New Age Beverages Pty Ltd	Private company	Australia	100	Australia
Allure Australia Pty Ltd	Private company	Australia	100	Australia

The Original Juice Co. Limited (the ‘head entity’) and its wholly-owned subsidiaries had formed a tax consolidated group under tax consolidation regime.

# DIRECTOR'S DECLARATION



## DIRECTORS' DECLARATION

In accordance with a resolution of the directors of The Original Juice Co. Limited

The directors of the company declare that:

1. the financial statements and notes, as set out on pages 23 to 66, are in accordance with the Corporations Act 2001 and:
  - a. comply with Australian Accounting Standards, which, as stated in accounting policy Note 1 to the financial statements, constitutes compliance with International Financial Reporting Standards; and
  - b. give a true and fair view of the financial position as at 30 June 2024 and of the performance for the year ended on that date of the consolidated Group;
2. in the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable; and
3. the directors have been given the declarations required by s 295A of the Corporations Act 2001 from the Chief Executive Officer and Chief Financial Officer.
4. The information disclosed in the attached consolidated entity disclosure statement is true and correct.

Chairman  
**Hon. Jeffrey Kenneth AC**

Dated: 30 September 2024

# INDEPENDENT AUDITOR'S REPORT

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE ORIGINAL JUICE CO. LTD

### Report on the Financial Report

#### Opinion

We have audited the financial report of The Original Juice Co. Ltd (the company) and its controlled entities (the group), which comprises the consolidated statement of financial position as at 30 June 2024, the consolidated statement of profit or loss other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of material accounting policy information, consolidated entity disclosure statement and the director's declaration.

In our opinion the accompanying financial report of the group is in accordance with the *Corporations Act 2001*, including:

- giving a true and fair view of the group's financial position as at 30 June 2024 and of its financial performance for the year then ended; and
- complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

#### Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those Standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Material Uncertainty Related to Going Concern

We draw attention to Note 1 to the financial statements which indicates that the group incurred a loss after tax of \$6,412,107 during the year ended 30 June 2024 and as of that date, the group's current liabilities exceeded its current assets by \$7,462,605. As stated in Note 1, these events or conditions, along with other matters as set forth in Note 1 indicate the existence of a material uncertainty that may cast significant doubt on the group's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

#### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report for the year ended 30 June 2024. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

ADELAIDE	BRISBANE	DARWIN	MELBOURNE	PERTH	SYDNEY
Level 9	Level 4	Level 1	Level 14	Level 11	Level 40
50 Pirie Street	240 Queen Street	48-50 Smith Street	440 Collins Street	77 St Georges Tce	2 Park Street
Adelaide SA 5000	Brisbane QLD 4000	Darwin NT 0800	Melbourne VIC 3000	Perth WA 6000	Sydney NSW 2000
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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF  
THE ORIGINAL JUICE CO. LTD

Key Audit Matter	How Our Audit Addressed the Key Audit Matter
<b>Carrying value of non-current assets</b> <i>Refer to Note 11 Plant and equipment, Note 12 Intangible assets and Note 1(s) Critical accounting estimates and judgements</i>	
<p>A substantial amount of the group's non-current assets relates to intangible assets amounting to \$7,577,429 and plant and equipment amounting to \$12,324,195 that are subject to an impairment assessment in accordance with AASB 136: Impairment of Assets.</p> <p>The group's impairment assessment of non-current assets is considered a key audit matter as the value in use model used to assess the recoverable amount is based on a number of assumptions including the directors' assessment of the fair value of plant and equipment, cash flow projections, discount rates and terminal growth rates which are affected by future events and economic conditions.</p>	<p>Our procedures included, amongst others:</p> <ul style="list-style-type: none"> <li>We assessed management's determination of the group's cash-generating units ("CGUs").</li> <li>We involved Hall Chadwick's valuation experts to evaluate the methodologies used by the group and review the mathematical accuracy of the cash flow forecasts.</li> <li>We evaluated management's key assumptions used in the cash flow forecasts to determine the recoverability of assets and agreed relevant data to supporting documents.</li> <li>We evaluated the historical reliability of prior period cash flow forecasts including assessing this against the actual financial performance of the group.</li> <li>We reviewed management's assessment We reviewed management's assessment of the fair value of plant and equipment.</li> <li>We performed sensitivity analysis around the key assumptions of growth rates and discount rate used in the cash flow forecasts and assessed the sensitivity and likelihood of a change of these assumptions that either individually and collectively would result in the intangible assets to be impaired or otherwise.</li> <li>We assessed the adequacy of the group's disclosures in relation to the carrying value of intangible assets and plant and equipment.</li> </ul>

**Information Other than the Financial Report and Auditor's Report Thereon**

The directors are responsible for the other information. The other information comprises the information included in the group's annual report for the year ended 30 June 2024, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF  
THE ORIGINAL JUICE CO. LTD

**Responsibilities of the Directors for the Financial Report**

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or to cease operations, or have no realistic alternative but to do so.

**Auditor's Responsibilities for the Audit of the Financial Report**

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF  
THE ORIGINAL JUICE CO. LTD

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

**Report on the Remuneration Report**

We have audited the remuneration report included in the directors' report for the year ended 30 June 2024.

In our opinion, the remuneration report of The Original Juice Co. Ltd for the year ended 30 June 2024 complies with s 300A of the *Corporations Act 2001*.

**Responsibilities**

The directors of the Company are responsible for the preparation and presentation of the remuneration report in accordance with s 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the remuneration report, based on our audit conducted in accordance with Australian Auditing Standards.



HALL CHADWICK (NSW)  
Level 40, 2 Park Street  
Sydney NSW 2000

  
STEWART THOMPSON  
Partner  
Dated: 30 September 2024

# ASX ADDITIONAL INFORMATION



ADDITIONAL INFORMATION FOR LISTED PUBLIC COMPANIES

ADDITIONAL INFORMATION FOR LISTED PUBLIC COMPANIES

The following information is as at 27/09/2024:

1. Shareholding  
a. Distribution of Shareholders

Spread of Holdings	Number of Holders	Number of Units	% of Total Issued Capital
1 – 1,000	259	92,781	0.03%
1,001 – 5,000	633	1,882,786	0.64%
5,001 – 10,000	316	2,362,844	0.80%
10,001 – 100,000	674	21,322,371	7.20%
100,001 – 999,999,999	170	270,596,676	91.34%
TOTAL	2,052	296,257,458	100%

- b. The number of shareholdings less than marketable parcels is 581.
- c. The names of the substantial shareholders listed in the holding company's register are:

Shareholder	Number Ordinary	% of Voting Power
R & J Smith Investments Pty Ltd <The Smith Family Inv A/C>	50,000,000	16.88
Batman Invest Pty Ltd <Batman Invest A/C>	28,305,240	9.55
Careline Australia Pty Ltd	25,833,085	8.72
Y&L Family Investments Pty Ltd <Y&L Family A/C>	23,425,927	7.91

ADDITIONAL INFORMATION FOR LISTED PUBLIC COMPANIES

d. Voting Rights

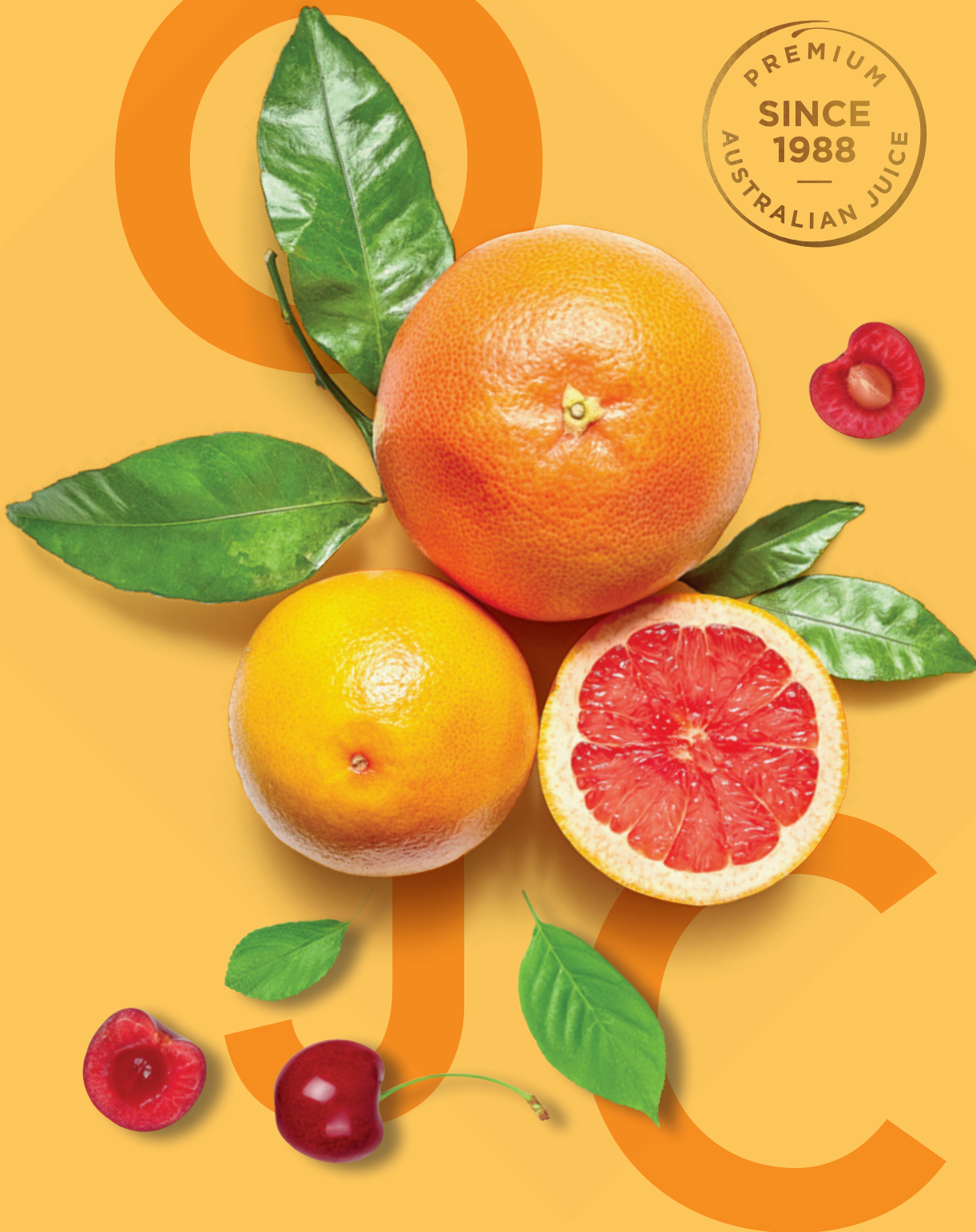
Rank	Name	Units	% of Units
1	R & JS Smith Investments Pty Ltd <The Smith Family Inv A/C>	50,000,000	16.88
2	Batman Invest Pty Ltd <Batman Invest A/C>	26,909,029	9.08
3	Y & L Family Investments Pty Ltd <Y & L Family A/C>	19,722,223	6.66
4	Shenzhen Youngheng Biotechnology Co Limited	13,750,000	4.64
5	Careline Australia Pty Ltd	11,888,639	4.01
6	Food Innovators Pty Ltd <Food Innovators Unit A/C>	11,250,000	3.80
7	Pacific International Fund Management Pty Ltd <The PI A/C>	10,185,186	3.44
8	Ella Australia Pty Ltd	9,768,519	3.30
9	Investorlend Services Pty Ltd <Client Holding A/C>	8,683,745	2.93
10	Talk To Us Communications Australia Pty Ltd	7,900,000	2.67
11	Y & L Family Investments Pty Ltd <Y & L Super A/C>	3,703,704	1.25
12	Gourley Investments Pty Ltd <The Gourley Super Fund A/C>	3,625,000	1.22
13	Hip Hop Enterprises Pty Ltd <Durnan Trading A/C>	3,524,959	1.19
14	HSBC Custody Nominees (Australia) Limited	3,302,928	1.11
15	BNP Paribas Nominees Pty Ltd <IB AU Noms Retailclient>	3,028,276	1.02
16	Pacific International Fund Management Pty Ltd <PI A/C>	3,009,260	1.02
17	Petrie Investments Group Pty Ltd	3,000,000	1.01
17	Mr Brian Garfield Benger	3,000,000	1.01
18	Mr Brian Garfield Benger	2,957,638	1.00
19	Investorlend Pty Ltd <Client Holding A/C>	2,698,413	0.91
20	Mrs Nichole Catharina Scaunich	2,440,723	0.82
Totals: Top 20 holders of OJC ORDINARY FULLY PAID		204,348,242	68.98
Total Remaining Holders Balance		91,909,216	31.02
Total Holders Balance		296,257,458	100.00

ADDITIONAL INFORMATION FOR LISTED  
PUBLIC COMPANIES

The voting rights attached to each class of equity security are as follows

- 1. **Ordinary Shares**  
Each ordinary share is entitled to one vote when a poll is called.
- 2. The name of the company secretary is Daniela Stojanoska.
- 3. The address of the principal registered office in Australia is 20 Heaths Court, Mill Park, VIC 3082. Telephone +61 3 9982 1451.
- 4. Registers of securities are held at the following addresses:  
20 Heaths Court, Mill Park, Victoria 3082
- 5. **Stock Exchange Listing**  
Quotation has been granted for all the ordinary shares of the company on all Member Exchanges of the Australian Securities Exchange Limited.
- 6. **Unquoted Securities**  
Ordinary Shares:  
Nil  
  
Options over Unissued Shares:  
10,250,000 options are on issue to directors and employees under The Original Juice Co. Limited employee option plan.





THE <sup>TM</sup>  
*Original*  
—  
JUICE Co. LIMITED