

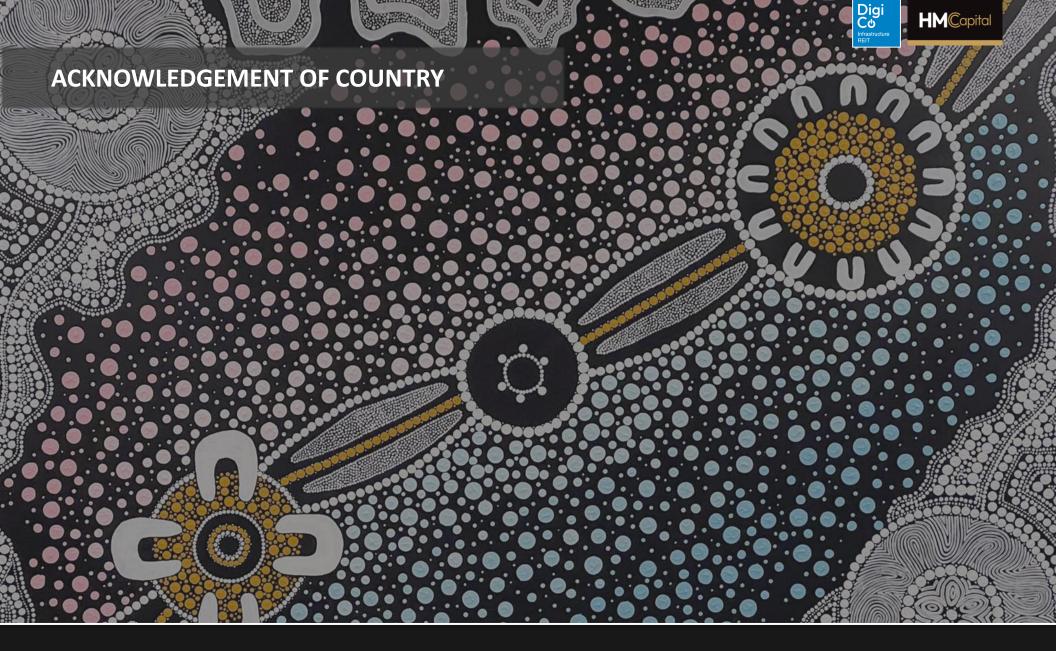






\$400m iseek acquisition & DigiCo platform update

November 2024



HMC Capital acknowledges the Traditional Custodians of Country throughout Australia and celebrates their diverse culture and connections to land, sea and community. We pay our respect to their Elders past and present and extend that respect to all Aboriginal and Torres Strait Islander peoples





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Important notices and disclaimer

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Investment highlights

Unique diversified global exposure to the data centre sector, targeting superior risk-adjusted returns through ownership, development and operational expertise



High-quality global data centre portfolio with a differentiated investment strategy

- ✓ **Diversified portfolio** of 13¹ assets to be acquired with high credit quality customers across **tier 1 and 2 markets** in **Australia** and **North America**
- ✓ Investment mandate targeting a range of data centre business models (Own, Operate, Develop), seeking a balanced risk-return profile through investment diversification across Stabilised, Value-Add and Development segments
- ✓ Balanced exposure to target strong total returns through a stable and growing distribution yield and earnings growth



Exposure to attractive megatrends

- ✓ **Long-term structural tailwinds in digital infrastructure**, namely increased growth in data creation, business transition to the cloud and adoption of AI technologies
- √ Structural tailwinds to support strong data centre capacity demand in Australia and North America



Stable and growing income

- Income stability supported by:
 - ~3.0%+ average annual contracted revenue escalations
- Long-term customer relationships including on long triple-and-absolute-net lease assets
- Low customer churn rates



Embedded and future growth

- ✓ 238 MW of Planned IT Capacity² incorporating 76MW of Installed IT Capacity³ and 161 MW of Future Expansion IT Capacity⁴ across:
 - Lease-up, densification and optimisation initiatives across existing Value-Add assets, to **deliver earnings growth**
 - Value accretive brownfield and greenfield development pipeline, driving further earnings and value growth
- ✓ Targeting 10%+ development returns on cost with multiple sources of funding to support growth



Dedicated global management and operational team

- ✓ Global management team across Australia and North America with average >20 years experience⁵
- ✓ **Total team of 100+ dedicated global management personnel**, supported by the broader HMC Capital platform comprising over 200 funds management professionals
- Extensive experience in operating and delivering large and complex data centre projects across Australia, Europe and Asia-Pacific, including projects in a live environment setting

Notes: 1. Acquisitions in Portfolio (13 assets owned or contracted, excluding Gore Hill) as at Completion Date. 2. Refers to the total of Installed IT Capacity and Future Expansion IT Capacity of the Portfolio as at the IPO Completion Date. 3. Refers to the IT Capacity of the Portfolio that is installed and operational as at the IPO Completion Date. 4. Refers to the IT Capacity of the Portfolio as at the IPO Completion Date that is able to be developed based on HMC's management estimates and having regard to due diligence undertaken and assessment of industry factors such as secured power supply, physical area and feasibility studies. 5. DigiCo REIT employees will be employed by HMC Capital and its related entities.





DigiCo REIT – high-quality global data centre platform

DigiCo REIT will be a diversified owner, operator and developer of data centres globally, with a broad investment mandate targeting multiple geographies, risk-return profiles and business models

Portfolio¹ summary statistics DigiCo REIT global data centre portfolio Number of data centre properties¹ 13 Acquisition Price² ~\$3.9bn Contracted IT Capacity³ **67MW** Own Operate Develop Installed IT Capacity⁴ **76MW** Future Expansion IT Capacity⁵ **161MW** 13 100 +238MW Tier 1 and 2 Hyperscale. member global Planned IT Capacity⁶ Planned IT Capacity⁶ 238MW across Hyperscale Enterprise and comanagement and location data centres operational team and co-location Contracted Utilisation⁷ 88% across Australia and assets North America **North America** Australia 116MW ~\$1.6bn ~\$2.3bn 122MW Data Centres¹ Acquisition price² Planned IT Capacity⁶ Data Centres¹ Acquisition price² Planned IT Capacity⁶ Asset under exclusive Townsville 1 (TSV1) Brisbane 1 (BNE1) due diligence Brisbane 2 (BNE2) Asset under exclusive Brisbane 3 (BNE3) Adelaide 1 (ADL1) due diligence Brisbane 4 (BNE4) Monterey Park (LAX1/2) Asset under exclusive Adelaide 2 (ADL2) Sydney 1 (SYD1) due diligence Stabilised Value-add Development

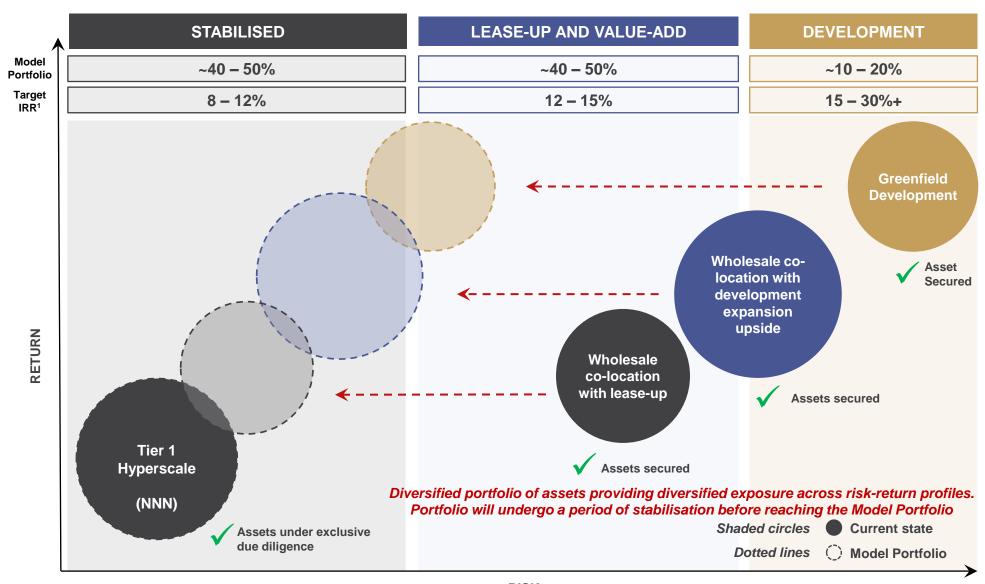
Notes: 1. Acquisitions in Portfolio at IPO Completion Date may be subject to additional satisfaction of certain conditions precedent and could settle post IPO Completion Date. 2. Acquisition Price represents total consideration for the Acquisitions and includes deferred consideration (assumes a Foreign Exchange Rate of 0.67 United States dollar for each Australian dollar). 3. Refers to the sold IT Capacity of the Portfolio that is under contract as at the IPO Completion Date, including contracts for which the commencement date is post-Completion. 4. Refers to the IT Capacity of the Portfolio that is able to be developed based on HMC's management estimates and having regard to due diligence undertaken and assessment of industry factors such as secured power supply, physical area and feasibility studies. 6. Refers to the percentage of IT Capacity of the Portfolio that has been allocated to clients under contractual agreements as at the IPO Completion Date, calculated by dividing Contracted IT Capacity by Installed IT Capacity



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Differentiated investment strategy and Portfolio construction

DigiCo REIT will target a diversified exposure across risk-return profiles



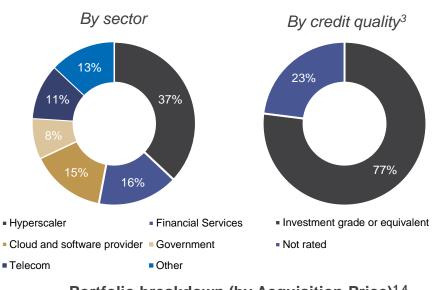




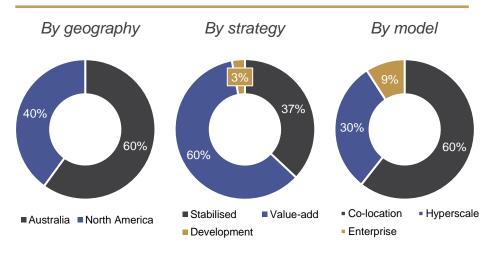
Long-term income stability and diversified customer base

Geographically diverse seed portfolio with high-quality tenant counterparties and long-term customer relationships that will support stable and growing distributions

Portfolio breakdown (by income)^{1,2}



Portfolio breakdown (by Acquisition Price)^{1,4}



Top ten tenants in Portfolio by income^{1,2}

Customer trade sector	Data centre model	Credit Rating ³
Global Hyperscale Customer	Hyperscale	Investment grade
Fortune 500 Financial Services	Enterprise	AA / Aa1
Fortune 500 cloud services and software provider	Enterprise	BBB- / Baa2
Government enterprise	Enterprise	Investment grade equivalent
Global Hyperscale Customer	Co-location	Not rated
Telecommunications company	Co-location	BBB+ / Baa
Global Hyperscale Customer	Hyperscale	A- / A3
Telecommunications company	Co-location	A- / A2
Hyperscale Customer	Hyperscale	Investment grade equivalent
Financial services company	Enterprise	Investment grade equivalent





Model Portfolio strategies

DigiCo REIT will provide a diversified exposure across three key risk-return profiles

	Stabilised	Lease-up and Value-add [][][]	Development	
1 Overview	 ✓ Operating data centres with stable income profiles underpinned by high utilisation ✓ Long-term income profile ✓ High-quality customer counterparties – across Hyperscale and Enterprise tenants ✓ Tier 1 and tier 2 asset locations 	 ✓ Operating data centres with leasing or expansion upside ✓ Attractive submarkets with significant unmet demand and / or material capacity headroom ✓ Opportunity to improve quality of asset base through densification and optimisation projects ✓ Benefit from strong demand from Hyperscale, Government and growth Enterprise customers 	 ✓ Hyperscale built-to-suit or Colocation data centre developments ✓ Brownfield and greenfield opportunities ✓ Focused on attractive submarkets with clear availability of power, connectivity potential and long-term customer demand ✓ Management team in place with development capability and track record to execute on accretive opportunity set 	
2 Key metrics	 3 data centre properties¹ 44MW Installed IT Capacity² 1.9 – 3.5% annual escalation range on lease rentals 	 7 data centre properties¹ 32MW Installed IT Capacity² 102MW Planned IT Capacity³ 70MW Future Expansion IT Capacity⁴ 72% Contracted Utilisation⁵ 	 3 data centre properties¹ Greenfield assets – 2 assets in US and 1 in Australia 92MW Future Expansion IT Capacity⁴ 	
3 Target IRR	8 – 12%	12 – 15%	15 – 30%+	
Acquisition Price ⁶	Acquisition price ~A\$1.5bn	Acquisition price ~A\$2.3bn	Acquisition price ~A\$0.1bn	

Notes: 1. Acquisitions in Portfolio at IPO Completion Date may be subject to additional satisfaction of certain conditions precedent and could settle post IPO Completion Date. 2. Refers to the IT Capacity of the Portfolio that is installed and operational as at the IPO Completion Date. 3. Refers to the total of Installed IT Capacity and Future Expansion IT Capacity of the Portfolio as at the IPO Completion Date. 4. Refers to the IT Capacity of the Portfolio as at the IPO Completion Date that is able to be developed based on HMC's management estimates and having regard to due diligence undertaken and assessment of industry factors such as secured power supply, physical area and feasibility studies. 5. Refers to the percentage of IT Capacity of the Portfolio that has been allocated to clients under contractual agreements as at the IPO Completion Date, calculated by dividing Contracted IT Capacity by Installed IT Capacity. 6. Acquisition Price represents total consideration for the Acquisitions and includes deferred consideration (assumes a Foreign Exchange Rate of 0.67 United States dollar for each Australian dollar)





Dedicated global management and operational team

Highly credentialed management team across Australia and North America with an average of >20 years' experience in the data centre sector, supported by a vertically integrated platform with deep internal capability

Senior leadership - DigiCo Australia and North America¹



Damon Reid CEO, DigiCo REIT



Scott Hicks Managing Director, iseek



Highly credentialed management team

- Highly credentialed management team with 20+ years' experience on average across a range of jurisdictions
- Fully integrated capability across sales, operations, developments, acquisitions and investment management
- ✓ Significant intellectual property from embedded relationships



Bryan Marsh *Managing Director, North America*



Chris Flynn *Managing Director, North America*



Proven experience

- Broad expertise across facility operations, engineering and project management
- ✓ Strong and diversified customer relationships across Hyperscale and Enterprise customers
- Dedicated team of IT specialists and network engineers



Simon Mitchell CFO, DigiCo REIT



Chris Maher Non-Executive Director & HMC Capital representative

Total team of 100+ dedicated global management personnel, supported by the broader HMC Capital platform comprising over 200 funds management professionals



Demonstrated value creation track record

- ✓ Extensive experience in operating and delivering large and complex projects across Australia, Europe and Asia-Pacific, including projects in a live environment setting
- Capability across both brownfield and greenfield projects across multiple geographies – track record of securing development, regulatory, certification approvals and securing power supply
- ✓ Proven site selection and new market identification





GROWTH STRATEGY AND INITATIVES





Total return drivers

DigiCo REIT will seek to provide stable and growing distributions along with strong income and capital growth from value accretive investment and portfolio optimisation initiatives

	Target annual returns	Commentary
	Distribution yield	 Targeting a ~4.0% Distribution Yield¹ Targeting a normalised Distribution payout ratio of 90-100% of FFO
A	Contracted revenue growth	 ~3.0%+ average annual revenue escalations Upside through re-leasing spreads in-line with market prices Predominantly triple-and-absolute-net leases on Stabilised properties
В	Lease-up and value-add	 Material earnings growth and valuation uplift opportunities Under-utilised capacity in portfolio – c.28% (9MW) underutilisation of Installed IT Capacity on Value-Add property²
C	Development opportunities	 Significant embedded brownfield and greenfield development opportunities in Portfolio – with 161MW of Future Expansion IT Capacity³ Targeting 10%+ development yield on cost⁴ Capital recycling and partnering post asset de-risking catalysts
	Indicative annual total return	• ~4.0% Target Distribution Yield + A + B + C

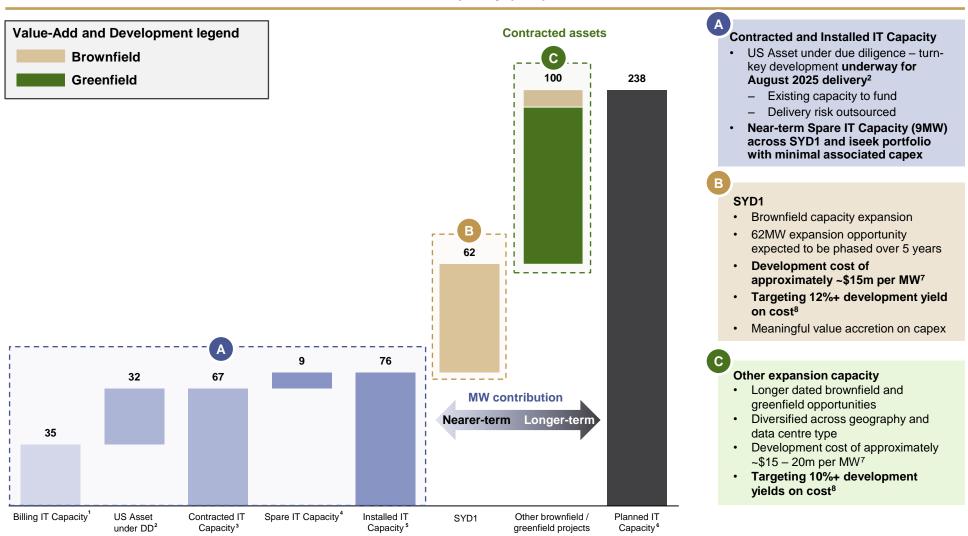




Growth pipeline embedded in Portfolio

Material value embedded, to be realised through lease-up, densification and optimisation initiatives across Value-Add assets and attractive brownfield and greenfield development opportunities

IT Capacity (MW)



Notes: 1. Refers to the Sold IT Capacity of the Portfolio that is under contract as at the IPO Completion Date, excluding contracts for which the commencement date is post-Completion. 2. Turn-key development underway for August 2025 delivery – which is under exclusive due diligence and it is expected that a purchase agreement will be signed soon. Delivery of stage 1 (20MW of IT Capacity) is scheduled for August 2025. A further 12MW of IT Capacity is scheduled for completion by July 2026. 3. Refers to the sold IT Capacity of the Portfolio that is under contract as at the IPO Completion Date, including contracts for which the commencement date is post-Completion. 4. Refers to the amount of Installed IT Capacity that is not Contracted IT Capacity of the Portfolio that is installed and operational as at the IPO Completion Date. 6. Refers to the total of Installed IT Capacity and Future Expansion IT Capacity of the Portfolio as at the IPO Completion Date. 7. Based on HMC's estimates and having regard to due diligence undertaken. 8. Earnings yield on incremental capital investment and associated funding costs.





Overview of US acquisitions under exclusive due diligence

Diverse collection of Stabilised US assets currently in exclusive due diligence, which will seek to complement the existing seed assets in the DigiCo REIT Portfolio



Chicago

- Located in an attractive submarket of Chicago with a diverse customer base and low existing capacity available and subsequent vacancy rates
- 32 MW Installed IT Capacity¹ turn-key lease agreement executed with global Hyperscaler
- 15-year term triple-net lease with contracted rent escalations and two 5-year extension options



Kansas City

- Fast-growing tier 2 market with strong demand from Hyperscalers
- Purpose-built Enterprise Data Centre –
 with investment grade tenancy that
 supports high-quality revenue streams over
 long lease term
- 15-year absolute-net lease upon delivery (2017), with rental rates in line with market prices on a per KW-basis and three 5-year extension options



Dallas Fort Worth

- Second largest data centre market in the U.S. – diverse tenant mix of Enterprise users with strong connectivity and low vacancy (c.1.4%)
- Purpose-built Enterprise Data Centre –
 with investment grade tenancy that
 supports high-quality revenue streams over
 long lease term
- 15-year absolute-net lease upon delivery (2017), with rental rates in line with market prices on a per KW-basis and three 5-year extension options

Key metrics

Strategy	Stabilised
Planned IT Capacity ²	32MW
NLA	~16,000sqm

Key metrics

Strategy	Stabilised
Planned IT Capacity ²	~8MW
NLA	~18,000sqm

Key metrics

Strategy	Stabilised
Planned IT Capacity ²	~5MW
Free hold site sqm	~12,000sqm

Diverse collection of Stabilised assets in growing submarkets with attractive and stable income characteristics





Sydney 1 – SYD1 overview

Strategically positioned asset with a high-quality and diverse customer base and clear growth initiatives to drive meaningful near to medium-term earnings and value accretion

Asset overview

- Two large-scale adjoining data centres in inner Sydney the only large-scale campus in the CBD area
- Highly strategic location due to low latency and connectivity
- **86 unique customers**, with strong diversification across Hyperscale and Enterprise customers
- Prior foreign ownership impeded ability to obtain HCF¹ certification, negatively impacting recent billing MW and new customer wins

Growth strategy

- Opportunity to reposition asset following challenging ownership structure
 - Obtain HCF certification which will assist in securing new customers, namely Hyperscalers
 - Re-leasing opportunity contract prices in-line with market prices
 - Densification and optimisation initiatives
- The planned capital expenditure program (~A\$15m per MW², phased over 5 years) is expected to provide scope for future Planned IT Capacity of c.88MW³ (vs. Installed IT Capacity of 26MW⁴)
- Potential to divest interest in asset to capital partner post asset stabilisation

Key metrics

Strategy	Value-Add
Contracted Utilisation ⁵	76%
Contracted IT Capacity ⁶	20MW
Installed IT Capacity ⁴	26MW
Planned IT Capacity ³	88MW









iseek portfolio

Leading co-location data centre platform with a diverse customer base, long-term customer relationships and material growth potential through existing and new capacity lease-up

Asset overview

- iseek comprises a portfolio of seven co-location data centres located across
 Queensland, South Australia and New South Wales
- Portfolio principally holds strong positions in attractive high-growth secondary markets in Brisbane and Adelaide
- Diverse customer base (over c.500 customers) with long-term relationships in place across Enterprise, Hyperscale and Government tenants

Growth strategy

- Near-term lease-up opportunities across existing facilities driven by demand from submarkets and under-utilisation of capacity
- Long-term campus expansion optionality in place with strategic asset footprint and positioning providing development upside, namely from BNE4 (c.20MW Future Expansion IT Capacity¹)
- Attractive long-term contract duration with average annual charges increasing at ~3%+ to support earnings growth

Key metrics

Strategy	Value-Add
Contracted Utilisation ²	52%
Contracted IT Capacity ³	змw
Installed IT Capacity ⁴	6MW
Planned IT Capacity ⁵	34MW





Notes: 1. Refers to the IT Capacity of the Portfolio as at the IPO Completion Date that is able to be developed based on HMC's management estimates and having regard to due diligence undertaken and assessment of industry factors such as secured power supply, physical area and feasibility studies. 2. Refers to the percentage of IT Capacity of the Portfolio that has been allocated to clients under contractual agreements as at the IPO Completion Date, calculated by dividing Contracted IT Capacity by Installed IT Capacity. 3. Refers to the Portfolio that is under contract as at the IPO Completion Date. 5. Refers to the IT Capacity of the Portfolio that is installed and operational as at the IPO Completion Date.





DigiCo REIT overview of key development projects

DigiCo REIT will retain flexibility over the scope and timing of developments and will assess each project against prevailing conditions at the time

Overview of development projects

					day (SC tital	
		SYD1	ADL1	LAX1	LAX2	BNE4
	Expansion approach	Brownfield	Brownfield	Greenfield	Greenfield	Greenfield
Strategy	Description	Densification and optimisation project to deliver significant increase in IT Capacity, increased rack density, improved energy efficiency and liquid cooling technologies	Expansion project to deliver additional 8MW of IT Capacity within existing data centre site to support both high density Hyperscale and co-location workloads	Development of hyperscale data centre facility in highly connected Southern California market, adjacent to existing substation with access to power confirmed	Adjacent land to LAX1 to support further development and expansion potential of Hyperscale campus	Leveraging long-term relationship with Brisbane Airport Corporation to develop additional campus site adjacent to existing facilities, over four levels
	Status	Initial works commencing with equipment procurement process underway	Design planning underway	Council approval and development application well progressed	Design planning underway	Design planning underway
Key metrics	Power secured	✓	X	✓	X	x
	Future Expansion IT Capacity (MW) ¹	62	8	36	36	20
- X	Design Tier	Tier III	Tier III	Tier III	Tier III	Tier IV





DigiCo REIT funding strategy

DigiCo REIT will have a number of funding sources available to support near term growth, including selling down interests in seed assets into a proposed Unlisted Fund¹ or partnering for development assets post asset de-risking

Funding strategy

High-quality credit profile to support debt capacity

- · Globally diversified portfolio of assets in tier 1 and tier 2 markets in Australia and North America
- Assets that deliver stable and growing income characteristics including via long leases, long-term customer contracts and rental escalations
- Diversified customer base with high-quality credit counterparties

Maintaining a strong balance sheet via capital recycling, partnering and value accretive growth initiatives

- DigiCo REIT will have a number of funding sources over the short-to-medium term including
 - Capital recycling and partnering for development assets post asset de-risking catalysts (e.g. potential to divest stakes to provide a step-change in funding capacity)
 - Access to capital partners (e.g. the proposed Unlisted Fund, co-investment structures or other HMC Capital vehicles where it meets the DigiCo REIT investment strategy)
- Value accretive growth initiatives will also support funding capacity over the medium-term
 - 9MW lease-up of Spare IT Capacity² at SYD1 and iseek portfolio
 - Targeting 12%+ development yields on cost³ at SYD1 and 10%+ at other brownfield and greenfield projects
- DigiCo REIT intends to acquire 100% of the seed portfolio assets, with a view to exploring a selldown of asset interests to capital partners and unlisted investors overtime to enhance balance sheet flexibility and realise potential development profits. The REIT may consider partial divestments of SYD1 following stabilisation, as well as LAX1 and LAX2 once requisite planning approvals are received





Key metrics and supplementary information

HMC Capital will maintain an investment in DigiCo REIT and following Completion will invest a minimum of \$500m (c.19%) in DigiCo REIT

Key DigiCo REIT Portfolio statistics ¹	
Number of Data Centre Properties	13
Number of customers ²	586
Acquisition Price ³	\$3,898 million
Installed IT Capacity ⁴	76 MW
Future Expansion IT Capacity ⁵	161 MW
Planned IT Capacity ⁶	238 MW
Contracted IT Capacity ⁷	67 MW
Contracted Utilisation ⁸	88%

Key supplementary information

- Intention to raise ~\$2.6bn of new equity to establish DigiCo REIT which will be seeded with \$4bn+ of AUM
- Raise size implies an FY25 EV / EBITDA multiple of 26.1x⁹, with DigiCo REIT targeting a distribution yield of 4%¹⁰
- Fees payable to HMC expected to be broadly consistent with the fee constructs of HDN & HCW
- HMC Capital will invest a minimum of \$500m (c.19%) in DigiCo REIT
- The proposed Acquisitions to seed the portfolio are expected to complete either
 on or post the IPO Completion Date and have various different completion
 conditions and mechanisms, including conditions relating to government and
 regulatory approvals. The conditions precedent are as follows:
 - iSeek: Share Purchase Agreement is subject to: (i) approval from the
 Department of Home Affairs to a change of control in respect of a
 regulatory authorisation, (ii) change of control consents, and (iii) no
 material adverse change occurring (being certain events that result in a
 damage to a data centre)
 - SYD1: The Share Purchase Agreement is subject to: (i) FIRB approval
 of the disposal of the shares by the vendor to the purchaser and entry
 into the Share Purchase Agreement; (ii) certain approvals,
 amendments and releases to certain external debt facilities, and (iii) no
 material adverse change occurring (being certain events that result in a
 damage to a data centre)

Notes: 1. Acquisitions in Portionia at IPO Completion Date may be subject to administration of certain could settle post IPO Completion Date. 2. Number of customers across the Portionia as at 13 August 2004. Customers within a doubt post in Post persents to tall consideration for the Acquisitions and includes deferred consideration (assumes a Foreign Exchange Rate of 0.67 United States dollar for each Australian dollar). 4. Refers to the IT Capacity of the Portfolio that is installed and operational as at the IPO Completion Date that is able to be developed based on HMC's management estimates and having regard to due diligence undertaken and assessment of industry factors such as secured power supply, physical area and feasibility studies. 6. Refers to the total of Installed IT Capacity of the Portfolio as at the IPO Completion Date at the IPO Completion Date. 7. Refers to the sold IT Capacity of the Portfolio as at the IPO Completion Date. 7. Refers to the sold IT Capacity of the Portfolio that is under contract as at the IPO Completion Date, including contracts for which the commencement date is post-Completion. 8. Refers to the percentage of IT Capacity of the Portfolio that has been allocated to clients under contractual agreements as at the IPO Completion Date, calculated by dividing Contracted IT Capacity by Installed IT Capacity 9. Enterprise Value / Pro Forma Adjusted EBITDA including assets under exclusive due diligence. 10. Based on the forecast Distribution per Security (annualised) for the period from Completion to 30 June 2025.



