



# INTERIM FINANCIAL REPORT

31 December 2024



# CONDENSED CONSOLIDATED INTERIM FINANCIAL REPORT

For the half-year ended 31 December 2024

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# DIRECTORS' REPORT

For the half-year ended 31 December 2024

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The Directors present their report, together with the condensed consolidated interim financial statements of Macmahon Holdings Limited and its controlled entities (the "Group" or "Macmahon") for the half-year ended 31 December 2024 including the independent review report thereon ("The Interim Financial Report").

## DIRECTORS

The Directors of the Company at any time during or since the end of the interim period are:

H Tyrwhitt	(Independent, Non-Executive Chair)
M Finnegan	(Managing Director and Chief Executive Officer)
D Chandran	(Independent, Non-Executive Director)
D Gibbs	(Non-Independent, Non-Executive Director)
G White	(Independent, Non-Executive Director)
G Evans	(Independent, Non-Executive Director) (Appointed 1 November 2024)
M Arnason	(Independent, Non-Executive Director) (Appointed 1 November 2024)
D McComish	(Independent, Non-Executive Director) (Resigned on 29 October 2024)

## PRINCIPAL ACTIVITIES

Macmahon is a diversified contractor with leading capabilities in surface and underground mining, mining support and civil infrastructure. As an ASX listed company, we provide services to many of the largest resources projects in Australia and Southeast Asia. Founded in 1963, Macmahon services resource companies across various commodity sectors. Our end-to-end mining services encompass mine development and materials delivery through to engineering, civil construction, onsite mining services, rehabilitation, site remediation, training, equipment maintenance and refurbishment services.

## OPERATIONAL OVERVIEW

Macmahon derives revenue from activities including surface and underground mining, and mining support services which includes civil design and construction (primarily on mine sites), equipment refurbishment, sales of equipment and maintenance, training, design and fabrication of mining infrastructure, mine site maintenance and rehabilitation services.

### Surface Mining

Macmahon's surface mining division offers the full suite of services including bulk and selective mining, mine planning, drill and blast, crushing and screening, water management, equipment operation and maintenance. Macmahon provided surface mining services to the following projects:

- **King of the Hills Gold Mine** - Macmahon is fulfilling a five-year contract with Vault Minerals to provide surface and underground mining services at the King of the Hills Project near Laverton in Western Australia.
- **Greenbushes Lithium Mine** - Macmahon is fulfilling a seven-year contract with Talison Lithium to provide open-cut mining services of load and haul, and crusher feed at the Greenbushes project in Western Australia.
- **Telfer Gold Mine** – Macmahon is fulfilling a life of mine contract at the Telfer project in Western Australia for Greatland Gold.
- **Tropicana Gold Mine** - Macmahon is fulfilling a life of mine contract at the Tropicana project in Western Australia for AngloGold Ashanti and joint venture partner, Regis Resources.
- **Byerwen Coking Coal Mine** – Macmahon has been providing open-cut mining services at the Byerwen Coking Coal Mine in Queensland's Bowen Basin for QCoal.
- **Dawson South Metallurgical Coal Mine** – Macmahon provides surface mining services for Anglo American's Dawson South operations, an open-cut metallurgical coal mine in the Bowen Basin in Queensland. On 1 July 2024, Macmahon commenced a one year extension of the contract, with a further extension option for two years.
- **Foxleigh Project** – Macmahon has been fulfilling a contract to supply equipment hire and maintenance services for the Foxleigh Coal Mine in the Bowen Basin in Queensland.

# DIRECTORS' REPORT

For the half-year ended 31 December 2024

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- **Batu Hijau Copper / Gold Mine** – Macmahon is performing its life of mine contract to provide all mining services at the Batu Hijau mine in Indonesia for PT Amman Mineral Nusa Tenggara. Batu Hijau is a well-established, world-class copper/gold deposit. The contract is currently in Phase 8.
- **Langkawi Quarry** - Macmahon is currently fulfilling a mining services quarry contract for YTL Cement on Langkawi Island (Malaysia).
- **Martabe Gold Mine** – Macmahon is contracted by PT Agincourt Resources to provide mining services at the Martabe Gold Mine in the North Sumatra province of Indonesia.
- **Poboya Gold Mine** – In September 2024, Macmahon was contracted by PT Citra Palu Minerals to provide open cut mining activities including drilling, loading, hauling, equipment maintenance and mine site development in Central Sulawesi, Indonesia . Operations are expected to complete in September 2026.

## Underground Mining

Macmahon's underground mining division offers underground development and production services, a broad range of ground support services, as well as services to facilitate ventilation and access to underground mines, including shaft sinking, raise drilling and shaft lining. During the period, Macmahon provided underground services to the following projects:

- **Gwalia Gold Mine** – Macmahon is fulfilling an underground mining services contract with Genesis Minerals at its Gwalia Gold Mine in Western Australia. The scope of work includes mine development, ground support, production drilling and blasting, loading and trucking, shotcreting and paste fill reticulation.
- **Ulysses Gold Mine** - Macmahon is fulfilling an underground mining services contract as a variation to the Gwalia deed with Genesis Minerals at its Ulysses Gold Mine in Western Australia. The scope of work includes mine development, ground support, production drilling and blasting, loading and trucking.
- **Boston Shaker Gold Mine** – Macmahon provides all production and development mining services at the Boston Shaker underground mine at the Tropicana site in Western Australia, a joint venture between AngloGold Ashanti and Regis Resources. The scope includes the development, ground support, production drilling and blasting, loading and trucking of the Tropicana surface ore body through the Boston Shaker decline.
- **King of the Hills Gold Mine** – Macmahon commenced a five-year contract with Vault Minerals to provide surface and underground services at the King of the Hills Project near Laverton in Western Australia. The underground scope of works includes all development and production activities.
- **Deflector Gold Mine** – Macmahon is fulfilling a contract to provide underground mining services to Vault Minerals at the Deflector Gold Project in Western Australia. The underground scope of works includes all development and production activities.
- **Daisy Milano Gold Mine** - Macmahon provides mining services, including development, ground support, production blasting and loading to Vault Minerals at the Daisy Milano underground mine near Kalgoorlie in Western Australia. In November 2024 the contract was extended by 2 years.
- **Tujuh Bukit Gold/Copper Mine** - Macmahon continues to provide underground mining services and support, including fixed plant maintenance and road maintenance for the exploration decline in East Java, Indonesia.
- **Granny Smith Gold Mine** – Macmahon provides cablebolting and development rehabilitation services to Goldfields near Laverton in Western Australia.
- **Fosterville Gold Mine** – Macmahon provides cablebolting services to Agnico Eagle Mines Fosterville Gold Mine in Victoria.

Macmahon provides raise drilling services to various sites in Australia, including Ulysses Gold Mine for Genesis and at Olympic Dam in South Australia for BHP, where Macmahon has been providing raise drill services for over 30 years.

Macmahon's growing engineering division provides various services to several clients, including shaft sinking at Agnico Eagle Mines Fosterville Gold Mine, ore bin replacement and shaft rehabilitation and BHP's Olympic Dam Project, and paste plant and shaft sinking infrastructure design for PT Citra Palu Minerals Poboya Gold Mine in Central Sulawesi, Indonesia.

## Civil and Mining Support Services

Macmahon provides consulting, design, procurement, fabrication, construction, equipment sales and hire, equipment refurbishment, maintenance, training services and site rehabilitation services to the resources sector. Macmahon is focussed on building its civil infrastructure and construction business in Australia and Southeast Asia as part of its ongoing strategy to diversify its business.

# DIRECTORS' REPORT

For the half-year ended 31 December 2024

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On 15 August 2024, Macmahon completed its acquisition of Decmil Group Limited. Decmil was established in 1978 and provides design, engineering, construction and maintenance engineering construction services to the infrastructure, resources, and renewables sectors across Australia.

During the period, Macmahon provided Civil and Mining Support services to the following projects:

## Resources

- **Fimiston** – Macmahon has completed construction of Tailings Storage Facility (TSF) 2 for Northern Star Resources in Western Australia.
- **Telfer Gold Mine Civil** – Macmahon commenced work on TSF 7 and 8 at the Telfer project in Western Australia and expect to complete these works in FY25.
- **Peak Downs and Saraji Mines** – Macmahon provides multiple mining services and rehabilitation projects in Queensland, including approximately 56ha of rehabilitation at Peak Downs and Saraji Mines in Queensland.
- **Hu'u Copper / Gold Mine** – Macmahon has constructed an 11km access road at the Hu'u copper-gold exploration project and continues to provide maintenance services for the access road on Sumbawa Island in Indonesia.
- **Martabe Gold Mine** – Macmahon has commenced the construction of the new tailings dam at the Martabe Gold Mine in North Sumatra, Indonesia.
- **Perdaman bulk earth works** – Decmil provides bulk earthworks including drilling and blasting, construction of a causeway, the supply and installation of culverts, establishment of construction/potable water lines, and general site clearing activities to Saipem Clough Joint Venture at the Perdaman Industries' Ceres Urea Plant Project in the Pilbara region of Western Australia.
- **Covalent Logistics Road** – Decmil was awarded a contract by Covalent Lithium to upgrade approximately 113km of roads to support their operations at the Mount Holland Lithium Project. This project involves the construction of a logistics road to provide a fully functional and continuous bituminised road surface between Great Eastern Highway (GEH) and the Mount Holland Lithium Project mine site in Western Australia.
- **Marble Bar Road upgrade** – Decmil was awarded a contract to upgrade 23km of Marble Bar Road in Western Australia to support new mine development operations for Hanroy Iron Ore Projects Pty Ltd.

## Renewables

- **Warradarge Wind Farm** – In December 2024 Decmil was awarded the Civil Balance of Plant contract for Stage 2 of the Warradarge Wind Farm in Western Australia by Vestas Australia Wind Technology Pty Ltd.
- **Borumba camps** – In September 2024, Decmil was awarded a contract by Queensland Hydro in September 2024 for the design and construction of two separate Frontier Camps of 84 beds each and two of Temporary Workers Accommodation Camps of 336 beds each for the Borumba Pumped Hydro Energy Storage (PHES) Project in Queensland.

## Infrastructure

- **Ison Road rail overpass** – Decmil provides services for the survey, investigation, design and construction of roadworks and bridgeworks associated with the Ison Road Overpass project, in Werribee, west of Melbourne, Victoria. The Ison Road Project encompasses the provision of a new road overpass for the Melbourne-Geelong rail line that will connect Ison Road in the north with the Ison Road extension to the south at Browns Road.
- **Albany Ring Road** - Decmil continued progress on the design and construct contract on Stage 2 of the Albany Ring Road project for the Western Australian Government. Stage 2 of the contract includes the design and construction of the remaining section of Highway to Princess Royal Drive.
- **Florin Parkside apartments** – Decmil achieved practical completion on the contract to design and construct the Florin Parkside apartments project for Stirling Capital, located in Perth.
- **Gippsland Line Upgrade contract** – Decmil, as part of the VicConnect Alliance, an alliance between Rail Projects Victoria, UGL and Arup, continued progress on the Gippsland Line Upgrade as part of the Regional Rail Revival program.

# DIRECTORS' REPORT

For the half-year ended 31 December 2024

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## Homeground Gladstone - accommodation village

As part of the Decmil acquisition, Macmahon acquired the Homeground accommodation village located near Gladstone in Queensland, Australia. The village has a 1,392-bed capacity and is used to provide worker accommodation in the Gladstone area including Curtis Island. Management are focused on the monetisation of this non-core Homeground asset.

## Equipment refurbishment, maintenance and support services

Macmahon owns and operates world-class purpose-built equipment maintenance facilities, allowing it to support frontline contracting services with a full suite of equipment refurbishment, maintenance and skilled labour services.

Macmahon's primary workshop, located in Perth, Western Australia, is a key operational asset with the ability to rebuild equipment and components. This facility allows Macmahon to provide specialised workshop equipment services to internal and external clients and to rapidly and efficiently deploy maintenance supplies to client locations and conduct essential in-field or onsite maintenance work.

## Training services

Macmahon is committed to continuous training and development of our people, providing workers with the necessary skills and knowledge to maximise their potential. Underpinning this is our registered training organisation (RTO) with two training hubs located at our Coppabella Queensland and Perth Airport Western Australia facilities.

Programs offered facilitate face-to-face training and assessment services involving mining simulated technologies to a range of new-to-industry and experienced industry workers. Our training services include National Traineeship Programs, apprenticeships, high-risk work licenses, leadership development and equipment operator training. We also have an ex-Defence program to support veterans who are new to industry, utilise their transferable skills and complete targeted fast track trade upgrades.

# DIRECTORS' REPORT

For the half-year ended 31 December 2024

## FINANCIAL OVERVIEW

### Profit or Loss

	For the half-year ended 31 December 2024 AUD \$'000	For the half-year ended 31 December 2023 AUD \$'000
<b>Revenue</b>		
Australia	1,084,836	896,480
Indonesia	92,305	68,388
Other International	1,538	1,450
<b>Group Revenue</b>	<b>1,178,679</b>	<b>966,318</b>
EBITDA (underlying)	181,273	175,958
EBIT(A) (underlying)	78,132	68,147
NPAT (underlying)	47,105	39,680
EBITDA (reported)	166,524	172,813
EBIT (reported)	61,046	65,002
NPAT (reported)	30,019	36,535

Except for revenue and NPAT (reported), the measures above are not defined by IFRS and are unaudited. Refer to Note 5 to the condensed consolidated interim financial statements for reconciliation of underlying results.

Revenue for the Group increased by 22.0% to \$1,178.7 million (31 December 2023: \$966.3 million), primarily with the inclusion of the Decmil Group from July 2024, commencement of Ulysses and CPM and organic growth across the group.

Underlying earnings (before interest, tax, customer contracts amortisation and other adjusting items (EBIT(A)) increased by 14.7% to \$78.1 million (31 December 2023: \$68.1 million), whilst underlying earnings before interest, tax, depreciation and amortisation and other one-off items (EBITDA) increased by 3.0% to \$181.3 million (31 December 2023: \$176.0 million).

Reported net profit after taxes for the half-year ended 31 December 2024 decreased by 17.8% to \$30.0 million (31 December 2023: \$36.5 million). This is primarily due to the business acquisition costs related to Decmil.

### Balance Sheet and Cash Flows

Net assets increased by \$35.3 million to \$668.8 million as at 31 December 2024 (30 June 2024: \$633.5 million), primarily with the increased activity across the group and commencement of new contracts.

The Group's net tangible assets (NTA) decreased by 1.8% across the half-year from \$623.1 million (30 June 2024) to \$612.1 million at 31 December 2024. As a result, NTA per share decreased from 28.9 cents per share to 28.4 cents per share. Intangible assets increased to \$56.7 million (30 June 2024: \$10.4 million) with the inclusion of goodwill, customer contracts and brand names acquired with the Decmil Group.

### Working Capital

Investment in net working capital decreased during the half-year by \$37.8 million primarily with improved cash collections and a reduction in inventory. At 31 December 2024, current trade and other receivables increased by \$82.2 million to \$465.0 million (30 June 2024: \$382.8 million) compared to current trade and other payables increasing by \$115.5 million to \$438.2 million (30 June 2024: \$322.7 million). Continued focus on inventories across sites resulted in a decrease of \$4.5 million to \$100.9 million (30 June 2024: \$105.4 million).

### Capital Expenditure

Capital expenditure (excluding intangible assets and tyres) for the half-year was \$84.5 million (31 December 2023: \$111.5 million), comprising of \$20.1 million acquired through finance (31 December 2023: \$39.1 million) and \$64.4 million funded in cash (31 December 2023: \$72.5 million). Capital expenditure for tyres for the period was \$18.3 million (31 December 2023: \$16.9 million). Capital expenditure for the full year is expected to remain at approximately \$230 million including tyres.

# DIRECTORS' REPORT

For the half-year ended 31 December 2024

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## Net Financing

At 31 December 2024, cash on hand totalled \$221.8 million (30 June 2024: \$194.6 million) offset by borrowings of \$458.7 million (30 June 2024: \$341.2 million) resulting in net debt at 31 December 2024 of \$236.9 million (30 June 2024: \$146.6 million).

The increase in net debt was primarily due to the acquisition of Decmil, which was partially offset by the generation of positive operating cash flows.

## Cash Flow

Operating cash flows (excluding interest, tax, SaaS costs, acquisition and corporate development costs) for the half-year was \$163.4 million (31 December 2023: \$138.2 million), representing a conversion rate from underlying EBITDA of 90% (31 December 2023: 79%). Increases in interest paid and acquisition costs primarily relate to the acquisition of Decmil.

## DIVIDENDS

Subsequent to 31 December 2024, the Directors have declared a fully franked interim dividend of 0.55 cents per share.

## EVENTS SUBSEQUENT TO THE REPORTING DATE

The Directors are not aware of any other matter or circumstance arising since 31 December 2024 not otherwise dealt with within the condensed consolidated interim financial statements that has significantly affected or may significantly affect the operations of the Group and the results of those operations or the state of affairs of the Group in subsequent financial periods.

## ROUNDING OF AMOUNTS

The Group is of a kind referred to in *ASIC Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191*, issued by the Australian Securities and Investments Commission, relating to "rounding-off". Amounts in this report have been rounded off in accordance with the Class Order to the nearest thousand dollars, or in certain cases, to the nearest dollar.

## AUDITOR'S INDEPENDENCE DECLARATION

The auditor's independence declaration is included on page 9 of the interim financial report. Signed in accordance with a resolution of the directors made pursuant to s.306(3) of the *Corporations Act 2001*.



## HAMISH TYRWHITT

Chair

18 February 2025

Perth





# Lead Auditor's Independence Declaration under Section 307C of the Corporations Act 2001

To the Directors of Macmahon Holdings Limited

I declare that, to the best of my knowledge and belief, in relation to the review of Macmahon Holdings Limited for the half-year ended 31 December 2024 there have been:

- i. No contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the review; and
- ii. No contraventions of any applicable code of professional conduct in relation to the review.

A handwritten signature in black ink that reads 'KPMG' in a stylized, cursive font.

KPMG

A handwritten signature in black ink that reads 'Derek Meates' in a cursive font.

Derek Meates

*Partner*

Perth

18 February 2025



# Independent Auditor's Review Report

To the shareholders of Macmahon Holdings Limited

## Conclusion

We have reviewed the accompanying **Interim Financial Report** of Macmahon Holdings Limited.

Based on our review, which is not an audit, we have not become aware of any matter that makes us believe that the Interim Financial Report of Macmahon Holdings Limited does not comply with the *Corporations Act 2001*, including:

- giving a true and fair view of the **Group's** financial position as at 31 December 2024 and of its performance for the half-year ended on that date; and
- complying with *Australian Accounting Standard AASB 134 Interim Financial Reporting* and the *Corporations Regulations 2001*.

The **Interim Financial Report** comprises:

- Condensed consolidated statement of financial position as at 31 December 2024.
- Condensed consolidated statement of profit or loss and other comprehensive income, Condensed consolidated statement of changes in equity and Condensed consolidated statement of cash flows for the half-year ended on that date.
- Notes 1 to 17 comprising material accounting policies and other explanatory information.
- The Directors' Declaration.

The **Group** comprises Macmahon Holdings Limited (the Company) and the entities it controlled at the half-year end or from time to time during the half-year.

## Basis for Conclusion

We conducted our review in accordance with ASRE 2410 *Review of a Financial Report Performed by the Independent Auditor of the Entity*. Our responsibilities are further described in the *Auditor's Responsibilities for the Review of the Financial Report* section of our report.

We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the *Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the annual financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with these requirements.



## Responsibilities of the Directors for the Interim Financial Report

The Directors of the Company are responsible for:

- the preparation of the Interim Financial Report that gives a true and fair view in accordance with *Australian Accounting Standards* and the *Corporations Act 2001*
- such internal control as the Directors determine is necessary to enable the preparation of the Interim Financial Report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

## Auditor's Responsibilities for the Review of the Interim Financial Report

Our responsibility is to express a conclusion on the Interim Financial Report based on our review. ASRE 2410 requires us to conclude whether we have become aware of any matter that makes us believe that the Interim Financial Report does not comply with the *Corporations Act 2001* including giving a true and fair view of the Group's financial position as at 31 December 2024 and its performance for the Interim Period ended on that date, and complying with *Australian Accounting Standard AASB 134 Interim Financial Reporting* and the *Corporations Regulations 2001*.

A review of an Interim Period Financial Report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with *Australian Auditing Standards* and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

KPMG

Derek Meates

Partner

Perth

18 February 2025

## DIRECTORS' DECLARATION

For the half-year ended 31 December 2024

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In the opinion of the Directors of Macmahon Holdings Limited;

1. The condensed consolidated interim financial statements and notes of the Group set out on pages 13 to 27 are in accordance with the *Corporations Act 2001* including:
  - a) giving a true and fair view of the financial position of the Group as at 31 December 2024 and of its performance for the half-year ended on that date; and
  - b) complying with Australian Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*; and
2. there are reasonable grounds to believe that Macmahon Holdings Limited will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of the Directors:



**HAMISH TYRWHITT**

Chair

18 February 2025

Perth

# CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the half-year ended 31 December 2024

	Note	Half-year ended 31 December 2024 \$'000	Half-year ended 31 December 2023 \$'000
<b>Revenue</b>		1,178,679	966,318
Other income		5,954	3,065
		<b>1,184,633</b>	<b>969,383</b>
<b>Expenses</b>			
Materials and consumables used		(214,500)	(181,634)
Employee benefits expense		(524,992)	(454,890)
Depreciation and amortisation expense		(105,478)	(107,811)
Equipment and other short-term lease expenses		(105,431)	(67,347)
Subcontractor costs		(92,103)	(40,455)
Share based payments (expense) / reversal	13	(4,632)	(953)
Other expenses	6	(76,622)	(51,463)
<b>Operating profit</b>		<b>60,875</b>	<b>64,830</b>
Share of profit of equity-accounted investees, net of tax		171	172
<b>Operating profit, income and expenses from equity-accounted investees</b>		<b>61,046</b>	<b>65,002</b>
Finance income		1,045	715
Finance expense		(18,497)	(14,140)
Net finance costs		<b>(17,452)</b>	<b>(13,425)</b>
<b>Profit before income tax</b>		<b>43,594</b>	<b>51,577</b>
Income tax expense	7	(13,575)	(15,042)
<b>Profit after income tax for the period</b>		<b>30,019</b>	<b>36,535</b>
<b>Other comprehensive income items that are or may be reclassified subsequently to profit and loss</b>			
Foreign currency translation		13,450	(5,136)
Fair value gain		-	2,244
<b>Other comprehensive income, net of tax</b>		<b>13,450</b>	<b>(2,892)</b>
<b>Total comprehensive income for the period</b>		<b>43,469</b>	<b>33,643</b>
<b>Earnings per share for profit attributable to the owners of Macmahon Holdings Limited</b>			
Basic earnings per share (cents)		1.41	1.74
Diluted earnings per share (cents)		1.39	1.72

The accompanying notes form part of the condensed consolidated interim financial statements.

# CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2024

	Note	31 December 2024 \$'000	30 June 2024 \$'000
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents		221,806	194,578
Trade and other receivables	8	465,020	382,837
Inventories		100,910	105,430
Income tax receivable		20,670	17,058
Assets classified as held for sale	9	2,195	-
<b>Total current assets</b>		<b>810,601</b>	<b>699,903</b>
<b>Non-current assets</b>			
Investments accounted for using the equity method		1,343	1,071
Trade and other receivables	8	58,386	45,096
Property, plant and equipment	11	681,365	671,912
Intangible assets and goodwill	16	56,712	10,379
Income tax receivable		3,334	-
Investment Property	10	51,551	-
Deferred tax asset	16	70,298	22,989
<b>Total non-current assets</b>		<b>922,989</b>	<b>751,447</b>
<b>Total assets</b>		<b>1,733,590</b>	<b>1,451,350</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Trade and other payables		438,184	322,703
Borrowings	12	108,754	104,139
Income tax payable		32,671	14,510
Employee benefits		85,734	84,107
Provisions		36,073	32,720
<b>Total current liabilities</b>		<b>701,416</b>	<b>558,179</b>
<b>Non-current liabilities</b>			
Trade and other payables		6,750	4,713
Borrowings	12	349,951	237,026
Employee benefits		6,634	4,919
Deferred tax liability		-	12,998
<b>Total non-current liabilities</b>		<b>363,335</b>	<b>259,656</b>
<b>Total liabilities</b>		<b>1,064,751</b>	<b>817,835</b>
<b>Net assets</b>		<b>668,839</b>	<b>633,515</b>
<b>Equity</b>			
Issued capital		563,118	563,118
Reserves		5,571	(12,443)
Net accumulated profits		100,150	82,840
<b>Total equity</b>		<b>668,839</b>	<b>633,515</b>

The accompanying notes form part of the condensed consolidated interim financial statements.

# CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the half-year ended 31 December 2024

	Note	Share capital	Reserves	Accumulated losses	Retained profits	Total equity
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Balance at 30 June 2024</b>		<b>563,118</b>	<b>(12,443)</b>	<b>(192,396)</b>	<b>275,236</b>	<b>633,515</b>
Profit after income tax for the period		-	-	-	30,019	30,019
Other comprehensive income, net of tax		-	13,450	-	-	13,450
<b>Total comprehensive income for the period (net of tax)</b>		<b>-</b>	<b>13,450</b>	<b>-</b>	<b>30,019</b>	<b>43,469</b>
<b>Transactions with owners, recorded directly in equity:</b>						
Dividends		-	-	-	(12,930)	(12,930)
Treasury shares purchased for compensation plans		-	(1,293)	-	(639)	(1,932)
Equity-settled shared-based payment related to business combinations	16	-	1,937	-	-	1,937
Share-based payments expense	13	-	4,780	-	-	4,780
Transfer of lapsed performance rights		-	(860)	-	860	-
<b>Total transactions with owners</b>		<b>-</b>	<b>4,564</b>	<b>-</b>	<b>(12,709)</b>	<b>(8,145)</b>
<b>Balance at 31 December 2024</b>		<b>563,118</b>	<b>5,571</b>	<b>(192,396)</b>	<b>292,546</b>	<b>668,839</b>

	Note	Share capital	Reserves	Accumulated losses	Retained profits	Total equity
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Balance at 30 June 2023</b>		<b>563,118</b>	<b>(1,628)</b>	<b>(192,396)</b>	<b>239,755</b>	<b>608,849</b>
Profit after income tax for the period		-	-	-	36,535	36,535
Other comprehensive income, net of tax		-	(2,892)	-	-	(2,892)
<b>Total comprehensive income for the period (net of tax)</b>		<b>-</b>	<b>(2,892)</b>	<b>-</b>	<b>36,535</b>	<b>33,643</b>
<b>Transactions with owners, recorded directly in equity:</b>						
Dividends		-	-	-	(9,520)	(9,520)
Share-based payments expense	13	-	1,322	-	-	1,322
Transfer of lapsed performance rights		-	(1,790)	-	1,790	-
<b>Total transactions with owners</b>		<b>-</b>	<b>(468)</b>	<b>-</b>	<b>(7,730)</b>	<b>(8,198)</b>
<b>Balance at 31 December 2023</b>		<b>563,118</b>	<b>(4,988)</b>	<b>(192,396)</b>	<b>268,560</b>	<b>634,294</b>

The accompanying notes form part of the condensed consolidated interim financial statements.

# CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

For the half-year ended 31 December 2024

	Note	Half-year ended 31 December 2024 \$'000	Half-year ended 31 December 2023 \$'000
<b>Cash flows from operating activities</b>			
Receipts from customers		1,330,768	1,092,819
Payments to suppliers and employees		(1,169,222)	(955,589)
Acquisition and corporate development costs		(8,256)	(1,204)
Interest and other finance costs paid		(18,497)	(10,551)
Interest received		1,045	715
Income taxes received/ (paid)		(3,988)	(1,942)
<b>Net cash from operating activities</b>		<b>131,850</b>	<b>124,248</b>
<b>Cash flows from investing activities</b>			
Proceeds from disposal of plant and equipment		9,872	1,243
Payment for plant and equipment	11	(82,726)	(89,460)
Payment for intangible assets		-	(30)
Acquisition of a subsidiary, net of cash acquired	16	(63,066)	-
Deferred consideration received on disposal of subsidiary		-	1,209
<b>Net cash from/ (used in) investing activities</b>		<b>(135,920)</b>	<b>(87,038)</b>
<b>Cash flows from financing activities</b>			
Dividends paid		(12,930)	(9,520)
Proceeds from interest-bearing loans	12	155,733	56,374
Repayment of interest-bearing loans	12	(73,834)	(60,416)
Repayment of lease liabilities	12	(39,130)	(41,253)
Purchase of treasury shares		(2,000)	-
<b>Net cash from / (used in) financing activities</b>		<b>27,839</b>	<b>(54,815)</b>
Net increase / (decrease) in cash and cash equivalents		23,769	(17,605)
Cash and cash equivalents at beginning of period		194,578	218,162
Effects of exchange rate changes on cash and cash equivalents		3,459	(424)
<b>Cash and cash equivalents at end of period</b>		<b>221,806</b>	<b>200,133</b>

The accompanying notes form part of the condensed consolidated interim financial statements.



# NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

For the half-year ended 31 December 2024

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## 1. General information

Macmahon Holdings Limited (the Company) is a for-profit public company limited by shares, incorporated and domiciled in Australia. The condensed consolidated interim financial statements of the Company as at 31 December 2024 and the half-year then ended consist of Macmahon Holdings Limited and the entities it controlled at the end of, or during, the half-year (collectively, the Group).

The principal activities of the Group for the half-year ended 31 December 2024 consisted of providing mining, consulting and civil services throughout Australia and Southeast Asia.

The consolidated financial statements of the Group as at and for the year ended 30 June 2024 (2024 Financial Statements) are available on request at the Group's registered office at 15 Hudswell Road, Perth Airport, 6105, Western Australia or at [www.macmahon.com.au](http://www.macmahon.com.au).

## 2. Basis of preparation

These condensed consolidated interim financial statements for the half-year ended 31 December 2024 were prepared in accordance with Australian Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Act 2001*.

The condensed consolidated interim financial statements do not include all the notes of the type normally included in annual financial statements. Accordingly, these condensed consolidated interim financial statements should be read in conjunction with the Financial Statements for the year ended 30 June 2024.

Selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in financial position and performance of the Group since the 2024 Financial Statements.

The amounts contained in the condensed consolidated interim financial statements were rounded to the nearest Australian thousand dollars under the option available to the Group under Australian Securities and Investment Commission (ASIC) *Corporations Instrument (Rounding in Financial/Directors' Report) 2016/191*, unless otherwise stated.

The condensed consolidated interim financial statements provide comparative information in respect of the previous period.

## 3. Changes in material accounting policies

The accounting policies are consistent with those disclosed in the 2024 Financial Statements and corresponding interim reporting period, except for the adoption of policies for Assets classified as held for sale (see Note 9), Investment Properties (see Note 10) and Revenue from Construction activities as follows:

### *Revenue from Construction Activities:*

Contracts for Construction activities are assessed to identify the performance obligations contained in the contract. The total contracted revenue (i.e. contract price) is allocated to each individual performance obligation. The benefits being provided by the Group's construction work transfer to the customer as the work is performed and as such revenue is recognised over the duration of the relevant construction project based on percentage complete. Percentage complete is generally measured according to the proportion of contract costs incurred for work performed to date relative to the estimated total contract costs (input method). Significant judgement is required to estimate total contract costs. If the input method would not be representative of the stage of completion, then it is measured by reference to surveys of work performed (output method). When it is probable that total contract costs will exceed total contract revenue, the unavoidable loss is recognised as an expense immediately. Customers are typically invoiced monthly, and invoices are paid on normal commercial terms.

The Group has not elected to early adopt any new or amended standards or interpretations that are issued but not yet effective.

## 4. Estimates

The preparation of condensed consolidated interim financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expenses. Actual results may differ from these estimates. In preparing the condensed consolidated interim financial statements, the significant judgments made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the 2024 Financial Statements.

# NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

For the half-year ended 31 December 2024

## 5. Operating segments

During the six months ending 31 December 2024, management have identified an additional segment, Civil infrastructure, due to the acquisition of Decmil Group Limited (see Note 16). The Group's civil construction division provides design, engineering, construction and maintenance engineering services in Australia. Prior period comparative information has not been restated as the Group did not provide material civil services at the time. The revenue included in the Unallocated segment relates to revenue from the Homeground accommodation village (Note 10).

	Mining \$'000	Civil \$'000	Unallocated \$'000	Total \$'000
<b>Half-year to 31 December 2024</b>				
<b>Revenue</b>				
Revenue from contracts with customers	976,177	190,138	12,364	1,178,679
<b>Total revenue</b>	<b>976,177</b>	<b>190,138</b>	<b>12,364</b>	<b>1,178,679</b>
<b>Underlying EBITDA</b>	<b>166,461</b>	<b>13,143</b>	<b>1,669</b>	<b>181,273</b>
Depreciation and amortisation expense	(100,560)	(1,790)	(791)	(103,141)
<b>Underlying EBIT(A)</b>	<b>65,901</b>	<b>11,353</b>	<b>878</b>	<b>78,132</b>
Finance income	-	22	1,023	1,045
Finance costs	(16,244)	(2,082)	(171)	(18,497)
Share-based payments expense	-	-	(4,632)	(4,632)
Acquisition and corporate development costs	-	-	(8,256)	(8,256)
SaaS costs	-	-	(1,861)	(1,861)
Amortisation on customer contracts	(43)	(2,294)	-	(2,337)
<b>Profit / (loss) before income tax</b>	<b>49,614</b>	<b>6,999</b>	<b>(13,019)</b>	<b>43,594</b>
<b>Other segment information</b>				
Segment assets as at 31 December 2024	1,178,271	185,491	369,828	1,733,590
Segment liabilities as at 31 December 2024	844,315	146,557	73,879	1,064,751
Capital expenditure for the half-year ended 31 December 2024	102,664	373	-	103,037
	Mining \$'000	Unallocated \$'000	Total \$'000	
<b>Half-year to 31 December 2023</b>				
<b>Revenue</b>				
Revenue from contracts with customers	966,318	-	966,318	
<b>Total revenue</b>	<b>966,318</b>	<b>-</b>	<b>966,318</b>	
<b>Underlying EBITDA</b>	<b>175,041</b>	<b>917</b>	<b>175,958</b>	
Depreciation and amortisation expense (excluding customer contracts)	(107,106)	(705)	(107,811)	
<b>Underlying EBIT(A)</b>	<b>67,935</b>	<b>212</b>	<b>68,147</b>	
Finance income	-	715	715	
Finance costs	(13,937)	(203)	(14,140)	
Share-based payments expense	-	(953)	(953)	
Acquisition and corporate development costs	-	(1,204)	(1,204)	
SaaS costs	-	(988)	(988)	
<b>Profit / (loss) before income tax</b>	<b>53,998</b>	<b>(2,421)</b>	<b>51,577</b>	
<b>Other segment information</b>				
Segment assets as at 31 December 2023	1,223,631	245,658	1,479,289	
Segment liabilities as at 31 December 2023	827,546	17,449	884,995	
Capital expenditure for the half-year ended 31 December 2023	128,523	-	128,523	

# NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

For the half-year ended 31 December 2024

## 5. Operating segments (continued)

	Sales to external customers		Geographical non-current assets as at	
	Half-year to 31 December 2024 \$'000	Half-year to 31 December 2023 \$'000	31 December 2024 \$'000	30 June 2024 \$'000
Australia	1,084,835	896,480	800,029	623,902
Indonesia	92,305	68,388	114,913	120,214
Other	1,539	1,450	8,047	7,331
	<b>1,178,679</b>	<b>966,318</b>	<b>922,989</b>	<b>751,447</b>

## 6. Other expenses

	Half-year to 31 December 2024 \$'000	Half-year to 31 December 2023 \$'000
Freight expenses	14,584	12,458
Recruitment, training and other employee incidentals	10,771	8,522
Consulting and other professional services	6,657	3,970
Acquisition and corporate development costs	8,256	1,204
IT costs	5,512	5,376
Travel and accommodation expenses	6,425	4,723
Insurance	5,058	4,733
Administrative and facilities costs	13,895	5,445
Foreign exchange loss	-	917
SaaS costs	1,861	988
Other expenses	3,603	3,127
	<b>76,622</b>	<b>51,463</b>

# NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

For the half-year ended 31 December 2024

## 7. Income tax

For the half-year ended 31 December 2024, the income tax expense of the Group was \$13,575 million (31 December 2023: \$15,042 million). The effective tax rate in the current period was 31.1% (2023: 29.2%). Refer below reconciliation:

	Half-year ended 31 December 2024	Half-year ended 31 December 2023
	\$'000	\$'000
<b>Income tax expense / (benefit)</b>		
Current tax	73,882	8,069
Deferred tax – origination and reversal of temporary differences	(60,307)	6,973
<b>Income tax expense / (benefit)</b>	<b>13,575</b>	<b>15,042</b>
<b>Numerical reconciliation of income tax expense and tax at the statutory rate</b>		
Profit before income tax expense	43,594	51,577
Tax at the statutory rate of 30%	<b>13,078</b>	<b>15,473</b>
<b>Tax effect amounts which are not deductible/(taxable) in calculating tax income:</b>		
Share-based payments	1,434	94
Non-assessable income	1,369	151
Foreign tax rate differential	(2,910)	(657)
Net temporary difference previously unrecognised	623	-
Deferred tax asset (recognised)/de-recognised due to change in tax rate	-	(82)
Current year foreign losses for which no DTA was recognised	(19)	63
Withholding tax	-	-
Other	-	-
<b>Income tax expense</b>	<b>13,575</b>	<b>15,042</b>

## 8. Trade and other receivables

	31 December 2024	30 June 2024
	\$'000	\$'000
<b>Current</b>		
Trade receivables	91,723	72,318
Contract assets	279,323	238,646
Less: Expected credit loss allowance (ECL)	(769)	(798)
	<b>370,277</b>	<b>310,166</b>
Other receivables	77,921	65,032
Prepayments	16,822	7,639
	<b>465,020</b>	<b>382,837</b>
<b>Non-current</b>		
Contract assets	7,749	9,031
Other receivables	10,535	4,088
Agency receivables	40,102	31,977
	<b>58,386</b>	<b>45,096</b>

# NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

For the half-year ended 31 December 2024

The movement in the expected credit loss allowance in respect of trade receivables and contract assets during the reporting period was as follows:

	<b>\$'000</b>
Balance as at 1 July 2024	(798)
Exchange differences	29
<b>Balance as at 31 December 2024</b>	<b>(769)</b>

## 9. Assets classified as held for sale

	<b>31 December 2024</b>	<b>30 June 2024</b>
	\$'000	\$'000
Assets classified as held for sale	2,195	-
	<b>2,195</b>	<b>-</b>

During the six months ending 31 December 2024, the Group finalised a settlement regarding the Florin Apartments civil project. As part of the settlement the Group was awarded an apartment within the Florin Parkside development in Western Australia. Management have committed to dispose of the apartment as it is a non-core asset for the Group. Efforts to sell the apartment have started and a sale is expected in the next six months. The fair value of the apartment was determined by an external, independent property valuer, having appropriate recognised professional qualifications and recent experience in the location and category of the property being valued.

### *Assets classified as held for sale*

The Group reclassifies non-current assets as held-for-sale if it is highly probable that they will be recovered primarily through sale rather than through continuing use. Such assets are generally measured at the lower of their carrying amount and fair value less costs to sell. Impairment losses on initial classification as held-for-sale and subsequent gains and losses on remeasurement are recognised in profit or loss. Once classified as held-for-sale, intangible assets and property, plant and equipment are no longer amortised or depreciated, and any equity-accounted investee is no longer equity accounted.

## 10. Investment Property

	<b>31 December 2024</b>	<b>30 June 2024</b>
	\$'000	\$'000
Balance at 1 June 2024	-	-
Acquired through business combination	51,551	-
Change in fair value	-	-
	<b>51,551</b>	<b>-</b>

The Group acquired the Homeground Gladstone accommodation village as part of the acquisition of Decmil Group Limited (see Note 16). The village is used to provide accommodation in the Gladstone area in Queensland, Australia. The fair value of the investment property was determined by an external, independent property valuer, having appropriate recognised professional qualifications and recent experience in the location and category of the property being valued. The fair value measurement of the investment property has been categorised as a Level 3 fair value based on the inputs to the discounted cashflow valuation technique used (see Note 16).

### *Investment Property*

Investment property is initially measured at cost and subsequently at fair value with any change therein recognised in profit or loss, unless the fair value adjustment is made during the provisional 12-month period for a business combination. Any gain or loss on disposal of the investment property (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is also recognised in profit or loss. Accommodation revenue is recognised as services are performed over the term of the customer's stay.

# NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

For the half-year ended 31 December 2024

## 11. Property, plant and equipment

### Acquisitions

Capital expenditure for plant and equipment for the half-year totalled \$103.037 million (31 December 2023: \$128.523 million), comprising \$20.122 million acquired through debt (31 December 2023: \$39.063 million) and \$82.915 million funded in cash (31 December 2023: \$89.460 million). Further to this, the Group also acquired \$16.267 million as part of the acquisition of Decmil, refer to note 16.

### Capital commitments

At 31 December 2024, the Group had entered into non-cancellable contracts to purchase plant and equipment of \$2.653 million (30 June 2024: \$2.297 million).

## 12. Borrowings

During August 2024, the Group expanded the syndicated facility agreement by \$80 million. The total amount available under this facility is \$291 million (as at 30 June 2024 \$220 million). The Group has drawn a total of \$256 million as cash and \$4.512m as bank guarantees as at 31 December 2024 (as at 30 June 2024: \$132 million as cash and \$4 million drawn for bank guarantees).

The Group's lease liabilities are secured by the leased assets and in the event of default, the leased assets revert to the lessor. All remaining assets of the Group are pledged as security under the multi-option facility.

The table below summarises movements in borrowings during the half-year ended 31 December 2024:

	Interest-bearing loans	Lease liabilities	Total
	\$'000	\$'000	\$'000
<b>At 1 July 2024</b>	192,953	148,212	341,165
New borrowings	155,733	20,122	175,855
Assumed as part of a business combination (note 16)	44,853	7,452	52,305
Principal repayments	(73,834)	(39,130)	(112,964)
Disposals	-	-	-
Transfers	-	-	-
Exchange differences	2,068	276	2,344
<b>At 31 December 2024</b>	<b>321,773</b>	<b>136,932</b>	<b>458,705</b>
Current	62,513	46,241	108,754
Non-current	259,260	90,691	349,951

# NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

For the half-year ended 31 December 2024

## 13. Share based payments

For the half-year ended 31 December 2024, the Group issued two tranches of performance rights under the Senior Manager Long Term Incentive Plan (LTIP) and two tranches of share rights under the Non-Executive Director Salary Sacrifice Plan (SSP).

The LTIP provides senior management with the opportunity to receive fully paid shares in the Company for no consideration, subject to specific time restrictions, continuous employment and the satisfaction of certain performance conditions. Each performance right entitles the participant to receive one fully paid ordinary share at the time of vesting. The plan is designed to assist with employee retention and to incentivise senior management to optimise returns and earnings for shareholders.

The SSP provides non-executive directors an option to sacrifice a portion of their salary in return for a fixed number of rights over ordinary but restricted shares which will vest equally at two dates approximately 8 months and 14 months from the start of the financial year (NED share rights). Once vested, the shares will be held on trust on behalf of the recipients but will be subject to certain restrictions which limit the recipients' ability to sell the shares. Trading restrictions will generally end on the earliest of ceasing to be a non-executive director, the date a change of control occurs or 15 years after the date the relevant NED share rights were granted.

The volume of rights outstanding as of 31 December 2024 is reconciled below:

	LTIP Performance Rights		NED Share Rights	
	HY 2025	HY 2024	HY 2025	HY 2024
Balance at 1 July	47,785,984	31,673,100	500,526	1,587,993
Granted	16,857,072	24,716,108	659,870	2,122,523
Vested	(5,197,709)	-	(500,526)	(1,587,993)
Lapsed / forfeited	(7,301,691)	(13,585,772)	-	-
<b>Balance at 31 December</b>	<b>52,143,656</b>	<b>42,803,436</b>	<b>659,870</b>	<b>2,122,523</b>

For the half-year ended 31 December 2024, the Group awarded 22,486,841 shares (replacement awards) in lieu of Decmil's existing management performance rights (the acquiree's awards) as part of the consideration for the acquisition of Decmil Group Limited, see Note 16 for further details. None of these shares have vested or lapsed/forfeited during the six months ending 31 December 2024.

The following share-based payment expenses / (reversal) were recognised net of forfeitures, to profit or loss for the half-year ended 31 December 2024:

	Consolidated	
	2025	2024
	\$'000	\$'000
LTIP performance rights	1,172	946
NED share rights	5	7
Decmil replacement rights (see note 16)	3,455	-
<b>Total net expense / (reversal)</b>	<b>4,632</b>	<b>953</b>

# NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

For the half-year ended 31 December 2024

In addition to the above, \$0.148 million has been expensed for the outstanding employee share rights. These costs have been included in "Employee benefits expense". The following unvested unlisted share rights were outstanding at 31 December 2024:

	Employee Share Rights	
	2025	2024
Balance at 1 July	4,509,881	9,306,858
Granted	-	-
Vested	-	-
Lapsed / forfeited	(431,627)	(731,576)
<b>Balance at 31 December</b>	<b>4,078,254</b>	<b>8,575,282</b>

## 14. Contingent assets and liabilities

The Group has the normal contractor's liability in relation to its current and completed contracts (for example, liability relating to design, workmanship and damage), as well as liability for personal injury and property damage during a project. Potential liability may arise from claims, disputes and/or litigation against Group companies and/or joint venture arrangements in which the Group has an interest. The Group is currently managing a number of claims, disputes and litigation processes in relation to its contracts, as well as in relation to personal injury and property damage arising from project delivery.

Bank guarantees and insurance bonds are issued to contract counterparties in the ordinary course of business as security for the performance by the Group of its contractual obligations. The Group is also called upon to provide guarantees and indemnities to contract counterparties in relation to the performance of contractual and financial obligations. The value of these guarantees and indemnities is indeterminable.

The Group notes that on 16 December 2022 its subsidiary, TMM Group (Operations) Pty Ltd, commenced proceedings in the Supreme Court of Western Australia against Coburn Resources Pty Ltd (a subsidiary of Strandline Resources Ltd) (see ASX announcement dated 28 December 2022). The proceedings are in connection with variation and extension of time claims under a contract for bulk earthworks, access road construction and drainage work at the Coburn Mineral sands project. TMM is seeking declarations, damages, costs, interest and return of security totalling approximately \$24.4m (of which \$6.5m was received by TMM from Coburn following a successful adjudication determination). Coburn filed a counterclaim against TMM seeking \$7.8 million. The Directors are of the opinion that the disclosure of any further information on this dispute would be prejudicial to the interests of the Group.

## 15. Related party transactions

AMNT (including its related entities) is a significant shareholder of the Group. The following table provides the total amount of transactions entered into with AMNT, for the half-year ended 31 December 2024. All transactions were made on normal commercial terms and conditions and at market rates.

	31 December 2024 \$'000	31 December 2023 \$'000
<b>Transaction recognised in profit or loss</b>		
Revenue recognised from shareholder	31,446	31,828
	31 December 2024 \$'000	30 June 2024 \$'000
<b>Receivables from significant shareholders</b>		
Trade receivables and contract assets	35,778	33,655



# NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

For the half-year ended 31 December 2024

## 16. Business Combinations

On 15 August 2024, the Group acquired 100 percent of the issued ordinary shares and redeemable convertible preference shares in Decmil Group Limited (Decmil).

The acquisition included inputs i.e. identifiable assets and liabilities acquired (contract assets / liabilities, investment property, borrowings, brand name and customer relationships), production processes and an organised workforce. The Group has determined that together the acquired inputs and processes significantly contribute to the ability to create revenue. The Group has concluded that the acquired set is a business and thus has been accounted as a business combination. The acquisition provides an established foundation to accelerate the Group's civil infrastructure growth, which aligns with its strategic focus to diversify earnings.

For the six months ending 31 December 2024, Decmil contributed revenue of \$202.502 million and profit of \$14.179 million to the Group's results (including revenue and profit from the Homeground property). The Group has effectively consolidated Decmil from 1 July 2024.

### Consideration transferred

The following table summarises the acquisition date fair value of each major class of consideration transferred:

	\$'000
Cash	103,977
Replacement share-based payment awards (i)	1,937
<b>Total consideration transferred</b>	<b>105,914</b>

(i) *Replacement share-based payment awards*

In accordance with the terms of the acquisition agreement, the Group exchanged 22,486,841 of its own shares (replacement awards) in lieu of Decmil's existing management performance rights (the acquiree's awards). The details of the acquiree's awards and replacement awards were as follows:

	Acquiree's awards	Replacement awards
Terms and conditions	Grant date: 17 November 2023	Vesting dates: 1 January 2025 1 July 2025 1 January 2026 1 July 2026
	17,706,174 performance rights	22,486,841 shares
	Vesting date: 15 November 2028	Service condition
	Service and market conditions	
<b>Fair value at date of acquisition</b>	<b>\$4.905 million</b>	<b>\$6.521 million</b>

The consideration for the business combination includes \$1.937 million transferred to employees of Decmil when the acquiree's awards were substituted by the replacement awards, which relates to past service provided between the acquiree's awards grant date and the acquisition date. The balance of \$4.584 million will be recognised as a post-acquisition share-based payment, of which \$3.455 million have been recognised in the six months ending 31 December 2024.

### Acquisition related costs

The Group incurred acquisition costs of \$7.542 million on legal fees and due diligence costs. These costs have been included in "Other expenses".

# NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

For the half-year ended 31 December 2024

## Identifiable assets acquired and liabilities assumed

The following table summarises the recognised amounts of assets acquired and liabilities assumed at the date of acquisition.

	\$'000
Cash and cash equivalents	40,911
Trade and other receivables	60,508
Investment property	51,551
Property, plant and equipment	16,267
Intangible asset - Customer relationship and backlog	15,941
Intangible asset - Brand name	10,082
Deferred tax asset	60,310
Trade and other payables	(100,676)
Borrowings	(44,853)
Lease liabilities	(7,452)
Employee benefits	(7,628)
Other provisions	(3,945)
Deferred tax liability	(6,700)
<b>Total identifiable net assets acquired</b>	<b>84,316</b>

## Measurement of fair values

The valuation techniques for measuring the fair value of material assets acquired and liabilities assumed were as follows:

Assets acquired / Liabilities assumed	Valuation technique
Investment property	Discounted cash flows: the valuation model considers the present value of the expected future earnings, discounted using a risk-adjusted discount rate.
Property, plant and equipment	Market comparison technique and cost technique: the valuation model considers market prices for similar items when they are available, and depreciated replacement cost when appropriate. Depreciated replacement cost reflects adjustments for physical deterioration as well as functional and economic obsolescence.
Customer relationship and backlog	Multi-period excess earning method: the valuation method considers the present value of net cash flows expected to be generated by the customer relationships, by excluding any cash flows related to contributory assets.
Brand name	Relief-from-royalty method: the valuation method considers the discounted estimated royalty payments that are expected to be avoided because of the brand being owned.
Borrowings	Discounted cash flows: the valuation model considers the present value of the expected future payments, discounted using a risk-adjusted discount rate.
Deferred tax asset	Unused tax losses: The deferred tax asset has been recognised in respect of unused tax losses and unused tax credits to the extent that it is probable that future taxable profits will be available against which the unused tax losses and unused tax credits can be utilised.

The Trade and Other receivables include Trade receivables of \$26.593 million and \$31.838 million of Contract assets, all of which is expected to be collectable at the date of acquisition.

# NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

For the half-year ended 31 December 2024

The above amounts have been measured on a provisional basis. If new information obtained within one year of the date of acquisition about facts and circumstances that existed at the date of acquisition identifies adjustments to the above amounts, or any additional provisions that existed at the date of acquisition, then the accounting for the acquisition will be revised.

Goodwill arising from the acquisition has been recognised as follows:

	<b>\$'000</b>
Consideration transferred	105,914
Less: Fair value of identifiable assets	84,316
<b>Goodwill</b>	<b>21,598</b>

The goodwill recognised is attributable to the expected synergies and other benefits from combining the assets and activities of Decmil with those of the Group, and the skills and technical talent of Decmil's workforce.

## Acquisition of Pit N Portal

On December 2023, the Group acquired key contracts from Pit N Portal underground services businesses from Emeco Holdings Limited. The acquisition was accounted for as a business combination. This acquisition was finalised during the year resulting in \$1.231 million of goodwill being recognised as a result of final inventory valuations, with no other significant changes to the fair value of identifiable net assets acquired.

## 17. Subsequent events

Subsequent to 31 December 2024 end, the Directors have declared a fully franked interim dividend of 0.55 cents per share.

The Directors are not aware of any other matters or circumstances arising from 31 December 2024 not otherwise dealt with within the interim financial report that has significantly affected or may significantly affect the operations of the Group and the results of those operations or the state of affairs of the Group in subsequent financial periods.

**Directors**

H Tyrwhitt	(Independent, Non-Executive Chair)
M Finnegan	(Managing Director and Chief Executive Officer)
D Chandran	(Independent, Non-Executive Director)
D Gibbs	(Non-independent, Non-Executive Director)
G White	(Independent, Non-Executive Director)
G Evans	(Independent, Non-Executive Director)
M Arnason	(Independent, Non-Executive Director)

**Company Secretary**

M. Chaar

**Registered Office**

15 Hudswell Road  
Perth Airport, Western Australia 6105

**Location of Shared Registry**

Computershare Investor Services Pty Ltd  
Level 11, 172 St Georges Terrace  
Perth WA 6000

**Securities Exchange**

Macmahon is listed on the Australian Securities Exchange with an ASX code of "MAH"

**Auditor**

KPMG  
235 St Georges Terrace  
Perth WA 6000