

FY24 Results Presentation

For the full year ended 31 December 2024

LATITUDE GROUP HOLDINGS LIMITED ABN 83 604 757 391

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Agenda



1 2024 Highlights

2 Full Year Financial Performance

3 Management Outlook

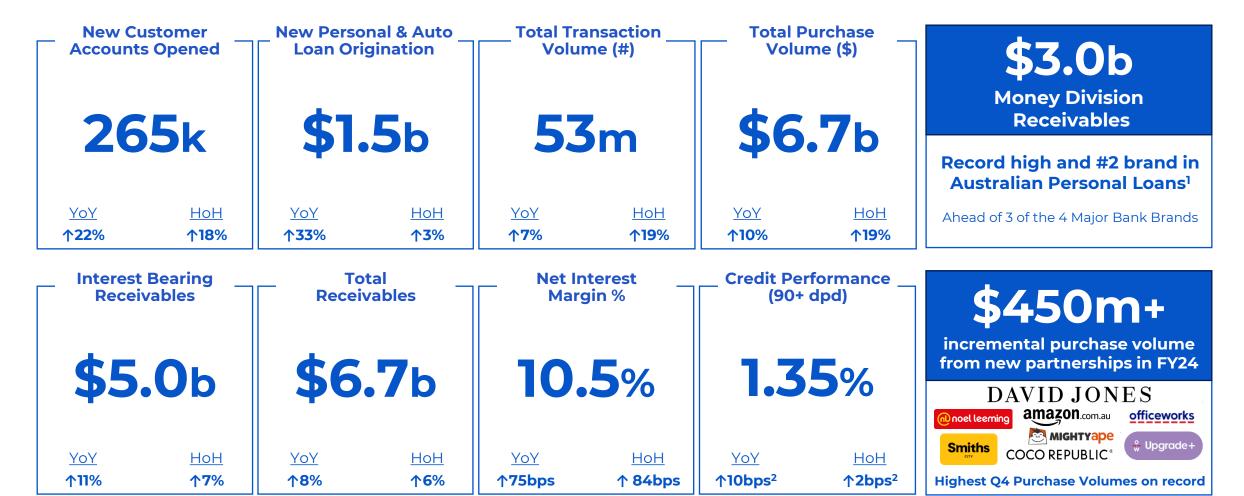


2024 Highlights

Bob Belan – Managing Director & CEO

Full Year 2024 Snapshot – Key Business Drivers

Key growth driver momentum built steadily through the year, delivering a strong 2024 result

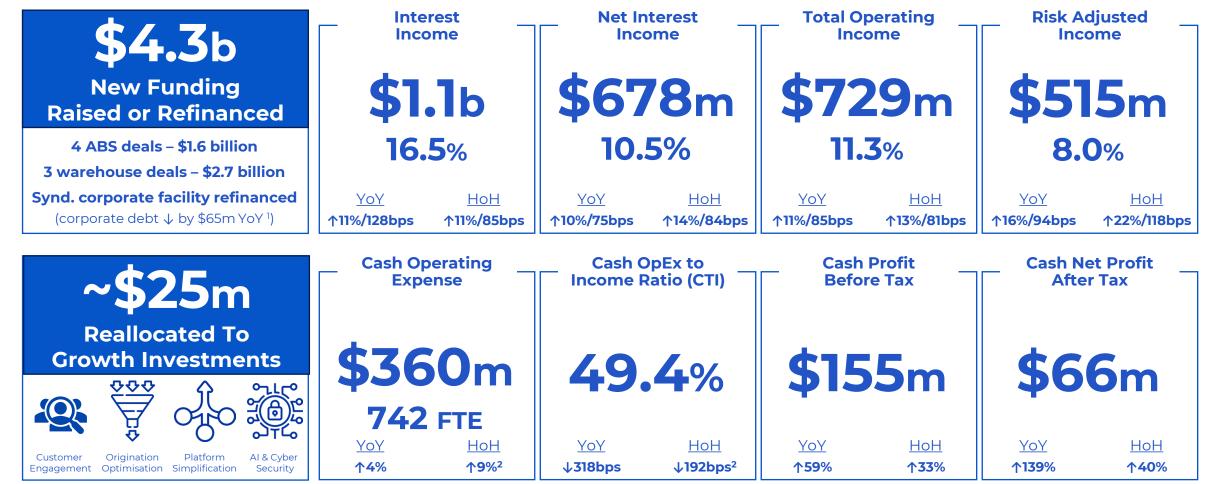


Note: YoY = FY24 vs. FY23; HoH = 2H24 vs. 1H24

(2) Adjusted to normalise for 120 days past due charge off methodology

Full Year 2024 Snapshot – Key Financial Metrics

2024's focus on fundamentals has established the base for sustainable financial performance uplift



Note: YoY = FY24 vs. FY23; HoH = 2H24 vs. 1H24

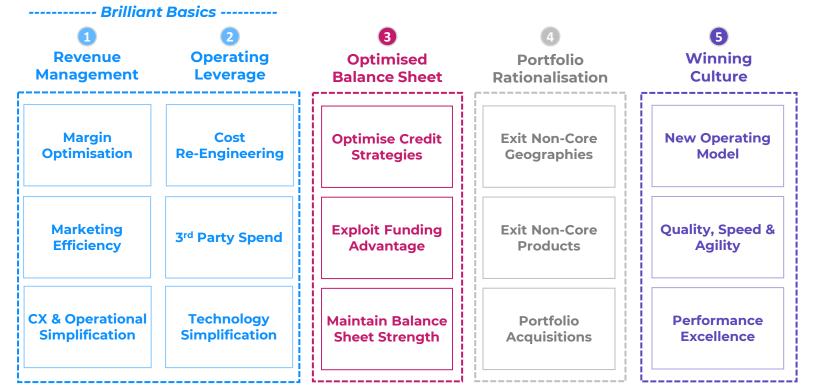
(1) Including \$15m bilateral corporate debt facility repaid on 6th January 2025

(2) 1H24 normalised for one-off benefit related to discretionary incentives release

Our Strategy & Our Leaders

Company priorities & resource allocation guided by a clear and focused Corporate Strategy and led by a globally experienced executive team

Path to Full Potential Strategy SIMPLIFY - OPTIMISE - MAXIMISE



Execution of our corporate strategy is building flexibility to pursue new growth vectors expected to support sustained growth into the future

Latitude **Executive Team**







Bob Belan MD & CEO **Stefano Tognon** Interim CEO



Adriana Martinez EGM, Pay Division



EGM, Money Division



Felicity Joslin CPO





Karl Hoffman

EGM. Strategy &

Transformation



Excellence

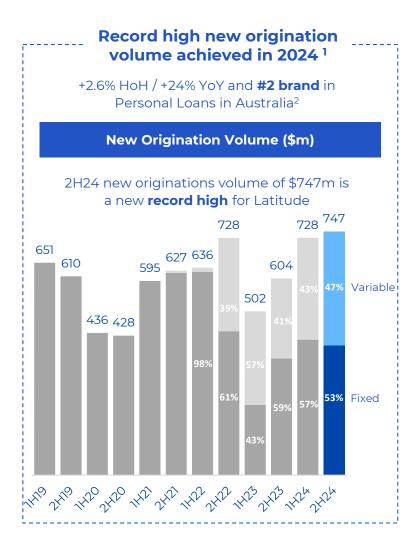


Areti Rapakousios Campbell Morrison GGM. Audit & COO Operational

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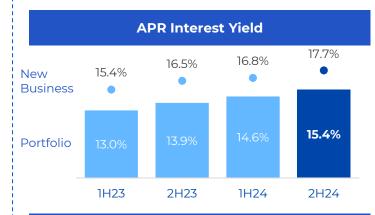
Money: Record high receivables at improved margins

Brilliant Basics (Revenue Management)



Rising portfolio yield supporting NIM growth momentum

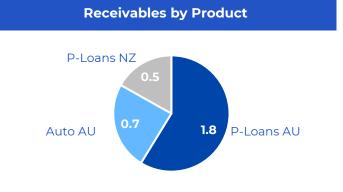
Roll-off of older, lower margin vintages, replaced with higher margin new origination



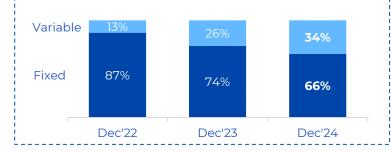


Receivables reach new high watermark of \$3bn

Growth across all products, with increase in variable rate loans since launch in late FY21



Receivables by Type (Fixed/Variable Rate)



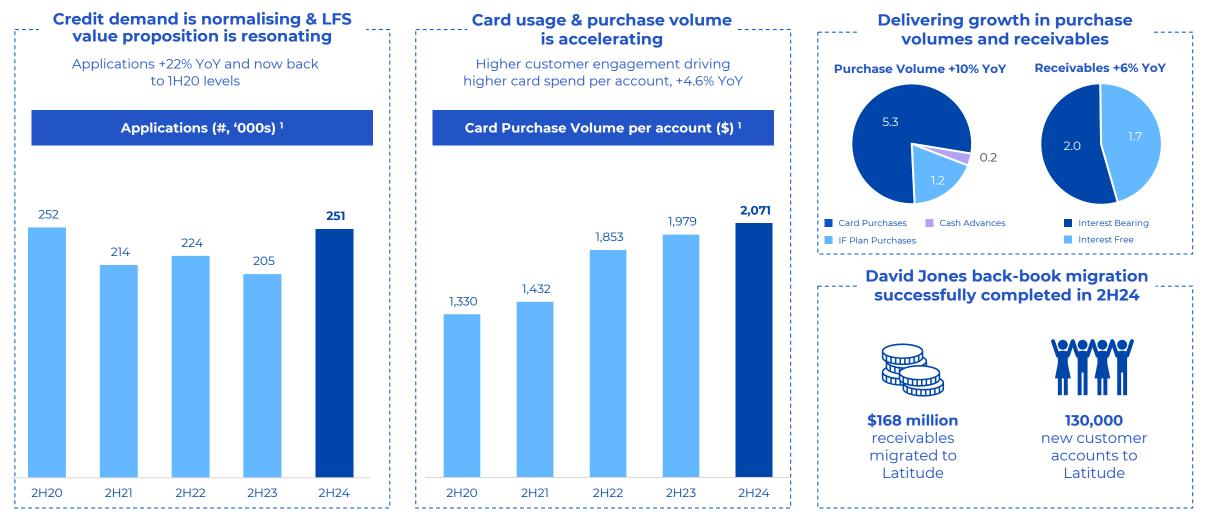
New Origination Volume represents additional principal capital lent to customers. Total Origination Volume of over \$1 billion in 2H24 if including existing loan refinances

(2) Based on receivables by brand(3) New Business Net Interest Mar

New Business Net Interest Margin is calculated as New Business APR Interest Yield less New Business Interest Expense Yield

Pay: Focus on fundamentals delivering volume growth

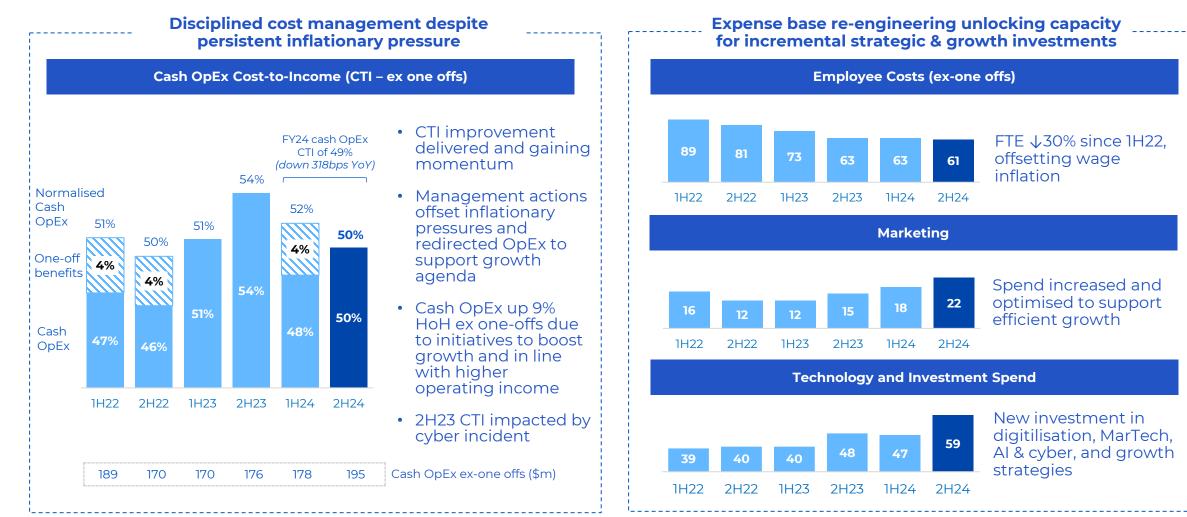
Brilliant Basics (Revenue Management)



(1) Data excludes BNPL, which was originated from 2019 to 2023

OpEx model re-engineering now embedded and enabling Liadditional investment in growth

2 Brilliant Basics (Operating Leverage)



A restructured funding programme in 2024 to support operating margin and balance sheet expansion



3 Optimised Balance Sheet

Foundational work completed in 2024 to enable balance sheet growth and optimise CoF in 2025+

Raised or refinanced \$4.3bn of secured funding

- ✓ Re-established programmatic public issuance record in 2024 with \$1.6bn of new ABS debt raised
- ✓ \$2.7bn private warehouse debt refinanced during 2024
- \checkmark Secured best-in-class pricing and advance rates for each deal
- ✓ Extended maturity profile, issuing up to 3.5 years term

Expanded active investor base

- ✓ Introduced 12 new investors during 2024
- ✓ Improved investor diversification, 58% domiciled offshore

Refinanced syndicated corporate debt facility

- Maintained terms/pricing while right-sizing AUD facility to support Latitude's operating liquidity needs more efficiently
- ✓ Reduced outstanding corporate debt balance by ~65%

Maintained strong liquidity & debt-maturity profile

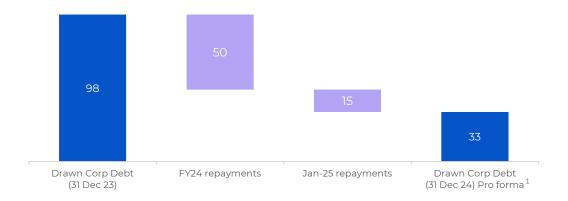
- ✓ 12-month liquidity runway and \$1.0bn warehouse capacity
- ✓ Only ~10% of total secured debt maturing in 2025

(1) Computed pro forma for the \$15m bilateral facility repayment occurred on 6 January 2025

ABS funding success & cost optimisation delivered								
	AUCC MT2024-1	AUPL 2024-1	NZCC MT2024-1	AUCC MT2024-2				
Issuance Amount	A\$400m	A\$500m	NZ\$250m	A\$500m				
Issuance Date	26 Mar 2024	30 Apr 2024	26 Jun 2024	30 Sep 2024				
Class A Term/WAL	3 years	1.3 years	3 years	3.5 years				
Senior AAA pricing	1.25% (+1mBBSW)	1.25% (+1mBBSW)	1.30% (+1mBKBM)	1.17% (+1mBBSW)				

Public ABS term debt has grown as % of overall funding

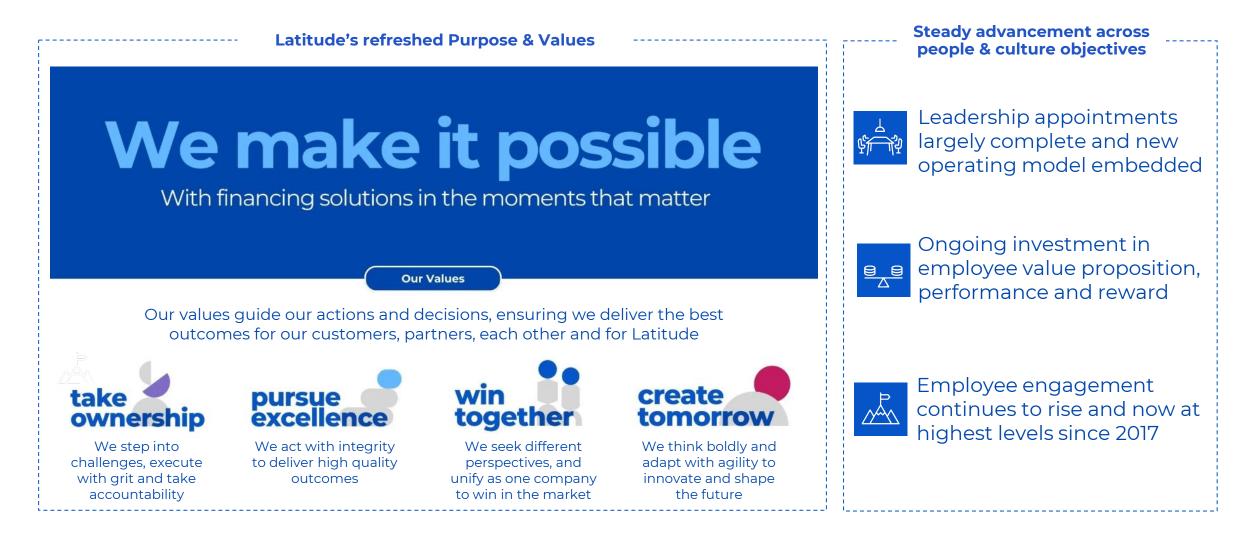
Reduced high-cost corporate debt, while boosting liquidity



Advancing our Winning Culture agenda



Winning Culture





Financial Performance

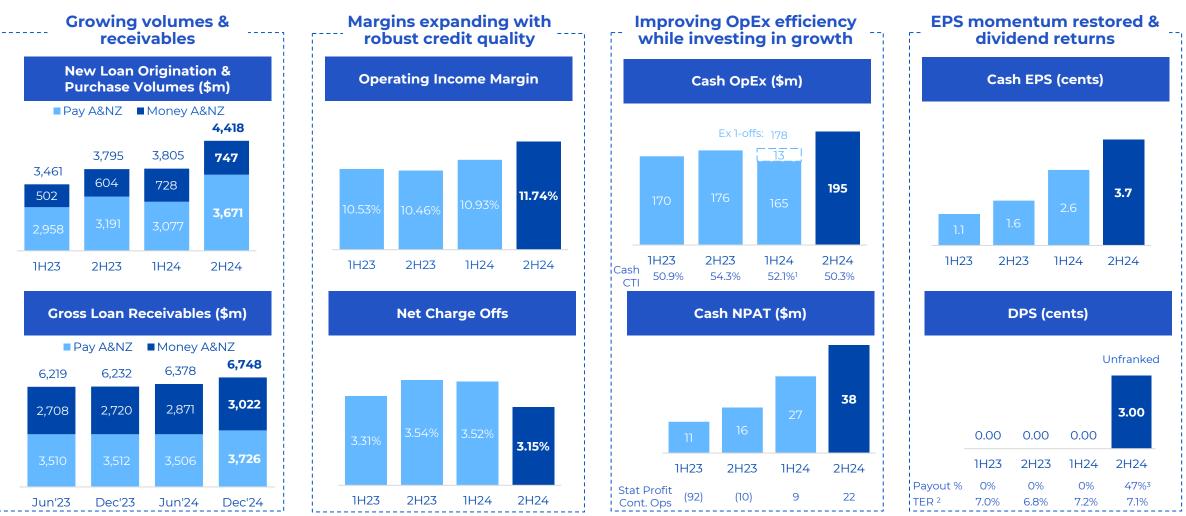
Stefano Tognon – Interim CFO

Full Year & 2H24 Financial Snapshot

(3)



Strong performance turnaround in 2024 driven by step-change in business fundamentals



47% payout ratio relative to FY24 Cash NPAT of \$65.9m

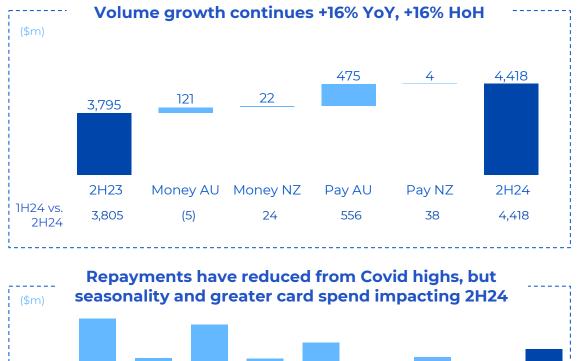
(1) 1H24 Cash CTI excluding one-offs

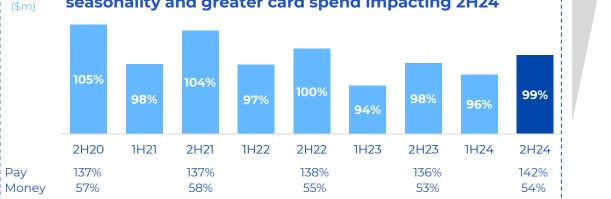
(2) As at period end before the impact of any dividend payment

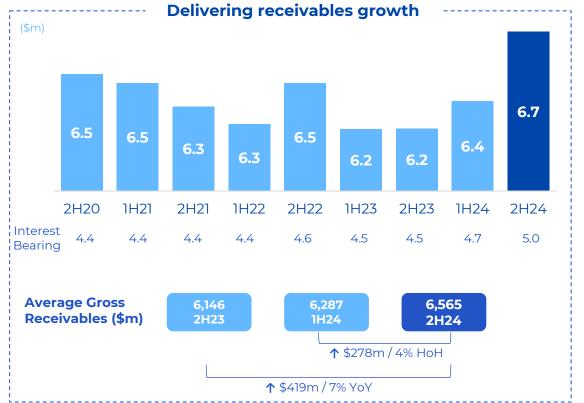
Strong topline performance



Solid momentum in volume continues, enabling receivables to hit highest balance since post-Covid

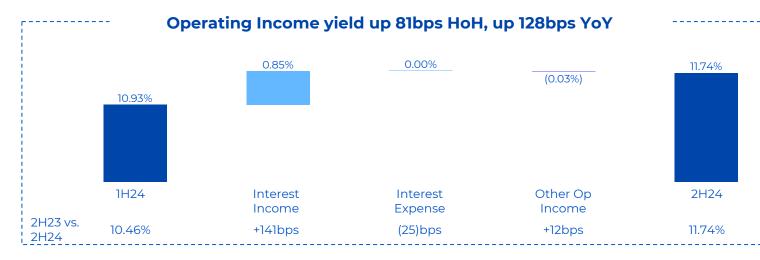


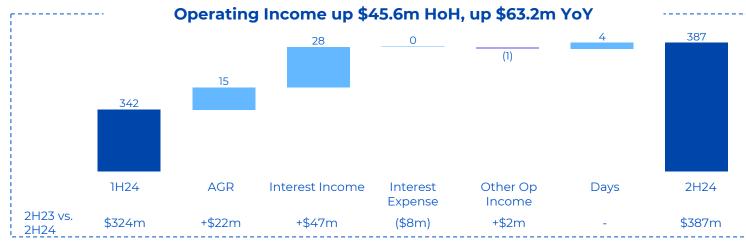




Operating Income growing on margin expansion

Considered pricing actions, AGR growth and funding management delivered margin expansion







Pricing actions implemented through FY23 & FY24 continue to drive margin expansion, with funding costs stabilising in 2H24

- +85bps HoH to overall Group yield supported by:
 - Money New Business NIM in 2H24 up ~150bps vs. Portfolio NIM (11.7% vs. 10.2%)
 - Pay Interest Income yield up ~90bps HoH on APR & Fee changes
- Higher receivables delivering ↑\$15m HoH in operating income

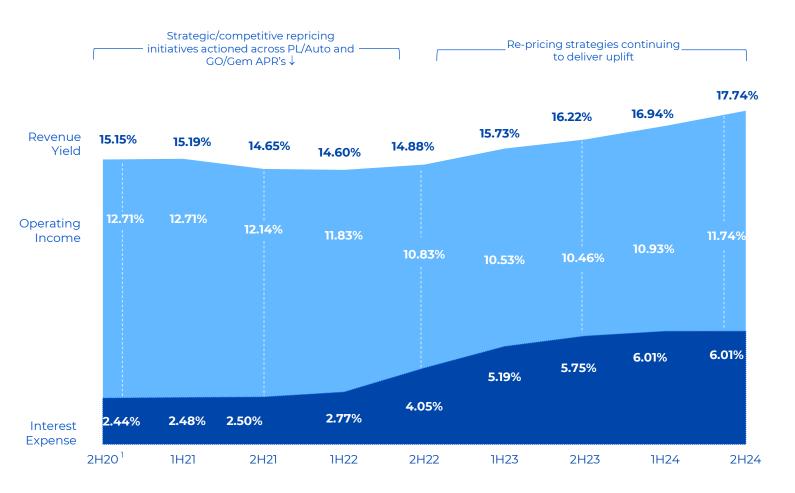
Further expansion expected into FY25

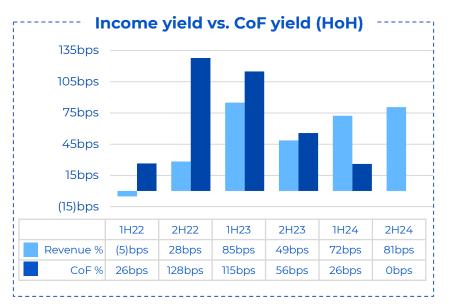
- CoF benefit of new secured funding raised in 2024 expected to fully crystallise in 2025
- Potential for multiple rate cuts coupled with continued pricing management actions

Operating income margin evolution



Asset pricing actions driving lift in revenue margins, while funding costs have stabilised





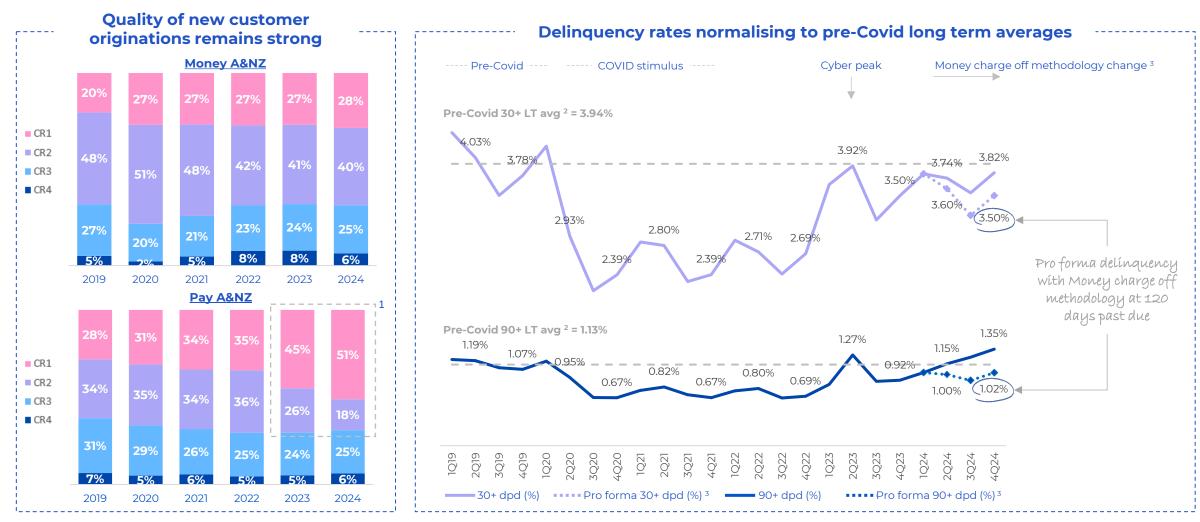
-- Operating income profile

- Margin is being restored via cumulative pricing actions taken in last 18 months...
 - Full benefit 2H23/1H24 actions, with 2H24 initiatives not yet fully annualised in P&L
 - o More profitable new vintages in PL & Auto
- ... and funding costs flat from 1H24 to 2H24
 - Higher swap rates offset by CoF actions,
 2H24 refinancings and lower NZ base rates

Credit discipline maintained



Delinquency and losses returning to long term averages, underpinned by steady unemployment



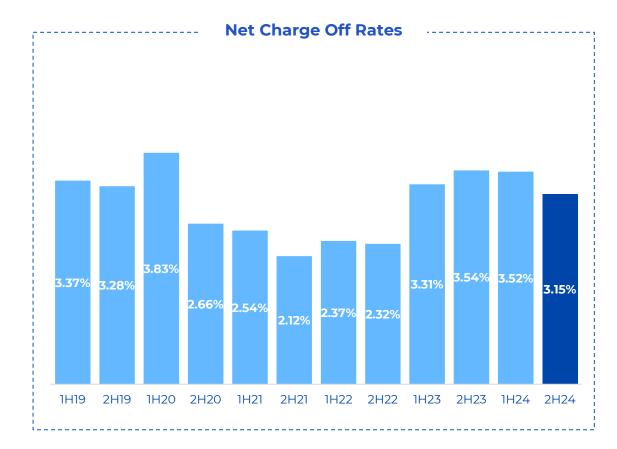
¹⁾ Uplift in CR grades due to recalibration of score cut offs to align with target probability of default (PD) in mid FY23 and optimisation of credit model strategy

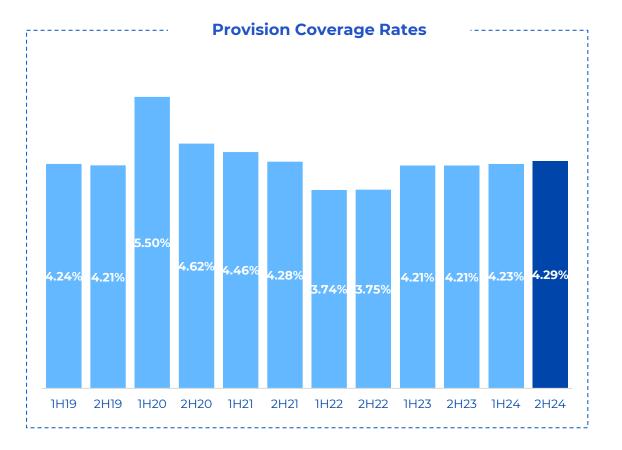
²⁾ Pre-Covid LT avg is from FY17 to FY19. Refer to P40 for more detail on long term trends.
 ³⁾ Impact to DPD % of 32bps on 30+ and 33bps on 90+ as a result of Money Charge off methodology change from 120 to 180 days

Credit losses profile



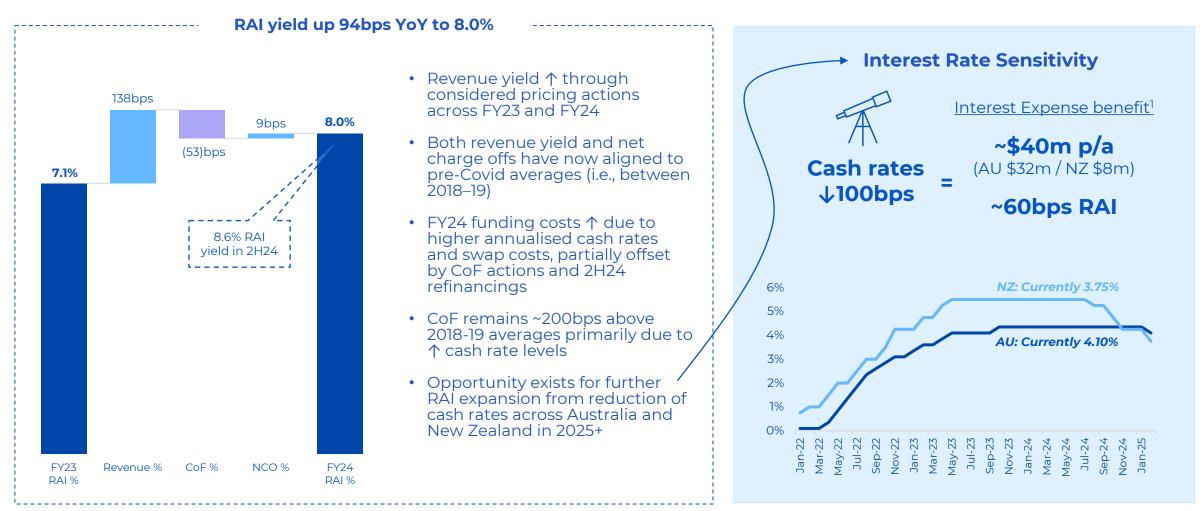
Charge offs normalising to long term averages and prudent provisioning maintained





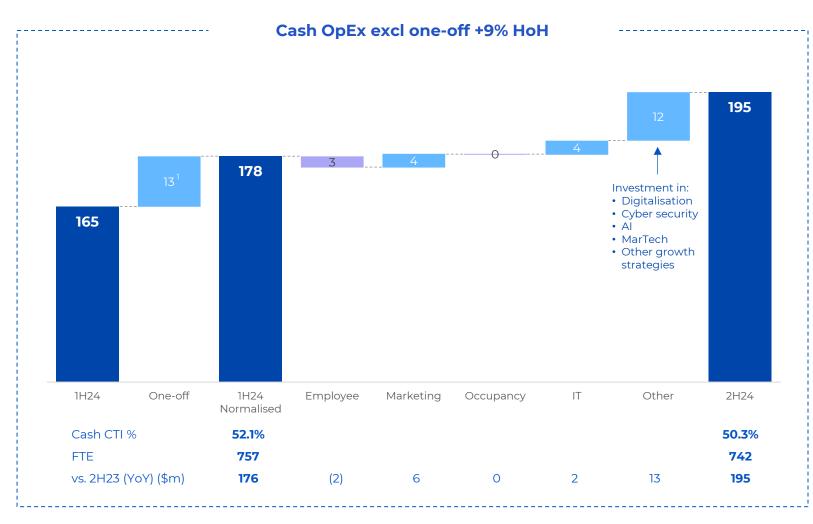
Risk adjusted returns expanded by 94bps in year...

... despite cash rates remaining elevated



 Rate sensitivity shown pre-tax and derived from floating rate liabilities that support variable asset exposures that are not hedged. The impact excludes any management action and assumes impact over a 12-month period with all other things remaining equal, including portfolio size

Supporting future growth via deliberate deployment of operating capital in technology and growth investments





- Employee costs ↓ due to full benefit of FY23 operating model restructure savings
- Marketing spend prioritised to support growth while utilising cost capacity created from operating model changes
- IT/Tech ↑ on continued tech uplift & contractual inflationary pressures
- Other costs includes new investment in digitalisation, AI, cyber, MarTech and other growth strategies
 - Targeted AI investment in improving customer experience at origination and collection, efficiency, data analysis and predictive modelling

Notable Items in 2H24

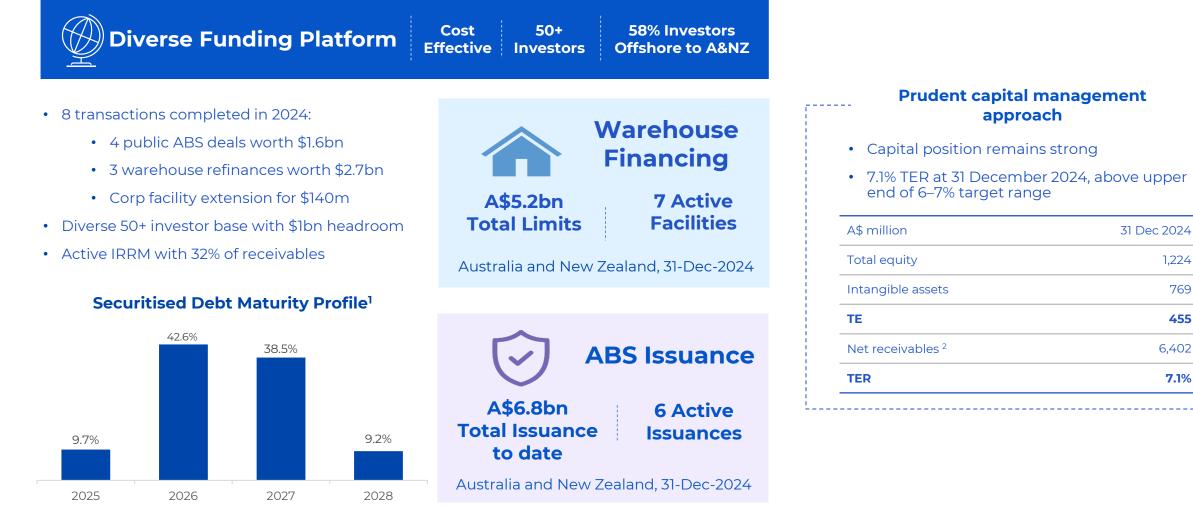


Significant reductions in notables, HoH ψ \$8m and YoY ψ \$19m



Continued strength in funding programme

\$4.3 billion secured funding raised or refinanced in 2024



Amortising ABS term deals included at their 10% call option

Represents gross loan receivables less loan provisions for impairments, deferred income and customer acquisition costs (2)

1,224

769

455

6,402

7.1%



Outlook

Bob Belan – Managing Director & CEO

Outlook

With the prospect of more **favourable macro-economic settings** in 2025, alongside the work undertaken to create a more **agile and focused business**, we are confident of **continued and sustained profit growth**.

We expect the **interest rate easing cycle to continue** in 2025 which should further support **net interest margin expansion**.

Despite cost of living pressures, **strong labour markets** and further rate relief are likely to support **increased consumption and lending demand** as the year progresses.

Margins will also **further benefit** from the full-year effect of pricing actions, funding facilities refinancings and central bank rate reductions.

We will **continue to invest** in our products, channels and innovative technologies that further enable the delivery of our Path to Full Potential corporate strategy.

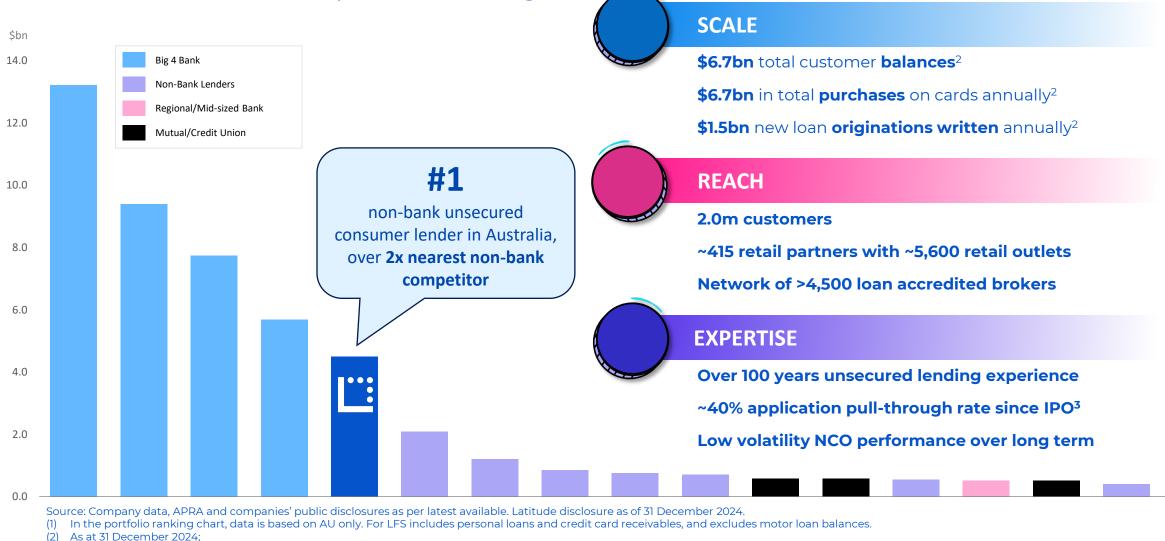


Company Overview

Latitude is the largest non-bank unsecured consumer lender in Australia & New Zealand

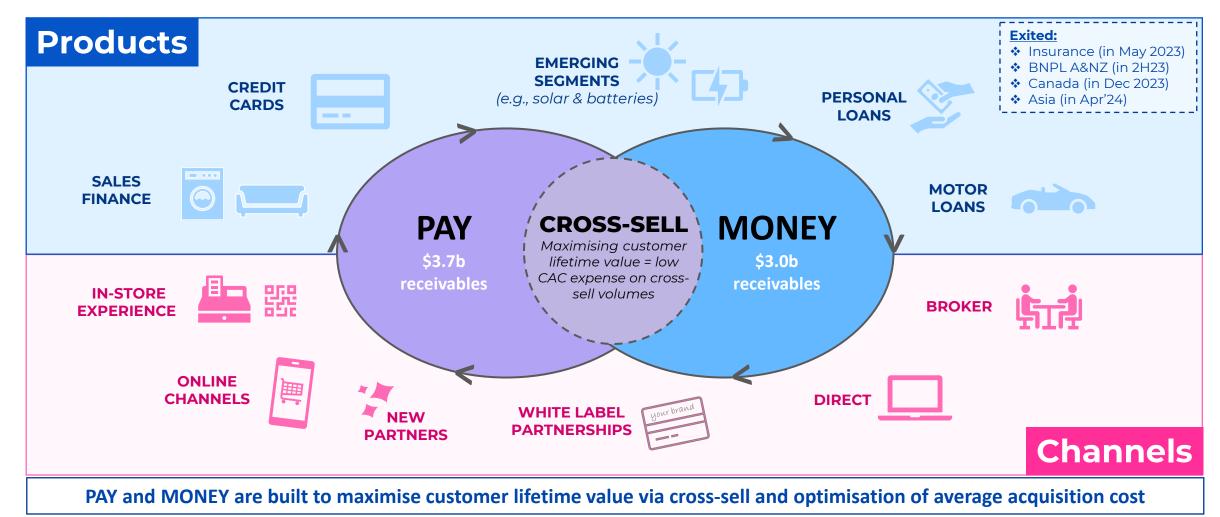
Unparalleled scale, reach & expertise distinguish LFS franchise across consumer lending landscape

AU Personal loans and cards portfolio ranking¹



(3) Pull-through rate is defined as a percentage of new accounts approved and originated from new applications

Simplified and efficient "twin-engine" revenue model...



Source: Company data. Receivables data as of 31 December 2024. For illustrative purposes only.

... meets the needs of consumers and merchant-partners

Engaged CUSTOMERS looking for great experiences...



> Cross-generational & diverse

- 64% Millennials & Gen X and 29% Boomers
- 66% city, 34% rural / 46% female, 54% male
- > Prime & Near Prime
 - 86% full & part-time / 56% homeowners
- Engaged, loyal & long-tenured
 - 60% customers for 5+ years
 - 75% of SF volume from recurring customers
 - 52% of new SF customers go on to use their card to spend¹

Long-standing MERCHANTS looking to optimise sales & reach...

Harvey Norman

DAVID JONES

Amere Amere Michael Hill Control Amere Am

> Multi-sector & Trans-Tasman

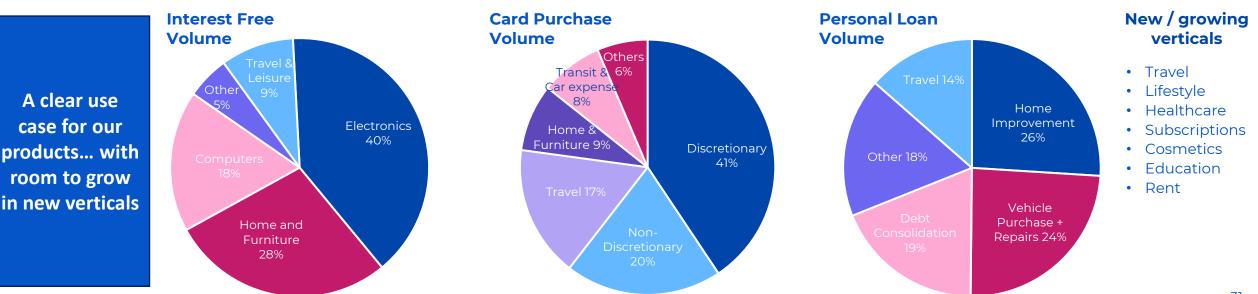
- Over 30 business segments represented
- Nationwide outlet network in A&NZ

Established in-store & e-commerce channels

• Virtually all merchants have online distribution

> Engaged, long-standing & growing

- 270+ merchant partners for 5+ years
- 5+ year merchants represent 95% volumes
- Organic flow of new merchant acquisitions
- Exclusivity clauses in place with top 6 partners



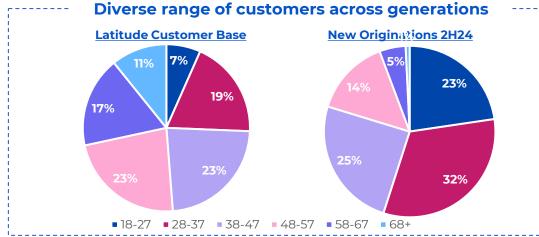
Source: Company data as of 31 December 2024, unless otherwise stated. (1) As of 31 December 2024, calculated using 2020-2022 vintages

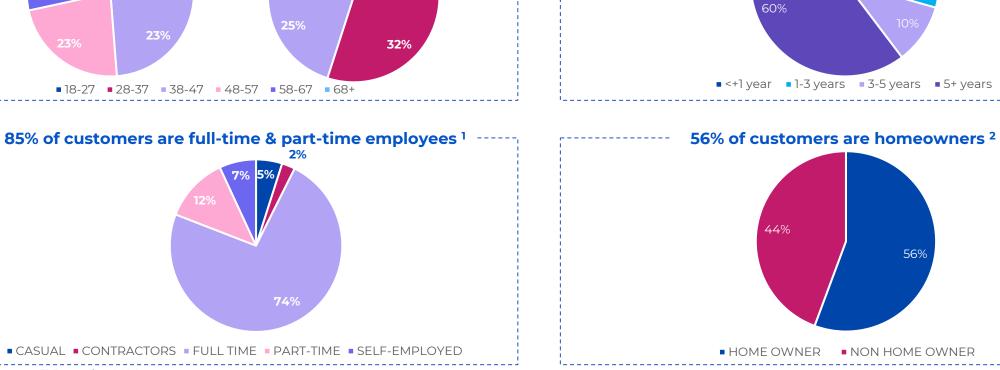
A snapshot of our customers



60% of customer relationships are 5+ years

18%





Note: Data as at 31 December 2024

(1) Data as at origination, Australian and New Zealand sales finance and credit card customers with open accounts (2) Data as at origination for open accounts across Australian and New Zealand, excluding Auto



Appendices

ESG Full-Year 2024 highlights





\$1m+ donated to charity partners via workplace giving since August 2017



Latitude continues to lead participation in **Financial Counselling Australia** voluntary industry funding scheme.



630+ hours spent by Latitude employees volunteering with charity partners



Supporting vulnerable customers through approval of **35k+ hardship applications.**

Inaugural **Reconciliation Action Plan** drafted and being lodged in Q1 2025.



Promoting a diverse workforce with no less than **40%** of each gender in senior roles and no less than **40%** in new hires.



Developed a **Sustainability framework** and high-level roadmap to guide Latitude's priorities.



Continued support for **Ardoch (Au)** and **Duffy Books in Home (NZ)** to improve childrens' literacy and numeracy.

Funding: cash rate scenario sensitivity

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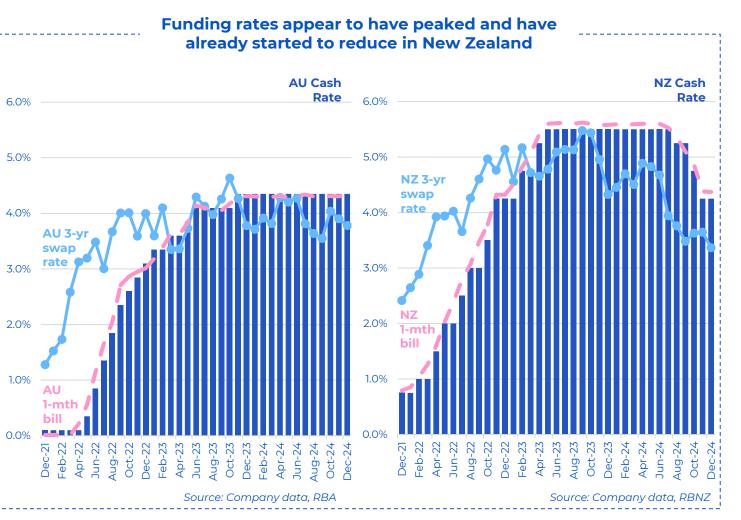
Strong potential for margin expansion as rates reduce with

100bps change = \$40m pre-tax benefit

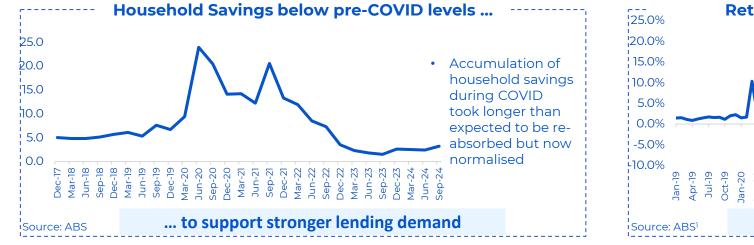


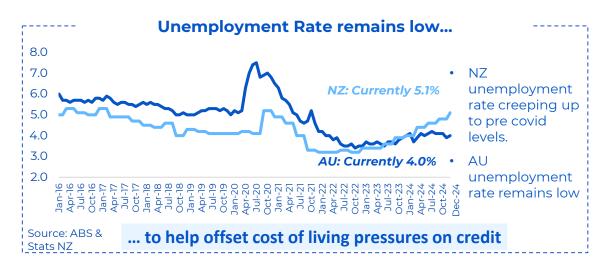
Sensitivity Summary and Outlook

- 100bps rates = ~\$40m interest expense (pre-tax) benefit. AU = ~\$32m / NZ = ~\$8m
- RBA and RBNZ expected to be easing in 2025
- AU YoY avg. rate delta was ↑44bps (cash)/ ↓5bps (3-yr swap)
- NZ YoY avg. rate delta was ↓6bps (cash)/ ↓80bps (3-yr swap)
- This analysis shows the impact of shifts in interest rates on the Group's profit over a year assuming all other things remain equal at the end of the reporting period
- The above impacts excludes any management action
- Rate sensitivity derived from floating rate liabilities that support variable asset exposures that are not hedged.

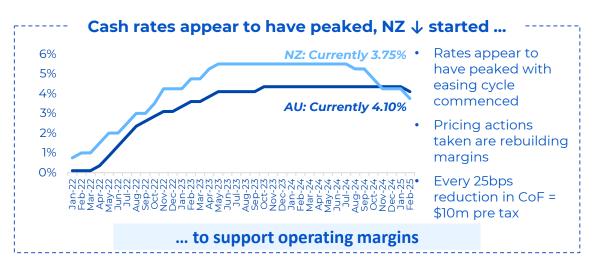


Macro environment conditions impacting prior years have began to turn, playing to Latitude's advantage









Results Summary

	2H24	1H24	2H23	НоН	ϒοϒ	FY24	FY23	YoY
Volume (\$m)	4,418	3,805	3,795	16%	16%	8,223	7,255	13%
Gross receivables (\$m)	6,748	6,378	6,232	6%	8%	6,748	6,232	8%
AGR (\$m)	6,565	6,287	6,146	4%	7%	6,430	6,273	2%
Cash PBT (\$m)	89	67	39	33%	129 %	155	98	59%
Cash NPAT (\$m)	38	27	16	40 %	137 %	66	28	139%
Statutory NPAT cont ops (\$m)	22	9	(10)	140%	309%	31	(103)	130%
Cash EPS (cents)	3.70	2.63	1.56	42%	131%	6.33	2.66	133%
Dividend per share (cents)	3.00	0.00	0.00	n.m.	n.m.	3.00	0.00	n.m.
RAI (%)	8.6%	7.4%	6.9%	118	166	8.0%	7.1%	94
RoAGR (%)	1.2%	0.9%	0.5%	28	64	1.0%	0.4%	58
RoE (%)	6.2%	4.5%	2.5%	169	366	5.3%	2.1%	328
Tangible Equity Ratio (%)	7.1%	7.2 %	6.8 %	(9)	33	7.1%	6.8 %	33

Summary profit & loss statement

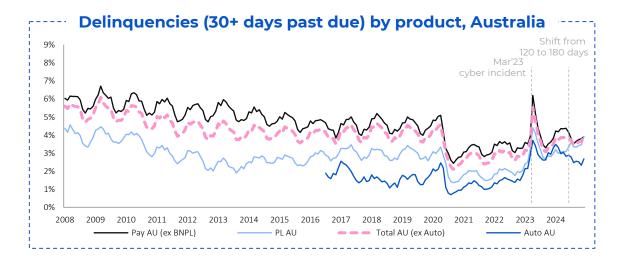
(\$m)	31-Dec-24	30-Jun-24	31-Dec-23	НоН	ΥοΥ	FY24	FY23	FY
	2H24	1H24	2H23	Change %	Change %			Change %
Interest income	559.7	503.8	481.8	11%	16%	1,063.5	957.1	11%
Interest expense	(198.2)	(187.8)	(178.2)	(6%)	(11%)	(386.0)	(342.7)	(13%)
Net interest income	361.5	316.0	303.6	14%	19 %	677.5	614.2	10%
Other income	25.9	25.8	20.7	1%	25%	51.7	43.9	18%
Total operating income	387.4	341.8	324.3	13%	19 %	729.2	658.1	11%
Net charge offs	(104.0)	(110.0)	(109.6)	5%	5%	(214.0)	(214.5)	0%
Risk adjusted income	283.4	231.8	214.7	22 %	32 %	515.2	443.6	16 %
Cash operating expenses	(194.8)	(165.2)	(176.0)	(18%)	(11%)	(360.0)	(345.9)	(4%)
Cash PBT	88.6	66.6	38.7	33 %	129 %	155.2	97.7	59 %
Movement in provisions	(13.4)	(8.4)	(0.4)	(59%)	large	(21.8)	(21.1)	(4%)
Depreciation & amortisation (ex leases)	(19.3)	(18.7)	(19.5)	(4%)	1%	(38.0)	(41.3)	8%
Profit before tax & notable items	55.9	39.5	18.8	41%	197 %	95.4	35.3	170 %
Income tax expense	(17.4)	(12.1)	(2.6)	(44%)	(583%)	(29.5)	(7.7)	(283%)
Cash NPAT from continuing operations	38.5	27.4	16.2	40 %	137%	65.9	27.6	139%
Notable items after tax								
Amortisation of acquistion intangibles and legacy transaction costs	(11.3)	(14.2)	(14.2)	21%	20%	(25.5)	(28.6)	11%
Other notable items	(5.6)	(4.2)	(12.3)	(35%)	54%	(9.8)	(101.7)	90%
Total Notable items after tax	(16.9)	(18.4)	(26.5)	8%	36%	(35.3)	(130.3)	73%
Statutory profit after tax (continuing ops)	21.6	9.0	(10.3)	140%	309 %	30.6	(102.7)	130%
Profit/(loss) from discontinued operations	(2.0)	(7.0)	(31.9)	72%	94%	(9.0)	(56.4)	84%
Statutory profit after tax	19.6	2.0	(42.2)	900%	146%	21.6	(159.1)	114%
Profit/(loss) is attributable to:								
Owners of Latitude Group Holdings Limited	19.6	2.0	(42.2)	900%	146%	21.6	(158.5)	114%
Non-controlling interest	0.0	0.0	0.0	n.m.	n.m.	0.0	(0.6)	n.m.
Statutory profit after tax	19.6	2.0	(42.2)	900 %	146 %	21.6	(159.1)	114%

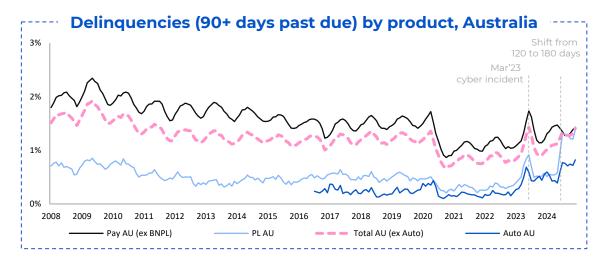
Cash NPAT to Statutory NPAT FY24

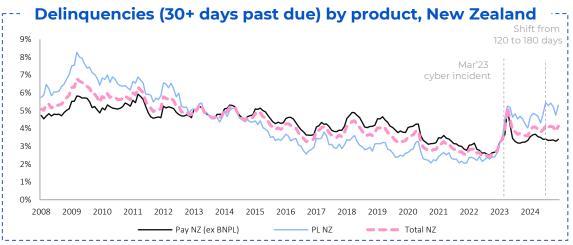
FY24 (\$'m)	Cash NPAT	Amortisation of acquisition intangibles	Corporate development	Restructuring costs	Remediations (incl cyber)	Asset impairment	Decommissioned facilities	Stat NPAT
Net interest income	677.5	-	-	-	-	-	(0.1)	677.4
Other income	51.7	-	_	_	_	_	_	51.7
Total operating Income	729.2	-	-	-	-	-	(0.1)	729.1
Net charge offs	(214.0)	-	-	-	-	-	-	(214.0)
Risk adjusted income	515.2	-	-	-	-	-	(0.1)	515.1
Cash operating expenses	(360.0)	-	(0.9)	(3.5)	1.2	(2.4)	(2.3)	(367.9)
Cash PBT	155.2	-	(0.9)	(3.5)	1.2	(2.4)	(2.4)	147.2
Movement in provision for impairment	(21.8)	-	-	-	-	-	-	(21.8)
Depreciation & Amortisation (excluding leases)	(38.0)	(36.4)					(0.4)	(74.8)
Profit before tax	95.4	(36.4)	(0.9)	(3.5)	1.2	(2.4)	(2.8)	50.6
Income tax (expense)/benefit	(29.5)	10.9	0.3	1.0	(4.2)	0.7	0.8	(20.0)
Profit after tax from continuing operations	65.9	(25.5)	(0.6)	(2.5)	(3.0)	(1.7)	(2.0)	30.6

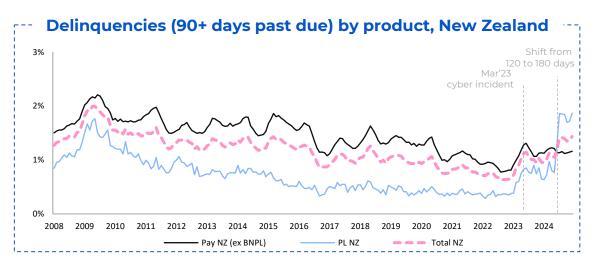
Delinquency performance over time











Notes: Time series data from January 2008 to 31 December 2024. Motor loans delinquency history captured from July 2016 which was when Latitude relaunched its motor loan product. Charge off methodology for Money products changed from 120 days to 180 days from June 2024.



Thank you