

PEPPER MONEY

Acknowledgement of Country

Pepper Money acknowledges Australia's
First Nations people as the Traditional Custodians
of the land and their continuing connection
to country, sea and water. We pay respect to
their Elders past and present.



Today's Presenters

Mario Rehayem Chief Executive Officer



Joined Pepper Money in 2011, and appointed CEO of Pepper Money in 2017

Over 20 years of experience across banking and finance. Appointed Chair of AFIA in March 2024

Previously held senior positions in APRA regulated entities and the non-bank sector, including as State Manager, Mortgage Broker Distribution at Westpac Banking Corporation

Therese McGrath Chief Financial Officer



Joined Pepper Money in 2018

Over 25 years of international experience in finance, strategic development and operations

Previously held senior positions in finance, operations and strategy at Australia and New Zealand Banking Group, Thomson Reuters, Diageo, SAP and Microsoft

CY2024 Performance

Originations

Strong growth 2H v 1H CY2024

\$7.0bn

CY2024 Originations

+16% vs 1H CY2024

AUM

Well positioned entering 2025

\$19.1bn

Total AUM¹

Lending: \$15.9bn Servicing: \$3.3bn

NIM

Continued to expand

1.97% CY2024

+12bps vs PCP2

Mortgages up 8bps vs PCP² Asset Finance up 5bps vs PCP



NPS⁶ outperformed industry

Home Loans: +16 (industry -5)

Asset Finance: +39 (industry +16)

Personal Loans: +65 (industry +18)



Highly engaged employees

Employee Engagement⁷:**75**

Manager Impact⁸: 86

Diversity is respected9: 82%

Increased Profit

pre-Tax and Loan loss expense

\$209.2m

Profit pre-Tax and Loan loss expense

+9% vs PCP3

Funding and Capital

\$5.2bn

Raised

\$124.0m

Unrestricted cash

Whole Loan Sales: \$2.5bn

Public Securitisation: \$2.7bn

Higher shareholder returns

7.1cps Final dividend

60% payout ratio⁴

\$53.2m Dividends

Up 41% on CY2023



Strong valued partnerships

Mortgage Broker NPS¹⁰: +35

Asset Finance Introducer NPS¹⁰: +27

Active Mortgage Brokers¹¹: 4,804

Active Introducers¹²: 1,480

All numbers presented are subject to rounding

Notes: 1. Closing AUM at 31 December 2024. 2. CY2023 Total and Mortgage NIM revised to reflect the change in the accounting treatment for trail commissions implemented 1 January 2024. 3. CY2023 Pro-forma Profit pre-Tax and Loan loss expense: \$192.0 million.

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CY2024 Key Achievements

Mortgages



Self Managed Super Fund lending

Launched Sharia lending

Credit policy enhancements

PPS

Asset Finance



Speed to 'yes'

Real time payments

API integration

Fraud detection

Funding & Capital



Public securitisation: \$2.7 billion

Whole Loan Sales program – led the market with 7 transactions: **\$2.5 billion**

Retired **\$55.0 million** in corporate debt

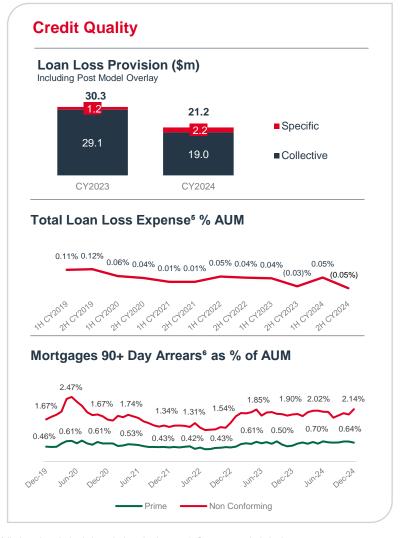
On-market share buy back



Mortgages | CY2024

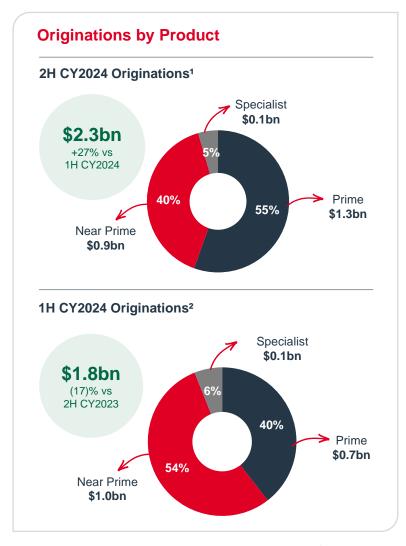


Weighted Interest Rates	s¹ (%)	
	CY2023	CY2024
Prime	7.6%	7.6%
Near Prime	8.0%	7.9%
Specialist	9.3%	9.2%
Net Interest Margin (%)		
	CY2023	CY2024
Customer rate ²	7.64%	8.29%
Customer rate ² BBSW/BKBM ³	7.64%	(4.38)%





Mortgages | 2H vs 1H CY2024



Weighted Average Indexed LVR³

2H CY2024 AUM (close)

55%

56% as at December 2023



1H CY2024 AUM (close)

55%

60% as at June 2023



Weighted Interest Rate⁴

2H CY2024 (close)	Portfolio	Front Book ⁵
Prime	7.5%	7.5%
Near Prime	8.0%	7.9%
Specialist	8.8%	9.0%

Net Interest Margin

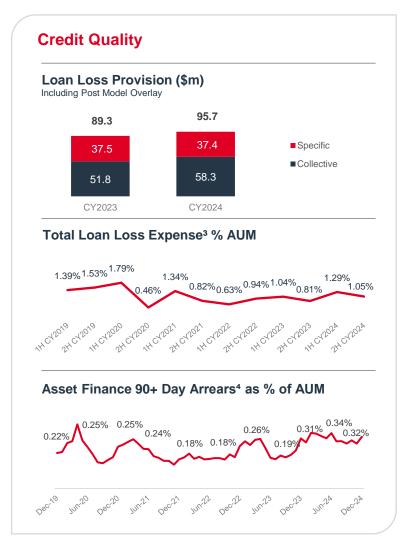




Asset Finance | CY2024

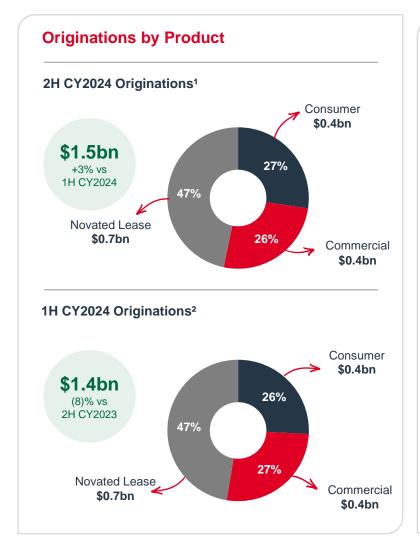


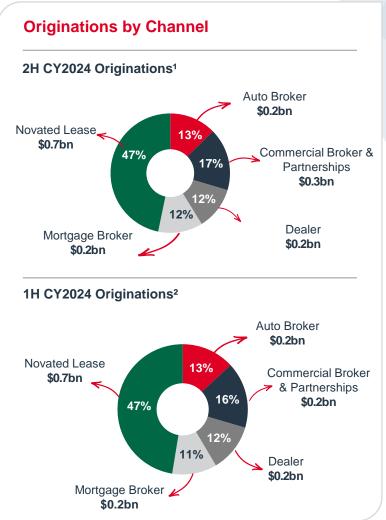
Weighted Interest Rat	es¹ (%)	
	CY2023	CY2024
Tier A	9.1%	9.4%
Tier B	11.5%	11.3%
Tier C	14.7%	14.5%
Net Interest Margin (%	6)	
	CY2023	CY2024
Customer rate ²	7.39%	8.22%
Swap	(2.62)%	(3.31)%
	,\	(2.26)0/
Funding margin	(2.27)%	(2.36)%





Asset Finance | 2H vs 1H CY2024





Weighted Interest Rate³

2H CY2024 (close)	Portfolio	Front Book ⁴
Tier A	8.6%	9.3%
Tier B	10.5%	11.2%
Tier C	14.1%	14.0%

Net Interest Margin





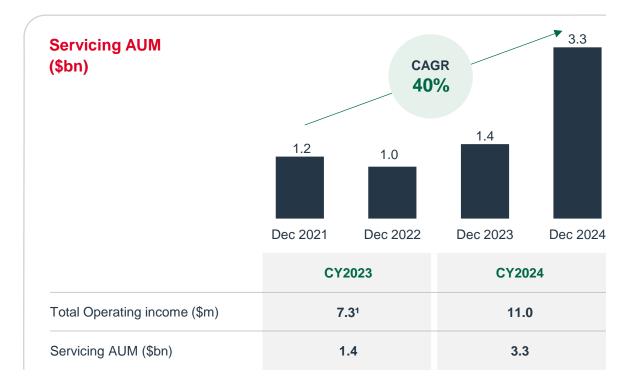
Loan & Other Servicing | CY2024

Targeted Segments

Whole Loan Sales

Administration of Loan Portfolios

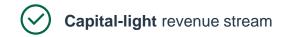
Loan Portfolio Acquisition



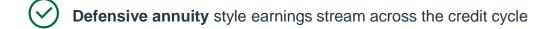
Ongoing management and administration for loan portfolios owned by third parties (non-bank lenders and ADIs)



Benefits











BUSINESS UPDATE

Funding



Warehouses

A\$10.8bn³ total capacity

21 facilities

26 funders

(includes all 4 major domestic banks, excludes Pepper Notes) Capacity up 16%

December 2024 vs December 2023

Securitisation

100+6

investors

4 Public Platforms⁴ (PRS, Pepper Prime, Sparkz, Pepper Social)

A\$44.3bn⁵ total Issuance

Called every note at first available

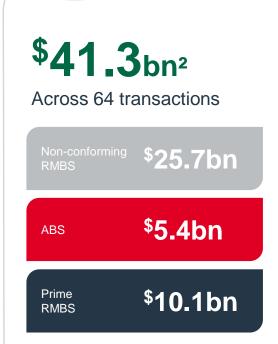
at first available call date

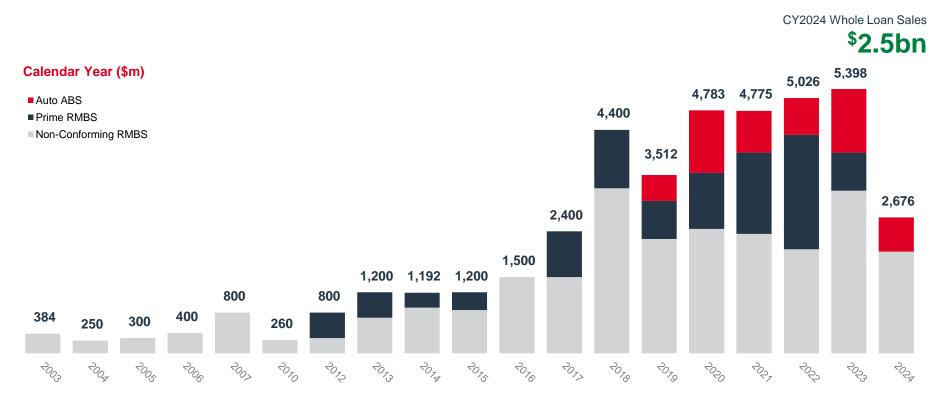
Whole Loan Sales / Private Term issuances

A\$11.2bn+ total funding⁷

24

counter-parties





BUSINESS UPDATE

ESG



Customer Wellbeing

Customer NPS1: outperformed industry average across all products

Project X: customer experience at the forefront

Customer support hub: 46,000 views

Customer resource: 266,000 views of our financial literacy resources



Our Mission

We Help People Succeed



Community Contribution & Investments

Pepper Giving²: \$200k provided to communities and organisations

Big G: partnered the Women's and Girls' Emergency Centre (WAGEC)

Medium G: employees are given the opportunities to nominate and vote for a charity to receive a donation

Small G: 28 causes supported



Responsible Business

/=

Board Environmental, Social and Governance Committee established

Regulatory oversight and reporting ongoing focus

Customer security hub: keeping our customers safe and secure online



Climate Risks & Opportunities

Climate Statement published



Employee Engagement & Inclusions

Employee engagement³: annual survey score of 75 our employees are highly engaged

Diversity and inclusion:

females 55% workforce | 46% senior management

Investing in our people: range of programs leadership, career planning, skills-based uplift

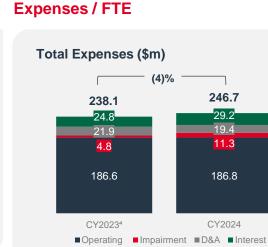


Financial Performance

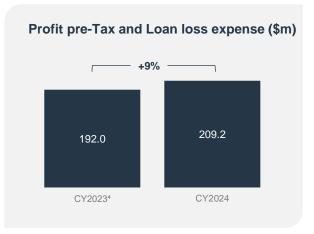
Originations (\$bn) 7.3 7.0 3.4 2.9 4.1 CY2023 CY2024

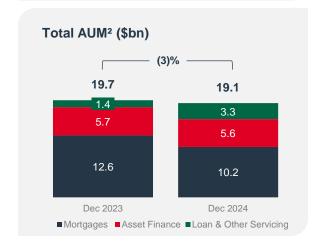
■Mortgages ■Asset Finance

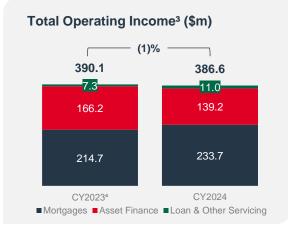


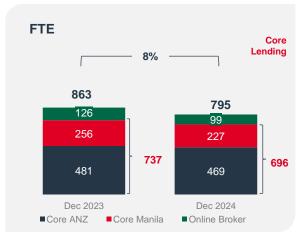


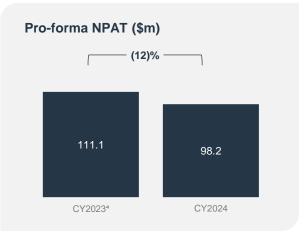










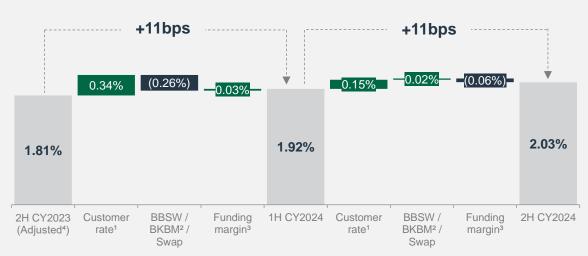




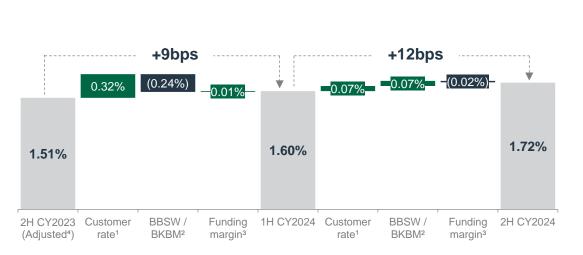
NIM Movement

NIM continued to improved with pricing initiatives and product and portfolio mix supporting higher customer rates

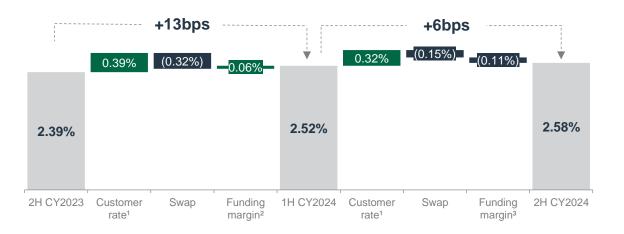




Mortgages



Asset Finance





Credit Performance | Loan Loss Provisions

		Movement in Loan Book and Coverage Ratio			ge Ratio
	AUM	Collective Provisions ¹	Specific Provisions	Total Provisions	Coverage
	\$ Billion		\$ Million		Ratio
31 December 2024					
Mortgages	10.2	19.0	2.2	21.2	0.21%
Asset Finance	5.6	58.3	37.4	95.7	1.70%
Total	15.9	77.3	39.6	116.9	0.74%
30 June 2024					
Mortgages	11.3	28.5	3.0	31.5	0.28%
Asset Finance	5.7	47.2	42.1	89.3	1.57%
Total	17.0	75.7	45.1	120.8	0.71%
31 December 2023					
Mortgages	12.6	29.1	1.2	30.3	0.24%
Asset Finance	5.7	51.8	37.5	89.3	1.56%
Total	18.3	80.9	38.7	119.6	0.65%

MORTGAGES

Collective Provisions

Reduction is in line with loan portfolio (AUM) and Whole Loan Sale releases and \$(6.0) million release in **Post Model Overlay.**

Specific Provisions

Remain relatively **stable.** 90+ days arrears remain in line with long-term average.

Coverage Ratio

Reduced since June 2024 reflecting a favourable change in portfolio composition and is in line with long-term averages.

ASSET FINANCE

Collective Provision

Increased by \$6.5 million on PCP, primarily driven by:

- increase in **Post Model Overlay** of \$7.3 million;
- partially offset by provision releases on execution of Whole Loan Sales and:
- higher portfolio mix from Tier A customer (70% of the Originations for CY2024 versus 63% PCP).

Specific Provisions

Late-stage arrears and insolvencies stabilised in 2H CY2024 and are flat on PCP. Insolvencies had increased following the removal of Government insolvency protections, implemented under COVID-19 at the beginning of CY2023.

Coverage Ratio

Coverage ratio **increased** on prior periods in line with movement in provisions.

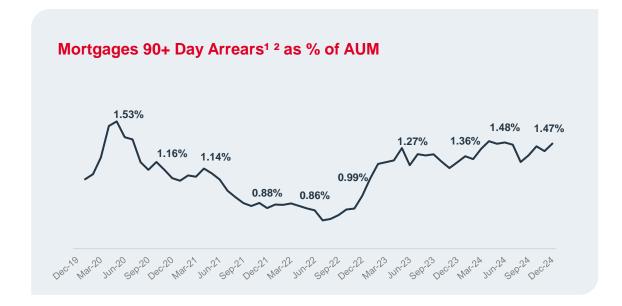
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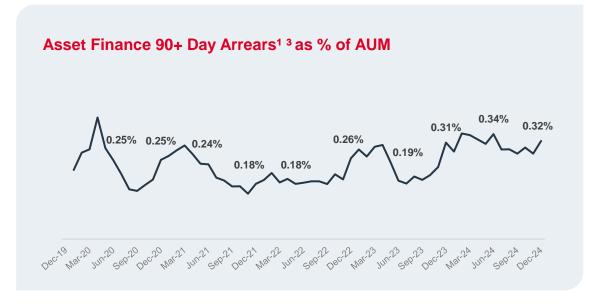
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Notes: 1. Includes Post Model Overlay

Credit Performance | Loan Loss Expense

	Calen	Calendar Year	
\$ Million	2024	2023	
Mortgages			
Specific	(4.2)	(2.4)	
Collective ⁴	10.0	6.6	
Mortgages loan loss expense	5.8	4.2	
Asset Finance			
Specific	(68.7)	(49.0)	
Collective ⁴	(6.4)	4.8	
Asset Finance Ioan Ioss expense	(75.1)	(44.2)	
Loan and Other Servicing loss expense	-	0.1	
Total			
Specific	(72.9)	(51.3)	
Collective ⁴	3.6	11.4	
Total loan loss expense	(69.3)	(39.9)	

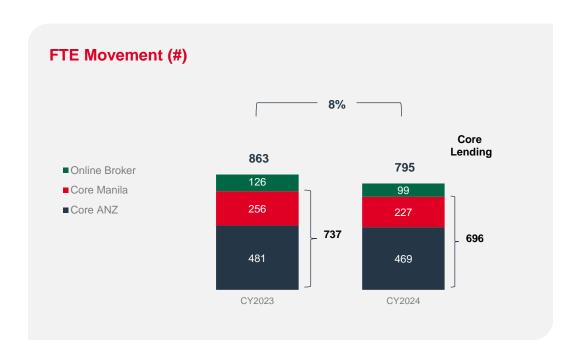






Expenses





	Calendar Year		
\$ Million	2024	2023¹	% 2024 vs 2023
Employee benefits expense	(126.3)	(128.6)	2%
Marketing expense	(15.4)	(14.9)	(3)%
Technology expense	(24.6)	(23.8)	(3)%
General and admin expense	(20.5)	(19.3)	(6)%
Operating Expense pre-impairment	(186.8)	(186.6)	(0)%
Fair value losses on financial assets	(3.9)	(0.5)	(Lge)
Impairment losses on non-financial assets	(7.4)	(4.3)	(72)%
Operating Expense	(198.1)	(191.4)	(4)%
Depreciation and amortisation	(19.4)	(21.9)	11%
Corporate interest expense	(29.2)	(24.8)	(18)%
Total Expense	(246.7)	(238.1)	(4)%

Profit & Loss



	Calen	Calendar Year		
\$ Million	2024	2023 (Adjusted¹)	2024 vs 2023 (Adjusted¹)	
Interest income	1,436.1	1,377.5	4%	
Interest expense	(1,094.7)	(1,039.1)	(5)%	
Net interest income	341.4	338.4	1%	
Lending fee income	65.6	72.2	(9)%	
Lending expense	(29.5)	(29.8)	1%	
Whole loan sales gain	42.8	11.9	260%	
Loan losses	(69.3)	(39.9)	(74)%	
Servicing fees and other income	35.6	37.4	(5)%	
Total operating income	386.6	390.1	(1)%	
Employee benefits expense	(126.3)	(128.6)	2%	
Marketing expense	(15.4)	(14.9)	(3)%	
Technology expense	(24.6)	(23.8)	(3)%	
General and administration expense	(20.5)	(19.3)	(6)%	
Fair value losses on financial assets	(3.9)	(0.5)	(Lge)	
Impairment losses on non-financial assets	(7.4)	(4.3)	(72)%	
EBITDA	188.5	198.7	(5)%	
Depreciation and amortisation expense	(19.4)	(21.9)	11%	
Corporate interest expense	(29.2)	(24.8)	(18)%	
Profit before income tax	139.9	152.0	(8)%	
Income tax expense	(41.7)	(40.9)	(2)%	
Net profit after income tax	98.2	111.1	(12)%	
Profit Pre-Tax and Loan loss expense	209.2	192.0	9%	



Financial Metrics



	Calendar Year		% 2024 vs
	2024	2023 ⁵	2023
Volume (\$ Billion)			
Originations – Mortgages	4.1	3.9	5%
Originations – Asset Finance	2.9	3.4	(13)%
Total Originations	7.0	7.3	(3)%
AUM lending – Mortgages	10.2	12.6	(19)%
AUM lending – Asset Finance	5.6	5.7	(2)%
AUM lending	15.9	18.3	(13)%
AUM servicing	3.3	1.4	130%
Total AUM	19.1	19.7	(3)%
Income (\$ Million)			
Operating income – Mortgages	233.7	214.7	9%
Operating income – Asset Finance	139.2	166.2	(16)%
Operating income – Loan and Other Servicing	11.0	7.3	50%
Operating income – Corporate	2.8	1.8	54%
Total operating income	386.6	390.1	(1)%
Profitability			
Net interest margin ¹ – Mortgages	1.65%	1.57%	8bps
Net interest margin¹ – Asset Finance	2.55%	2.50%	5bps
Total net interest margin¹	1.97%	1.85%	12bps
Employee benefits expense / Total operating income	33%	33%	-
Employee cost per FTE² (\$'000)	158.9	149.0	(7)%
Cost-to-income ratio ³	54.1%	55.4%	1%
Credit: Coverage Ratio			
Coverage ratio⁴ – Mortgages	0.21%	0.24%	3bps
Coverage ratio⁴ – Asset Finance	1.70%	1.56%	(14)bps
Coverage ratio⁴ – Total	0.74%	0.65%	(9)bps
Return			
Total operating income yield	2.00%	2.04%	(4)bps
Total operating income – pre-Loan loss expense	2.36%	2.25%	11bps



Sources and Uses of Cash

Corporate Cash Flow

Key Movements: 31 December 2023 to 31 December 2024

INFLOW

Trust Income

Interest income derived from assets under management and residual income units earned from the trust waterfalls.

Whole Loan Sale Premium

Gross premium before costs received from the execution of whole loan sales across Mortgages and Asset Finance portfolios in the year.

OUTFLOW

Operating Expenses

Includes business operating expenses and costs incurred in establishing securitisation deals and corporate debt structures.

Funding cashflows

Equity investments in securitisation structures, and credit enhancement required in the warehouse facilities.

Equity Investment

Acquisition of the residual 35% shareholding in Stratton Finance Pty Ltd on 28 March 2024.

Interest Expense

Interest incurred on corporate debt facilities, net of bank interest earned.

DIVIDEND

Dividend payment

CY2023 final dividend, paid April 2024 and CY2024 interim dividend paid in October 2024.



	Calendar Year
\$ Million	2024
Trust income	298.4
Origination fees	49.2
Whole Loan Sale premium	89.1
Servicing and other income	6.9
Total Income	443.6
Operating expense	(205.1)
Broker commissions	(38.1)
Total operating expenses	(243.2)
Interest expense	(22.5)
Cash profit before tax	177.8
Tax expense	(45.8)
Cash profit after tax	132.0
Funding cashflows	11.6
Equity investments	(41.7)
Corporate debt repayment	(55.0)
Cash available for distribution	47.0
Dividend payment	(44.1)
Opening cash 31 December 2023	121.1
Change in cash	2.9
Closing cash 31 December 2024	124.0

Balance Sheet

Key Movements: 31 December 2023 to 31 December 2024

ASSETS

Loans and advances

Loans and advances reflects movement in assets under management, net of Whole Loan Sales of \$2,512.4 million executed over CY2024 and provisions for loan losses.

Derivative financial asset

Net position driven by the impact of sustained higher levels of interest rates on IRS.¹

Goodwill and intangibles

Addition of \$7.1 million work in progress assets offset by software amortisation expense \$(11.5) million, amortisation of acquired customer relationship asset \$(0.9) million and \$(7.4) million of partial impairment of intangibles.

LIABILITIES

Borrowings

Decrease in note borrowings in line with movement in Assets Under Management and \$8.3 million lower capitalised deal costs, and lower corporate debt balance as a result of principal repayments in CY2024.

EQUITY

Retained Earnings

Retained earnings profit delivered over CY2024, net of CY2023 final dividend paid and CY2024 interim dividend paid.

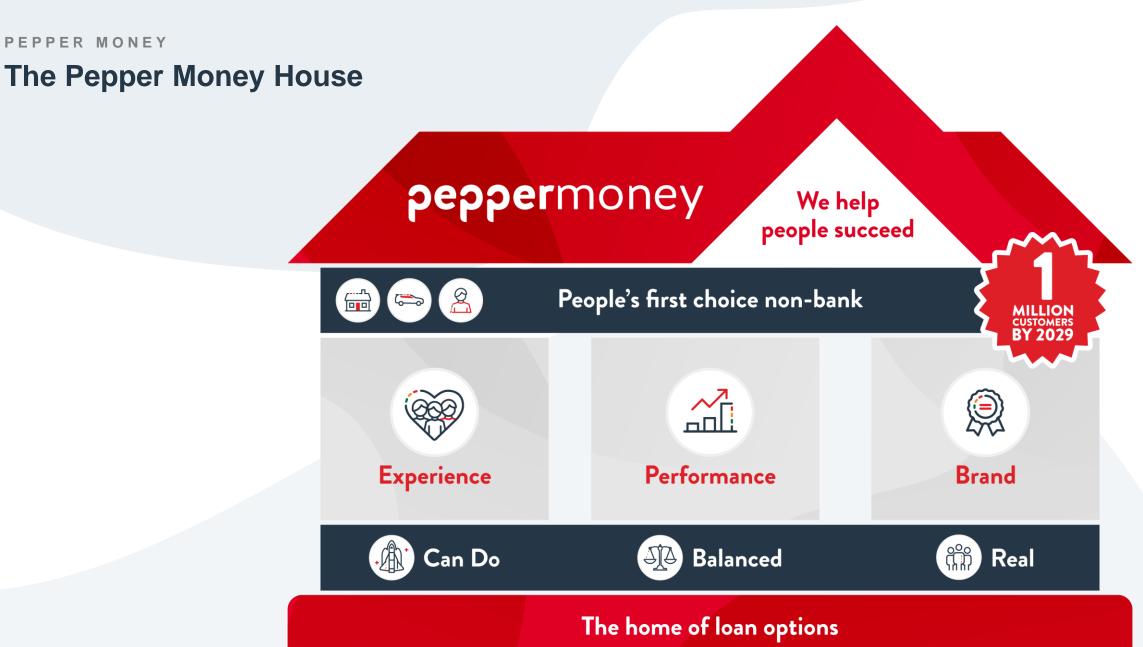
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Balance as at

\$ Million	31 Dec 2024	31 Dec 2023
Cash and cash equivalents	1,226.2	1,528.7
Receivables	13.9	21.2
Derivative financial assets	21.0	52.4
Loans and advances	15,991.8	18,379.4
Other financial assets	15.3	19.2
Other assets	13.4	12.0
Deferred tax assets	37.1	21.8
Property, plant and equipment	25.4	32.0
Goodwill and intangibles	128.3	141.0
Total assets	17,472.4	20,207.7
Trade payables	16.0	17.1
Current tax	12.5	9.5
Provisions	27.7	23.6
Derivative liabilities	10.3	4.0
Borrowings	16,467.4	19,257.0
Other liabilities	29.1	33.7
Other financial liabilities	53.8	-
Total liabilities	16,616.8	19,344.9
Total net assets	855.6	862.8
Issued capital	730.7	729.8
Other reserves	24.6	50.0
Retained earnings	100.3	45.6
Total equity attributable to owners of Pepper Money Limited	855.6	825.4
Non-controlling interests	-	37.4
Total equity	855.6	862.8

Mission and Vision

Mission WE HELP PEOPLE SUCCEED We have created a broad range of People's first choice non-bank **Vision** solutions that deliver value to our customers We operate with three pillars for success Experience - Performance - and **Pillars** Brand – that link vision and mission to **Experience Performance Brand** the Company's strong values What we create How we will operate How we want to be known Our success is possible because our **Values** values are at the heart of our brand... Can Do **Balanced** Real ...and the strength of our Core core competencies **Competencies Credit & Underwriting Funding** Distribution Data





Outlook

External Factors

Consumer confidence improving

Pressures still evident as interest rates are high

Interest rate reductions

Will support return to market growth

Funding markets

Continue to be stable /improve

Pepper Money Response

Customer support

Remains key focus and part of our "X" Factor

We can originate at scale

- Funding headroom
- Scaled platform and processes

Our demonstrated capability to capture opportunities

- Product development
- Distribution growth
- Funding / capital
- Proprietary technology

We have started the journey to have helped 1 million customers by 2029



Questions & Answers

peppermoney

Thank you

on behalf of all of Pepper Money

Appendices

The History of Pepper Money

Funding

\$41bn1

Across 64 transactions from 2003 to December 2024



Originations

\$65bn²

In loans originated from 2000 to December 2024



Total AUM

\$19bn³

Assets Under Management as at December 2024



Loan Performance

0.5%

Cumulative loss⁴ % Total Originations⁵



Founded as a specialist mortgage lender in Australia.

Purchased GE Capital's home lending business in Australia & New Zealand (\$5bn). Established the Prime home loan product. Acquired portfolio of residential mortgages (\$230m). Asset Finance business launched.

Commenced CRE in Australia. Inaugural Green Bond Issuance. Originated loans in excess of \$5bn in Mortgages and \$1bn in Asset Finance. Implemented planned stress scenario covering origination, credit, and measures to address COVID-19. Raised \$4.8bn in term securitisations in COVID-19 environment.

Raised in excess of \$5.0bn in term securitisations. Acquired 65% of Stratton. Record originations \$9.6bn.

Raised in excess of \$5.2bn in term securitisations: \$2.7bn Public and. \$2.5bn via Whole Loan Sales. TCV⁶ service contract awarded. Share Buy Back implemented.

2000

(2003)

2011

(2012

----(2014

(2016)

2018

2019

2020)

2021

(2022)

(2023)

2024

Established the Non-conforming Mortgage Securitisation Program.

Established the Near Prime home loan product. Acquired ADI-originated auto loan book (\$150m).

Commenced active Whole Loan Sales funding program for Australian Mortgages.

Established SPARKZ – ABS program. Entered New Zealand Mortgages.

IPO of the Australia and New Zealand business. Raised \$4.8bn in term securitisations in COVID-19 environment. Raised \$5.4bn over 2023 in term securitisations. Launched SMSF mortgage product in Australia. Acquired HSBC NZ\$1.1bn mortgage portfolio in New Zealand. Completed first Asset Finance Whole Loan Sale.

Customers

530,304 Customers helped to

December 20247



Customers NPS vs Market

+21

Home Loans

+23

Asset Finance

Versus industry average⁸



4,804

Active Mortgage Brokers⁹ 1,480

Active Asset Finance Introducers¹⁰

Partner Net Promoter Score¹¹

+35

Mortgage Brokers +27

Asset Finance Introducers



Addressable Market



December 2024

Total Addressable Market (AUM)

Pepper Money's Market Share (closing AUM)

Targeted Customer Segments

Mortgages

\$2,717bn1

Conforming: 88% Non-Conforming: 12%²

~0.4%

- · First home buyers
- SME/self employed (e.g. including casual and gig economy)
- Minor adverse credit event in history (e.g. late utilities bill)
- Credit history impacted by "life event" (e.g. divorce)

Asset Finance

\$246bn

Consumer: \$71bn⁴ Commercial: \$175bn⁵

~2.3%

Consumer: ~2.5% Commercial: ~2.2%⁷

- Used cars
- Caravans
- Commercial vehicles
- Novated lease
- Small scaled business equipment



Glossary & Disclaimer

Glossary of Terms

AUM – Lending (closing): Assets under management originated and serviced (securitised and Pepper Money balance sheet lending).

AUM – Servicing (closing): Assets under management for portfolios of third parties which are serviced by Pepper Money.

Capital expenditure: Includes investment in property and equipment and intangible software and licenses.

Core FTE: Full time equivalent employee in Australia, New Zealand and Manila supporting the Company's Lending and Loan Servicing business units.

Cost to Income (CTI) ratio: Total operating expenses including depreciation and amortisation and corporate interest expense divided by total operating income before loan losses.

EBITDA: Earnings before corporate interest expense, including the interest charge associated with AASB 16, income tax expense, depreciation (including the right of use asset recognised under AASB 16 relating to premise leases) and amortisation.

Employee cost per FTE: Employee benefits expenses for the relevant period, divided by full-time equivalent employees.

Employee benefits expense/Total operating income: Employee benefits expenses divided by total operating income.

FTE: Full time equivalent employee.

Net interest income: Interest charged on loans provided to borrowers (Mortgages and Asset Finance), income from Mortgage Risk Fee (MRF) / Loan Protection Fee (LPF), loan premium revenue and the funding costs and facility establishment costs associated with the debt raised to fund these assets. The net interest income is calculated using the Effective Interest Rate (EIR) which includes certain fees and costs incurred which are integral in bringing the loans or associated debt to account (such as upfront Distribution Partner commissions).

Net interest margin (NIM): Net interest income divided by average Lending AUM for the relevant period.

NPAT: Net Profit After Tax.

Originations: New loans originated during the period.

PCP: Refers to prior comparative period being the twelve months to December 2023 in this presentation.

Pro-forma NPAT: Pro-forma pre-tax adjustments for CY2024 \$Nil, CY2023 \$(3.3) million.

Total Operating Income: Includes net interest income, lending fee income, lending expenses, Whole loan sales gain, loan losses and servicing fees and other income.

Total Operating Income yield: Total operating income divided by average Lending and Servicing AUM for the relevant period.

90+ days past due % closing Lending AUM: Loans where borrowers have not made the full payment of interest or principal for an amount exceeding 3 monthly instalments, divided by closing Lending AUM.



PEPPER MONEY

Disclaimer

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