

OM HOLDINGS LIMITED

(ARBN 081 028 337)

(Malaysian Registration No. 202002000012 (995782-P))

Incorporated in Bermuda



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19 March 2025

ASX Market Announcements
ASX Limited
4th Floor
20 Bridge Street
SYDNEY NSW 2000

Dear Sir/Madam

AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

Pursuant to the Corporations Act 2001 and the ASX Listing Rule 4.5, please find attached the audited Financial Statements and Reports for the year ended 31 December 2024.

The 2024 Annual Report (including the Financial Statements and Reports) are expected to be dispatched to Shareholders who have requested a copy by the end of April 2025.

Yours faithfully

OM HOLDINGS LIMITED



Heng Siow Kwee/Julie Wolseley
Joint Company Secretary

Financial statements
OM Holdings Limited
and its subsidiaries

31 December 2024

Company information

| | |
|---------------------------------------|--|
| Australian registration number | ARBN 081 028 337 |
| Malaysian registration number | 202002000012 (995782-P) |
| Registered office | Clarendon House 2 Church Street Hamilton, HM11 Bermuda |
| Directors | Low Ngee Tong (Executive Chairman and Chief Executive Officer) Zainul Abidin Rasheed (Independent Deputy Chairman) Julie Anne Wolseley (Non-Executive Director and Joint Company Secretary) Tan Peng Chin (Independent Non-Executive Director) Dato' Abdul Hamid Bin Sh Mohamed (Independent Non-Executive Director) Tan Ming-li (Independent Non-Executive Director) |
| Audit committee | Dato' Abdul Hamid Bin Sh Mohamed (Independent Chairman) Julie Anne Wolseley Tan Ming-li |
| Remuneration committee | Tan Peng Chin (Independent Chairman) Julie Anne Wolseley Zainul Abidin Rasheed |
| Secretaries | Heng Siow Kwee Julie Anne Wolseley Conyers Corporate Services (Bermuda) Limited |
| Bankers | National Australia Bank Ltd Standard Chartered Bank |
| Independent auditor | Foo Kon Tan LLP Public Accountants and Chartered Accountants 1 Raffles Place #04-61/62 One Raffles Place Tower 2 Singapore 048616 Partner in charge: Mr Ling Guo Leng (since financial year ended 31 December 2024) |

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Directors' statement

for the financial year ended 31 December 2024

The Directors are pleased to present their statement to the members together with the audited consolidated financial statements of OM Holdings Limited ("the Company") and its subsidiaries (collectively, the "Group") for the financial year ended 31 December 2024 and the statement of financial position of the Company as at 31 December 2024.

In the opinion of the Directors,

- (a) the consolidated financial statements of the Group and the statement of financial position of the Company are drawn up so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2024 and the financial performance, changes in equity and cash flows of the Group for the financial year ended on that date; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

The Board of Directors has on the date of this statement, authorised these financial statements for issue.

Names of Directors

The Directors of the Company in office at the date of this statement are:

| | |
|----------------------------------|--|
| Low Ngee Tong | (Executive Chairman and Chief Executive Officer) |
| Zainul Abidin Rasheed | (Independent Deputy Chairman) |
| Julie Anne Wolseley | (Non-Executive Director and Joint Company Secretary) |
| Tan Peng Chin | (Independent Non-Executive Director) |
| Dato' Abdul Hamid Bin Sh Mohamed | (Independent Non-Executive Director) |
| Tan Ming-li | (Independent Non-Executive Director) |

In accordance with Bye-law 88(1) of the Company's Bye-laws, one-third of the Directors (excluding the Chief Executive Officer) retire at the forthcoming annual general meeting and, being eligible, offer themselves for re-election.

Arrangements to enable Directors to acquire shares or debentures

Other than as disclosed in the financial statements, during and at the end of the financial year, neither the Company nor any of its subsidiaries was a party to any arrangement of which the object was to enable the Directors to acquire benefits through the acquisition of shares in or debentures of the Company or any other corporate body.

Directors' interests in shares

None of the Directors who held office at the end of the financial year had any interests in the shares of the Company or its related corporation, except as follows:

| | Holdings registered in the name of director or nominee | | Holdings in which director is deemed to have an interest | |
|---------------------|--|---------------------------------|--|---------------------|
| | As at 1.1.2024 | As at 31.12.2024 | As at 1.1.2024 | As at 31.12.2024 |
| The Company - | <u>Number of ordinary shares fully paid</u> | | | |
| Low Ngee Tong | 68,861,231 | 68,861,231 | - | - |
| Julie Anne Wolseley | 5,562,002 | 5,562,002 | - | - |
| Tan Peng Chin | ⁽¹⁾ 2,035,200 | ⁽¹⁾ 2,035,200 | - | - |

Note:

⁽¹⁾ 2,035,200 (2023 - 2,035,200) shares are held by bank brokerage firms on behalf of Mr Tan Peng Chin.

Shares Options

No options were granted during the financial year to take up unissued shares of the Company or any corporation in the Group.

No shares of the Company or any corporation in the Group were issued during the financial year by virtue of the exercise of options.

There were no unissued shares of the Company or any corporation in the Group under option at the end of the financial year.

Audit Committee

The Audit Committee at the end of the financial year comprised the following members:

Dato' Abdul Hamid Bin Sh Mohamed (Chairman)
Julie Anne Wolseley
Tan Ming-li

The Audit Committee performs the functions set out in the Audit Committee Charter available on the Company's website. The Company has also considered the fourth edition of the Corporate Governance Principles and Recommendations with relevant amendments developed by the ASX Corporate Governance Council. In performing those functions, the Audit Committee has reviewed the following:

- i. overall scope of both the internal and external audits and the assistance given by the Company's officers to the auditors. It has met with the Company's internal and external auditors to discuss the results of their respective examinations and their evaluations of the Company's systems of internal accounting controls;
- ii. the audit plan of the Company's independent auditor and any recommendations on internal accounting controls arising from the statutory audit; and
- iii. the half-yearly financial information and the statement of financial position of the Company and the consolidated financial statements of the Group for the financial year ended 31 December 2024 as well as the auditor's report thereon.

Audit Committee (Cont'd)

The Audit Committee has full access to management and is given the resources required for it to discharge its functions. It has full authority and the discretion to invite any Director or executive officer to attend its meetings. The Audit Committee also recommends the appointment of the external auditor and reviews the level of audit and non-audit fees.

The Audit Committee is satisfied with the independence and objectivity of the external auditor and has recommended to the Board of Directors that the auditor, Foo Kon Tan LLP, be nominated for re-appointment as auditor at the forthcoming Annual General Meeting of the Company.

Independent auditor

The independent auditor, Foo Kon Tan LLP, Public Accountants and Chartered Accountants, has expressed its willingness to accept the re-appointment.

On behalf of the Directors



LOW NGEE TONG
Executive Chairman and Chief Executive Officer

Dated: 19 March 2025

Independent auditor's report to the members of OM Holdings Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of OM Holdings Limited (the “Company”) and its subsidiaries (collectively, the “Group”), which comprise the statements of financial position of the Company and the Group as at 31 December 2024, and the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows of the Group for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying consolidated financial statements of the Group and the statement of financial position of the Company are properly drawn up in accordance with the International Financial Reporting Standards (IFRSs) so as to give a true and fair view of the financial position of the Company and the consolidated financial position of the Group as at 31 December 2024 and of the consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Professional Conduct and Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Independent auditor's report to the members of OM Holdings Limited (Cont'd)

Key Audit Matters (Cont'd)

| Key audit matter: | Risk: | Response: |
|------------------------------------|--|--|
| Impairment of non-financial assets | <p>The Group's non-financial assets comprise property, plant and equipment, land use rights, exploration and evaluation costs, mine development costs and right-of-use assets amounted to US\$423.3 million as at 31 December 2024. Non-financial assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. These impairment indicators include net loss and net operating cash outflows for the year. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount (higher of fair value less costs of disposal and value in use) is based on cash flow projections covering a five-year period with certain key assumptions, such as the budgeted gross margin, the perpetual growth rate and discount rate per cash-generating unit (CGU). These assumptions which are determined by management are judgmental.</p> <p>A CGU is defined as the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets. In determining appropriate CGU level, the Group has considered whether there are: active markets for intermediate products; external users of the processing assets or smelting operations through the use of shared infrastructure; stand-alone mines or smelting plants operated on a portfolio basis. Significant judgement is required by management to determine whether multiple assets should be grouped to form a CGU.</p> | <p>Our audit procedures included among others, assessing appropriateness of CGUs identified by management, evaluating management's assessment for impairment indicators, reviewing the valuation model and assumptions used in determining the recoverable amount of CGUs, and challenging management's assumptions in our evaluation of the model.</p> <p>We evaluated whether there had been significant changes in the external and internal factors considered by the Group in assessing whether indicators of impairment exist. In the assessment of impairment, the Group takes into account the indicative open market prices of the finished products from independent experts and publication reports, and uses inputs, such as market growth rate, weighted average cost of capital and other factors, typical of similar smelting industries. Senior management has applied its knowledge of the business in its regular review of these estimates. We also evaluated the adequacy of disclosures about key assumptions and sensitivities.</p> <p>The disclosures about the Group's property, plant and equipment, land use rights, exploration and evaluation costs, mine development costs and right-of-use assets are included in Notes 4, 5, 6, 7 and 9 to the financial statements respectively.</p> |

Independent auditor's report to the members of OM Holdings Limited (Cont'd)

Key Audit Matters (Cont'd)

| Key audit matter: | Risk: | Response: |
|------------------------------------|---|---|
| Recognition of deferred tax assets | The Group recognised deferred tax assets based on unutilised tax losses and other temporary differences. The Group exercised its judgement to determine the amount of deferred tax assets that can be recognised, to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised. As at 31 December 2024, the Group recognised deferred tax assets of US\$11.1 million. | <p>Our audit procedures included among others, understanding of the local tax regulations and review of management's assessment on the recognition of deferred tax assets. We have also assessed the profit forecast to evaluate the reasonableness of the recognition of deferred tax assets.</p> <p>We discussed with the Group's key management and considered their views on the Group's recoverability of deferred tax assets, to the extent that it is probable that future taxable income will be available against which the temporary differences can be utilised. We also focused on the adequacy of disclosures about key assumptions and sensitivities.</p> <p>The disclosures about the Group's deferred tax assets are included in Note 10 to the financial statements.</p> |

Other Information

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditor's report thereon. The annual report is expected to be made available to us after that date.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take appropriate actions in accordance with ISAs.

Independent auditor's report to the members of OM Holdings Limited (Cont'd)

Responsibilities of Management and Those Charged With Governance for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with IFRSs, and for such internal controls as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

Independent auditor's report to the members of OM Holdings Limited (Cont'd)

Auditor's Responsibilities for the Audit of the Financial Statements (Cont'd)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Mr Ling Guo Leng.

Foo Kon Tan LLP

Foo Kon Tan LLP
Public Accountants and
Chartered Accountants

Singapore,
19 MAR 2025

Statements of financial position as at 31 December 2024

| | | The Company | | The Group | |
|-------------------------------------|------|---------------------|---------------------|---------------------|---------------------|
| | | 31 December 2024 | 31 December 2023 | 31 December 2024 | 31 December 2023 |
| | Note | US\$'000 | US\$'000 | US\$'000 | US\$'000 |
| Assets | | | | | |
| Non-Current | | | | | |
| Property, plant and equipment | 4 | – | – | 408,194 | 426,084 |
| Land use rights | 5 | – | – | 6,577 | 5,515 |
| Exploration and evaluation costs | 6 | – | – | 2,635 | 2,771 |
| Mine development costs | 7 | – | – | 644 | 1,388 |
| Investment property | 8 | – | – | 411 | 419 |
| Right-of-use assets | 9 | – | – | 5,253 | 5,704 |
| Deferred tax assets | 10 | – | – | 11,076 | 12,161 |
| Interests in subsidiaries | 11 | 83,368 | 93,193 | – | – |
| Interests in associates | 12 | – | – | 79,245 | 84,107 |
| | | 83,368 | 93,193 | 514,035 | 538,149 |
| Current | | | | | |
| Inventories | 13 | – | – | 313,932 | 292,349 |
| Trade and other receivables | 14 | 27,877 | 14,448 | 42,383 | 38,532 |
| Capitalised contract costs | 15 | – | – | 637 | 301 |
| Prepayments | | 158 | 172 | 2,356 | 1,773 |
| Derivatives | 16 | – | – | – | 137 |
| Cash and bank balances | 17 | 29 | 13 | 67,904 | 69,701 |
| | | 28,064 | 14,633 | 427,212 | 402,793 |
| Total assets | | 111,432 | 107,826 | 941,247 | 940,942 |
| Equity | | | | | |
| Capital and Reserves | | | | | |
| Share capital | 18 | 32,976 | 32,976 | 32,976 | 32,976 |
| Treasury shares | 19 | (2,058) | (2,058) | (2,058) | (2,058) |
| Reserves | 20 | 8,366 | 16,123 | 385,669 | 380,439 |
| | | 39,284 | 47,041 | 416,587 | 411,357 |
| Non-controlling interests | | – | – | 3,579 | 3,269 |
| Total equity | | 39,284 | 47,041 | 420,166 | 414,626 |
| Liabilities | | | | | |
| Non-Current | | | | | |
| Borrowings | 21 | – | – | 77,576 | 169,110 |
| Lease liabilities | 22 | – | – | 2,009 | 2,732 |
| Trade and other payables | 23 | – | – | 137 | 36,730 |
| Provisions | 24 | – | – | 3,393 | 4,579 |
| Deferred tax liabilities | 10 | – | – | 30,131 | 26,953 |
| Deferred capital grant | 25 | – | – | 5,998 | 6,564 |
| | | – | – | 119,244 | 246,668 |
| Current | | | | | |
| Borrowings | 21 | – | – | 142,169 | 96,349 |
| Lease liabilities | 22 | – | – | 3,621 | 2,621 |
| Trade and other payables | 23 | 72,148 | 60,785 | 202,073 | 153,564 |
| Provisions | 24 | – | – | 487 | – |
| Derivatives | 16 | – | – | 28 | – |
| Deferred capital grant | 25 | – | – | 567 | 567 |
| Contract liabilities | 26 | – | – | 46,981 | 23,326 |
| Income tax payables | | – | – | 5,911 | 3,221 |
| | | 72,148 | 60,785 | 401,837 | 279,648 |
| Total liabilities | | 72,148 | 60,785 | 521,081 | 526,316 |
| Total equity and liabilities | | 111,432 | 107,826 | 941,247 | 940,942 |

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

Consolidated statement of comprehensive income

for the financial year ended 31 December 2024

| | Note | Year ended 31 December 2024 US\$'000 | Year ended 31 December 2023 US\$'000 |
|--|------|---|---|
| Revenue | 3 | 654,274 | 589,235 |
| Cost of sales | | (541,057) | (494,416) |
| Gross profit | | 113,217 | 94,819 |
| Other income | 27 | 2,917 | 23,508 |
| Distribution costs | | (31,438) | (28,985) |
| Administrative expenses | | (17,044) | (14,782) |
| Other operating expenses | | (24,590) | (19,469) |
| Finance costs | 28 | (29,454) | (27,519) |
| Profit from operations | | 13,608 | 27,572 |
| Share of results of associates | | 4,333 | 5,135 |
| Profit before income tax | 28 | 17,941 | 32,707 |
| Tax expense | 29 | (8,223) | (14,347) |
| Profit for the year | | 9,718 | 18,360 |
| Other comprehensive income, net of tax: | | | |
| Items that may be reclassified subsequently to profit or loss | | | |
| Currency translation differences arising from foreign subsidiaries (attributable to owners of the Company) | | (4,045) | (2,641) |
| Realisation of foreign exchange reserve upon disposal of subsidiary | 11 | – | (1,782) |
| Cash flow hedges | 30 | (45) | (47) |
| | | (4,090) | (4,470) |
| Items that will not be reclassified subsequently to profit or loss | | | |
| Currency translation differences arising from foreign subsidiaries (attributable to non-controlling interests) | | (104) | (59) |
| Other comprehensive income for the year, net of tax | | (4,194) | (4,529) |
| Total comprehensive income for the year | | 5,524 | 13,831 |
| Profit attributable to: | | | |
| Owners of the Company | | 9,304 | 18,136 |
| Non-controlling interests | | 414 | 224 |
| | | 9,718 | 18,360 |
| Total comprehensive income attributable to: | | | |
| Owners of the Company | | 5,214 | 13,666 |
| Non-controlling interests | | 310 | 165 |
| | | 5,524 | 13,831 |
| | | Cents | Cents |
| Profit per share | | | |
| - Basic | 31 | 1.22 | 2.45 |
| - Diluted | 31 | 1.22 | 2.45 |

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

Consolidated statement of changes in equity for the financial year ended 31 December 2024

| | Share capital US\$'000 | Treasury shares US\$'000 | Share premium US\$'000 | Non-distributable reserve US\$'000 | Capital reserve US\$'000 | Hedging reserve US\$'000 | Exchange fluctuation reserve US\$'000 | Retained profits US\$'000 | Total attributable to equity holders of the parent US\$'000 | Non-controlling interests US\$'000 | Total equity US\$'000 |
|---|---------------------------|-----------------------------|---------------------------|---------------------------------------|-----------------------------|-----------------------------|--|------------------------------|--|---------------------------------------|--------------------------|
| At 1 January 2024 | 32,976 | (2,058) | 164,864 | 1,419 | (10,947) | 225 | (44,562) | 269,440 | 411,357 | 3,269 | 414,626 |
| Profit for the year | - | - | - | - | - | - | - | 9,304 | 9,304 | 414 | 9,718 |
| Other comprehensive income for the year | - | - | - | - | - | (45) | (4,045) | - | (4,090) | (104) | (4,194) |
| Total comprehensive income for the year | - | - | - | - | - | (45) | (4,045) | 9,304 | 5,214 | 310 | 5,524 |
| Dividends forfeited | - | - | - | - | - | - | - | 16 | 16 | - | 16 |
| Transactions with owners | - | - | - | - | - | - | - | 16 | 16 | - | 16 |
| At 31 December 2024 | 32,976 | (2,058) | 164,864 | 1,419 | (10,947) | 180 | (48,607) | 278,760 | 416,587 | 3,579 | 420,166 |
| At 1 January 2023 | 32,035 | (2,058) | 156,920 | 7,922 | (10,947) | 272 | (40,139) | 252,105 | 396,110 | 3,624 | 399,734 |
| Profit for the year | - | - | - | - | - | - | - | 18,136 | 18,136 | 224 | 18,360 |
| Other comprehensive income for the year | - | - | - | - | - | (47) | (4,423) | - | (4,470) | (59) | (4,529) |
| Total comprehensive income for the year | - | - | - | - | - | (47) | (4,423) | 18,136 | 13,666 | 165 | 13,831 |
| Dividends | - | - | - | - | - | - | - | (7,304) | (7,304) | (520) | (7,824) |
| Issuance of ordinary shares | 941 | - | 7,944 | - | - | - | - | - | 8,885 | - | 8,885 |
| Transactions with owners | 941 | - | 7,944 | - | - | - | - | (7,304) | 1,581 | (520) | 1,061 |
| Transfers from statutory reserve | - | - | - | (6,503) | - | - | - | 6,503 | - | - | - |
| At 31 December 2023 | 32,976 | (2,058) | 164,864 | 1,419 | (10,947) | 225 | (44,562) | 269,440 | 411,357 | 3,269 | 414,626 |

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

Consolidated statement of cash flows

for the financial year ended 31 December 2024

| | | Year ended 31 December 2024 US\$'000 | Year ended 31 December 2023 US\$'000 |
|--|----------|---|---|
| | Note | | |
| Cash Flows from Operating Activities | | | |
| Profit before income tax | | 17,941 | 32,707 |
| Adjustments for: | | | |
| Amortisation of land use rights | 5, 28 | 127 | 126 |
| Amortisation of deferred capital grant | 25, 28 | (567) | (567) |
| Amortisation of mine development costs | 7, 28 | 490 | 490 |
| Depreciation of property, plant and equipment | 4, 28 | 25,845 | 32,204 |
| Depreciation of right-of-use assets | 9, 28 | 2,963 | 2,853 |
| Depreciation of investment property | 8, 28 | 8 | 8 |
| Gain on disposal of property, plant and equipment | 28 | – | (396) |
| Gain on disposal of right-of-use assets | 28 | – | (173) |
| Loss on lease modification | 28 | 7 | – |
| Write-off of property, plant and equipment | 28 | 14 | 822 |
| Gain on disposal of subsidiary | 11.1, 27 | – | (20,157) |
| Reclassification from hedging reserve to profit or loss | 30 | (45) | (47) |
| Write-back of inventories to net realisable value, net | 13, 28 | (7,171) | (37,729) |
| Interest expense | 28 | 29,454 | 27,519 |
| Interest income | 27 | (777) | (982) |
| Unrealised loss/(gain) on derivatives | | 28 | (137) |
| Share of results of associates | | (4,333) | (5,135) |
| Operating profit before working capital changes | | 63,984 | 31,406 |
| Increase in inventories | | (13,260) | (20,741) |
| (Increase)/decrease in trade receivables | | (4,449) | 4,705 |
| (Increase)/decrease in capitalised contract costs | | (336) | 236 |
| (Increase)/decrease in prepayments, deposits and other receivables | | (77) | 1,466 |
| Increase in contract liabilities | | 23,654 | 12,791 |
| Increase in trade payables | | 15,976 | 915 |
| Increase in other payables | | 862 | 5,722 |
| Decrease in provisions | | (699) | (200) |
| Cash generated from operations | | 85,655 | 36,300 |
| Income tax paid | | (2,384) | (6,048) |
| Net cash generated from operating activities | | 83,271 | 30,252 |
| Cash Flows from Investing Activities | | | |
| Payments for exploration and evaluation costs | 6 | (121) | (490) |
| Purchase of property, plant and equipment | 4 | (9,382) | (21,261) |
| Purchase of right-of-use asset (Note A) | | (766) | (21) |
| Proceeds from disposal of property, plant and equipment | | 107 | 458 |
| Proceeds from disposal of right-of-use assets | | – | 174 |
| Proceeds from disposal of subsidiary, net of cash disposed | 11.1 | – | 10,332 |
| Dividends received from an associate | 12 | 1,811 | 5,305 |
| Interest received | | 777 | 982 |
| Net cash used in investing activities | | (7,574) | (4,521) |

Consolidated statement of cash flows (Cont'd)

for the financial year ended 31 December 2024

| | | Year ended 31 December 2024 US\$'000 | Year ended 31 December 2023 US\$'000 |
|--|------|---|---|
| | Note | | |
| Cash Flows from Financing Activities | | | |
| Repayment of bank and other loans (Note B) | | (66,107) | (47,584) |
| Proceeds from bank and other loans (Note B) | | 22,170 | 57,990 |
| Principal repayment of lease liabilities (Note B) | | (3,014) | (2,636) |
| Decrease/(increase) in cash collateral | | 177 | (45) |
| Dividends paid | | – | (7,803) |
| Interest paid (Note B) | | (29,523) | (26,919) |
| Proceeds from shares issuance | 18 | – | 8,885 |
| Net cash used in financing activities | | (76,297) | (18,112) |
| Net (decrease)/increase in cash and cash equivalents | | (600) | 7,619 |
| Cash and cash equivalents at beginning of the year | | 60,491 | 53,262 |
| Exchange difference on translation of cash and cash equivalents at beginning of the year | | (303) | (390) |
| Cash and cash equivalents at end of the year | 17 | 59,588 | 60,491 |

Note A:

During the financial year, the Group has paid cash to acquire right-of-use asset of US\$766,000 (2023 - US\$21,000). In addition, there are non-cash additions to the Group's right-of-use assets of US\$2,050,000 (2023 - US\$4,636,000) through entering into new leases.

Consolidated statement of cash flows (Cont'd) for the financial year ended 31 December 2024

Note B Reconciliation of liabilities arising from financing activities

The following is the disclosure of the reconciliation of items for which cash flows have been, or will be, classified as financing activities, excluding equity items:

| | Cash flows | | | | Non-cash changes | | | | 31 December 2024 US\$'000 |
|--------------------------|-------------------------------|-----------------------------|------------------------------|------------------------------|---------------------------|---|---|---------------------------------|------------------------------------|
| | 1 January 2024 US\$'000 | Cash inflows US\$'000 | Cash outflows US\$'000 | Interest paid US\$'000 | New leases US\$'000 | Lease modification US\$'000 | Foreign exchange difference US\$'000 | Interest expense US\$'000 | |
| Lease liabilities | 5,353 | - | (3,014) | (282) | 2,050 | 934 | 307 | 282 | 5,630 |
| Borrowings | 265,459 | 22,170 | (66,107) | - | - | - | (1,957) | 180 ⁽¹⁾ | 219,745 |
| Trade and other payables | | | | | | | | | |
| - Interest payables | 425 | - | - | (29,241) | - | - | - | 28,992 | 176 |
| | | | | | | | | | |
| | Cash flows | | | | Non-cash changes | | | | 31 December 2023 US\$'000 |
| | 1 January 2023 US\$'000 | Cash inflows US\$'000 | Cash outflows US\$'000 | Interest paid US\$'000 | New leases US\$'000 | Foreign exchange difference US\$'000 | Interest expense US\$'000 | | |
| Lease liabilities | 3,510 | - | (2,636) | (165) | 4,636 | (157) | 165 | 5,353 | |
| Borrowings | 254,740 | 57,990 | (47,584) | - | - | 35 | 278 ⁽¹⁾ | 265,459 | |
| Trade and other payables | | | | | | | | | |
| - Interest payables | 103 | - | - | (26,754) | - | - | 27,076 | 425 | |

⁽¹⁾ This is related to the amortisation of borrowing costs classified as "Finance costs" in the Consolidated Statement of Comprehensive Income.

The annexed notes form an integral part of and should be read in conjunction with these financial statements.

Notes to the financial statements

for the financial year ended 31 December 2024

1 General information

The financial statements of the Company and of the Group for the financial year ended 31 December 2024 were authorised for issue in accordance with a resolution of the Directors on the date of the Directors' Statement.

The Company is incorporated as a limited liability company with primary listing on the Australian Securities Exchange and a secondary listing on Bursa Malaysia, and is domiciled in Bermuda.

The registered office is located at Clarendon House, 2 Church Street, Hamilton, HM11 Bermuda.

2(a) Basis of preparation

The financial statements are prepared in accordance with International Financial Reporting Standards ("IFRSs"), which collectively includes all applicable individual IFRSs and Interpretations approved by the International Accounting Standard Board ("IASB"), and all applicable individual International Accounting Standards ("IASs") and Interpretations as originated by the Board of the International Accounting Standards Committee and adopted by the IASB.

The financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

The financial statements are presented in United States Dollars (USD) whilst the functional currency of the Company is Australian Dollars (AUD). All financial information is presented in USD, unless otherwise stated.

As at 31 December 2024, the Company has net assets of US\$39,284,000 (2023 - US\$47,041,000) and net current liabilities of US\$44,084,000 (2023 - US\$46,152,000). Included in the Company's current liabilities as at 31 December 2024 are non-trade amounts owing to OM Materials (S) Pte Ltd ("OMS"), a wholly-owned subsidiary of US\$70,405,000 (2023 - US\$58,731,000). OMS has provided a letter of undertaking that it shall provide continuing financial support to the Company, including not demanding immediate repayment for debts owing to OMS. Therefore, the Company is of the view that the preparation of financial statements on a going concern basis is appropriate.

Significant accounting estimates and judgements

The preparation of the financial statements in conformity with IFRS requires the use of judgements, estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the financial year. Although these estimates are based on management's best knowledge of current events and actions, actual results may differ from those estimates.

2(a) Basis of preparation (Cont'd)

Significant accounting estimates and judgements (Cont'd)

The critical accounting estimates and assumptions used and areas involving a high degree of judgement are described below.

Significant judgements in applying accounting policies

Income taxes (Note 29)

The Group has exposures to income taxes in numerous jurisdictions. Significant judgement is involved in determining the group-wide provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for expected tax issues based on estimates of whether additional taxes will be due.

Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax and deferred tax provisions in the period in which such a determination is made.

Determination of functional currency

The Group measures foreign currency translation in the respective currencies of the Company and its subsidiaries. In determining the functional currencies of the entities in the Group, judgement is required to determine the currency that mainly influences sales prices for goods and services and of the country whose competitive forces and regulations mainly determines the sales prices of its goods and services. The functional currencies of the entities in the Group are determined based on management's assessment of the economic environment in which the entities operate and the entities' process of determining sales prices.

Allowance for expected credit losses (ECL) of trade and other receivables (Note 14)

Allowance for ECL of trade and other receivables are based on assumptions about risk of default and expected loss rates. The Group uses judgement in making these assumptions and selecting the inputs to the ECL calculation, based on the Group's past collection history, existing market conditions as well as forward looking estimates at each reporting date. Probability of default constitutes a key input in measuring ECL. Probability of default is an estimate of the likelihood of default over a given time horizon, the calculation of which includes historical data, assumptions and expectations of future conditions.

The Company and the Group adopt a simplified approach and use a provision matrix to calculate ECL for receivables which are trade in nature. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns. The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust historical credit loss experience with forward-looking information. The assessment of the correlation between historical observed default rates, forecast economic conditions and ECL is a significant estimate. The amount of ECL is sensitive to changes in circumstances and forecast economic conditions.

The Company and the Group apply the 3-stage general approach to determine ECL for receivables which are non-trade in nature. ECL is measured as an allowance equal to 12-month ECL for stage-1 assets, or lifetime ECL for stage-2 or stage-3 assets. An asset moves from stage-1 to stage-2 when its credit risk increases significantly and subsequently to stage-3 as it becomes credit-impaired. In assessing whether credit risk has significantly increased, the Company considers qualitative and quantitative reasonable and supportable forward looking information. Lifetime ECL represents ECL that will result from all possible default events over the expected life of a financial instrument whereas 12-month ECL represents the portion of lifetime ECL expected to result from default events possible within 12 months after the reporting date.

Deferred tax assets (Note 10)

The Group reviews the carrying amount of deferred tax assets at the end of each reporting period. Deferred tax assets are recognised to the extent that it is probable that future taxable income will be available against which the temporary differences can be utilised. This involves judgement regarding future financial performance of the particular legal entity or tax group in which the deferred tax asset has been recognised. Management has assessed that it is reasonable to recognise deferred tax assets based on probable future taxable income.

2(a) Basis of preparation (Cont'd)

Significant accounting estimates and judgements (Cont'd)

Significant judgements in applying accounting policies

Determination of cash-generating units (CGU) for non-financial assets

A CGU is defined as the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets. In determining appropriate CGU level, the Group has considered whether there are: active markets for intermediate products; external users of the processing assets; mining or smelting operations through the use of shared infrastructure; stand-alone mines or smelting plants operated on a portfolio basis. Significant judgement is required by management to determine whether multiple assets should be grouped to form a CGU. Management has identified the appropriate CGU level to be the mine or smelting plant together with their direct processing assets at the same location.

Critical assumptions used and accounting estimates in applying accounting policies

Impairment of non-financial assets

Non-financial assets comprise property, plant and equipment (Note 4), land use rights (Note 5), exploration and evaluation costs (Note 6), mine development costs (Note 7) and right-of-use assets (Note 9). The recoverable amount (higher of fair value less costs of disposal and value in use) is based on cash flow projections covering a five-year period with certain key assumptions, such as the budgeted gross margin, the perpetual growth rate and discount rate per cash-generating unit. Determining whether the carrying value is impaired requires an estimation of the value in use of the cash-generating units. This requires the Group to estimate the future cash flows expected from the cash-generating units and an appropriate discount rate in order to calculate the present value of cash flows. The carrying amounts of non-financial assets are disclosed in the consolidated statement of financial position.

Impairment of investment in subsidiaries (Note 11)

Determining whether an investment in a subsidiary is impaired requires an estimation of the value in use of that investment. The value in use calculation requires the Company to estimate the future cash flows expected from the cash-generating units and an appropriate discount rate in order to calculate the present value of the future cash flows. Management has evaluated the recoverability of the investment based on such estimates and assessed that no further impairment was required. If the present value of estimated future cash flows decreased by 1% from management's estimates, it is not likely to materially affect the carrying amount.

Net realisable value of inventories (Note 13)

Net realisable value of inventories is the estimated selling price in the ordinary course of business, less the estimated cost necessary to make the sale. These estimates are based on the current market conditions and historical experiences of selling products of similar nature. It could change significantly as a result of competitor actions or in response to changes in market conditions. Management reassesses the estimations at the end of each reporting date. The carrying amount of the inventories carried at net realisable value as at 31 December 2024 is US\$8,388,000 (2023 - US\$93,890,000). If the net realisable value of these inventories decreases by 10% from management's estimates, the Group's profit for the year will decrease by US\$839,000 (2023 - US\$9,389,000).

2(a) Basis of preparation (Cont'd)

Significant accounting estimates and judgements (Cont'd)

Critical assumptions used and accounting estimates in applying accounting policies (Cont'd)

Estimation of the incremental borrowing rate ("IBR")

For the purpose of calculating the right-of-use asset and lease liability, an entity applies the interest rate implicit in the lease ("IRIIL") and, if the IRIIL is not readily determinable, the entity shall use its IBR applicable to the lease asset. The IBR is the rate of interest that the entity would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. For most of the leases whereby the Group is the lessee, the IRIIL is not readily determinable. Therefore, the Group estimates the IBR relevant to each lease asset by using observable inputs (such as market interest rate and asset yield) when available, and then making certain lessee specific adjustments (such as a group entity's credit rating). The carrying amounts of the Group's right-of-use assets and lease liabilities are disclosed in Note 9 and 22 respectively. An increase/decrease of 50 basis points in the estimated IBR will not significantly decrease/increase the Group's right-of-use assets and lease liabilities.

2(b) Adoption of new and revised standards effective for the current financial year

On 1 January 2024, the Company and the Group adopted all the new and revised IFRS, IFRS Interpretations ("IFRS INT") and amendments to IFRS, effective for the current financial year that are relevant to them. The adoption of these new and revised IFRS pronouncements does not result in significant changes to the Group's and the Company's accounting policies and has no material effect on the amounts or the disclosures reported for the current or prior reporting periods.

2(c) New and revised IFRS in issue but not yet effective

At the date of authorisation of these financial statements, the Company and the Group have not adopted the new and revised IFRS, Interpretations and amendments to IFRS that have been issued but not yet effective to them. Management anticipates that the adoption of these new and revised IFRS pronouncements in future periods will not have a material impact to the Company's and the Group's accounting policies in the period of their initial application:

| Reference | Description | Effective date (Annual periods beginning on or after) |
|---|--|--|
| Amendments to IAS 21 | <i>Lack of Exchangeability</i> | 1 January 2025 |
| Amendments to IFRS 9 and IFRS 7 | <i>Classification and Measurement of Financial Instruments</i> | 1 January 2026 |
| Amendments to IFRS 9 and IFRS 7 | <i>Contracts Referencing Nature-dependent Electricity</i> | 1 January 2026 |
| Annual Improvements to IFRS - Volume 11 | | 1 January 2026 |
| IFRS 18 | <i>Presentation and Disclosure in Financial Statements</i> | 1 January 2027 |
| IFRS 19 | <i>Subsidiaries without Public Accountability: Disclosures</i> | 1 January 2027 |
| Amendments to IFRS 10 and IAS 28 | <i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i> | Yet to be determined |

The new or amended accounting standards and interpretations listed above are not mandatory for 31 December 2024 reporting periods and have not been early adopted by the Group. These are not expected to have a material impact on the Group, upon adoption of these new or amended accounting standards, in the current or future reporting periods and on foreseeable future transactions.

2(d) Summary of accounting policies

Group accounting

Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company (its subsidiaries) made up to the reporting date each year. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Company reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

The Company considers all relevant facts and circumstances in assessing whether or not the Company's voting rights in an investee are sufficient to give it power, including:

- the size of the Company's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- potential voting rights held by the Company, other vote holders or other parties;
- rights arising from other contractual arrangements; and
- any additional facts and circumstances that indicate that the Company has, or does not have, the current ability to direct the relevant activities at the time that decisions need to be made, including voting patterns at previous shareholders' meetings.

Consolidation of a subsidiary begins when the Company obtains control over the subsidiary and ceases when the Company loses control of the subsidiary. Specifically, the results of subsidiaries acquired or disposed of during the year are included in the profit or loss from the date the Company gains control until the date when the Company ceases to control the subsidiary.

Where necessary, adjustments are made to the financial statements of subsidiaries to ensure conformity with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between the members of the Group are eliminated on consolidation.

2(d) Summary of accounting policies (Cont'd)**Group accounting (Cont'd)**Basis of consolidation (Cont'd)

Non-controlling interests in subsidiaries are identified separately from the Group's equity therein. Those interests of non-controlling shareholders that are present ownership interests entitling their holders to a proportionate share of net assets upon liquidation may initially be measured at fair value or at the non-controlling interests' proportionate share of the fair value of the acquiree's identifiable net assets. The choice of measurement is made on an acquisition-by-acquisition basis. Other non-controlling interests are initially measured at fair value. Subsequent to acquisition, the carrying amount of non-controlling interests is the amount of those interests at initial recognition plus the non-controlling interests' share of subsequent changes in equity.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of the subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

Changes in the Group's interests in subsidiaries that do not result in a loss of control are accounted for as equity transactions. The carrying amount of the Group's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to the owners of the Company.

When the Group loses control of a subsidiary, the gain or loss on disposal recognised in the profit or loss is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), less liabilities of the subsidiary and any non-controlling interests. All amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as required/permitted by applicable IFRS). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under IFRS 9 Financial Instruments when applicable, or the cost on initial recognition of an investment in an associate or a joint venture.

In the Company's separate financial statements, investments in subsidiaries are carried at cost less any impairment in net recoverable value that has been recognised in the profit or loss. On disposal of such investments, the difference between disposal proceeds and the carrying amounts of the investments are recognised in the profit or loss.

2(d) Summary of accounting policies (Cont'd)

Joint operations

A joint arrangement is an arrangement in which two or more parties have joint control. Joint control is the contractually agreed sharing of control such that decisions about the relevant activities of the arrangement (those that significantly affect the returns) require the unanimous consent of the parties sharing control.

A joint operation is a joint arrangement in which the parties that share joint control have rights to the assets, and obligations for the liabilities, relating to the arrangement. This includes situations where the parties benefit from the joint activity through a share of the output, rather than by receiving a share of the results of trading. In relation to its interest in a joint operation, the Group recognises: its share of assets and liabilities; revenue from the sale of its share of the output and its share of any revenue generated from the sale of the output by the joint operation; and its share of expenses. All such amounts are measured in accordance with the terms of the arrangement, which is in proportion to the Group's interest in the joint operation. These amounts are recorded in the Group's consolidated financial statements on the appropriate line items.

Associates

An associate is an entity over which the Group has the power to participate in the financial and operating policy decisions of the investee but not control or joint control over those policies.

The Group accounts for its investments in associates using the equity method from the date on which it becomes an associate.

On acquisition of the investment, any excess of the cost of the investment over the Group's share of the net fair value of the investee's identifiable assets and liabilities is accounted as goodwill and is included in the carrying amount of the investment. Any excess of the Group's share of the net fair value of the investee's identifiable assets and liabilities over the cost of the investment is included as income in the determination of the entity's share of the associate's profit or loss in the period in which the investment is acquired.

Under the equity method, the investments in associates are carried in the Group's statement of financial position at cost plus post-acquisition changes in the Group's share of net assets of the associates. The profit or loss reflects the share of results of operations of the associates. Distributions received from associates reduce the carrying amount of the investment. Where there has been a change recognised in other comprehensive income by the associates, the Group recognises its share of such changes in other comprehensive income. Unrealised gains and losses resulting from transactions between the Group and the associate are eliminated to the extent of the interest in the associates.

When the Group's share of losses in an associate equal or exceeds its interest in the associate, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate.

After application of the equity method, the Group determines whether it is necessary to recognise an additional impairment loss, on the Group's investment in the associate. The Group determines at the end of each reporting period whether there is any objective evidence that the investment in the associate is impaired.

If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the amount in the profit or loss.

The financial statements of the associates are prepared as the same reporting date as the Company. Where necessary, adjustments are made to bring the accounting policies in line with those of the Group.

Upon loss of significant influence or joint control over the associate, the Group measures any retained interest at fair value. Any difference between the fair value of the aggregate of the retained interest and proceeds from disposal and the carrying amount of the investment at the date the equity method was discontinued is recognised in the profit or loss.

2(d) Summary of accounting policies (Cont'd)

Associates (Cont'd)

The Group accounts for all amounts previously recognised in other comprehensive income in relation to that associate on the same basis as would have been required if that associate or joint venture had directly disposed of the related assets or liabilities.

When an investment in an associate becomes an investment in a joint venture, the Group continues to apply the equity method and does not re-measure the retained interest.

If the Group's ownership interest in an associate is reduced, but the Group continues to apply the equity method, the Group reclassifies to the profit or loss the proportion of the gain or loss that had previously been recognised in other comprehensive income relating to that reduction in ownership interest if that gain or loss would be required to be reclassified to the profit or loss on the disposal of the related assets or liabilities.

Intangible assets

Intangible assets are accounted for using the cost model with the exception of goodwill. Capitalised costs are amortised on a straight-line basis over their estimated useful lives for those considered as finite useful lives. After initial recognition, they are carried at cost less accumulated amortisation and accumulated impairment losses, if any. In addition, they are subject to annual impairment testing. Indefinite life intangibles are not amortised but are subject to annual impairment testing.

Intangible assets are written off where, in the opinion of the Directors, no further future economic benefits are expected to arise.

Goodwill

Goodwill arising in a business combination is recognised as an asset at the date that control is acquired (the acquisition date). Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any noncontrolling interest in the acquiree and the fair value of the acquirer's previously held equity interest (if any) in the entity over net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed.

If, after reassessment, the Group's interest in the fair value of the acquiree's identifiable net assets exceeds the sum of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the acquirer's previously held equity interest in the acquiree (if any), the excess is recognised immediately in the profit or loss as a bargain purchase gain.

Goodwill arising from acquisition of associates and joint ventures represents the excess of the cost of the acquisition over the Group's share of the fair value of the identifiable net assets acquired. Goodwill on associates and joint ventures is included in the carrying amount of the investments.

Goodwill is not amortised but is reviewed for impairment at least annually. For the purpose of impairment testing, goodwill is allocated to each of the Group's cash-generating units expected to benefit from the synergies of the combination. Cash-generating units to which goodwill has been allocated are tested for impairment annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit. An impairment loss recognised for goodwill is not reversed in a subsequent period.

On disposal of a cash-generating unit, the attributable amount of goodwill is included in the determination of the profit or loss on disposal.

2(d) Summary of accounting policies (Cont'd)

Intangible assets (Cont'd)

Exploration and evaluation costs

Exploration and evaluation costs relate to mineral rights acquired and exploration and evaluation expenditures capitalised in respect of projects that are at the exploration/pre-development stage.

Exploration and evaluation assets are initially recognised at cost. Subsequent to initial recognition, they are stated at cost less any accumulated impairment losses. These assets are reclassified as mine development costs upon the commencement of mine development, when technical feasibility and commercial viability of extracting mineral resources becomes demonstrable.

Exploration and evaluation expenditures in the relevant area of interest comprises costs which are directly attributable to acquisition, surveying, geological, geochemical and geophysical, exploratory drilling, land maintenance, sampling, and assessing technical feasibility and commercial viability.

Exploration and evaluation expenditures also include the costs incurred in acquiring mineral rights, the entry premiums paid to gain access to areas of interest and amounts payable to third parties to acquire interests in existing projects. Capitalised costs, including general and administrative costs, are only allocated to the extent that these costs can be related directly to operational activities in the relevant area of interest, where the existence of a technically feasible and commercially viable mineral deposit has been established.

The carrying amount of the exploration and evaluation assets is reviewed annually and adjusted for impairment in accordance with IAS 36 *Impairment of Assets* whenever one of the following events or changes in facts and circumstances indicate that the carrying amount may not be recoverable (the list is not exhaustive):

- (a) the period for which the Group has the right to explore in the specific area has expired during the period or will expire in the near future, and is not expected to be recovered;
- (b) substantive expenditure on further exploration for and evaluation of mineral resources in the specific area is neither budgeted nor planned;
- (c) exploration for and evaluation of mineral resources in the specific area have not led to the discovery of commercially viable quantities of mineral resources and the Group has decided to discontinue such activities in the specific area; or
- (d) sufficient data exists to indicate that, although a development in the specific area is likely to proceed, the carrying amount of the exploration and evaluation asset is unlikely to be recovered in full from successful development or by sale.

An impairment loss is recognised in the profit or loss whenever the carrying amount of an asset exceeds its recoverable amount.

Mine development costs

Costs arising from the development of the mine site (except for the expenditures incurred for building the mine site and the purchase of machinery and equipment for the mining operation which are included in property, plant and equipment) are accumulated in respect of each identifiable area of interest and are capitalised and carried forward as an asset to the extent that they are expected to be recouped through the successful mining of the areas of interest.

Accumulated costs in respect of an area of interest subsequently abandoned are written off to the profit or loss in the reporting period in which the Directors' decision to abandon is made.

2(d) Summary of accounting policies (Cont'd)

Intangible assets (Cont'd)

Mine development costs (Cont'd)

Amortisation is not charged on the mine development costs carried forward in respect of areas of interest until production commences. Where mining of a mineral deposit has commenced, the related exploration and evaluation costs are transferred to mine development costs. When production commences, carried forward mine development costs are amortised on a unit of production basis. The unit of production basis results in an amortisation charge proportional to the depletion of the estimated economically recoverable mineral resources.

Pre-production operating expenses and revenues were accumulated and capitalised into the Bootu Creek mine development costs until 31 August 2006 as the mine was involved in the commissioning phase which commenced in November 2005. Subsequent to 31 August 2006, the Directors of the Company determined that the processing plant was in the condition necessary for it to be capable of operating in the manner intended so as to seek to achieve design capacity rates. These costs were carried forward to the extent that they are expected to be recouped through the successful mining of the area of interest.

The amortisation of capitalised mine development costs commenced from 1 September 2006 and continues to be amortised over the life of the mine according to the rate of depletion of the economically recoverable mineral reserves.

Property, plant and equipment

Property, plant and equipment, other than construction-in-progress ("CIP"), are stated at cost less accumulated depreciation and accumulated impairment losses, if any. Depreciation is computed using the straight-line method to allocate the depreciable amount of these assets over their estimated useful lives as follows:

| | |
|---|---------------|
| Buildings and infrastructure | 3 to 20 years |
| Plant and machinery | 3 to 20 years |
| Computer equipment, office equipment and furniture | 1 to 10 years |
| Motor vehicles | 5 to 10 years |

Plant and machinery includes Plant and equipment - Process facility. These are stated at cost less accumulated depreciation and accumulated impairment losses, if any. Depreciation is computed using the unit of production method to allocate the depreciable amount of these assets over the estimated useful lives as follows:

| | |
|--|--------------|
| Plant and equipment - Process facility | Life of mine |
|--|--------------|

CIP represents assets in the course of construction for production or for its own use purpose. CIP is stated at cost less any impairment loss and is not depreciated. Cost includes direct costs incurred during the periods of construction, installation and testing plus interest charges arising from borrowings used to finance these assets during the construction period. CIP is reclassified to the appropriate category of property, plant and equipment and depreciation commences when the construction work is completed and the asset is ready for use.

The cost of property, plant and equipment includes expenditure that is directly attributable to the acquisition of the items. Dismantlement, removal or restoration costs are included as part of the cost of property, plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the asset.

2(d) Summary of accounting policies (Cont'd)

Property, plant and equipment (Cont'd)

Subsequent expenditures relating to property, plant and equipment that have been recognised are added to the carrying amount of the asset when it is probable that future economic benefits in excess of the standard of performance of the asset before the expenditure was made will flow to the Group and the cost can be reliably measured. Other subsequent expenditure is recognised as an expense during the financial period in which it is incurred.

For acquisitions and disposals during the financial year, depreciation is provided from the month of acquisition to the month before disposal respectively. Fully depreciated property, plant and equipment are retained in the books of accounts until they are no longer in use.

The residual values, estimated useful lives and depreciation method of property, plant and equipment are reviewed, and adjusted as appropriate, at the end of each reporting period. The effects of any revision are recognised in the profit or loss when the changes arise.

Investment property

Investment property comprises leasehold property that is held for long-term rental yields and for capital appreciation. Investment property is not occupied by the Group.

The Group applies the cost model. Investment property is initially recognised at cost and subsequently carried at cost less accumulated depreciation, less any impairment in value similar to that for property, plant and equipment. Such costs include costs of renovation or improvement of the existing investment property at the time that cost is incurred if the recognition criteria are met; and excludes the costs of day to day servicing of an investment property. Depreciation is computed using the straight-line method over the estimated useful life of the investment property of 73 years.

The carrying value of investment property is reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable. If such indication exists and where the carrying values exceed the estimated recoverable amounts, the assets are written down to their recoverable amounts.

Inventories

Inventories are stated at the lower of cost and net realisable value. Costs include all direct expenditure and production overheads based on the normal level of activity. The costs incurred in bringing each product to its present location and condition are accounted for as follows:

- (a) Raw materials at purchase cost on a weighted average basis; and
- (b) Finished goods and work in progress at cost of materials and labour and a proportion of manufacturing overheads based on normal operating capacity.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs necessary to make the sale.

Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets and financial liabilities are recognised when, and only when, the Group becomes a party to the contractual provisions of the instruments.

2(d) Summary of accounting policies (Cont'd)

Financial instruments (Cont'd)

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group currently has a legally enforceable right to set off the recognised amounts; and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Financial assets

Classification

Financial assets are classified, at initial recognition, in the following measurement categories: amortised cost; fair value through other comprehensive income (FVOCI); and fair value through the profit or loss (FVTPL). The classification depends on the Group's business model for managing the financial assets and the contractual terms of their cash flows determining whether those cash flows represent 'solely payment of principal and interest' (SPPI).

For assets measured at fair value, gains and losses will either be recorded in the profit or loss or other comprehensive income (OCI). The Group reclassifies debt instruments when, and only when, its business model for managing those assets changes.

Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at FVTPL, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVTPL are expensed in the profit or loss. Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are SPPI.

Trade receivables are measured at the amount of consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of a third party, if the trade receivables do not contain a significant financing component at initial recognition.

Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. These are the measurement categories into which the Group classifies its debt instruments:

- *Amortised cost:* Financial assets that are held for collection of contractual cash flows where those cash flows represent SPPI are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in the profit or loss when the assets are derecognised or impaired, and through the amortisation process. The Company's and the Group's debt instruments at amortised cost include trade and other receivables, and cash and cash equivalents (including cash collateral).
- *FVTPL:* Assets that do not meet the criteria for amortised cost or FVOCI are measured at fair value through the profit or loss. A gain or loss on debt instruments that are subsequently measured at fair value through the profit or loss and are not part of a hedging relationship is recognised in the profit or loss in the period in which it arises.

2(d) Summary of accounting policies (Cont'd)

Financial instruments (Cont'd)

Financial assets (Cont'd)

Impairment

The Group assesses on a forward-looking basis the expected credit losses (ECL) associated with its debt instruments carried at amortised cost. ECL are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

The impairment methodology applied depends on whether there has been a significant increase in credit risk. ECL are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECL are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For receivables which are trade in nature, the Group applies a simplified approach in calculating ECL. Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECL at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

Significant increase in credit risk

In assessing whether the credit risk on a financial instrument has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort. The Group presumes that the credit risk on a financial asset has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly since initial recognition:

- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor;
- significant increases in credit risk on other financial instruments of the same debtor; and
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

2(d) Summary of accounting policies (Cont'd)

Financial instruments (Cont'd)

Financial assets (Cont'd)

Impairment (Cont'd)

Credit-impaired financial asset

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- significant financial difficulty of the issuer or the borrower;
- a breach of contract, such as a default or past due event;
- the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for that financial asset because of financial difficulties.

Definition of default

The Group considers the following as constituting an event of default for internal credit risk management purposes, as historical experience indicates that receivables that meet either of the following criteria are generally not recoverable:

- when there is a breach of financial covenants by the counterparty; or
- information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

The Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

Measurement of expected credit losses

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information. As for the exposure at default, for financial assets, this is represented by the assets' gross carrying amount at the reporting date; for loan commitments and financial guarantee contracts, the exposure includes the amount drawn down as at the reporting date, together with any additional amounts expected to be drawn down in the future by the default date determined based on historical trend, the Group's understanding of the specific future financing needs of the debtors, and other relevant forward-looking information.

Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in the profit or loss.

Determination of fair value of financial assets

The fair values of quoted financial assets are based on quoted market prices. If the market for a financial asset is not active, the Group establishes fair value by using valuation techniques. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing models, making maximum use of market inputs. Where fair value of unquoted instruments cannot be measured reliably, fair value is determined by the transaction price.

2(d) Summary of accounting policies (Cont'd)

Financial instruments (Cont'd)

Financial liabilities

The Company's and the Group's financial liabilities include borrowings, lease liabilities, trade and other payables, and accruals.

All interest-related charges are recognised as an expense in "finance costs" in the profit or loss. Financial liabilities are derecognised if the Company's and the Group's obligations specified in the contract expire or are discharged or cancelled.

Borrowings

Borrowings are recognised initially at the fair value of proceeds received less attributable transaction costs, if any. Borrowings are subsequently stated at amortised cost which is the initial fair value less any principal repayments. Any difference between the proceeds (net of transaction costs) and the redemption value is taken to the profit or loss over the period of the borrowings using the effective interest method. The interest expense is chargeable on the amortised cost over the period of the borrowings using the effective interest method.

Gains and losses are recognised in the profit or loss when the liabilities are derecognised as well as through the amortisation process.

Borrowings which are due to be settled within 12 months after the end of the reporting period are included in current borrowings in the statements of financial position even though the original terms were for a period longer than twelve months and an agreement to refinance, or to reschedule payments, on a long-term basis is completed after the end of the reporting period. Borrowings to be settled within the Company's and the Group's normal operating cycle are classified as current. Other borrowings due to be settled more than twelve months after the end of reporting period are included in non-current borrowings in the statements of financial position.

Borrowing costs that are directly attributable to the acquisition, construction or production of a part of the cost of the related asset are capitalised. Otherwise, borrowing costs are recognised as expenses when incurred. Borrowing costs consist of interest and other financing charges that the Company and the Group incur in connection with the borrowing of funds.

Capitalisation of borrowing costs commences when the activities to prepare the qualifying asset for its intended use are in progress and the expenditures for the qualifying asset and the borrowing costs have been incurred. Capitalisation of borrowing costs cease when substantially all the activities necessary to prepare the qualifying assets are completed for their intended use.

Trade and other payables and accruals

Trade and other payables and accruals are initially measured at fair value, and subsequently measured at amortised cost, using the effective interest method.

Financial guarantees

The Company has issued financial guarantees to banks for bank borrowings of its subsidiaries. These guarantees are financial guarantee contracts as they require the Company to reimburse the banks if the subsidiaries fail to make principal or interest payments when due in accordance with the terms of their borrowings.

Financial guarantee contracts are initially recognised at their fair value plus transaction costs in the statement of financial position. The fair value of financial guarantees is determined based on the present value of the difference in cash flows between the contractual payments required under the debt instrument and the payments that would be required without the guarantee, or the estimated amount that would be payable to a third party for assuming the obligations.

2(d) Summary of accounting policies (Cont'd)

Financial instruments (Cont'd)

Financial liabilities (Cont'd)

Financial guarantees (Cont'd)

Financial guarantee contracts are subsequently measured at the higher of the amount determined in accordance with the ECL model under IFRS 9 and the amount initially recognised less, where appropriate, the cumulative amount of income recognised in accordance with the principles of IFRS 15.

Derivative financial instruments and hedging activities

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. The method of recognising the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged.

There are 3 types of hedges as follows:

- (a) hedges of the fair value of recognised assets or liabilities or a firm commitment (fair value hedge);
- (b) hedges of a particular risk associated with a recognised asset or liability or a highly probable forecast transaction (cash flow hedge);
- (c) hedges of a net investment in a foreign operation (net investment hedge).

However, the Group only designates certain derivatives as cash flow hedge.

The Group documents at the inception of the transaction the relationship between hedging instruments and hedged items, as well as its risk management objectives and strategy for undertaking various hedging transactions. The Group also documents its assessment, both at hedge inception and on an ongoing basis, of whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in fair values or cash flows of hedged items.

Movements on the hedging reserve in other comprehensive income are shown in Note 20. The full fair value of a hedging derivative is classified as a non-current asset or liability when the remaining hedged item is more than 12 months, and as a current asset or liability when the remaining maturity of the hedged item is less than 12 months. Trading derivatives are classified as a current asset or liability.

Cash flow hedges

For cash flow hedges, the effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges are recognised in other comprehensive income. The gain or loss relating to the ineffective portion is recognised immediately in the profit or loss. For hedging instruments used to hedge bank borrowings that finance the construction of a subsidiary's ferrosilicon production facility, any ineffective portion is capitalised as part of the cost of the ferrosilicon production facility ("construction-in-progress").

Amounts accumulated in equity are reclassified to the profit or loss in the periods when the hedged item affects the profit or loss (for example, when the forecast sale that is hedged takes place). The gain or loss relating to the effective portion of interest rate swaps which hedge variable rate borrowings is recognised in the profit or loss within 'finance income/cost'. However, when the forecast transaction that is hedged results in the recognition of a non-financial asset (for example, inventory or fixed assets), the gains and losses previously deferred in equity are transferred from equity and included in the initial measurement of the cost of the asset. The deferred amounts are ultimately recognised in cost of goods sold in the case of inventory or in depreciation in the case of the fixed assets.

2(d) Summary of accounting policies (Cont'd)

Derivative financial instruments and hedging activities (Cont'd)

Cash flow hedges (Cont'd)

When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in equity at that time remains in equity and is recognised when the forecast transaction is ultimately recognised in the profit or loss. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in equity is immediately transferred to the profit or loss.

Derivative financial instruments not designated as hedging instrument

Derivative financial instruments that are not designated as hedging instruments, in individual contracts or separated from hybrid financial instruments, are initially recognised at fair value on the date of the derivative contract is entered into and subsequently re-measured at fair value. Such derivative financial instruments are accounted for as financial assets or financial liabilities at fair value through the profit or loss. Gains or losses arising from changes in fair value are recorded directly in the profit or loss for the year.

The changes in fair value of the derivative financial instruments not designated as hedges are capitalised as part of the cost of the ferrosilicon production facility ("construction-in-progress") if these derivatives are used to hedge the bank borrowings that finance the construction of the ferrosilicon production facility.

Cash and cash equivalents

Cash and cash equivalents include cash at bank and balances on hand, demand deposits with banks and highly liquid investments with original maturities of 3 months or less which are readily convertible to cash and which are subject to an insignificant risk of changes in value and form part of the short-term cash management policy.

Share capital and treasury shares

Ordinary shares are classified as equity. Incremental costs directly attributable to the issuance of new ordinary shares are deducted against the share capital account.

When any entity within the Group purchases the Company's ordinary shares ("treasury shares"), the consideration paid including any directly attributable incremental cost is presented as a component within equity attributable to the Company's equity holders, until they are cancelled, sold or reissued.

When treasury shares are subsequently cancelled, the cost of treasury shares are deducted against the share capital account if the shares are purchased out of capital of the Company, or against the retained earnings of the Company if the shares are purchased out of earnings of the Company.

When treasury shares are subsequently sold or reissued, the cost of treasury shares is reversed from the treasury share account and the realised gain or loss on sale or reissue, net of any directly attributable incremental transaction costs and related income tax, is recognised in the capital reserve of the Company.

When shares recognised as equity are repurchased, the amount of the consideration paid, which includes directly attributable costs is recognised as a deduction from equity. Repurchased shares are classified as treasury shares and are presented in the treasury share reserve. When treasury shares are sold or reissued subsequently, the amount received is recognised as an increase in equity and the resulting surplus or deficit on the transaction is presented within share premium.

Share premium

Any excess of the proceeds received over the par value of the shares is recorded in share premium.

2(d) Summary of accounting policies (Cont'd)

Government grants

Government grants are recognised when there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. Where the grant relates to an asset, the fair value is recognised as deferred capital grant on the statement of financial position and is amortised to the profit or loss over the expected useful life of the relevant asset by equal annual instalments.

Government grants related to income

Government grants shall be recognised in the profit or loss on a systematic basis over the periods in which the entity recognises as expenses the related costs for which the grants are intended to compensate. Grants related to income may be presented as a credit in the profit or loss, either separately or under a general heading such as "Other income".

Provisions and contingent liabilities

Provisions are recognised when the Company and the Group have a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Present obligations arising from onerous contracts are recognised as provisions.

The Directors review the provisions annually and where in their opinion, the provision is inadequate or excessive, due adjustment is made.

Where the time value of money is material, provisions are discounted using a current pretax rate that reflects, where appropriate, the risks specific to the liability. Where discounting is used, the increase in provision due to the passage of time is recognised as finance costs.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future uncertain events not wholly within the control of the Group are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

Contingent liabilities are not recognised in the statements of financial position of the Group, except for contingent liabilities assumed in a business combination that are present obligations and which the fair values can be reliably measured. Contingent liabilities are recognised in the course of the allocation of the purchase price to the assets and liabilities acquired in a business combination. They are initially measured at fair value at the date of acquisition and subsequently measured at the higher of the amount that would be recognised in a comparable provision as described above and the amount initially recognised less any accumulated amortisation, if appropriate.

Leases

(i) The Group as lessee

The Group assesses whether a contract is or contains a lease, at inception of the contract. The Group recognises a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of twelve months or less) and leases of low value assets. For these leases, the Group recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

2(d) Summary of accounting policies (Cont'd)

Leases (Cont'd)

(i) The Group as lessee (Cont'd)

(a) *Lease liability*

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Group uses the incremental borrowing rate specific to the lessee. The incremental borrowing rate is defined as the rate of interest that the lessee would have to pay to borrow over a similar term and with a similar security the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment.

Lease payments included in the measurement of the lease liability comprise:

- fixed lease payments (including in-substance fixed payments), less any lease incentives;
- variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date;
- the amount expected to be payable by the lessee under residual value guarantees;
- exercise price of purchase options, if the lessee is reasonably certain to exercise the options; and
- payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

Variable lease payments that are not based on an index or a rate are not included as part of the measurement and initial recognition of the lease liability. The Group shall recognise those lease payments in the profit or loss in the periods that trigger those lease payments.

For all contracts that contain both lease and non-lease components, the Group has elected to not separate lease and non-lease components and account these as one single lease component.

The lease liabilities are presented as a separate line item in the statement of financial position.

The lease liability is subsequently measured at amortised cost, by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

The Group remeasures the lease liability (with a corresponding adjustment to the related right-of-use asset or to the profit or loss if the carrying amount of the right-of-use asset has already been reduced to nil) whenever:

- the lease term has changed or there is a significant event or change in circumstances resulting in a change in the assessment of exercise of a purchase option, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate;
- the lease payments change due to changes in an index or rate or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using the initial discount rate (unless the lease payments change is due to a change in a floating interest rate, in which case a revised discount rate is used); or
- a lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

(b) *Right-of-use asset*

The right-of-use asset comprises the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day, less any lease incentives received and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

2(d) Summary of accounting policies (Cont'd)

Leases (Cont'd)

(i) The Group as lessee (Cont'd)

(b) *Right-of-use asset (Cont'd)*

Whenever the Group incurs an obligation for costs to dismantle and remove a leased asset, restore the site on which it is located or restore the underlying asset to the condition required by the terms and conditions of the lease, a provision is recognised and measured under IAS 37. To the extent that the costs relate to a right-of-use asset, the costs are included in the related right-of-use asset, unless those costs are incurred to produce inventories.

Depreciation on right-of-use assets is calculated using the straight-line method to allocate their depreciable amounts over the shorter period of lease term and useful life of the underlying asset, are as follows:

| | |
|---------------------|-----------------------------------|
| Leasehold buildings | : over lease term of 1 to 4 years |
| Plant and machinery | : 1 to 5 years |
| Office equipment | : 5 years |
| Motor vehicles | : 5 to 10 years |

If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Group expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease.

Costs prepaid for the usage of land in the PRC and Malaysia under leasing agreements form part of the Group's right-of-use assets and are presented as land use rights in the statement of financial position. Amortisation of land use rights is calculated on a straight-line method over the term of use being 50 to 60 years.

The right-of-use assets, except for land use rights, are presented as a separate line item in the statement of financial position.

The Group applies IAS 36 to determine whether a right-of-use asset is impaired and accounts for any identified impairment loss.

(ii) The Group as lessor

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease.

To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Group considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

At inception or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of their relative stand-alone prices. If an arrangement contains lease and non-lease components, then the Group applies IFRS 15 to allocate the consideration in the contract.

The Group applies the derecognition and impairment requirements in IFRS 9 to the net investment in the lease. The Group further regularly reviews estimated unguaranteed residual values used in calculating the gross investment in the lease.

The Group recognises lease payments received from investment property under operating leases as income on a straight-line basis over the lease term within "other income" in the profit or loss.

2(d) Summary of accounting policies (Cont'd)

Income taxes

Current income tax for current and prior periods is recognised at the amount expected to be paid to or recovered from the tax authorities, using the tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period.

Deferred income tax is recognised for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements except when deferred income tax arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and affects neither accounting or taxable profit or loss at the time of the transaction.

A deferred income tax liability is recognised on temporary differences arising on investments in subsidiaries, associates and joint ventures, except where the Group is able to control the timing of the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

A deferred income tax asset is recognised to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences and tax losses can be utilised.

Deferred income tax is measured:

- (i) at the tax rates that are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted by the end of reporting period; and
- (ii) based on the tax consequence that will follow from the manner in which the Group expects, at the end of reporting period, to recover or settle the carrying amounts of its assets and liabilities.

Current and deferred income taxes are recognised as income or expense in the profit or loss, except to the extent that the tax arises from a business combination or a transaction which is recognised either in other comprehensive income or directly in equity. Deferred tax arising from a business combination is adjusted against goodwill on acquisition.

Current tax assets and current tax liabilities are presented net if, and only if,

- (a) the Group has the legally enforceable right to set off the recognised amounts; and
- (b) intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

The Group presents deferred tax assets and deferred tax liabilities net if, and only if,

- (a) the Group has a legally enforceable right to set off deferred tax assets against deferred tax liabilities; and
- (b) the deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority on either:
 - (i) the same taxable entity; or
 - (ii) different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

2(d) Summary of accounting policies (Cont'd)

Income taxes (Cont'd)

Royalties and Special Mining Taxes

Other tax expense includes the cost of royalty and special mining taxes payable to governments that are calculated on a percentage of taxable profit whereby profit represents net income adjusted for certain items defined in applicable legislation.

Employee benefits

Defined contribution plan

Retirement benefits to employees are provided through defined contribution plans, as provided by the laws of the countries in which it has operations. The Singapore incorporated companies in the Group contribute to the Central Provident Fund ("CPF"). The Australian subsidiary in the Group is required to contribute to employee superannuation plans and such contributions are charged as an expense as the contributions are paid or become payable.

The Australian subsidiary contributes to individual employee accumulation superannuation plans at the statutory rate of the employees' wages and salaries, in accordance with statutory requirements, so as to provide benefits to employees on retirement, death or disability. Contributions are made based on a percentage of the employees' basic salaries.

The employees of the Group's subsidiaries which operate in the PRC are required to participate in a central pension scheme operated by the local municipal government. These subsidiaries are required to contribute a certain percentage of its payroll costs to the central pension scheme.

The Malaysian subsidiaries of the Group participate in the national pension scheme as defined by the laws of Malaysia. These subsidiaries make contributions to the Employees' Provident Fund in Malaysia, a defined contribution pension scheme.

These contributions are charged to the profit or loss in the period to which the contributions relate. The Group's obligations under these plans are limited to the fixed percentage contributions payable.

Employee leave entitlements

Employee entitlements to annual leave are recognised when they accrue to employees. Accrual is made for the unconsumed leave as a result of services rendered by employees up to the end of the reporting period.

Key management personnel

Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of the entity. Directors and certain general managers are considered key management personnel.

Related parties

A related party is defined as follows:

- (a) A person or a close member of that person's family is related to the Company and the Group if that person:
 - (i) has control or joint control over the Company;
 - (ii) has significant influence over the Company; or
 - (iii) is a member of the key management personnel of the Company or the Group

2(d) Summary of accounting policies (Cont'd)

Related parties (Cont'd)

A related party is defined as follows (Cont'd):

- (b) An entity is related to the Company and the Group if any of the following conditions applies:
- (i) the entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
 - (ii) one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
 - (iii) both entities are joint ventures of the same third party;
 - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
 - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Company or an entity related to the Company. If the Company is itself such a plan, the sponsoring employers are also related to the Company;
 - (vi) the entity is controlled or jointly controlled by a person identified in (a);
 - (vii) a person identified in (a) (i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); or
 - (viii) the entity, or any member of a group which is a part, provides key management personnel services to the reporting entity or to the parent of the reporting entity.

Impairment of non-financial assets

The carrying amounts of the Company's and the Group's non-financial assets subject to impairment are reviewed at the end of each reporting period to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated.

If it is not possible to estimate the recoverable amount of the individual asset, then the recoverable amount of the cash-generating unit to which the assets belong will be identified.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). As a result, some assets are tested individually for impairment and some are tested at cash-generating unit level. Goodwill is allocated to those cash-generating units that are expected to benefit from synergies of the related business combination and represent the lowest level within the company at which management controls the related cash flows.

Individual assets or cash-generating units that include goodwill and other intangible assets with an indefinite useful life or those not yet available for use are tested for impairment at least annually. All other individual assets or cash-generating units are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

An impairment loss is recognised for the amount by which the assets or cash-generating units' carrying amount exceeds its recoverable amount. The recoverable amount is the higher of fair value, reflecting market conditions less costs to sell and value in use, based on an internal discounted cash flow evaluation. Impairment losses recognised for cash-generating units, to which goodwill has been allocated, are credited initially to the carrying amount of goodwill. Any remaining impairment loss is charged pro rata to the other assets in the cash-generating unit. With the exception of goodwill, all assets are subsequently reassessed for indications that an impairment loss previously recognised may no longer exist.

Any impairment loss is charged to the profit or loss unless it reverses a previous revaluation in which case it is charged to equity.

2(d) Summary of accounting policies (Cont'd)

Impairment of non-financial assets (Cont'd)

With the exception of goodwill,

- An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount or when there is an indication that the impairment loss recognised for the asset no longer exists or decreases.
- An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined if no impairment loss had been recognised.
- A reversal of an impairment loss on a revalued asset is credited directly to equity under the heading revaluation surplus. However, to the extent that an impairment loss on the same revalued asset was previously recognised as an expense in the profit or loss, a reversal of that impairment loss is recognised as income in the profit or loss.

An impairment loss in respect of goodwill is not reversed even if it relates to an impairment loss recognised in an interim period that would have been reduced or avoided had the impairment assessment been made at a subsequent reporting or the end of a reporting period.

Revenue recognition

Revenue is measured based on the consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties. Revenue is recognised when the Group satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

Sale of goods

Revenue from the sale of goods is recognised when the goods are delivered to the customer and all criteria for acceptance have been satisfied and the customer obtains control of the goods. Control of an asset refers to an entity's ability to direct the use of and obtain substantially all of the remaining benefits (that is, the potential cash inflows or savings in outflows) from the asset. The amount of revenue recognised is based on the estimated transaction price, which comprises the contractual price, net of the estimated volume discounts and adjusted for expected returns.

The Group supplies ores into the China market and international shipments. For the China market, transfer of goods and control is passed to the customers upon full payment and notification to take deliveries. For the majority of the Group's international shipments, as the Group does not have the right to re-direct shipments and the risk of shipments loss in transit and at destination ports is covered by the buyers' insurance, the transfer of goods and control is passed to the customers upon loading of the goods onto the relevant carrier at the port of shipment. The majority of customers are required to make full payment before the loading of goods at the port of shipment.

Transportation of goods sold on CFR or CIF Incoterms

Revenue from rendering service for transportation of goods sold is on Cost & Freight (CFR) or Cost, Insurance & Freight (CIF) Incoterms and is recognised over the period of transportation to the customer. A significant proportion of the Group's products are sold under CFR or CIF Incoterms, in which the Group is responsible for providing transportation of the goods after the date that the Group transfers control of the goods to the customers at the loading port.

The Group's provision of transportation service for contracts under CFR and CIF Incoterms is a distinct service and, therefore, a separate performance obligation. The total sales price or transaction price is allocated to the separate performance obligations comprising of: (a) the product sold; and (b) the transportation service including insurance and freight. Revenue earned from transportation of goods is recognised over time as the customer simultaneously receives the benefits provided as the Group performs the transportation service.

2(d) Summary of accounting policies (Cont'd)

Revenue recognition (Cont'd)

Interest income

Interest income is recognised on a time-apportioned basis using the effective interest rate method.

Dividend income

Dividend income is recognised when the right to receive the dividend has been established.

Consignment arrangements

When the Group (the consignor) delivers a product to another party (the consignee) for sale to end customers, the Group evaluates whether that other party has obtained control of the product at that point in time. A product that has been delivered to another party may be held in a consignment arrangement if that other party has not obtained control of the product. Accordingly, the Group does not recognise revenue upon delivery of a product to another party if the delivered product is held on consignment arrangement, but recognises revenue only when the consignment inventory has been sold by that other party. A consignment arrangement is in place when the product is controlled by the Group until a specified event occurs; the Group is able to require the return of the product or transfer the product to another third party; and that other party does not have an unconditional obligation to pay for the product.

Contract liabilities

Contract liabilities relate to the Group's obligation to perform services for which the Group has received advances from customers. Contract liabilities are recognised as revenue as the Group performs the service under the contract.

Capitalised contract costs

Costs to fulfil a contract are capitalised if the costs relate directly to the contract, generate or enhance resources used in satisfying the contract and are expected to be recovered. Capitalised contract costs are subsequently amortised on a systematic basis as the Group recognises the related revenue. An impairment loss is recognised in the profit or loss to the extent that the carrying amount of the capitalised contract costs exceeds the remaining amount of consideration that the Group expects to receive in exchange for the services to which the contract costs relate, less the costs that relate directly to providing the services and that have not been recognised as an expense.

Functional currencies

Items included in the financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("functional currency"). The financial statements of the Company and the Group are presented in United States Dollars whilst the functional currency of the Company is Australian Dollars.

Conversion of foreign currencies

Transactions and balances

Transactions in a currency other than the functional currency ("foreign currency") are translated into the functional currency using the exchange rates at the dates of the transactions. Currency translation differences from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the closing rates at the end of the reporting period are recognised in the profit or loss.

However, in the consolidated financial statements, currency translation differences arising from borrowings in foreign currencies and other currency instruments designated and qualifying as net investment hedges and net investment in foreign operations, are recognised in other comprehensive income and accumulated in the currency translation reserve.

2(d) Summary of accounting policies (Cont'd)**Conversion of foreign currencies (Cont'd)**Transactions and balances (Cont'd)

When a foreign operation is disposed of or any borrowings forming part of the net investment of the foreign operation are repaid, a proportionate share of the accumulated translation differences is reclassified to the profit or loss, as part of the gain or loss on disposal.

All other foreign exchange gains and losses impacting the profit or loss are presented in the consolidated statement of comprehensive income within “other operating expenses”.

Non-monetary items measured at fair values in foreign currencies are translated using the exchange rates at the date when the fair values are determined.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the date of the transactions.

Group entities

The results and financial position of all the entities within the Group that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (i) Assets and liabilities are translated at the closing exchange rates at the end of the reporting period;
- (ii) Income and expenses for each statement presenting the profit or loss and other comprehensive income (i.e. including comparatives) shall be translated at exchange rates at the dates of the transactions; and
- (iii) All resulting currency translation differences are recognised in other comprehensive income and accumulated in the exchange fluctuation reserve.

Goodwill and fair value adjustments arising on the acquisition of foreign operations are treated as assets and liabilities of the foreign operations and are translated at the closing rates at the reporting date. For acquisitions prior to 1 January 2010, the goodwill and fair value adjustments are translated at the exchange rates at the dates of acquisition.

Operating segments

The Group identifies operating segments and prepares segment information based on the regular internal financial information reported to the executive Directors for their decisions about resources allocation to the Group's business components and for their review of the performance of those components. The business components in the internal financial information reported to the executive Directors are determined following a review of the Group's major products and services.

The Group has identified the following reportable segments:

| | |
|-----------------------|---|
| Mining | Exploration and processing of manganese ore |
| Smelting | Production of manganese alloys, ferrosilicon, silicon metal and manganese sinter ore |
| Marketing and trading | Marketing of manganese ferroalloys, ferrosilicon, silicon metal and manganese sinter ore produced by smelting segment, and trading of manganese ore |

Each of these operating segments is managed separately as they require different resources as well as operating approaches.

2(d) Summary of accounting policies (Cont'd)

Operating segments (Cont'd)

The reporting segment results exclude finance income and costs and share of results of associate which are not directly attributable to the business activities of any operating segment, and are not included in arriving at the operating results of the operating segment.

Segment assets exclude interests in associates which are not directly attributable to the business activities of any operating segment.

Segment liabilities comprise operating liabilities of each operating segment.

3 Principal activities and revenue

The principal activity of the Company is that of investment holding. The principal activities of the subsidiaries are as stated in Note 11.

Revenue is turnover derived from activities related to the sales of ore and ferroalloy products and related services which represent the invoiced value of goods or services sold, net of discounts, goods and services tax and other sales taxes.

The geographical location of customers is based on the locations at which the goods were delivered.

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Notes to the financial statements for the financial year ended 31 December 2024

3 Principal activities and revenue (Cont'd)

Disaggregation of the Group's total revenue

| Segments | Mining | | Smelting | | Marketing and Trading | | Others | | Total revenue | |
|--|----------|----------|----------|----------|-----------------------|----------|----------|----------|---------------|----------|
| | 2024 | 2023 | 2024 | 2023 | 2024 | 2023 | 2024 | 2023 | 2024 | 2023 |
| | US\$'000 | US\$'000 | US\$'000 | US\$'000 | US\$'000 | US\$'000 | US\$'000 | US\$'000 | US\$'000 | US\$'000 |
| Primary geographical markets | | | | | | | | | | |
| Asia Pacific | - | - | 143,257 | 114,526 | 385,237 | 362,975 | 128 | 64 | 528,622 | 477,565 |
| America | - | - | - | 4 | 104,756 | 49,829 | - | - | 104,756 | 49,833 |
| Europe | - | - | 1 | - | 20,033 | 40,435 | - | - | 20,034 | 40,435 |
| Middle East | - | - | 23 | 6 | 760 | 18,991 | - | - | 783 | 18,997 |
| Africa | - | - | - | 7 | 79 | 2,398 | - | - | 79 | 2,405 |
| | - | - | 143,281 | 114,543 | 510,865 | 474,628 | 128 | 64 | 654,274 | 589,235 |
| Major product or service lines | | | | | | | | | | |
| Ores | - | - | - | - | 84,560 | 122,149 | - | - | 84,560 | 122,149 |
| Alloys | - | - | 136,029 | 109,633 | 408,018 | 336,890 | - | - | 544,047 | 446,523 |
| Services | - | - | 7,252 | 4,910 | 18,287 | 15,589 | 128 | 64 | 25,667 | 20,563 |
| | - | - | 143,281 | 114,543 | 510,865 | 474,628 | 128 | 64 | 654,274 | 589,235 |
| Timing of transfer of goods or services | | | | | | | | | | |
| At a point in time | - | - | 136,029 | 109,633 | 492,578 | 459,039 | 128 | 64 | 628,735 | 568,736 |
| Over time | - | - | 7,252 | 4,910 | 18,287 | 15,589 | - | - | 25,539 | 20,499 |
| | - | - | 143,281 | 114,543 | 510,865 | 474,628 | 128 | 64 | 654,274 | 589,235 |

Notes to the financial statements for the financial year ended 31 December 2024

4 Property, plant and equipment

The Group

| | Construction -in-progress US\$'000 | Buildings and infrastructure US\$'000 | Plant and machinery US\$'000 | Computer equipment, office equipment and furniture US\$'000 | Motor vehicles US\$'000 | Total US\$'000 |
|---|--|--|------------------------------------|---|-------------------------------|-------------------|
| <u>Cost</u> | | | | | | |
| At 1 January 2023 | 30,681 | 18,831 | 581,409 | 5,753 | 1,381 | 638,055 |
| Additions | 8,998 | 200 | 11,499 | 488 | 76 | 21,261 |
| Transfers | (15,210) | (1,310) | 16,449 | 41 | 30 | — |
| Transfer from right-of-use assets (Note 9) | — | — | 1,826 | — | 137 | 1,963 |
| Written off | — | (32) | (12,959) | (99) | (10) | (13,100) |
| Disposal of subsidiary (Note 11.1) | — | (15,327) | (17,136) | (237) | (357) | (33,057) |
| Disposal | — | — | (606) | (34) | (85) | (725) |
| Exchange realignment | (1,490) | (460) | (426) | (62) | (23) | (2,461) |
| At 31 December 2023 and at 1 January 2024 | 22,979 | 1,902 | 580,056 | 5,850 | 1,149 | 611,936 |
| Additions | 7,744 | 120 | 895 | 549 | 74 | 9,382 |
| Transfers | (22,380) | (2) | 22,175 | 207 | — | — |
| Transfer from right-of-use assets (Note 9) | — | — | 165 | — | — | 165 |
| Written off | — | (18) | (1,109) | (58) | (40) | (1,225) |
| Disposal | — | — | (186) | (50) | (6) | (242) |
| Exchange realignment | (677) | (4) | (2,633) | (108) | (3) | (3,425) |
| At 31 December 2024 | 7,666 | 1,998 | 599,363 | 6,390 | 1,174 | 616,591 |
| <u>Accumulated depreciation</u> | | | | | | |
| At 1 January 2023 | — | 11,927 | 175,456 | 3,912 | 1,204 | 192,499 |
| Depreciation for the year (Note 28) | — | 448 | 30,996 | 694 | 66 | 32,204 |
| Transfers | — | 129 | (174) | 23 | 22 | — |
| Transfer from right-of-use assets (Note 9) | — | — | 1,600 | — | 137 | 1,737 |
| Written off | — | (32) | (12,149) | (87) | (10) | (12,278) |
| Disposal of subsidiary (Note 11.1) | — | (10,839) | (15,648) | (217) | (354) | (27,058) |
| Disposal | — | — | (578) | — | (85) | (663) |
| Exchange realignment | — | (287) | (263) | (18) | (21) | (589) |
| At 31 December 2023 and at 1 January 2024 | — | 1,346 | 179,240 | 4,307 | 959 | 185,852 |
| Depreciation for the year (Note 28) | — | 125 | 24,923 | 733 | 64 | 25,845 |
| Transfer from right-of-use assets (Note 9) | — | — | 97 | — | — | 97 |
| Written off | — | (14) | (1,104) | (53) | (40) | (1,211) |
| Disposal | — | — | (85) | (46) | (4) | (135) |
| Exchange realignment | — | (1) | (1,944) | (106) | — | (2,051) |
| At 31 December 2024 | — | 1,456 | 201,127 | 4,835 | 979 | (208,397) |
| <u>Net book value</u> | | | | | | |
| At 31 December 2024 | 7,666 | 542 | 398,236 | 1,555 | 195 | 408,194 |
| At 31 December 2023 | 22,979 | 556 | 400,816 | 1,543 | 190 | 426,084 |

As at 31 December 2024, property, plant and equipment with a total net carrying amount of US\$408,170,000 (2023 - US\$398,117,000) had been pledged for banking facilities granted to the Group (Note 21.1). Disposal of subsidiary relates to deconsolidation of OM Materials Qinzhou Co Ltd ("OMQ") upon loss of control (Note 11.1).

4 Property, plant and equipment (Cont'd)

The Group evaluates for any indication of impairment in the property, plant and equipment at the end of each reporting period. Cash flow projections used in these calculations are based on financial budgets approved by management. Cash flows beyond the budget period are extrapolated using the estimated growth rates stated below. The growth rate does not exceed the long-term average growth rate of the industry in which the CGU operates.

These assumptions are used for the analysis of each CGU within the business segment. Management determines budgeted gross margins based on past performance and its expectations of market developments. The weighted average growth rates used are consistent with forecasts included in industry reports. The discount rates used are pre-tax and reflect specific risks relating to the relevant segments. A further decrease in the budgeted gross margin by 1% (2023 - 1%) would not result in impairment of the carrying amount of property, plant and equipment.

Key assumptions used for value in use calculations:

| | 2024 | | 2023 | |
|----------------------------|---|--|--|--|
| | Malaysia | Australia | Malaysia | Australia |
| | Smelting operations | | Smelting operations | |
| Gross margin ¹ | 15% | 33% | 10% | 31% |
| Growth rate ² | 0 - 11% before 2029, 0% after 2029 | 0% before 2029, 0% after 2029 | 0 - 4% before 2028, 0% after 2028 | 0% before 2028, 0% after 2028 |
| Discount rate ³ | 10.5% | 12.8% | 9.2% | 12.8% |

¹ Budgeted gross margin. The gross margin differs due to the different operating efficiencies of the various subsidiaries located in different geographical locations.

² Weighted average growth rate used to extrapolate cash flows beyond the budget period.

³ Pre-tax discount rates applied to the pre-tax cash flow projections. The discount rates vary due to the geographical locations of the businesses.

5 Land use rights

| | 2024 | 2023 |
|-------------------------------------|-----------------|-----------------|
| | US\$'000 | US\$'000 |
| The Group | | |
| At beginning of the year | 5,515 | 6,533 |
| Addition | 1,189 | - |
| Amortisation for the year (Note 28) | (127) | (126) |
| Disposal of subsidiary (Note 11.1) | - | (869) |
| Exchange realignment | - | (23) |
| At end of the year | 6,577 | 5,515 |

The land use rights, that form part of the Group's right-of-use assets, are for leasehold lands located in Malaysia.

As at 31 December 2024, land use rights with a net carrying amount of US\$5,401,000 (2023 - US\$5,515,000) was pledged for banking facilities granted to the Group (Note 21.1(b)).

Disposal of subsidiary relates to deconsolidation of OMQ upon loss of control (Note 11.1).

Information about the Group's leasing activities are disclosed in Note 34.

Notes to the financial statements for the financial year ended 31 December 2024

6 Exploration and evaluation costs

| | 2024 US\$'000 | 2023 US\$'000 |
|--------------------------------|------------------|------------------|
| The Group | | |
| At beginning of the year | 2,771 | 2,255 |
| Costs incurred during the year | 121 | 490 |
| Exchange realignment | (257) | 26 |
| At end of the year | 2,635 | 2,771 |

The Group has a 60% (2023 - 51%) interest in a joint venture arrangement in Australia which is involved in the exploration of manganese. This interest in the joint venture arrangement is accounted for as a joint operation. In 2024 and 2023, the expenditure capitalised during the year related to the Group's share of exploration expenditure invested in the joint operation. The joint operation has no contingent liabilities or commitments as at 31 December 2024 and 31 December 2023.

7 Mine development costs

| | 2024 US\$'000 | 2023 US\$'000 |
|--|------------------|------------------|
| The Group | | |
| At beginning of the year | 1,388 | 1,878 |
| Adjustments to rehabilitation provisions (Note 24) | (171) | 3 |
| Amortisation for the year (Note 28) | (490) | (490) |
| Exchange realignment | (83) | (3) |
| At end of the year | 644 | 1,388 |

8 Investment property

| | 2024 US\$'000 | 2023 US\$'000 |
|---|------------------|------------------|
| The Group | | |
| <u>Cost</u> | | |
| Balance at beginning of year and at end of year | 566 | 566 |
| <u>Accumulated depreciation</u> | | |
| Balance at beginning of year | 147 | 139 |
| Depreciation for the year (Note 28) | 8 | 8 |
| Balance at end of year | 155 | 147 |
| Net book value | 411 | 419 |
| Rental income | 73 | 73 |
| Direct operating expenses arising from investment property that generates rental income | (17) | (18) |
| Depreciation for the year | (8) | (8) |
| Gross profit arising from investment property | 48 | 47 |

The following are details of the investment property of the Group:

| Property Name | Location | Description | Total net lettable area (sq m) | Tenure |
|----------------|---|-----------------|-----------------------------------|---|
| Parkway Parade | 80 Marine Parade Road, #08-08 Parkway Parade, Singapore 449269 | Office premises | 148 | 73-year leasehold commenced from 31 August 2005 |

8 Investment property (Cont'd)

Fair value hierarchy

| | Fair value measurements using | | |
|-------------|---|---|---|
| | Quoted prices in active markets for identical assets (Level 1) | Significant other observable inputs (Level 2) | Significant unobservable inputs (Level 3) |
| | US\$'000 | US\$'000 | US\$'000 |
| 2024 | – | – | 2,399 |
| 2023 | – | – | 2,425 |

Valuation techniques used to derive fair values

As at 31 December 2024, the fair value of investment property amounted to approximately US\$2,399,000 (2023 - US\$2,425,000) as determined by management with reference to recent market transactions of comparable properties in close proximity, adjusted for differences in key attributes such as property size, which is based on the property's highest and best use.

9 Right-of-use assets

| The Group | Leasehold buildings US\$'000 | Plant and machinery US\$'000 | Office equipment US\$'000 | Motor vehicles US\$'000 | Total US\$'000 |
|---|------------------------------------|------------------------------------|---------------------------------|-------------------------------|-------------------|
| <u>Cost</u> | | | | | |
| At 1 January 2023 | 7,449 | 10,623 | 27 | 364 | 18,463 |
| Additions | 4,569 | 39 | – | 49 | 4,657 |
| Write-off | (2,697) | – | – | – | (2,697) |
| Disposal | – | (2,195) | – | – | (2,195) |
| Transfer to property, plant and equipment (Note 4) | – | (1,826) | – | (137) | (1,963) |
| Exchange realignment | (6) | (20) | – | – | (26) |
| At 31 December 2023 and at 1 January 2024 | 9,315 | 6,621 | 27 | 276 | 16,239 |
| Additions | 518 | 1,025 | – | 84 | 1,627 |
| Lease modification | 927 | – | – | – | 927 |
| Write-off | (155) | – | – | – | (155) |
| Transfer to property, plant and equipment (Note 4) | – | (165) | – | – | (165) |
| Exchange realignment | (59) | (486) | – | – | (545) |
| At 31 December 2024 | 10,546 | 6,995 | 27 | 360 | 17,928 |
| <u>Accumulated depreciation</u> | | | | | |
| At 1 January 2023 | 4,345 | 9,687 | 5 | 263 | 14,300 |
| Depreciation (Note 28) | 2,633 | 191 | 5 | 24 | 2,853 |
| Write-off | (2,697) | – | – | – | (2,697) |
| Disposal | – | (2,194) | – | – | (2,194) |
| Transfer to property, plant and equipment (Note 4) | – | (1,600) | – | (137) | (1,737) |
| Exchange realignment | (4) | 15 | – | (1) | 10 |
| At 31 December 2023 and at 1 January 2024 | 4,277 | 6,099 | 10 | 149 | 10,535 |
| Depreciation (Note 28) | 2,698 | 215 | 6 | 44 | 2,963 |
| Write-off | (155) | – | – | – | (155) |
| Transfer to property, plant and equipment (Note 4) | – | (97) | – | – | (97) |
| Exchange realignment | (58) | (514) | – | 1 | (571) |
| At 31 December 2024 | 6,762 | 5,703 | 16 | 194 | 12,675 |

9 Right-of-use assets (Cont'd)

| The Group | Leasehold buildings US\$'000 | Plant and machinery US\$'000 | Office equipment US\$'000 | Motor vehicles US\$'000 | Total US\$'000 |
|----------------------------|------------------------------------|------------------------------------|---------------------------------|-------------------------------|-------------------|
| <u>Carrying amount</u> | | | | | |
| At 31 December 2024 | 3,784 | 1,292 | 11 | 166 | 5,253 |
| At 31 December 2023 | 5,038 | 522 | 17 | 127 | 5,704 |

Leasehold buildings are located in Malaysia, Singapore and Australia.

During the financial year, the Group has successfully renegotiated an existing lease contract for an office premise through extending the lease term and revising the annual lease payments. As this extension is not part of the original terms and conditions, it is accounted for as a lease modification whereby the lease liability is remeasured and the corresponding right-of-use asset is adjusted.

Information about the Group's leasing activities are disclosed in Note 34.

10 Deferred taxation

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset deferred income tax assets against deferred income tax liabilities and when the deferred income taxes relate to the same fiscal authority. The amounts, determined after appropriate offsetting in same tax legislations, are shown on the statement of financial position as follows:

| The Group | 2024 US\$'000 | 2023 US\$'000 |
|--|------------------|------------------|
| Deferred tax assets | | |
| At gross | 12,187 | 13,381 |
| Less: Set off of tax in similar legislations | (1,111) | (1,220) |
| At net | 11,076 | 12,161 |
| Deferred tax liabilities | | |
| At gross | (48,021) | (47,924) |
| Less: Set off of tax in similar legislations | 17,890 | 20,971 |
| At net | (30,131) | (26,953) |
| Deferred tax assets | | |
| To be recovered within one year | - | - |
| To be recovered after one year | 11,076 | 12,161 |
| | 11,076 | 12,161 |
| Deferred tax liabilities | | |
| To be settled within one year | - | - |
| To be settled after one year | (30,131) | (26,953) |
| | (30,131) | (26,953) |

Notes to the financial statements for the financial year ended 31 December 2024

10 Deferred taxation (Cont'd)

The movement in deferred tax assets and liabilities (after offsetting of balances within the same tax jurisdiction) are as follows:

| The Group | Temporary differences on qualifying property, plant and equipment, and mine development costs US\$'000 | Provisions US\$'000 | Tax losses US\$'000 | Others US\$'000 | Total US\$'000 |
|--|---|------------------------|------------------------|--------------------|-------------------|
| Deferred tax assets: | | | | | |
| At 1 January 2023 | 248 | 1,232 | 10,926 | 172 | 12,578 |
| Credited to profit or loss (Note 29) | – | – | 92 | – | 92 |
| Disposal of subsidiary (Note 11.1) | – | – | (563) | – | (563) |
| Exchange difference on translation | 1 | 7 | 45 | 1 | 54 |
| At 31 December 2023 and 1 January 2024 | 249 | 1,239 | 10,500 | 173 | 12,161 |
| Exchange difference on translation | (22) | (111) | (935) | (17) | (1,085) |
| At 31 December 2024 | 227 | 1,128 | 9,565 | 156 | 11,076 |

| The Group | Temporary differences on qualifying property, plant and equipment US\$'000 | Provisions US\$'000 | Tax losses US\$'000 | Others US\$'000 | Total US\$'000 |
|--|---|------------------------|------------------------|--------------------|-------------------|
| Deferred tax liabilities: | | | | | |
| At 1 January 2023 | (50,601) | 11,914 | 22,209 | (1,915) | (18,393) |
| Credited/(charged) to profit or loss (Note 29) | 6,974 | (8,588) | (7,378) | 424 | (8,568) |
| Exchange difference on translation | 8 | – | – | – | 8 |
| At 31 December 2023 and 1 January 2024 | (43,619) | 3,326 | 14,831 | (1,491) | (26,953) |
| (Charged)/credited to profit or loss (Note 29) | (653) | (2,835) | 804 | (488) | (3,172) |
| Exchange difference on translation | (6) | – | – | – | (6) |
| At 31 December 2024 | (44,278) | 491 | 15,635 | (1,979) | (30,131) |

11 Subsidiaries

| | 2024 US\$'000 | 2023 US\$'000 |
|---|--------------------|--------------------|
| The Company | | |
| Unquoted equity investments, at cost | | |
| At beginning of the year | 5,459 | 5,429 |
| <u>Less: Accumulated impairment losses</u> | | |
| At beginning of the year | (2,079) | – |
| Impairment loss | – | (2,079) |
| Exchange difference on translation | 185 | – |
| At end of the year | (1,894) | (2,079) |
| Exchange difference on translation | (487) | 29 |
| Unquoted equity investments, net | 3,078 | 3,379 |
| Amounts due from subsidiaries | 142,640 | 154,329 |
| <u>Less: Accumulated impairment losses</u> | | |
| At beginning of the year | (64,515) | (56,515) |
| Impairment loss | (3,590) | (7,692) |
| Exchange difference on translation | 5,755 | (308) |
| At end of the year | (62,350) | (64,515) |
| Amounts due from subsidiaries, net | 80,290 | 89,814 |
| Total | 83,368 | 93,193 |

The amounts due from subsidiaries are loans to subsidiaries, representing an extension of its investments in the subsidiaries. These amounts are unsecured with indeterminate repayment terms.

The Company evaluates any indication of impairment on the investment in subsidiaries at the end of each reporting period. The Company carries out a review of the recoverable amount of its investment in subsidiaries based on the higher of its fair value less cost to sell and value in use.

Cash flow projections used in these calculations are based on financial budgets approved by management. Cash flows beyond the budget period are extrapolated using the estimated growth rates stated below. The growth rate does not exceed the long-term average growth rate of the industry in which the CGU operates.

These assumptions are used for the analysis of each CGU within the business segment. Management determines budgeted gross margins based on past performance and expectations of market developments. The weighted average growth rates used are consistent with forecasts included in industry reports. The discount rates used are pre-tax and reflect specific risks relating to the relevant segments. A further decrease in the budgeted gross margin by 1% (2023 - 1%) would not result in indication of significant further impairment of the carrying amount of the investments in subsidiaries.

In the financial year ended 31 December 2024, the Company recognised a total impairment loss of US\$3,590,000 (2023 - US\$9,771,000) in its cost of investment in and amounts due from OM (Manganese) Ltd (“OMM”) due to the losses incurred during OMM’s care and maintenance phase. The recoverable amount was determined based on the cash flow projections, with the key assumptions laid out below.

11 Subsidiaries (Cont'd)

Key assumptions used for value in use calculations:

| | 2024 | | 2023 | |
|----------------------------|---------------------------------------|----------------------------------|--------------------------------------|----------------------------------|
| | Malaysia | Australia | Malaysia | Australia |
| | Smelting operations | | Smelting operations | |
| Gross margin ¹ | 15% | 33% | 10% | 31% |
| Growth rate ² | 0 - 11% before 2029, 0% after 2029 | 0% before 2029, 0% after 2029 | 0 - 4% before 2028, 0% after 2028 | 0% before 2028, 0% after 2028 |
| Discount rate ³ | 10.5% | 12.8% | 9.2% | 12.8% |

- ¹ Budgeted gross margin. The gross margin differs due to the different operating efficiencies of the various subsidiaries located in different geographical locations.
- ² Weighted average growth rate used to extrapolate cash flows beyond the budget period.
- ³ Pre-tax discount rate applied to the pre-tax cash flow projections. The discount rates vary due to the geographical locations of the businesses.

Details of the Group's material subsidiaries at the end of the reporting period are set out below:

| <u>Name</u> | <u>Place of incorporation/ Operation</u> | <u>Proportion of ownership interest and voting rights held by the Group</u> | | <u>Principal activities</u> |
|--|--|---|-----------|--|
| | | 2024 % | 2023 % | |
| <u>Held by the Company</u> | | | | |
| OM (Manganese) Ltd. ⁽¹⁾ | Australia | 100 | 100 | Owns manganese mine ⁽⁵⁾ , and rights to exploration and processing of manganese ore |
| <u>Held by OM Resources (HK) Limited</u> | | | | |
| OM Materials (S) Pte. Ltd. ⁽²⁾ | Singapore | 100 | 100 | Investment holding and trading of metals and ferroalloy products |
| <u>Held by OM Materials (S) Pte. Ltd.</u> | | | | |
| OM Materials (Sarawak) Sdn. Bhd. ⁽³⁾ | Malaysia | 100 | 100 | Sales and processing of ferroalloys and ores |
| <u>Held by OM Materials Trades (S) Pte. Ltd.</u> | | | | |
| OM Materials Trading (Qinzhou) Co. Ltd. ⁽⁴⁾ | PRC | 100 | 100 | Trading of metals and ferroalloys products |

Note:

- ⁽¹⁾ Audited by Grant Thornton Audit Pty Ltd.
- ⁽²⁾ Audited by Foo Kon Tan LLP.
- ⁽³⁾ Audited by Ernst & Young PLT, Malaysia.
- ⁽⁴⁾ Audited by Guangxi JiaHai Accountant Affairs Office Co. Ltd. for statutory purposes and by Foo Kon Tan LLP for group consolidation purposes.
- ⁽⁵⁾ Production ceased on 25 January 2022 and the mine was placed under care and maintenance.

Notes to the financial statements for the financial year ended 31 December 2024

11 Subsidiaries (Cont'd)

The principal activities of other subsidiaries that are not material to the Group at the end of the reporting period are summarised as follows:

| Principal activities | Place of incorporation/ operation | Number of subsidiaries | |
|---|--------------------------------------|------------------------|------|
| | | 2024 | 2023 |
| Investment holding | The British Virgin Islands | 1 | 1 |
| Investment holding | Mauritius | 1 | 1 |
| Investment holding | Hong Kong | 1 | 1 |
| Investment holding | Singapore | 1 | 1 |
| Logistics services and rental of machinery | Malaysia | 1 | 1 |
| Engineering, procurement and construction services, and trading of metals and ferroalloy products | PRC | 1 | 1 |
| Project development and project management services | Malaysia | 2 | 2 |
| Exploration and mining of minerals | Malaysia | 2 | 2 |
| Engineering services | Malaysia | 1 | 1 |
| | | 11 | 11 |

11.1 Disposal of 90% interest in OM Materials Qinzhou Co Ltd ("OMQ")

On 31 October 2023, the Group's wholly-owned subsidiary, OM Materials (S) Pte Ltd ("OMS") executed a Share Sale Agreement, for the sale of its 90% equity interest in OMQ, to Beijing Kunpeng Hongsheng Metal Co. Ltd, for cash consideration of RMB 182.6 million (approximately US\$ 25.8 million).

The Group, through OMS, retains a 10% equity interest in OMQ, which is accounted for as an associate (Note 12) as it retains significant influence in OMQ.

Details of the disposal are as follows:

| | |
|---|------------------|
| | 2023 US\$'000 |
| Carrying amounts of net assets over which control was lost | |
| Property, plant and equipment net of accumulated depreciation/impairment (Note 4) | 5,999 |
| Land use rights (Note 5) | 869 |
| Deferred tax assets (Note 10) | 563 |
| Inventories | 964 |
| Trade and other receivables | 2,117 |
| Cash and cash equivalents | 120 |
| Trade and other payables | (251) |
| Net assets derecognised | 10,381 |
| Consideration received/receivable | |
| Cash and cash equivalents received | 10,452 |
| Deferred cash consideration receivable (Note 14) | 15,338 |
| Total consideration | 25,790 |
| Gain on disposal | |
| Total consideration | 25,790 |
| Add: Fair value of remaining 10% interest retained (Note 12) | 2,966 |
| Add: Realisation of foreign exchange reserve | 1,782 |
| Less: Net assets derecognised | (10,381) |
| Gain on disposal (Note 27) | 20,157 |
| Net cash inflows arising on disposal | |
| Consideration received in cash and cash equivalents | 10,452 |
| Less: Cash and cash equivalents disposed | (120) |
| Net cash inflows arising on disposal | 10,332 |

12 Interests in associates

| | 2024 US\$'000 | 2023 US\$'000 |
|---|------------------|------------------|
| The Group | | |
| Cost of investment in associates ⁽¹⁾ | | |
| At beginning of the year | 55,876 | 52,622 |
| Addition (Note 11.1) | – | 2,966 |
| Exchange difference on translation | (4,719) | 288 |
| At end of the year | 51,157 | 55,876 |
| Share of post-acquisition profits and reserves, net of dividends and exchange difference on translation | 28,088 | 28,231 |
| | 79,245 | 84,107 |

⁽¹⁾ Comprised unquoted equity shares at cost and advances to associates net of repayments. The advances to associates represent extensions of the investment in associates which are unsecured with indeterminate repayment terms.

Addition during the financial year ended 31 December 2023 relates to the 10% interest in OMQ at fair value (Note 11.1), arising from the disposal of 90% interest in OMQ. As OMS still retains significant influence over OMQ, the remaining 10% interest is accounted for as an associate.

Details of the Group's material associate at the end of the reporting period was as follows:

| <u>Name</u> | <u>Country of incorporation</u> | <u>Proportion of effective ownership interest and voting rights held by the Group</u> | | <u>Principal activities</u> |
|---|---------------------------------|---|-----------|------------------------------------|
| | | 2024 % | 2023 % | |
| Ntsimbintle Mining Proprietary Limited ("NMPL") ⁽¹⁾ | South Africa | 26 | 26 | Investment holding |
| Held by NMPL ⁽²⁾ | | | | |
| Tshipi é Ntle Manganese Mining Proprietary Limited ("Tshipi Mining") ⁽¹⁾ | South Africa | 13 | 13 | Exploration and mining of minerals |

⁽¹⁾ audited by KPMG Inc.

⁽²⁾ NMPL holds a 50.1% interest joint venture in Tshipi Mining whose results are equity-accounted in NMPL.

Shares in the Group's material associate are held by a wholly-owned subsidiary of the Company, OMH (Mauritius) Corp.

All of the Group's associates are accounted for using the equity method in the Group's consolidated financial statements.

The financial year end date of NMPL is 30 June. For the purposes of applying the equity method accounting, the management accounts of NMPL for the year ended 31 December 2024 have been used and appropriate adjustments have been made as necessary.

Notes to the financial statements for the financial year ended 31 December 2024

12 Interests in associates (Cont'd)

Summarised financial information in respect of the Group's material associate are set out below. The summarised financial information below represents amounts shown in the associate's financial statements prepared in accordance with IFRS.

| | Ntsimbintle Mining Proprietary Limited | |
|---|---|------------------|
| | 2024 US\$'000 | 2023 US\$'000 |
| Current assets | 3,380 | 2,335 |
| Non-current assets ⁽¹⁾ | 161,025 | 147,726 |
| Current liabilities | (10) | (14) |
| Non-current liabilities | (85,847) | (85,924) |
| Net assets | 78,548 | 64,123 |
| Income ⁽¹⁾ | 26,070 | 38,587 |
| Profit for the year | 16,641 | 19,686 |
| Total comprehensive income for the year | 16,641 | 19,686 |
| Dividends received from associate | 1,811 | 5,305 |

⁽¹⁾ Inclusive of equity-accounted results of Tshipi Mining.

Reconciliation of the above summarised financial information to the carrying amount of the interest in the associate recognised in the consolidated financial statements:

| | Ntsimbintle Mining Proprietary Limited | | Total | |
|--|---|------------------|------------------|------------------|
| | 2024 US\$'000 | 2023 US\$'000 | 2024 US\$'000 | 2023 US\$'000 |
| Net assets of the associate | 78,548 | 64,123 | 78,548 | 64,123 |
| Shareholder loans | 85,847 | 85,924 | 85,847 | 85,924 |
| | 164,395 | 150,047 | 164,395 | 150,047 |
| Proportion of the Group's ownership interest in the associate | 42,743 | 39,012 | 42,743 | 39,012 |
| Goodwill | 37,127 | 40,764 | 37,127 | 40,764 |
| Currency translation difference | (3,700) | 1,263 | (3,700) | 1,263 |
| Carrying value | 76,170 | 81,039 | 76,170 | 81,039 |
| Add: | | | | |
| Carrying value of individually immaterial associates | | | 3,075 | 3,068 |
| Carrying value of Group's interest in associates | | | 79,245 | 84,107 |

Aggregate information of associates that are not individually material

The summarised financial information of the individually immaterial associates are as follows:

| | 2024 US\$'000 | 2023 US\$'000 |
|---|------------------|------------------|
| Profit for the year | 76 | 49 |
| Total comprehensive income for the year | 76 | 49 |
| | 2024 US\$'000 | 2023 US\$'000 |
| The Group's share of profit | 7 | 16 |

13 Inventories

| | 2024 US\$'000 | 2023 US\$'000 |
|---|------------------|------------------|
| The Group | | |
| At cost | | |
| Raw materials | 195,310 | 97,855 |
| Work-in-progress | 13,578 | 15,018 |
| Finished goods | 96,656 | 85,586 |
| | 305,544 | 198,459 |
| At net realisable value | | |
| Raw materials, work-in-progress and finished goods | 8,388 | 93,890 |
| Total | 313,932 | 292,349 |
| <i>Recognised as expenses and included in cost of sales:</i> | | |
| Cost of inventories (Note 28), inclusive of: | 541,057 | 494,416 |
| Write-back of inventories to net realisable value, net | (7,263) | (38,289) |
| <i>Recognised as expenses and included in other operating expenses:</i> | | |
| Write-down of inventories to net realisable value (Note 28) | 92 | 560 |

Included in the above are inventories under consignment arrangement amounting to US\$40,628,000 (2023 - US\$35,877,000).

14 Trade and other receivables

| | The Company | | The Group | |
|--|------------------|------------------|------------------|------------------|
| | 2024 US\$'000 | 2023 US\$'000 | 2024 US\$'000 | 2023 US\$'000 |
| Trade receivables (i) | - | - | 24,496 | 20,683 |
| Other receivables: | | | | |
| Amounts due from subsidiaries (non-trade) | 27,877 | 14,448 | - | - |
| Deposits and other receivables: | | | | |
| - third party | - | - | 17,979 | 18,335 |
| - associate | - | - | 534 | 123 |
| | 27,877 | 14,448 | 18,513 | 18,458 |
| Less: Allowance for impairment of other receivables: | | | | |
| At beginning of the year | - | - | (609) | (634) |
| Exchange difference on translation | - | - | (17) | 25 |
| At end of the year | - | - | (626) | (609) |
| Net other receivables (ii) | 27,877 | 14,448 | 17,887 | 17,849 |
| Total (i) + (ii) | 27,877 | 14,448 | 42,383 | 38,532 |

The non-trade amounts due from subsidiaries, representing advances, are interest-free, unsecured and repayable on demand.

Included in the Group's deposits and other receivables from third parties is tax recoverable of US\$784,000 (2023 - US\$353,000) from tax authorities, and the residual balance of the proceeds arising from disposal of 90% interest in OMQ of US\$12,686,000 (2023 - US\$15,338,000) (Note 11.1).

14 Trade and other receivables (Cont'd)

Trade and other receivables are denominated in the following currencies:

| | The Company | | The Group | |
|----------------------|---------------|---------------|---------------|---------------|
| | 2024 | 2023 | 2024 | 2023 |
| | US\$'000 | US\$'000 | US\$'000 | US\$'000 |
| Australian Dollar | 5,876 | 6,447 | 125 | 151 |
| Renminbi | – | – | 14,713 | 16,081 |
| United States Dollar | 22,000 | 8,000 | 26,193 | 21,681 |
| Malaysian Ringgit | – | – | 983 | 533 |
| Others | 1 | 1 | 369 | 86 |
| | 27,877 | 14,448 | 42,383 | 38,532 |

The credit risk for trade and other receivables is as follows:

| | The Company | | The Group | |
|------------------------------|---------------|---------------|---------------|---------------|
| | 2024 | 2023 | 2024 | 2023 |
| | US\$'000 | US\$'000 | US\$'000 | US\$'000 |
| <u>By geographical areas</u> | | | | |
| Asia Pacific | 27,858 | 14,432 | 31,511 | 38,082 |
| America | – | – | 9,987 | 182 |
| Europe | – | – | 351 | 82 |
| Africa | 19 | 16 | 534 | 186 |
| | 27,877 | 14,448 | 42,383 | 38,532 |

Neither past due nor impaired

Trade and other receivables that were neither past due nor impaired amounting to US\$27,877,000 (2023 - US\$14,448,000) and US\$41,902,000 (2023 - US\$38,406,000) for the Company and the Group respectively related to a wide range of debtors for whom there was no recent history of default.

Past due but not impaired

The ageing analysis of trade and other receivables past due but not impaired is as follows:

| | The Company | | The Group | |
|------------------------|-------------|----------|------------|------------|
| | 2024 | 2023 | 2024 | 2023 |
| | US\$'000 | US\$'000 | US\$'000 | US\$'000 |
| Past due 0 to 3 months | – | – | 42 | 80 |
| Past due 3 to 6 months | – | – | 229 | 41 |
| Past due over 6 months | – | – | 210 | 5 |
| | – | – | 481 | 126 |

Trade and other receivables that were past due but not impaired related to a number of debtors that have a good credit track record with the Group. Based on historical default rates, the Group believes that no further impairment allowance is necessary in respect of trade and other receivables not past due or past due.

15 Capitalised contract costs

| | 2024 | 2023 |
|---|----------|----------|
| | US\$'000 | US\$'000 |
| The Group | | |
| Costs to fulfil service rendered for transportation of goods sold under CFR and CIF Incoterms | 637 | 301 |
| Amortisation recognised as cost of sales during the year | 301 | 538 |

The Group's capitalised contract costs relate to fulfilment costs of freight and insurance for the transportation of goods sold under CFR and CIF Incoterms. These costs are charged to the profit or loss on a basis consistent with the pattern of recognition of the associated revenue.

16 Derivatives

| | Contract/notional amount | | Fair value through profit or loss | | | |
|------------------------------------|--------------------------|------------------|-----------------------------------|------------------|------------------|------------------|
| | | | Assets | | Liabilities | |
| | 2024 US\$'000 | 2023 US\$'000 | 2024 US\$'000 | 2023 US\$'000 | 2024 US\$'000 | 2023 US\$'000 |
| Derivatives: | | | | | | |
| Foreign exchange forward contracts | 5,320 | 10,890 | – | 137 | 28 | – |

The Group uses foreign exchange forward contracts to manage some of its foreign currency exposure. These contracts are not designated as cash flows nor fair value hedges and are entered into for periods consistent with its foreign currency exposure. Such derivatives do not qualify for hedge accounting.

The forward contracts are used to manage the foreign currency exposures arising from the monetary assets and liabilities denominated in currencies other than the functional currency of a subsidiary of the Group.

The Group recognised an unrealised loss of US\$28,000 (2023 – gain of US\$137,000) arising from fair value changes of derivative financial instruments. The fair value changes are attributable to changes in foreign exchange forward rates. The methods and assumptions applied in determining the fair value of derivatives are disclosed in Note 41.

17 Cash and bank balances

| | The Company | | The Group | |
|---------------------------------|------------------|------------------|------------------|------------------|
| | 2024 US\$'000 | 2023 US\$'000 | 2024 US\$'000 | 2023 US\$'000 |
| Cash at bank and on hand | 29 | 13 | 56,105 | 59,399 |
| Short-term bank deposits | – | – | 3,483 | 1,092 |
| Total cash and cash equivalents | 29 | 13 | 59,588 | 60,491 |
| Add: Cash collateral | – | – | 8,316 | 9,210 |
| Cash and bank balances | 29 | 13 | 67,904 | 69,701 |

Included in the cash collateral were amounts of US\$1,102,000 (2023 - US\$1,174,000) and US\$7,111,000 (2023 - US\$7,923,000) which were pledged to banks as security for banking facilities and the issuance of environmental bonds (Note 35.3) respectively. The Group also maintains bank deposits to the benefit of third-party suppliers to the amount of US\$103,000 (2023 - US\$113,000).

Cash and bank balances (including cash collateral) are denominated in the following currencies:

| | The Company | | The Group | |
|----------------------|------------------|------------------|------------------|------------------|
| | 2024 US\$'000 | 2023 US\$'000 | 2024 US\$'000 | 2023 US\$'000 |
| Australian Dollar | 27 | 11 | 7,854 | 8,190 |
| Renminbi | – | – | 9,199 | 14,080 |
| United States Dollar | 2 | 2 | 39,726 | 33,026 |
| Malaysian Ringgit | – | – | 10,745 | 14,027 |
| Others | – | – | 380 | 378 |
| | 29 | 13 | 67,904 | 69,701 |

The short-term bank deposits have an average maturity of 1 month (2023 - 1 month) from the end of the financial year with the following effective interest rates:

| | 2024 Per annum | 2023 Per annum |
|----------------------|-------------------|-------------------|
| The Group | | |
| United States Dollar | 3.60% | 4.42% |

Notes to the financial statements for the financial year ended 31 December 2024

18 Share capital

| The Company and The Group | No. of ordinary shares | | Amount | |
|---|------------------------|--------------|------------------|------------------|
| | 2024 '000 | 2023 '000 | 2024 US\$'000 | 2023 US\$'000 |
| Authorised: | | | | |
| Ordinary shares of US\$0.04337 (A\$0.05) (2023 - US\$0.04337 (A\$0.05)) each | 2,000,000 | 2,000,000 | 87,000 | 87,000 |
| Issued and fully paid: | | | | |
| Ordinary shares of US\$0.04304 (A\$0.05) (2023 - US\$0.04304 (A\$0.05)) each | | | | |
| At 1 January | 766,257 | 738,623 | 32,976 | 32,035 |
| Shares issuance | — | 27,634 | — | 941 |
| At 31 December | 766,257 | 766,257 | 32,976 | 32,976 |

The holders of ordinary shares (excluding treasury shares) are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All shares (excluding treasury shares) rank equally with regard to the Company's residual assets.

On 4 December 2023, the Company issued 27,633,464 ordinary shares to JFE Shoji Corporation at an issue price of A\$0.472 per share, which raised A\$13,043,000 (equivalent to US\$8,885,000), of which A\$1,382,000 (equivalent to US\$941,000) was capitalised as Share capital at par value of A\$0.05 per share, and the balance amount of A\$11,661,000 (equivalent to US\$7,944,000) was capitalised as Share premium, within Reserves (Note 20).

19 Treasury shares

| The Company and The Group | No. of ordinary shares | | Amount | |
|------------------------------|------------------------|--------------|------------------|------------------|
| | 2024 '000 | 2023 '000 | 2024 US\$'000 | 2023 US\$'000 |
| At 1 January and 31 December | 1,933 | 1,933 | 2,058 | 2,058 |

Treasury shares relate to ordinary shares of the Company that are held by the Company. During the year, the Company acquired Nil shares (2023 - Nil shares) in the Company through on-market purchase on the Australian Securities Exchange or on Bursa Malaysia.

20 Reserves

| | | The Company | | The Group | |
|------------------------------|--------------|------------------|------------------|------------------|------------------|
| | | 2024 US\$'000 | 2023 US\$'000 | 2024 US\$'000 | 2023 US\$'000 |
| Share premium | [Note (i)] | 164,864 | 164,864 | 164,864 | 164,864 |
| Non-distributable reserve | [Note (ii)] | — | — | 1,419 | 1,419 |
| Capital reserve | [Note (iii)] | — | — | (10,947) | (10,947) |
| Contributed surplus | [Note (iv)] | 2,593 | 2,593 | — | — |
| Hedging reserve | [Note (v)] | — | — | 180 | 225 |
| Exchange fluctuation reserve | [Note (vi)] | (43,668) | (39,703) | (48,607) | (44,562) |
| (Accumulated losses)/ | | | | | |
| Retained profits | [Note (vii)] | (115,423) | (111,631) | 278,760 | 269,440 |
| | | 8,366 | 16,123 | 385,669 | 380,439 |

Notes to the financial statements for the financial year ended 31 December 2024

20 Reserves (Cont'd)

| | The Company | | The Group | |
|--|-------------|-----------|-----------|----------|
| | 2024 | 2023 | 2024 | 2023 |
| | US\$'000 | US\$'000 | US\$'000 | US\$'000 |
| Share premium | | | | |
| At 1 January | 164,864 | 156,920 | 164,864 | 156,920 |
| Issuance of ordinary shares | - | 7,944 | - | 7,944 |
| At 31 December | 164,864 | 164,864 | 164,864 | 164,864 |
| Non-distributable reserve | | | | |
| At 1 January | - | - | 1,419 | 7,922 |
| Transfers from statutory reserve | - | - | - | (6,503) |
| At 31 December | - | - | 1,419 | 1,419 |
| Capital reserve | | | | |
| At 1 January and 31 December | - | - | (10,947) | (10,947) |
| Contributed surplus | | | | |
| At 1 January and 31 December | 2,593 | 2,593 | - | - |
| Hedging reserve | | | | |
| At 1 January | - | - | 225 | 272 |
| Cash flow hedges | - | - | (45) | (47) |
| At 31 December | - | - | 180 | 225 |
| Exchange fluctuation reserve | | | | |
| At 1 January | (39,703) | (39,758) | (44,562) | (40,139) |
| Currency translation differences | (3,965) | 55 | (4,045) | (4,423) |
| At 31 December | (43,668) | (39,703) | (48,607) | (44,562) |
| (Accumulated losses)/Retained profits | | | | |
| At 1 January | (111,631) | (105,484) | 269,440 | 252,105 |
| (Loss)/profit for the year | (3,808) | 1,157 | 9,304 | 18,136 |
| Dividends [Note (viii)] | - | (7,304) | - | (7,304) |
| Dividends forfeited | 16 | - | 16 | - |
| Transfers from statutory reserve | - | - | - | 6,503 |
| At 31 December | (115,423) | (111,631) | 278,760 | 269,440 |

Notes:

- (i) The share premium reserve comprises the value of shares that have been issued at a premium, meaning the price paid was in excess of the share's quotient value. The amount received in excess of the quotient value was transferred to the share premium reserve.
- (ii) In accordance with the accounting principles and financial regulations applicable to Sino-foreign joint venture enterprises, the subsidiaries in the PRC are required to transfer part of their profits after tax to the "Statutory Reserves Fund", the "Enterprise Expansion Fund" and the "Staff Bonus and Welfare Fund", which are non-distributable, before profit distributions to joint venture partners. The quantum of the transfers is subject to the approval of the board of directors of these subsidiaries.

The annual transfer to the Statutory Reserves Fund should not be less than 10% of profit after tax, until it aggregates to 50% of the registered capital. However, foreign enterprises may choose not to appropriate profits to the Enterprise Expansion Fund.

The Statutory Reserves Fund can be used to make good previous years' losses while the Enterprise Expansion Fund can be used for the acquisition of property, plant and equipment and financing daily funds required. The Staff Bonus and Welfare Fund is utilised for employees' collective welfare benefits and is included in other payables under current liabilities in the statements of financial position.

20 Reserves (Cont'd)

Notes: (Cont'd)

- (iii) Capital reserve relates to:
- (a) Difference between the consideration paid and the carrying amount of the non-controlling interests acquired, and
 - (b) Capitalisation of various reserves and retained profits in one of the Sino-foreign joint ventures of the Group. The purpose of the capitalisation is to increase the registered capital of the joint venture.
- (iv) The contributed surplus of the Company represents the difference between the nominal value of the Company's shares issued for acquisition of the subsidiaries and the aggregate net asset value of the subsidiaries acquired. Under the Companies Act 1981 of Bermuda (as amended), the contributed surplus can be distributed to shareholders under certain circumstances. At the Group level, the contributed surplus is eliminated against the cost of investment in subsidiaries.
- (v) The hedging reserve represents hedging gains and losses recognised on the effective portion of cash flow hedges. The cumulative deferred gain or loss on the hedge recognised in other comprehensive income and accumulated hedging reserves is reclassified to the profit or loss when the forecast transaction is ultimately recognised in the profit or loss.
- (vi) The translation reserve comprises all foreign exchange differences arising on the translation of the financial statements of the Company, foreign subsidiaries and associates stated in a currency different from the Company's and Group's presentation currency.
- (vii) Retained earnings of the Group comprise the distributable reserves recognised in the preceding year less any dividend declared. The total of such profits brought forward and the profit derived during the period constitute the total distributable reserves, that is the maximum amount available for distribution to the shareholders.

| | 2024 US\$'000 | 2023 US\$'000 |
|--|------------------|------------------|
| (viii) The Company and The Group | | |
| Final tax-exempt (one-tier) dividend of US\$0.009915 (A\$0.015) per share for 2022 | - | 7,304 |
| | - | 7,304 |

On 28 February 2025, the Company declared a final dividend of A\$0.004 per share to be paid to shareholders on 23 May 2025. The dividend is payable to shareholders on the register of members on 2 May 2025. The total estimated dividend to be paid is US\$1,902,000 (A\$3,065,000), which will be accounted for in the shareholders' equity as an appropriation of retained earnings in the financial year ending 31 December 2025.

21 Borrowings

| | 2024 US\$'000 | 2023 US\$'000 |
|---------------------------------|------------------|------------------|
| The Group | | |
| Non-current | | |
| Bank loans (Note 21.1) | 58,442 | 148,172 |
| Other borrowings (Note 21.2) | 19,186 | 21,067 |
| | 77,628 | 169,239 |
| Structuring and arrangement fee | (52) | (129) |
| | 77,576 | 169,110 |
| Current | | |
| Bank loans (Note 21.1) | 141,968 | 96,530 |
| Other borrowings (Note 21.2) | 278 | – |
| | 142,246 | 96,530 |
| Structuring and arrangement fee | (77) | (181) |
| | 142,169 | 96,349 |
| | 219,745 | 265,459 |

21.1 Bank loans

| | 2024 US\$'000 | 2023 US\$'000 |
|--|------------------|------------------|
| The Group | | |
| Bank loans, secured [Note (a)] | 2,466 | 1,126 |
| Bank loans, secured [Note (b)] | 166,739 | 213,533 |
| Bank loans, secured [Note (c)] | 30,000 | 30,000 |
| Bank loans, secured [Note (d)] | 1,205 | – |
| Bank loans, unsecured | – | 43 |
| | 200,410 | 244,702 |
| Amount repayable not later than one year | 141,968 | 96,530 |
| Amount repayable later than one year and not later than five years | 58,442 | 148,172 |
| | 200,410 | 244,702 |

Notes:

- (a) These loans were secured by a charge over an office premise and a corporate guarantee from a subsidiary.
- (b) These loans are secured by:
- shares of OM Materials (Sarawak) Sdn Bhd, a company incorporated in Malaysia;
 - a charge over its property, plant and equipment (Note 4);
 - a charge over certain bank accounts;
 - a charge over land use rights (Note 5);
 - a debenture;
 - a borrower assignment;
 - an assignment of insurances;
 - a shareholder assignment;
 - an assignment of reinsurances; and
 - a corporate guarantee from OM Holdings Limited
- (c) This revolving credit facility is secured by a limited deed of debenture and a corporate guarantee from OM Holdings Limited.
- (d) This loan is secured by a deed of charge and assignment and a corporate guarantee from OM Holdings Limited.

21 Borrowings (Cont'd)

21.1 Bank loans (Cont'd)

(e) Non-current borrowings with covenants:

One of the subsidiaries of the Group has term loans partially classified as non-current, and the term loans are subjected to financial covenants tested on a quarterly basis on 31 March, 30 June, 30 September and 31 December. The non-current portion of these term loans amounted to US\$58,442,000 as at 31 December 2024 (2023 - US\$148,172,000). The financial covenant requires the subsidiary to maintain a debt-to-equity ratio of not more than 70:30. The subsidiary has complied with the covenant throughout the reporting period.

21.2 Other borrowings

| | 2024 US\$'000 | 2023 US\$'000 |
|--|--------------------------------|--------------------------------|
| The Group | | |
| Bonds, unsecured [Note (a)] | 19,186 | 21,067 |
| Third party loan, unsecured | 278 | - |
| | 19,464 | 21,067 |
| Amount repayable not later than one year | 278 | - |
| Amount repayable later than one year and not later than five years | 19,186 | 21,067 |
| | 19,464 | 21,067 |

Notes:

- (a) The bonds issued by a wholly-owned subsidiary of A\$30,926,000 (US\$19,186,000) to certain key management personnel, employees and investors of the Group in November 2022 are unsecured, and for a 3 years term. Coupon of 10% per annum is paid semi-annually in arrears on 30 May and 30 November each year, commencing on 30 May 2023 and continuing throughout the term. The subsidiary has the right to redeem the outstanding principal amount together with unpaid accrued interest, on or after the second anniversary of the issue date with prior written notice. In December 2024, the tenor of the bonds were extended by 6 months on the same terms and coupon rate, to mature in May 2026.

21.3 Currency risk

Total borrowings are denominated in the following currencies:

| | 2024 US\$'000 | 2023 US\$'000 |
|----------------------|--------------------------------|--------------------------------|
| The Group | | |
| United States Dollar | 197,815 | 243,266 |
| Renminbi | 2,466 | 1,126 |
| Australian Dollar | 19,464 | 21,067 |
| | 219,745 | 265,459 |

21.4 Effective interest rates

The effective interest rates of total borrowings at the end of the reporting period are 2.40% to 10.00% (2023 - 2.83% to 10.00%) per annum.

22 Lease liabilities

| | 2024 | 2023 |
|----------------------------------|-----------------|-----------------|
| The Group | US\$'000 | US\$'000 |
| Undiscounted lease payments due: | | |
| - Year 1 | 3,856 | 2,874 |
| - Year 2 | 1,488 | 2,740 |
| - Year 3 | 644 | 54 |
| - Year 4 and onwards | 107 | 36 |
| | 6,095 | 5,704 |
| Less: Unearned interest cost | (465) | (351) |
| Lease liabilities | 5,630 | 5,353 |
| Presented as: | | |
| - Non-current | 2,009 | 2,732 |
| - Current | 3,621 | 2,621 |
| | 5,630 | 5,353 |

Interest expense on lease liabilities of US\$282,000 (2023 - US\$165,000) is recognised within “Finance costs” in the Consolidated statement of comprehensive income.

Rental expenses not capitalised in lease liabilities but recognised in the profit or loss are set out below:

| | 2024 | 2023 |
|----------------------------|-----------------|-----------------|
| The Group | US\$'000 | US\$'000 |
| Short-term leases | 1,364 | 1,103 |
| Leases of low-value assets | – | 13 |

Total cash outflows for all leases in the year amounted to US\$3,296,000 (2023 - US\$2,801,000).

As at 31 December 2024, the Group’s short-term lease commitments at the reporting date are not substantially dissimilar to those giving rise to the Group’s short-term lease expense for the year.

The Group’s lease liabilities are secured by the lessors’ title to the leased assets.

Further information about the financial risk management are disclosed in Note 38 and leasing activities in Note 34.

Lease liabilities are denominated in the following currencies:

| | 2024 | 2023 |
|-------------------|-----------------|-----------------|
| The Group | US\$'000 | US\$'000 |
| Malaysian Ringgit | 4,728 | 5,014 |
| Others | 902 | 339 |
| | 5,630 | 5,353 |

23 Trade and other payables

| | The Company | | The Group | |
|--|---------------|---------------|----------------|----------------|
| | 2024 | 2023 | 2024 | 2023 |
| | US\$'000 | US\$'000 | US\$'000 | US\$'000 |
| Non-current | | | | |
| Trade payables - third party | - | - | - | 36,612 |
| Other payables | - | - | 137 | 118 |
| | - | - | 137 | 36,730 |
| Current | | | | |
| Trade payables | | | | |
| - third party | - | - | 173,774 | 129,569 |
| - associate | - | - | 4,995 | 1,279 |
| | | | 178,769 | 130,848 |
| Amount due to subsidiaries (non-trade) | 70,481 | 58,807 | - | - |
| Accruals | 1,619 | 1,921 | 9,456 | 8,307 |
| Other payables | 48 | 57 | 8,670 | 8,478 |
| Retention monies | - | - | 4,562 | 4,986 |
| Welfare expense payable | - | - | 440 | 520 |
| Interest payables | - | - | 176 | 425 |
| | 72,148 | 60,785 | 23,304 | 22,716 |
| | 72,148 | 60,785 | 202,073 | 153,564 |
| Total | 72,148 | 60,785 | 202,210 | 190,294 |

Non-current trade payables relate to payables to vendors which bear interest of Nil% (2023 - 6.0%) per annum.

The current amount due to subsidiaries (non-trade) represents advances which are unsecured, interest-free and repayable on demand.

Trade and other payables are denominated in the following currencies:

| | The Company | | The Group | |
|----------------------|-------------|----------|-----------|----------|
| | 2024 | 2023 | 2024 | 2023 |
| | US\$'000 | US\$'000 | US\$'000 | US\$'000 |
| Australian Dollar | 31,371 | 34,591 | 1,749 | 2,063 |
| Renminbi | - | - | 11,881 | 4,178 |
| United States Dollar | 40,630 | 26,039 | 80,649 | 68,896 |
| Malaysian Ringgit | - | - | 107,671 | 114,605 |
| Others | 147 | 155 | 260 | 552 |
| | 72,148 | 60,785 | 202,210 | 190,294 |

All trade payables are generally on 30 to 120 (2023 - 30 to 120) days' credit terms.

24 Provisions

| | 2024 | 2023 |
|--|--------------|--------------|
| | US\$'000 | US\$'000 |
| The Group | | |
| <u>Rehabilitation</u> | | |
| At beginning of the year | 4,579 | 4,966 |
| Adjustments from mine development costs (Note 7) | (171) | 3 |
| Utilisation | (138) | (407) |
| Exchange realignment | (390) | 17 |
| At end of the year | 3,880 | 4,579 |
| Non-current | 3,393 | 4,579 |
| Current | 487 | - |
| | 3,880 | 4,579 |

Notes to the financial statements for the financial year ended 31 December 2024

24 Provisions (Cont'd)

According to the Mine Management and Environmental Management Plans submitted to the Northern Territory Government in Australia, the wholly-owned subsidiary, OM (Manganese) Ltd is obligated for the rehabilitation and restoration of areas disturbed arising from mining activities conducted by OM (Manganese) Ltd. Mine rehabilitation costs are provided for at the present value of future expected expenditure when the liability is incurred. Although the ultimate cost to be incurred is uncertain, the Group has estimated its costs based on the rates outlined by the Northern Territory Department of Industry, Tourism and Trade using current restoration standards and techniques.

25 Deferred capital grant

| | 2024 US\$'000 | 2023 US\$'000 |
|------------------|------------------|------------------|
| The Group | | |
| Government grant | 6,565 | 7,131 |
| Non-current | 5,998 | 6,564 |
| Current | 567 | 567 |
| | 6,565 | 7,131 |

A government grant was awarded for the construction of certain items of property, plant and equipment. There are no unfulfilled conditions or contingencies attached. The movement in the deferred capital grant is due to amortisation of US\$567,000 (2023 - US\$567,000) (Note 28).

26 Contract liabilities

| | 2024 US\$'000 | 2023 US\$'000 |
|--|------------------|------------------|
| The Group | | |
| Transportation of goods sold under CFR and CIF Incoterms | 46,981 | 23,326 |

The Group's contract liabilities relate to the Group's obligation to transport goods sold to customers under CFR and CIF Incoterms for which the Group has received advance payments from these customers.

| | 2024 US\$'000 | 2023 US\$'000 |
|--|------------------|------------------|
| The Group | | |
| Revenue recognised in current period that were included in the contract liabilities balance at the beginning of the year | 21,270 | 10,536 |

Unsatisfied performance obligations in relation to contract liabilities at the end of the reporting period are:

| | 2024 US\$'000 | 2023 US\$'000 |
|---|------------------|------------------|
| The Group | | |
| Aggregate amount of transaction price allocated to contracts that are partially or fully unsatisfied at the end of the year | 46,981 | 23,326 |

The Group expects that 100% of the transaction price allocated to the unsatisfied performance obligations at the end of the current year may be recognised as revenue during the next reporting period.

Notes to the financial statements for the financial year ended 31 December 2024

27 Other income

| | 2024 US\$'000 | 2023 US\$'000 |
|--|------------------|------------------|
| The Group | | |
| Interest income from banks | 777 | 982 |
| Commission income | 1,427 | 1,537 |
| Government grant | 25 | 23 |
| Gain on disposal of subsidiary (Note 11.1) | – | 20,157 |
| Sundry income | 688 | 809 |
| | 2,917 | 23,508 |

28 Profit before income tax

| | Note | 2024 US\$'000 | 2023 US\$'000 |
|--|------|------------------|------------------|
| The Group | | | |
| Profit before income tax has been arrived at after Charging/(crediting): | | | |
| Depreciation of property, plant and equipment: | | | |
| - cost of sales | | 23,198 | 18,168 |
| - other operating expenses | | 2,647 | 14,036 |
| | 4 | 25,845 | 32,204 |
| Gain on disposal of property, plant and equipment ⁽¹⁾ | | – | (396) |
| Gain on disposal of right-of-use-assets ⁽¹⁾ | | – | (173) |
| Write off of property, plant and equipment ⁽¹⁾ | | 14 | 822 |
| Amortisation of land use rights ⁽¹⁾ | 5 | 127 | 126 |
| Amortisation of mine development costs ⁽¹⁾ | 7 | 490 | 490 |
| Depreciation of investment property ⁽¹⁾ | 8 | 8 | 8 |
| Depreciation of right-of-use assets ⁽¹⁾ | 9 | 2,963 | 2,853 |
| Cost of inventories recognised as expenses and included in cost of sales | 13 | 541,057 | 494,416 |
| Write-back of inventories to net realisable value, net ⁽¹⁾ | 13 | (7,171) | (37,729) |
| Amortisation of deferred capital grant ⁽²⁾ | 25 | (567) | (567) |
| Realised foreign exchange loss/(gain) - net ⁽¹⁾ | | 5,358 | (2,016) |
| Unrealised foreign exchange loss/(gain) - net ⁽¹⁾ | | 6,415 | (2,538) |
| Loss on lease modification | | 7 | – |
| Rental expenses: | | | |
| - short-term leases | 22 | 1,364 | 1,103 |
| - leases of low-value assets | 22 | – | 13 |
| Finance costs: | | | |
| - loans | | 28,346 | 27,104 |
| - lease liabilities | | 282 | 165 |
| - others | | 826 | 250 |
| | | 29,454 | 27,519 |
| Employee benefits expenses | 32 | 44,207 | 41,008 |

⁽¹⁾ These are included under "Cost of sales" and "Other operating expenses" in the Consolidated statement of comprehensive income.

⁽²⁾ This is included under "Cost of sales" in the Consolidated statement of comprehensive income.

Notes to the financial statements for the financial year ended 31 December 2024

29 Tax expense

A provision for enterprise income tax on the subsidiaries operating in the People's Republic of China ("PRC") has been made in accordance with the Income Tax Law of PRC concerning Foreign Investment Enterprises and Foreign Enterprises and various local income tax laws.

A Global Trader Programme is granted by the Singapore Ministry of Trade and Industry to a Singapore subsidiary, OM Materials (S) Pte. Ltd., for a concessionary rate of 10% valid up to December 2028, subject to the fulfilment of specific conditions.

In November 2017, OM Materials (Sarawak) Sdn. Bhd. ("OM Sarawak") was awarded Pioneer Status by the Malaysian Investment Development Authority ("MIDA"), which entitles OM Sarawak exemption from tax for a period of 5 years effective 1 December 2016 to 30 November 2021 on 100% of statutory income derived from the production of ferro-silicon, silicon manganese and high carbon ferromanganese. OM Sarawak has provided for 24% tax on 100% of its taxable income for the financial years ended 31 December 2023 and 2024, and is currently working towards meeting all the conditions set by MIDA to be eligible for a second 5 year tax exemption period (from 1 December 2021 to 30 November 2026) on 70% of its statutory income. Upon satisfaction by OM Sarawak of the MIDA conditions, OM Sarawak's annual tax position will be adjusted accordingly.

Taxation has been provided at the appropriate tax rates prevailing in Australia, Singapore, Malaysia, Hong Kong and PRC in which the Group operates on the estimated assessable profits for the year. These rates generally range from 10% to 30% for the reporting period.

| | 2024 US\$'000 | 2023 US\$'000 |
|--|------------------|------------------|
| The Group | | |
| Current taxation: | | |
| - Singapore income tax (concessionary tax rate of 10%) | 2,932 | 447 |
| - PRC tax (tax rate of 25%) | 974 | 376 |
| - Malaysia (tax rate of 24%) | 1,598 | 1,440 |
| Deferred taxation | 3,028 | 7,508 |
| | 8,532 | 9,771 |
| (Over)/under provision in prior years: | | |
| - current taxation | (553) | 550 |
| - deferred taxation | 144 | 968 |
| | (409) | 1,518 |
| Income tax | 8,123 | 11,289 |
| Other taxation: | | |
| - withholding tax | 100 | 3,085 |
| - profits-based royalty and special mining taxes | - | (27) |
| | 100 | 3,058 |
| | 8,223 | 14,347 |

A reconciliation of the income tax applicable to the accounting profit at the applicable tax rates to the income tax expense for the reporting period was as follows:

| | 2024 US\$'000 | 2023 US\$'000 |
|---|------------------|------------------|
| The Group | | |
| Profit before income tax | 17,941 | 32,707 |
| Tax at applicable tax rates | 3,462 | 4,944 |
| Tax effect of non-taxable income ⁽¹⁾ | (136) | (1,988) |
| Tax effect of non-deductible expenses ⁽²⁾ | 4,792 | 7,264 |
| Tax effect of allowances and concessions given by tax jurisdictions | (1,410) | (1,369) |
| Deferred tax assets not recognised | 2,474 | 1,690 |
| Effects of share of results of associates | (650) | (770) |
| (Over)/under provision in prior years | (409) | 1,518 |
| | 8,123 | 11,289 |

⁽¹⁾ Non-taxable income mainly relates to amortisation of deferred capital grant and gain on disposal of subsidiary.

⁽²⁾ Non-deductible expenses mainly relate to depreciation and amortisation of non-qualifying assets, non-trade loan interest expenses, provision of expenses and foreign exchange differences.

Notes to the financial statements for the financial year ended 31 December 2024

30 Cash flow hedges

| | 2024 US\$'000 | 2023 US\$'000 |
|------------------------------|------------------|------------------|
| The Group | | |
| Cash flow hedges: | | |
| Loss arising during the year | (45) | (47) |

31 Profit per share

The Group

Basic profit per share is calculated based on the consolidated profit attributable to owners of the parent divided by the weighted average number of shares (excluding treasury shares) on issue of 764,324,000 (2023 - 738,734,000) ordinary shares during the financial year.

Fully diluted profit per share is calculated based on the consolidated profit attributable to owners of the parent divided by 764,324,000 (2023 - 738,734,000) ordinary shares (excluding treasury shares). The number of ordinary shares was calculated based on the weighted average number of shares on issue during the financial year adjusted for the effects of all dilutive convertible bonds and warrants. Dilutive potential ordinary shares are deemed to have been converted into ordinary shares at the beginning of the year or if later, the date of the issue of the potential ordinary shares.

The following table reflects profit or loss and share data used in the computation of basic and diluted profit per share from continuing operations for the years ended 31 December:

| | 2024 '000 | 2023 '000 |
|--|--------------|--------------|
| The Group | | |
| Weighted average number of ordinary shares for the purpose of basic profit per share | 764,324 | 738,734 |
| Effect of dilutive potential ordinary shares | — | — |
| Weighted average number of ordinary shares for the purpose of diluted profit per share | 764,324 | 738,734 |

Profit figures were calculated as follows:

| | 2024 US\$'000 | 2023 US\$'000 |
|---|------------------|------------------|
| The Group | | |
| Profit for the year attributable to owners of the Company | 9,304 | 18,136 |
| Effect of dilutive potential ordinary shares | — | — |
| Profit for the purposes of diluted profit per share | 9,304 | 18,136 |

32 Employee benefits expense

| | 2024 US\$'000 | 2023 US\$'000 |
|--|------------------|------------------|
| The Group | | |
| Directors' fees | 436 | 438 |
| Directors' remuneration other than fees: | | |
| - Directors of the Company | 1,164 | 1,339 |
| - Directors of the subsidiaries | 2,067 | 2,059 |
| - Defined contributions plans | 139 | 132 |
| Key management personnel (other than Directors): | | |
| - Salaries, wages and other related costs | 2,537 | 2,784 |
| - Defined contributions plans | 277 | 219 |
| | 6,620 | 6,971 |
| Other than key management personnel: | | |
| - Salaries, wages and other related costs | 34,595 | 31,475 |
| - Defined contributions plans | 2,992 | 2,562 |
| | 44,207 | 41,008 |

33 Related party transactions

In addition to the related party information disclosed elsewhere in the financial statements, the following amounts are transactions with related parties based upon commercial arm's length terms and conditions:

| | 2024 US\$'000 | 2023 US\$'000 |
|---|------------------|------------------|
| The Group | | |
| (a) <u>Trading and other transactions</u> | | |
| Commission charged to an associate | 1,427 | 1,537 |
| Commission charged by an associate | (451) | (481) |
| Purchases of goods from an associate | (60,898) | (64,247) |
| (b) <u>Key management personnel</u> | | |
| Bonds held by key management personnel at year end (Note 21.2(a)) | 4,568 | 5,152 |
| Interest expense on bonds issued to key management personnel | 488 | 501 |

34 Leases

(i) The Group as lessee

(a) *Properties*

The Group leases several land and buildings for operational and storage purposes (Note 9).

The Group makes prepayments for usage of land (Note 5) in the Malaysia under leasing agreements where the Group constructs buildings and infrastructure for office and operational use.

There are no externally imposed covenants on these property lease arrangements.

(b) *Plant and machinery, office equipment and motor vehicles*

The Group makes monthly lease payments to acquire plant and machinery and office equipment used for manufacturing and operational activities. The Group also acquires motor vehicles under hire purchase arrangements to render internal logistics support. These plant and machinery, office equipment and motor vehicles are recognised as the Group's right-of-use assets (Note 9). The lease agreements for plant and machinery, office equipment and motor vehicles prohibit the Group from subleasing them to third parties.

Information regarding the Group's right-of-use assets and lease liabilities are disclosed in Note 9 and 22 respectively.

(ii) The Group as lessor

Investment property

Operating leases, in which the Group is the lessor, relate to investment property (Note 8) owned by the Group with a remaining lease term of 20 months. The operating lease contract contains market review clauses in the event that the lessee exercises its option to renew. The lessee does not have an option to purchase the property at the expiry of the lease period.

The Group's revenue from rental income received on the investment properties are disclosed in Note 8.

Notes to the financial statements for the financial year ended 31 December 2024

34 Leases (Cont'd)**(ii) The Group as lessor (Cont'd)**

The future minimum rental receivable under non-cancellable operating leases contracted for the reporting date are as follows:

| | 2024 US\$'000 | 2023 US\$'000 |
|---|------------------|------------------|
| The Group | | |
| Undiscounted lease payments to be received: | | |
| - Year 1 | 71 | 74 |
| - Year 2 | 48 | 74 |
| - Year 3 | – | 49 |
| | 119 | 197 |

35 Commitments**35.1 Capital commitments**

The following table summarises the Group's capital commitments:

| | 2024 US\$'000 | 2023 US\$'000 |
|--|------------------|------------------|
| The Group | | |
| Capital expenditure contracted but not provided for in the financial statements: | | |
| - acquisition of property, plant and equipment | 2,331 | 7,101 |

35.2 Mineral Tenements

In order to maintain the mineral tenements in which a subsidiary is involved, the subsidiary has committed to fulfil the minimum annual expenditures in accordance with the requirements of the Northern Territory Department of Industry, Tourism and Trade for the next financial year, as set out below:

| | 2024 US\$'000 | 2023 US\$'000 |
|--|------------------|------------------|
| The Group | | |
| Mineral tenements annual expenditure commitments | 90 | 66 |

35.3 Environmental bonds

A subsidiary has environmental bonds to the value of US\$7,111,000 (2023 - US\$7,923,000) lodged with the Northern Territory Government (Department of Industry, Tourism and Trade) to secure environmental rehabilitation commitments. The US\$7,111,000 (2023 - US\$7,923,000) of bonds are secured by US\$6,467,000 (2023 - US\$7,100,000) of bonds issued under financing facilities and certain cash backed arrangements.

36 Other matters

Sponsor Guarantee issued under the terms of the Power Purchase Agreement with Syarikat Sesco Berhad

Pursuant to the Power Purchase Agreement (“PPA”) between a subsidiary, OM Materials (Sarawak) Sdn. Bhd. (“OM Sarawak”), and Syarikat Sesco Berhad (“SSB”), OM Holdings Limited (“OMH”) issued guarantees to SSB for certain obligations of OM Sarawak under the PPA.

The guarantees disclosed above do not fall into the category of financial guarantees as they do not relate to debt instruments. The purpose of these guarantees is essentially to enable SSB to provide the power supply to OM Sarawak on the condition that these guarantees are provided by OMH in the event that there are any unpaid claims arising from the PPA owed to SSB. There are no bank loans involved in these guarantees. As such, there is no need for the guarantees to be fair valued.

Project Support guarantee issued under the terms of the Facilities Agreement and the Project Support Agreement

OM Sarawak entered into a project finance Facilities Agreement (“FA”) for a limited recourse senior project finance debt facility.

Concurrently, OMH and OM Materials (S) Pte Ltd (“OMS”), the ultimate and immediate holding company of OM Sarawak, entered into a Project Support Agreement (“PSA”) in relation to the project finance debt facility. The PSA governs the rights and obligations of OMH and OMS. These obligations and liabilities are severally liable.

The PSA will lapse upon the final payment of the project financing facilities.

37 Operating segments

For management purposes, the Group is organised into the following reportable operating segments:

| | |
|-----------------------|---|
| Mining | Exploration and processing of manganese ore |
| Smelting | Production of manganese alloys, ferrosilicon, silicon metal and manganese sinter ore |
| Marketing and Trading | Marketing of manganese ferroalloys, ferrosilicon, silicon metal and manganese sinter ore produced by the smelting segment, and trading of manganese ore |

Each of these operating segments is managed separately as they require different resources as well as operating approaches.

The reporting segment results exclude the finance income and costs and share of results of associates, which are not directly attributable to the business activities of any operating segment, and are not included in arriving at the operating results of the operating segment.

Sales between operating segments are carried out commercially and at arm’s length.

Segment performance is evaluated based on the operating profit or loss which in certain respects, as set out below, is measured differently from the operating profit or loss in the consolidated financial statements.

Notes to the financial statements for the financial year ended 31 December 2024

37 Operating segments (Cont'd)

| | Mining | | Smelting | | Marketing and Trading | | Others | | Total | |
|---|------------------|------------------|------------------|------------------|-----------------------|------------------|------------------|------------------|------------------|------------------|
| | 2024 US\$'000 | 2023 US\$'000 | 2024 US\$'000 | 2023 US\$'000 | 2024 US\$'000 | 2023 US\$'000 | 2024 US\$'000 | 2023 US\$'000 | 2024 US\$'000 | 2023 US\$'000 |
| Reportable segment revenue | | | | | | | | | | |
| Sales to external customers | - | - | 143,281 | 114,543 | 510,865 | 474,628 | 128 | 64 | 654,274 | 589,235 |
| Inter-segment sales | - | - | 384,728 | 274,295 | 164,133 | 127,437 | 74,878 | 48,060 | 623,739 | 449,792 |
| Elimination | - | - | (384,728) | (274,295) | (164,133) | (127,437) | (74,878) | (48,060) | (623,739) | (449,792) |
| | - | - | 143,281 | 114,543 | 510,865 | 474,628 | 128 | 64 | 654,274 | 589,235 |
| Reportable segment profit/(loss) | (8,084) | (4,792) | 27,682 | 31,603 | 22,577 | 23,550 | 110 | 3,748 | 42,285 | 54,109 |
| Reportable segment assets | | | | | | | | | | |
| Elimination | 43,781 | 46,253 | 854,522 | 830,368 | 638,539 | 589,064 | 142,106 | 133,593 | 1,678,948 | 1,599,278 |
| Investment in associates | - | - | - | - | - | - | - | - | (816,946) | (742,443) |
| Total assets | - | - | - | - | - | - | - | - | 79,245 | 84,107 |
| | - | - | - | - | - | - | - | - | 941,247 | 940,942 |
| Reportable segment liabilities | | | | | | | | | | |
| Elimination | 120,872 | 122,667 | 504,397 | 480,532 | 318,522 | 301,976 | 89,842 | 75,746 | 1,033,633 | 980,921 |
| Total liabilities | - | - | - | - | - | - | - | - | (512,552) | (454,605) |
| | - | - | - | - | - | - | - | - | 521,081 | 526,316 |
| Other segment information | | | | | | | | | | |
| Purchase of property, plant and equipment | 1,997 | 3 | 6,297 | 20,951 | 115 | 93 | 973 | 214 | 9,382 | 21,261 |
| Addition of evaluation and exploration costs | 121 | 490 | - | - | - | - | - | - | 121 | 490 |
| Amortisation of deferred capital grant | - | - | (567) | (567) | - | - | - | - | (567) | (567) |
| Amortisation of land use rights | - | - | 115 | 126 | - | - | 12 | - | 127 | 126 |
| Amortisation of mine development costs | 490 | 490 | - | - | - | - | - | - | 490 | 490 |
| Depreciation of right-of-use assets | - | 26 | 2,368 | 2,248 | 376 | 363 | 219 | 216 | 2,963 | 2,853 |
| Depreciation of investment property | - | - | - | - | 8 | 8 | - | - | 8 | 8 |
| Depreciation of property, plant and equipment | - | - | - | - | - | - | - | - | - | - |
| Gain on disposal of property, plant and equipment | 458 | 810 | 24,879 | 30,688 | 87 | 74 | 421 | 632 | 25,845 | 32,204 |
| Gain on disposal of property, plant and equipment | - | (396) | - | - | - | - | - | - | - | (396) |
| Gain on disposal of right-of-use-assets | - | - | - | (173) | - | - | - | - | - | (173) |
| Gain on disposal of subsidiary | - | - | - | - | - | (20,157) | - | - | - | (20,157) |
| Write off of property, plant and equipment | - | - | 14 | 822 | - | - | - | - | 14 | 822 |
| Write-down/(write-back) of inventories to net realisable value, net | 92 | 384 | (11,887) | (38,289) | 4,624 | 176 | - | - | (7,171) | (37,729) |

37 Operating segments (Cont'd)

Reconciliation of the Group's reportable segment profit to the profit before income tax is as follows:

| The Group | 2024 US\$'000 | 2023 US\$'000 |
|--------------------------------|------------------|------------------|
| Reportable segment profit | 42,285 | 54,109 |
| Finance income | 777 | 982 |
| Share of results of associates | 4,333 | 5,135 |
| Finance costs | (29,454) | (27,519) |
| Profit before income tax | 17,941 | 32,707 |

The Group's non-current assets (other than deferred tax assets) are divided into the following geographical areas:

| The Group | Non-current assets | |
|--------------|--------------------|------------------|
| | 2024 US\$'000 | 2023 US\$'000 |
| Asia Pacific | 426,788 | 444,949 |
| Africa | 76,171 | 81,039 |
| | 502,959 | 525,988 |

The geographical location of non-current assets is based on the physical location of the assets.

The Group's revenues from external customers by different geographical areas are disclosed in Note 3.

38 Financial risk management objectives and policies

The Company and the Group are exposed to financial risks arising from its operations and use of financial instruments. The key financial risks include credit risk, liquidity risk, interest rate risk and foreign currency risk. The Company's and the Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise adverse effects from the unpredictability of financial markets on the Company's and the Group's financial performance.

Risk management is carried out by the Finance Division under policies approved by the Board of Directors. The Finance Division identifies, evaluates and hedges financial risks in close co-operation with the Group's operating units.

There has been no change to the Company's and the Group's exposure to these financial risks or the manner in which it manages and measures the risk. Market risk exposures are measured using sensitivity analysis indicated below.

38.1 Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the Group to incur a financial loss. The Group's exposure to credit risk arises primarily from trade receivables, cash and cash equivalents and other financial assets. For trade receivables, the Group adopts the policy of dealing only with customers of appropriate credit history, and obtaining sufficient security where appropriate to mitigate credit risk. For other financial assets, the Company and the Group adopt the policy of dealing only with high credit quality counterparties.

38 Financial risk management objectives and policies (Cont'd)**38.1 Credit risk (Cont'd)**

The Company's and the Group's objective is to seek continual growth while minimising losses incurred due to increased credit risk exposure.

Credit exposure to an individual counterparty is restricted by credit limits that are approved by management based on ongoing credit evaluation. The counterparty's payment profile and credit exposure are continuously monitored at the entity level by the respective management.

Exposure to credit risk

As the Company and the Group do not hold any collateral for trade receivables, the maximum exposure to credit risk for each class of financial instruments is the carrying amount of that class of financial instruments presented on the statements of financial position.

The Company's and the Group's major classes of financial assets are bank deposits and trade and other receivables. Cash is held with reputable financial institutions. Further details of credit risks on trade and other receivables are disclosed in Note 14.

Guarantees

The Company provides corporate guarantees to certain banks and suppliers of its subsidiaries. The Company's maximum exposure to credit risk in respect of the corporate guarantees at the reporting date is equal to the facilities drawn down by the subsidiaries in the amounts of US\$317,912,000 (2023 - US\$369,768,000). At the reporting date, the Company does not consider it probable that a claim will be made against the Company under these corporate guarantees.

There is no impact on the corporate guarantee as there are no differential rates given by the financial institutions.

Undrawn credit facilities

The Group has undrawn credit facilities of approximately US\$45,640,000 (2023 - US\$45,676,000) at the reporting date.

38.2 Liquidity risk

Liquidity risk is the risk that the Company or the Group will encounter difficulty in raising funds to meet commitments associated with financial instruments that are settled by delivering cash or another financial asset. Liquidity risk may result from an inability to sell a financial asset quickly at close to its fair value.

The Company's and the Group's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Company's and the Group's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by credit facilities.

The table below analyses the maturity profile of the Company's and the Group's financial liabilities based on contractual undiscounted cash flows:

| | Less than 1 year US\$'000 | Between 2 and 5 years US\$'000 | Over 5 years US\$'000 | Total US\$'000 | Total carrying amount US\$'000 |
|---|---------------------------------|---|-----------------------------|-------------------|---|
| The Group | | | | | |
| As at 31 December 2024 | | | | | |
| Trade and other payables ⁽¹⁾ | 201,438 | 137 | – | 201,575 | 200,293 |
| Borrowings | 153,091 | 81,171 | – | 234,262 | 219,745 |
| Lease liabilities | 3,856 | 2,239 | – | 6,095 | 5,630 |
| | 358,385 | 83,547 | – | 441,932 | 425,668 |

38 Financial risk management objectives and policies (Cont'd)**38.2 Liquidity risk (Cont'd)**

| | Less than 1 year US\$'000 | Between 2 and 5 years US\$'000 | Over 5 years US\$'000 | Total US\$'000 | Total carrying amount US\$'000 |
|---|---------------------------------|---|-----------------------------|-------------------|---|
| The Group | | | | | |
| As at 31 December 2023 | | | | | |
| Trade and other payables ⁽¹⁾ | 155,791 | 37,978 | – | 193,769 | 189,494 |
| Borrowings | 115,990 | 185,372 | – | 301,362 | 265,459 |
| Lease liabilities | 2,874 | 2,830 | – | 5,704 | 5,353 |
| | 274,655 | 226,180 | – | 500,835 | 460,306 |
| The Company | | | | | |
| As at 31 December 2024 | | | | | |
| Trade and other payables | 72,148 | – | – | 72,148 | 72,148 |
| | 72,148 | – | – | 72,148 | 72,148 |
| Financial guarantees | 317,912 | – | – | 317,912 | – |
| As at 31 December 2023 | | | | | |
| Trade and other payables | 60,785 | – | – | 60,785 | 60,785 |
| | 60,785 | – | – | 60,785 | 60,785 |
| Financial guarantees | 369,768 | – | – | 369,768 | – |

(1) Excluded VAT tax payable of US\$1,000 (2023 - US\$314,000), advance from customers of US\$1,916,000 (2023 - US\$486,000) from trade and other payables

The above table analyses the financial instruments of the Group for which contractual maturities are essential for an understanding of the timing of the cash flows into relevant maturity groupings based on the remaining period from the balance sheet date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows.

The Group has various lines of credit with major financial institutions for the purpose of drawing upon short term borrowings, through the pledging of bills receivables or inventories. Further, management closely monitors the Group's capital structure to ensure that there are adequate funds to meet all its obligations in a timely and cost effective manner.

The Group manages its liquidity risk by ensuring there are sufficient cash and current assets to meet all their normal operating commitments in a timely and cost-effective manner and having adequate amount of credit facilities. The Group has the ability to generate additional working capital through financing from financial institutions.

38.3 Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows of the Company's and the Group's financial instruments will fluctuate because of changes in market interest rates.

The Company's and the Group's exposure to interest rate risk arises primarily from their bank borrowings, cash collaterals and fixed deposits.

38 Financial risk management objectives and policies (Cont'd)**38.3 Interest rate risk (Cont'd)**Sensitivity analysis for interest rate risk

At the end of the reporting period, if United States Dollar ("USD") interest rates had been 75 (2023 - 75) basis points lower/higher with all other variables held constant, the Company's and the Group's profit net of tax would have been higher/lower by the amounts shown below, arising mainly as a result of lower/higher interest expense on bank borrowings and lower/higher interest income on cash and bank balances.

| | | The Company Resulting effect: profit/(loss) | | The Group Resulting effect: profit/(loss) | |
|-------------------------------|--|---|----------|---|----------|
| | | 2024 | 2023 | 2024 | 2023 |
| | | US\$'000 | US\$'000 | US\$'000 | US\$'000 |
| United States Dollar (USD) | - lower 75 basis points (2023 - 75 basis points) | - | - | 924 | 1,226 |
| | - higher 75 basis points (2023 - 75 basis points) | - | - | (924) | (1,226) |

38.4 Foreign currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. Currency risk arises when transactions are denominated in foreign currencies.

The Group operates and sells its products in several countries and transacts in foreign currencies. As a result, the Group is exposed to movements in foreign currency exchange rates arising from normal trading transactions, primarily with respect to AUD, Renminbi ("RMB") and Malaysian Ringgit ("MYR").

Sensitivity analysis for foreign currency risk

The following table demonstrates the sensitivity to a reasonably possible change in the AUD, RMB and MYR exchange rates against USD, with all other variables held constant, of the Company's and the Group's profit before income tax.

| | | 2024 Resulting effect - profit/(loss) US\$'000 | 2023 Resulting effect - profit/(loss) US\$'000 |
|-------------------|-------------------------------|---|---|
| The Group | | | |
| Australian Dollar | - strengthened 5% (2023 - 5%) | (662) | (739) |
| | - weakened 5% (2023 - 5%) | 662 | 739 |
| Renminbi | - strengthened 5% (2023 - 5%) | 478 | 1,243 |
| | - weakened 5% (2023 - 5%) | (478) | (1,243) |
| Malaysian Ringgit | - strengthened 5% (2023 - 5%) | (5,038) | (5,253) |
| | - weakened 5% (2023 - 5%) | 5,038 | 5,253 |
| The Company | | | |
| Australian Dollar | - strengthened 5% (2023 - 5%) | (1,273) | (1,407) |
| | - weakened 5% (2023 - 5%) | 1,273 | 1,407 |

39 Capital risk management

The Company's and the Group's objectives when managing capital are:

- to safeguard the Company's and the Group's abilities to continue as a going concern;
- to support the Company's and the Group's stability and growth;
- to provide capital for the purpose of strengthening the Company's and the Group's risk management capability; and
- to provide an adequate return to shareholders.

The Company and the Group actively and regularly review and manage its capital structure to ensure optimal capital structure and shareholders' returns, taking into consideration the future capital requirements of the Company and the Group and capital efficiency, prevailing and projected profitability, projected operating cash flows, projected capital expenditures and projected strategic investment opportunities. The Company has formalised a dividend policy in February 2023, to seek to maintain an annual dividend payout of between 10% to 30% of net profit after tax attributable to owners, subject to a cap of 50% of free cash flow, and other considerations as determined by the Board of Directors. This dividend policy takes effect from the year commencing 1 January 2023.

Management reviews its capital management approach on an on-going basis and believes that this approach, given the relative size of the Company and the Group, is reasonable.

The Company monitors capital using a gearing ratio, which is net debt divided by total equity:

| The Group | 2024 US\$'000 | 2023 US\$'000 |
|--|------------------|------------------|
| Borrowings | 219,745 | 265,459 |
| Less: Cash and bank balances (including cash collateral) | (67,904) | (69,701) |
| Net debt | 151,841 | 195,758 |
| Total equity | 420,166 | 414,626 |
| Gearing ratio | 0.36 | 0.47 |

There were no changes in the Company's and the Group's approach to capital management during the year.

40 Financial instruments

Accounting classifications of financial assets and financial liabilities

| 31 December 2024 | Note | At fair value US\$'000 | At amortised cost US\$'000 | Total US\$'000 |
|--|------|------------------------------|----------------------------------|-------------------|
| The Group | | | | |
| Financial assets | | | | |
| Trade and other receivables ⁽¹⁾ | 14 | — | 40,205 | 40,205 |
| Cash and bank balances (including cash collateral) | 17 | — | 67,904 | 67,904 |
| | | — | 108,109 | 108,109 |

40 Financial instruments (Cont'd)

Accounting classifications of financial assets and financial liabilities (Cont'd)

| 31 December 2024 | Note | At fair value US\$'000 | At amortised cost US\$'000 | Total US\$'000 |
|-----------------------------|-------------|---------------------------------------|---|---------------------------|
| The Company | | | | |
| Financial assets | | | | |
| Trade and other receivables | 14 | – | 27,877 | 27,877 |
| Cash and bank balances | 17 | – | 29 | 29 |
| | | – | 27,906 | 27,906 |

31 December 2023

The Group

| | | | | |
|--|----|-----|---------|---------|
| Financial assets | | | | |
| Trade and other receivables ⁽¹⁾ | 14 | – | 37,718 | 37,718 |
| Cash and bank balances (including cash collateral) | 17 | – | 69,701 | 69,701 |
| Derivatives | 16 | 137 | – | 137 |
| | | 137 | 107,419 | 107,556 |

The Company

| | | | | |
|-----------------------------|----|---|--------|--------|
| Financial assets | | | | |
| Trade and other receivables | 14 | – | 14,448 | 14,448 |
| Cash and bank balances | 17 | – | 13 | 13 |
| | | – | 14,461 | 14,461 |

(1) Excluded tax recoverable of US\$784,000 (2023 - US\$353,000) and advance to suppliers of US\$1,394,000 (2023 - US\$461,000) from trade and other receivables

| 31 December 2024 | Note | At fair value US\$'000 | At amortised cost US\$'000 | Total US\$'000 |
|---|-------------|---------------------------------------|---|---------------------------|
| The Group | | | | |
| Financial liabilities | | | | |
| Borrowings | 21 | – | 219,745 | 219,745 |
| Lease liabilities | 22 | – | 5,630 | 5,630 |
| Trade and other payables ⁽¹⁾ | 23 | – | 200,293 | 200,293 |
| Derivatives | 16 | 28 | – | 28 |
| | | 28 | 425,668 | 425,696 |

The Company

| | | | | |
|------------------------------|----|---|--------|--------|
| Financial liabilities | | | | |
| Trade and other payables | 23 | – | 72,148 | 72,148 |
| | | – | 72,148 | 72,148 |

31 December 2023

The Group

| | | | | |
|---|----|---|---------|---------|
| Financial liabilities | | | | |
| Borrowings | 21 | – | 265,459 | 265,459 |
| Lease liabilities | 22 | – | 5,353 | 5,353 |
| Trade and other payables ⁽¹⁾ | 23 | – | 189,494 | 189,494 |
| | | – | 460,306 | 460,306 |

40 Financial instruments (Cont'd)

Accounting classifications of financial assets and financial liabilities (Cont'd)

| 31 December 2023 | Note | At amortised cost US\$'000 | Total US\$'000 |
|------------------------------|-------------|---|---------------------------|
| The Company | | | |
| Financial liabilities | | | |
| Trade and other payables | 23 | 60,785 | 60,785 |
| | | 60,785 | 60,785 |

(1) Excluded VAT tax payable of US\$1,000 (2023 - US\$314,000), advance from customers of US\$1,916,000 (2023 - US\$486,000) from trade and other payables

41 Fair value measurement

Definition of fair value

IFRSs define fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Fair value hierarchy

Financial assets and financial liabilities measured at fair value in the statements of financial position are grouped into three Levels of a fair value hierarchy. The three Levels are defined based on the observability of significant inputs to the measurement, as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets and liabilities;
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and
- Level 3: unobservable inputs for the asset or liability.

Financial assets and liabilities carried at fair value:

Quantitative disclosures of fair value measurement hierarchy for financial assets held at fair value as at 31 December are as follows:

| 31 December 2024 | Level 1 US\$'000 | Level 2 US\$'000 | Level 3 US\$'000 | Total US\$'000 |
|---|-----------------------------|-----------------------------|-----------------------------|---------------------------|
| The Group | | | | |
| Derivative liabilities (Note 16) | | | | |
| Foreign exchange forward contracts | - | 28 | - | 28 |

31 December 2023

The Group

Derivative assets (Note 16)

| | | | | |
|------------------------------------|---|-----|---|-----|
| Foreign exchange forward contracts | - | 137 | - | 137 |
|------------------------------------|---|-----|---|-----|

Fair value of foreign exchange forward contracts is calculated by reference to current forward exchange rates for contracts with similar maturity profiles.

There have been no transfers between levels during the financial year.

41 Fair value measurement (Cont'd)

Financial assets and liabilities that are not carried at fair value but whose carrying amounts approximate that of fair value

The carrying amounts of trade and other receivables (Note 14), cash and bank balances (Note 17), current trade and other payables (Note 23), current lease liabilities (Note 22) and current borrowings (Note 21) are reasonable approximations of fair values due to their short-term nature.

The carrying amounts of non-current trade and other payables (Note 23), non-current lease liabilities (Note 22) and non-current borrowings (Note 21) are reasonable approximations of fair values as their interest rate approximates the market lending rate.

42 Contingencies*Construction claim*

On 8 July 2022, one of the subsidiaries of the Group received a claim from a third party for the sum of approximately MYR30 million (equivalent to approximately US\$6,712,000) and costs in respect of a construction project. As at the date of this report, no determination can be made of the possible outcome of the claim.

Claim related to professional service

On 27 December 2024, two subsidiaries of the Group filed a claim for the sum of MYR13.5 million (equivalent to US\$3.0 million) for non-performance of contracted professional services. In response, the defendants filed their statement of defence and counterclaim amounting to US\$13.9 million. As of the date of this report, no determination can be made of the possible outcome of the claim and counterclaim.

43 Subsequent events*Claim regarding other receivables*

On 14 February 2025, one of the subsidiaries of the Group initiated a claim to recover outstanding other receivables amount of approximately RMB92.6 million (US\$12.7 million) arising from the disposal of OMQ. In conjunction to this other receivable, there were underlying assets that were pledged as collateral. As at the date of this report, management is of the view that there is no expected credit loss required.

Refinancing with new syndicated facilities

On 14 March 2025 and 17 March 2025, two subsidiaries of the Group entered into syndicated facility agreements totaling US\$168 million. The new syndicated facilities comprised term loans of US\$127.5 million and revolving credit facilities of US\$40.5 million, with tenors of 3 and 4 years. These new facilities are meant to refinance the existing facilities of the Group and have yet to be drawn down as at the date of this report.

44 Comparative figures

Certain comparative figures in the consolidated statement of cash flows have been reclassified to conform to current year's presentation.