

Australian Agricultural Company Limited ABN 15 010 892 270

2025 AACo Notice of Annual General Meeting

18 June 2025

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www.aaco.com.au

Manager ASX Market Announcements Australian Securities Exchange

Attached are:

- > 2025 Notice of Annual General Meeting (AGM)
- Sample Proxy Form
- Sample Questions Lodgement Form

Full details of the business of the AGM on 23 July 2025 including the resolutions to elect directors are set out in the Notice of Annual General Meeting and the Explanatory Statement which forms part of it.

This announcement is authorised to be given to the ASX by the AACo Chairman.

Issued by: Emily Bird Company Secretary and General Counsel

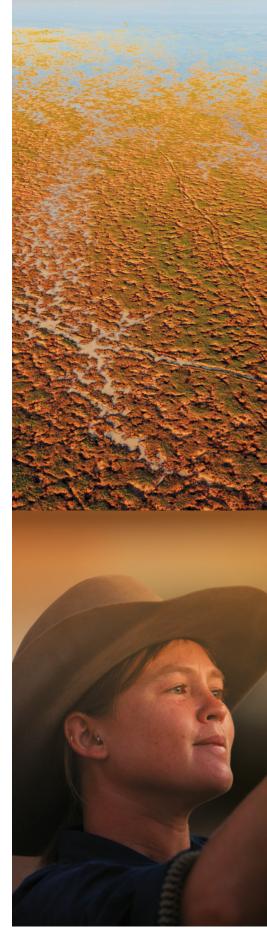


Notice of Annual General Meeting 2025

Australian Agricultural Company Limited ABN 15010892270







The Annual General Meeting ("AGM") of shareholders of Australian Agricultural Company Limited ("AACo") will be held on Wednesday, 23 July 2025 at 10.00am (Brisbane time) in Meeting Rooms 6 & 7 at Royal International Convention Centre, 600 Gregory Terrace, Bowen Hills, Brisbane, QLD 4006.

Shareholders and proxyholders can attend the meeting in person where they may ask questions and vote. Registration will commence at 9.30am (Brisbane time) on Wednesday, 23 July 2025.

Watch the meeting live via webcast

AACo is also pleased to provide shareholders who are not able to physically attend the AGM the opportunity to view and listen to the AGM via a live video webcast available at https://meetings.openbriefing.com/AAC2025. Please note, the live video webcast is view only. Shareholders who view the AGM via the live video webcast will not be able to vote or ask questions. Non-shareholders may also view the AGM via the webcast.

Voting and asking questions

Shareholders are encouraged to complete and lodge their completed proxy form and questions in advance of the AGM. You may do so by completing and returning the enclosed forms in accordance with the specified directions in this Notice of Annual General Meeting and on the respective forms.

Alternatively, shareholders may lodge their completed proxy form and questions through their portfolio or holding login on AACo's share registry's website at https://au.investorcentre.mpms.mufg.com.

 $Completed\ proxy\ forms\ (including\ forms\ submitted\ via\ AACo's\ share\ registry's\ website)\ must\ be\ received\ by\ no\ later\ than\ 10.00am\ (Brisbane\ time)\ on\ Monday,\ 21\ July\ 2025\ to\ be\ valid\ for\ the\ AGM.$

Written questions must be received by AACo or AACo's share registry provider, MUFG Corporate Markets (AU) Limited, by 5.00pm (Brisbane time) on Wednesday, 16 July 2025. We will attempt to address the more frequently asked questions in the Chairman's address and the Managing Director/CEO's address at the AGM.

We encourage shareholders to monitor the ASX and AACo's website for updates (if any) post the issuing of this Notice of Annual General Meeting.

 $This \ Notice \ of \ Annual \ General \ Meeting \ should \ be \ read \ in \ conjunction \ with \ the \ Explanatory \ Statement \ which \ is \ attached \ to \ this \ Notice \ of \ Annual \ General \ Meeting.$

Notice of Meeting 2025

Agenda

Ordinary Business

Item 1: Financial Statements and Reports

 To receive and consider the Financial Report and the Reports of the Directors and the Auditor in respect of the 12 months ended 31 March 2025.

Note: There is no vote on this Item.

Item 2: Remuneration Report

• To consider and, if thought fit, to pass the following non-binding ordinary resolution:

 $"That the Remuneration Report of AAC of or the financial year ended 31\,March\,2025\,be\,adopted."$

Note: In accordance with section 250R of the Corporations Act 2001 (Cth), the vote on this resolution will be advisory only and does not bind the Directors or AACo.

Item 3: Election of Director: Mr Anthony Abraham

To consider and, if thought fit, to pass the following ordinary resolution:

 $"That \it Mr Anthony \it Abraham, a \it Director \it retiring in accordance \it with \it Article \it 9.3 of the \it Constitution of \it AACo, being \it eligible, is \it re-elected \it as \it a \it Director \it of \it AACo."$

Item 4: Election of Director: Mr Marc Blazer

• To consider and, if thought fit, to pass the following ordinary resolution:

 $\label{local-constitution} {\it ``That\,Mr\,Marc\,Blazer, a\,Director\,retiring\,in\,accordance\,with\,Article\,9.3\,of\,the\,Constitution\,of\,AACo,\,being\,eligible,\,is\,re-elected\,as\,a\,Director\,of\,AACo."}$

Item 5: Election of Director: Ms Sarah Gentry

• To consider and, if thought fit, to pass the following ordinary resolution:

 $"That \it Ms \it Sarah \it Gentry, a \it Director \it retiring in accordance \it with \it Article \it 9.3 of the \it Constitution of \it AACo, being eligible, is \it re-elected \it as \it a \it Director \it of \it AACo."$

Item 6: Election of Director: Ms Nicole Sparshott

• To consider and, if thought fit, to pass the following ordinary resolution:

"That Ms Nicole Sparshott, is elected as a Director of AACo."

Voting exclusion statement

Voting exclusion on Item 2

Votes may not be cast, and AACo will disregard any votes cast, on Item 2:

- $\bullet \quad \text{by or on behalf of any key management personnel ("KMP") member whose remuneration details are included in the Remuneration Report, or any of their closely related parties, regardless of the capacity in which the votes are cast; or <math display="block"> \frac{1}{2} \left(\frac$
- · by any person who is a KMP member as at the time Item 2 is voted on at the AGM, or any of their closely related parties, as a proxy,

unless the votes are cast as a proxy for a person who is entitled to vote on Item 2:

- in accordance with a direction in the proxy appointment; or
- by the Chairman of the AGM in accordance with an express authorisation in the proxy appointment to cast the votes even if the resolution is connected directly or indirectly with the remuneration of a KMP member.

Proxy voting by the Chairman of the AGM on Item 2

If you appoint the Chairman of the AGM as your proxy, and you do not direct your proxy how to vote on Item 2 on the proxy form, you will be expressly authorising the Chairman of the AGM to exercise your proxy even if Item 2 is connected directly or indirectly with the remuneration of a member of the KMP.

The Chairman of the AGM intends to vote undirected proxy votes in favour of all Items on the Agenda (subject to the voting exclusion above).

By Order of the Board

$Emily\,Bird$

General Counsel and Company Secretary

18 June 2025

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Notes

Entitlement to Vote Date

The Directors have determined that for the purposes of regulation 7.11.37 of the *Corporations Regulations 2001* (Cth) and ASX Settlement Operating Rule 5.6.1, the persons eligible to vote at the AGM will be those persons who are registered shareholders of AACo at 7:00pm (Brisbane time) on Monday, 21 July 2025. Accordingly, share transfers registered after that time will be disregarded in determining entitlements to attend and vote at the AGM.

All resolutions will be by poll

Voting on all resolutions will be conducted by poll.

How to vote

A shareholder who is entitled to attend and vote at the AGM may do so:

- by proxy;
- in person;
- · by attorney; or
- by corporate representative (if the shareholder is a corporation).

Voting by Proxy Information

If you are entitled to attend and vote at the AGM, you may appoint a proxy to attend and vote at the meeting on your behalf. A proxy does not need to be a shareholder. If you are entitled to cast two or more votes at the AGM, you may appoint two persons as your proxy or proxies to attend and vote at the meeting. If you appoint two proxies and you do not specify the proportion or number of your votes for each proxy, then each proxy may exercise half of your votes on a poll.

Any undirected proxies on a given Item of the Agenda may be voted by the appointed proxies as they choose, subject to the restrictions set out in the voting exclusion statements in this Notice of Annual General Meeting. In particular:

- if an undirected proxy in relation to Item 2 of the Agenda is given to a Director (other than the Chairman) or other member of the KMP, details of whose remuneration are set out in the Remuneration Report (or any of their closely related parties), such a proxy may not vote on Item 2. To allow such a proxy to vote on Item 2, shareholders must direct the proxy how to vote by ticking "For", "Against" or "Abstain" opposite Item 2 on the proxy form; and
- if a shareholder appoints the Chairman as their proxy in relation to Item 2, but does not complete any of the boxes "For", "Against" or "Abstain" opposite Item 2 on the proxy form, the Chairman will exercise their proxy even if Item 2 is connected directly or indirectly with the remuneration of a member of the KMP. The Chairman intends to vote all available proxies in favour of Item 2. If a shareholder wishes to appoint the Chairman as proxy with a direction to vote against, or to abstain from voting, on Item 2, the shareholder should specify this by completing the "Against" or "Abstain" box on the proxy form, as applicable.

Completed proxy forms must be received by AACo or AACo's share registry at least 48 hours before the AGM. Any proxy form received after this deadline (including at the AGM) will be invalid. If a proxy form is signed by the appointer's attorney, the authority under which the appointment was signed, or a certified copy of the authority, must accompany the proxy form.

The proxy's appointment and, if applicable, the authority appointing an attorney, must be sent by post or fax, submitted online or delivered by hand to:

Bypost

Australian Agricultural Company Limited c/- MUFG Corporate Markets (AU) Limited Locked Bag A14 Sydney South NSW 1235

By fax

MUFG Corporate Markets (AU) Limited Facsimile (02) 9287 0309

Online

https://au.investorcentre.mpms.mufg.com

By hand

MUFG Corporate Markets (AU) Limited Parramatta Square, Level 22, Tower 6 10 Darcy Street, Parramatta NSW 2150

* During business hours Monday to Friday.

by no later than 10.00am (Brisbane time) on Monday, 21 July 2025.

For your convenience, an Appointment of Proxy Form accompanies this Notice of Annual General Meeting. Please refer to the Appointment of Proxy Form for instructions on completing the form.

Corporate Representatives

Any corporate shareholder wishing to appoint a person to act as its representative at the AGM may do so by providing that person with:

- a letter or certificate, executed in accordance with the corporate shareholder's constitution, authorising that person as the corporate shareholder's representative at the AGM; or
- a copy of the resolution appointing the person as the corporate shareholder's representative at the AGM, certified by the company secretary or a director of the corporate shareholder.

To be effective, evidence of the appointment must be returned in the same manner, and by the same time, as specified for proxy forms (above).

Voting by Attorney

A shareholder entitled to attend and vote at the AGM is entitled to appoint an attorney to attend and vote at the AGM on the shareholder's behalf. An attorney need not themselves be a shareholder.

The power of attorney appointing the attorney must be signed and specify the name of each of the shareholder, AACo and the attorney, and also specify the meeting(s) at which the appointment may be used. The appointment may be a standing one.

To be effective, the power of attorney must be returned in the same manner, and by the same time, as specified for proxy forms (above).

Notice of Meeting 2025

Explanatory Statement

This Explanatory Statement is an explanation of, and contains information about, the resolutions to be considered at the AGM (which are set out in the accompanying Notice of Annual General Meeting), to assist shareholders to determine how they wish to vote on the resolutions. This Explanatory Statement forms part of the accompanying Notice of Annual General Meeting and should be read together with the Notice of Annual General Meeting.

Item 1: Financial Statements and Reports

The Corporations Act 2001 (Cth) (the "Corporations Act") requires the following reports in respect of the 12 months ended 31 March 2025 to be laid before the AGM:

- the Financial Report (which includes the financial statements and Directors' declaration);
- the Directors' Report; and
- the Auditor's Report.

In accordance with the Corporations Act, Shareholders will be given a reasonable opportunity, as a whole, at the AGM to ask questions and make comments on these reports, and on the business, operations and management of AACo.

Shareholders who are entitled to vote at the AGM have the right to submit written questions to the auditor about the content of the Auditor's Report, or the conduct of the audit of the Financial Report. Any such questions must be submitted in accordance with the directions on the Shareholder Question Form attached to the Notice of Annual General Meeting by **5.00pm (Brisbane time)** on **Wednesday, 16 July 2025**. The external auditor will attend the AGM, and the Chairman will provide a reasonable opportunity for shareholders to ask questions relevant to the audit.

There is no requirement, either in the Corporations Act or in the Constitution of AACo, for shareholders to approve the Financial Report, the Directors' Report or the Auditor's Report.

Item 2: Remuneration Report

Section 250R(2) of the Corporations Act requires AACo to propose a resolution that the Remuneration Report of AACo for the financial year ended 31 March 2025 ("Remuneration Report") be adopted. The vote on this resolution is advisory only.

The Remuneration Report is set out on pages 63 to 77 of the Annual Report and details the remuneration arrangements, objectives and framework for the members of KMP of AACo.

Shareholders will be given a reasonable opportunity, as a whole, at the AGM to ask questions and make comments on the Remuneration Report.

The Board of AACo unanimously recommends that shareholders vote in favour of adopting the Remuneration Report.

Item 3: Election of Director: Mr Anthony Abraham

The ASX Listing Rules require AACo to hold an election of Directors each year. Article 9.3 of the Constitution of AACo requires one-third of the Directors for the time being (excluding casual appointees and the Managing Director), and any other Director who has held office for three years or more since last being elected, to retire from office at each AGM.

In accordance with the ASX Listing Rules and Article 9.3 of the Constitution of AACo, Mr Anthony Abraham, Mr Marc Blazer and Ms Sarah Gentry will retire from office at the conclusion of the 2025 AGM and offer themselves for re-election. The profiles of Mr Marc Blazer and Ms Sarah Gentry are set out under Items 4 and 5 below.

A profile for Mr Abraham is set out in the following section. The re-election of this Director will be by a separate ordinary resolution of the shareholders. To be re-elected, the candidate must receive more votes in favour of his re-election than against his re-election.

 $The \ Board \ of \ AACo \ (with \ Mr \ Abraham \ abstaining) \ recommends \ that \ shareholders \ vote \ in \ favour \ of \ Mr \ Abraham's \ re-election.$

Profile: Mr Anthony Abraham

Mr Abraham was appointed a Director on 7 September 2014. Mr Abraham was last re-elected on 28 July 2022. Mr Abraham is Chairman of the People and Culture Committee and a member of the Audit and Risk Management Committee and Board Nomination Committee.

Mr Abraham has over 30 years' experience in banking, finance and investment management including 20 years specifically in food and agriculture. Mr Abraham established Macquarie Group's agricultural funds management business and is currently a member of ROC Partners' food and agricultural investment team.

During the past three years Mr Abraham has not served as a Director of any other listed company.

Item 4: Election of Director: Mr Marc Blazer

As noted in Item 3, above, it has been determined that Mr Blazer will be retiring at the conclusion of the 2025 AGM and offers himself for re-election as a Director of AACo.

A profile for Mr Blazer is set out in the following section. The re-election of this Director will be by a separate ordinary resolution of the shareholders. To be re-elected, the candidate must receive more votes in favour of his re-election than against his re-election.

The Board (with Mr Blazer abstaining) recommends that shareholders vote in favour of Mr Blazer's re-election.

Profile: Mr Marc Blazer

Mr Blazer was appointed a Director on 31 July 2019. Mr Blazer was last re-elected on 28 July 2022. He is the Chairman of the Brand, Marketing & Sales Committee and a member of the Board Nomination Committee.

Mr Blazer is a leader in the international tourism and hospitality sector. Mr Blazer is currently the Chairman and CEO of Overture Holdings, a consumer, food & beverage, and hospitality investment group. From 2013 until 2020, he was the co-owner and Chairman of the Board of Noma Holdings, the parent company of world-renowned restaurant noma based in Copenhagen; co-founder and Executive Chairman of New York based PRIOR, a global hospitality and travel company; and Co-founder and Director of Ahimsa Partners, a venture that invests in, licenses, owns, and operates hospitality ventures in India.

In addition to his consumer and hospitality business activities, Mr Blazer has also had an extensive career in capital markets. Before becoming Chairman of Overture Holdings, he was a partner and the global head of investment banking at Cantor Fitzgerald. During his tenure, he was named one of Investment Dealer's Digests 40-under-40 in 2006. While at Cantor Fitzgerald, he was on the advisory board of Enertech, a clean energy venture fund. Prior to joining Cantor Fitzgerald, Mr. Blazer spent six years at ChaseMellon Financial Corp. (now Bank of New York Mellon), a joint venture between Chase Manhattan Corporation and Mellon Financial Group LLC.

 $Earlier in his career, Mr\,Blazer\,was\,an\,advisor\,to\,members\,of\,Congress\,in\,both\,the\,US\,House\,of\,Representatives\,and\,Senate\,on\,tax\,matters,\\ banking\,and\,securities\,legislation, international\,trade\,policy,\,and\,foreign\,relations.$

Mr Blazer earned a graduate degree from the London School of Economics in 1992, and a BA from the University of Maryland in 1990.

 $During the past three years \, Mr \, Blazer \, has \, not \, served \, as \, a \, Director \, of \, any \, other \, listed \, company.$

Item 5: Election of Director: Ms Sarah Gentry

As noted in Item 3, above, it has been determined that Ms Gentry will be retiring at the conclusion of the 2025 AGM and offers herself for re-election as a Director of AACo.

 $A profile for Ms \ Gentry \ is set out in the following section. The \ re-election of this \ Director \ will be \ by \ a \ separate \ or dinary \ resolution of the shareholders. To be \ re-elected, the \ candidate \ must \ receive \ more \ votes \ in \ favour \ of \ her \ re-election \ than \ against \ her \ re-election.$

The Board (with Ms Gentry abstaining) recommends that shareholders vote in favour of Ms Gentry's re-election.

Profile: Ms Sarah Gentry

Ms~Gentry~was~appointed~a~Director~on~24~October~2022.~Ms~Gentry~was~last~re-elected~on~27~July~2023.~Ms~Gentry~is~a~member~of~the~Audit~and~Risk~Management~Committee~and~Board~Nomination~Committee.

Ms Gentry is a Vice President at the Tavistock Group where she manages investments in the food, agriculture, health and technology sectors. She has experience in finance, operations, investments and marketing. Ms Gentry holds a Bachelor of Economics and a Bachelor of Commerce from the University of Queensland. She is a member of Chartered Accountants Australia and New Zealand.

 $During \ the \ past \ three \ years, \ Ms \ Gentry \ has \ not \ served \ as \ a \ Director \ of \ any \ other \ listed \ company.$

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Item 6: Election of Director: Ms Nicole Sparshott

The ASX Listing Rules and Article 9.8 of the Constitution of AACo provide that a Director appointed to fill a casual vacancy or as an addition to the Board must not hold office (without re-election) past the next AGM. Ms Sparshott was appointed as a Director of AACo on 13 May 2025 to fill a casual vacancy.

In accordance with the ASX Listing Rules and Article 9.8 of the Constitution of AACo, Ms Sparshott will retire from office at the conclusion of the 2025 AGM and offers herself for election as a Director of AACo.

A profile for Ms Sparshott is set out in the following section. The election of this Director will be by a separate ordinary resolution of the shareholders. To be elected, the candidate must receive more votes in favour of her election than against her election.

The Board (with Ms Sparshott abstaining) recommends that shareholders vote in favour of Ms Sparshott's election.

Profile: Ms Nicole Sparshott

Ms Nicole Sparshott was appointed a Director on 13 May 2025.

Ms Sparshott is a seasoned CEO & Change Agent with 30 years of consumer goods and retail experience, in some of the world's leading blue-chip organisations, including Unilever, the Coca-Cola Company and Procter & Gamble. She has lived and worked across global markets, with extensive time in Asia Pacific, UK, and Europe and brings expertise across diversified retail and consumer channels. Ms Sparshott's former Executive roles include Global Chief of Transformation for Unilever; CEO of Unilever Australia & New Zealand and Global CEO of luxury retailer, T2 Tea. She has also held several regional executive roles spanning Asia Pacific.

Ms Sparshott currently serves as the Chair of the University of Technology Sydney's Vice Chancellors' Industry Advisory Board and is a Non-Executive Director for the World Wildlife Fund. She was formerly a Non-Executive Director on the Australian Food & Grocery Council and Chair of Global Sisters.

Ms Sparshott has a Bachelor of Business and a Master of International Business from the University of Technology Sydney, and an Executive Masters in Change from INSEAD Business School. She is a Graduate of the Australian Institute of Company Directors.

 $During \ the \ past \ three \ years \ Ms \ Sparshott \ has \ not \ served \ as \ a \ Director \ of \ any \ other \ listed \ company.$





Australian Agricultural Company Limited ABN 15 010 892 270

LODGE YOUR VOTE

ONLINE

https://au.investorcentre.mpms.mufg.com



BY MAIL

Australian Agricultural Company Limited C/- MUFG Corporate Markets (AU) Limited Locked Bag A14 Sydney South NSW 1235 Australia



BY FAX +61 2 9287 0309



BY HAND

MUFG Corporate Markets (AU) Limited Parramatta Square, Level 22, Tower 6, 10 Darcy Street, Parramatta NSW 2150



ALL ENQUIRIES TO

Telephone: 1300 302 876

Overseas: +61 1300 302 876



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PROXY FORM

I/We being a member(s) of Australian Agricultural Company Limited and entitled to participate in and vote hereby appoint:

APPOINT A PROXY

the Chairman of the Meeting (mark box)

OR if you are **NOT** appointing the Chairman of the Meeting as your proxy, please write the name of the person or body corporate you are appointing as your proxy

or failing the person or body corporate named, or if no person or body corporate is named, the Chairman of the Meeting, as my/our proxy to act on my/our behalf (including to vote in accordance with the following directions or, if no directions have been given and to the extent permitted by the law, as the proxy sees fit) at the Annual General Meeting of the Company to be held at 10:00am (Brisbane time) on Wednesday, 23 July 2025 at Meeting Room 6 & 7 at Royal International Convention Centre, 600 Gregory Terrace, Bowen Hills, Brisbane, QLD 4006 (the Meeting) and at any postponement or adjournment of the Meeting.

Important for Item 2: If the Chairman of the Meeting is your proxy, either by appointment or by default, and you have not indicated your voting intention below, you expressly authorise the Chairman of the Meeting to exercise the proxy in respect of Item 2, even though the Item is connected directly or indirectly with the remuneration of a member of the Company's Key Management Personnel (**KMP**).

The Chairman of the Meeting intends to vote undirected proxies in favour of each item of business.

VOTING DIRECTIONS

Proxies will only be valid and accepted by the Company if they are signed and received no later than 48 hours before the Meeting. Please read the voting instructions overleaf before marking any boxes with an \boxtimes

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	Items	For Against Abstain*		For Against Abstain*
7	2 Remuneration Report		6 Election of Director: Ms Nicole Sparshott	
VIET	3 Election of Director: Mr Anthony Abraham			
	4 Election of Director: Mr Marc Blazer			
	5 Election of Director: Ms Sarah Gentry			



* If you mark the Abstain box for a particular Item, you are directing your proxy not to vote on your behalf on a show of hands or on a poll and your votes will not be counted in computing the required majority on a poll.

SIGNATURE OF SHAREHOLDERS – THIS MUST BE COMPLETED

Shareholder 1 (Individual) Joint Shareholder 2 (Individual) Joint Shareholder 3 (Individual)

Sole Director and Sole Company Secretary Director/Company Secretary (Delete one) Director

This form should be signed by the shareholder. If a joint holding, either shareholder may sign. If signed by the shareholder's attorney, the power of attorney must have been previously noted by the registry or a certified copy attached to this form. If executed by a company, the form must be executed in accordance with the company's constitution and the *Corporations Act 2001* (Cth).



HOW TO COMPLETE THIS SHAREHOLDER PROXY FORM

YOUR NAME AND ADDRESS

This is your name and address as it appears on the Company's share register. If this information is incorrect, please make the correction on the form. Shareholders sponsored by a broker should advise their broker of any changes. Please note: you cannot change ownership of your shares using this form.

APPOINTMENT OF PROXY

If you wish to appoint the Chairman of the Meeting as your proxy, mark the box in Step 1. If you wish to appoint someone other than the Chairman of the Meeting as your proxy, please write the name of that individual or body corporate in Step 1. A proxy need not be a shareholder of the Company.

DEFAULT TO CHAIRMAN OF THE MEETING

Any directed proxies that are not voted on a poll at the Meeting will default to the Chairman of the Meeting, who is required to vote those proxies as directed. Any undirected proxies that default to the Chairman of the Meeting will be voted according to the instructions set out in this Proxy Form, including where the Item is connected directly or indirectly with the remuneration of KMP.

VOTES ON ITEMS OF BUSINESS - PROXY APPOINTMENT

You may direct your proxy how to vote by placing a mark in one of the boxes opposite each item of business. All your shares will be voted in accordance with such a direction unless you indicate only a portion of voting rights are to be voted on any item by inserting the percentage or number of shares you wish to vote in the appropriate box or boxes. If you do not mark any of the boxes on the items of business, your proxy may vote as he or she chooses. If you mark more than one box on an item your vote on that item will be invalid.

APPOINTMENT OF A SECOND PROXY

You are entitled to appoint up to two persons as proxies to participate in the Meeting and vote on a poll. If you wish to appoint a second proxy, an additional Proxy Form may be obtained by telephoning the Company's share registry or you may copy this form and return them both together.

To appoint a second proxy you must:

- (a) on each of the first Proxy Form and the second Proxy Form state the percentage of your voting rights or number of shares applicable to that form. If the appointments do not specify the percentage or number of votes that each proxy may exercise, each proxy may exercise half your votes. Fractions of votes will be disregarded; and
- (b) return both forms together.

SIGNING INSTRUCTIONS

You must sign this form as follows in the spaces provided:

Individual: where the holding is in one name, the holder must sign.

Joint Holding: where the holding is in more than one name, either shareholder may sign.

Power of Attorney: to sign under Power of Attorney, you must lodge the Power of Attorney with the registry. If you have not previously lodged this document for notation, please attach a certified photocopy of the Power of Attorney to this form when you return it.

Companies: where the company has a Sole Director who is also the Sole Company Secretary, this form must be signed by that person. If the company (pursuant to section 204A of the *Corporations Act 2001*) does not have a Company Secretary, a Sole Director can also sign alone. Otherwise this form must be signed by a Director jointly with either another Director or a Company Secretary. Please indicate the office held by signing in the appropriate place.

CORPORATE REPRESENTATIVES

If a representative of the corporation is to attend the Meeting the appropriate "Certificate of Appointment of Corporate Representative" must be received at support@cm.mpms.mufg.com prior to admission in accordance with the Notice of Annual General Meeting. A form of the certificate may be obtained from the Company's share registry or online at www.mpms.mufg.com/en/mufg-corporate-markets.

LODGEMENT OF A PROXY FORM

This Proxy Form (and any Power of Attorney under which it is signed) must be received at an address given below by **10:00am (Brisbane time) on Monday, 21 July 2025,** being not later than 48 hours before the commencement of the Meeting. Any Proxy Form received after that time will not be valid for the scheduled Meeting.

Proxy Forms may be lodged using the reply paid envelope or:



ONLINE

https://au.investorcentre.mpms.mufg.com

Login to the Investor Centre using the holding details as shown on the Voting/Proxy Form. Select 'Voting' and follow the prompts to lodge your vote. To use the online lodgement facility, shareholders will need their "Holder Identifier" - Securityholder Reference Number (SRN) or Holder Identification Number (HIN).



BY MOBILE DEVICE

Our voting website is designed specifically for voting online. You can now lodge your vote by scanning the QR code adjacent or enter the voting link

https://au.investorcentre.mpms.mufg.com into your mobile device. Log in using the Holder Identifier and postcode for your shareholding.



To scan the code you will need a QR code reader application which can be downloaded for free on your mobile device.



BY MAIL

Australian Agricultural Company Limited C/- MUFG Corporate Markets (AU) Limited Locked Bag A14 Sydney South NSW 1235 Australia



BY FAX

+61 2 9287 0309



BY HAND

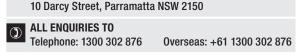
delivering it to MUFG Corporate Markets (AU) Limited*
Parramatta Square
Level 22, Tower 6
10 Darcy Street
Parramatta NSW 2150

*During business hours Monday to Friday (9:00am - 5:00pm)



Australian Agricultural Company Limited ABN 15 010 892 270

ONLINE https://au.investorcentre.mpms.mufg.com BY MAIL Australian Agricultural Company Limited C/- MUFG Corporate Markets (AU) Limited Locked Bag A14 Sydney South NSW 1235 Australia BY FAX +61 2 9287 0309 BY HAND MUFG Corporate Markets (AU) Limited Parramatta Square, Level 22, Tower 6,





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We encourage shareholders to ask questions of or make comments to the Board, management and the auditor in advance of the 2025 Annual General Meeting. Please use this form to submit any questions about Australian Agricultural Company Limited ("the Company") that you would like us to respond to at the Company's 2025 Annual General Meeting. Your questions should relate to matters that are relevant to the business of the meeting, as outlined in the accompanying Notice of Meeting and Explanatory Memorandum. If your question is for the Company's auditor it should be relevant to the content of the auditor's report, or the conduct of the audit of the financial report.

This form must be received by the Company's share registrar, MUFG Corporate Markets (AU) Limited, by 5:00pm (Brisbane time) on Wednesday, 16 July 2025. Questions will be collated. During the course of the Annual General Meeting, the Chair of the Meeting will endeavour to address as many of the more frequently raised shareholder topics as possible and, where appropriate, will give a representative of the Company's auditor, the opportunity to answer written questions submitted to the auditor. However, there may not be sufficient time available at the meeting to address all topics raised. Please note that individual responses will not be sent to shareholders

	My question relates to (please mark the m	ost appropriate box)	
	Performance or financial reports	A resolution being put to the AGM	General suggestion
	Remuneration Report	Sustainability/Environment	Other
	My question is for the auditor	Future direction	
ONS			
OUES	Performance or financial reports	A resolution being put to the AGM	General suggestion
QUESTIONS	Remuneration Report	Sustainability/Environment	General suggestion Other
QUES			
QUES	Remuneration Report	Sustainability/Environment	
OUES	Remuneration Report	Sustainability/Environment	
QUES	Remuneration Report	Sustainability/Environment	
QUES	Remuneration Report	Sustainability/Environment	
QUES	Remuneration Report	Sustainability/Environment	
OUES	Remuneration Report	Sustainability/Environment	
OUES	Remuneration Report	Sustainability/Environment	