Ostow Limited ABN 39 636 701 267

> ANNUAL REPORT JUNE 2025

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## **Ostow Limited - Directors' Report**

### **Directors' Report**

The Directors present their report, together with the financial statements, on the consolidated entity (**Group**) consisting of Ostow Limited (**Company**) and the entities it controlled at the end of, or during, the year ended 30 June 2025.

### **Principal Activities**

During the reporting year, the Group's principal continuing activity consisted of providing flexible workspace, offering everything from a single desk to larger spaces to anyone from start-ups to small-to-medium enterprises to large corporate teams.

### **Environmental Regulation**

The Group's operations are not regulated by any environmental regulation under a law of the Commonwealth or of a State or a Territory other than those that pertain to the ownership and development of real estate.

### **Indemnities of Officers**

During the financial year, the Group paid premiums to insure each of the Directors named in this report, along with officers of the Group, against all liabilities for costs and expenses incurred by them in defending any legal proceedings arising out of their conduct while acting in the capacity of Director or officer of the Group, other than conduct involving a wilful breach of duty. No indemnities have been given, or insurance premiums paid, during or since the end of the financial year for any person who is or has been an auditor to the Group.

### **Rounding of Amounts**

The Company is of a kind referred to in ASIC Legislative Instrument 2016/191, and in accordance with that legislative instrument amounts in the Directors' Report and the financial statements are rounded off to the nearest thousand dollars, unless otherwise indicated.

### Risks

The Company has identified a number of material business risks including inflation, lease obligations and employee recruitment and retention, among others. These risks are subject to continuous assessment and review. The key business risks impacting the Company, and how such risks are managed, are outlined in WOTSO Group's 2025 Financial Report, which can be found at https://wotso.com/investors-information/.

### **Contribution Margin**

Statutory profit has been impacted by non-cash accounting transactions such as depreciation, amortisation and the application of Australian Accounting Standards Board (**AASB**) 16 accounting for leases. The following table isolates these figures to calculate contribution margin, providing a clearer view of the Group's underlying operating performance, before fund management fees and overheads.

| Profit or Loss                              | 2025<br>\$'000 | 2024<br>\$'000 |
|---|----------------|----------------|
| Flexspace income                            | 32,751         | 30,157         |
| Total Revenue                               | 32,751         | 30,157         |
|   |                |                |
| Rent expense – related parties              | (7,684)        | (8,205)        |
| Rent expense – third parties                | (8,872)        | (6,542)        |
| Operating expenses                          | (8,975)        | (6,522)        |
| WOTSO location staff costs                  | (4,559)        | (3,800)        |
| Total Operating Expenses                    | (30,090)       | (25,069)       |
|   |                |                |
| Contribution Margin                         | 2,661          | 5,088          |
| Neutral Day lease varieties for             |                | 4,000          |
| Neutral Bay lease variation fee             | -<br>- 20-     | 4,900          |
| Other income                                | 5,295          | 2,500          |
| Distributions income                        | 263            | 1,070          |
| Interest income                             | 210            | 1,173          |
| Other net remeasurement (loss) / gain       | (500)          | 314            |
| Amortisation                                | (837)          | (438)          |
| Impact of AASB 16                           | (1,531)        | (526)          |
| Loss on disposal of asset                   | (238)          | (3,684)        |
| Depreciation – fitout                       | (3,955)        | (4,139)        |
| Overhead and administration costs           | (7,557)        | (5,574)        |
| Statutory (Loss) / Profit Before Income Tax | (6,189)        | 684            |

### **WOTSO FlexSpace Business Valuation**

The value created through the growth of our flexspace business does not translate easily to our balance sheet, nor does it tell the full story for the value of that portion of our business. Consequently, the Company has refreshed its valuation of the flexspace business with the aim of providing a more accurate representation of the business' value and growth trajectory. Following this assessment, the flexspace business has been attributed an indicative value of approximately \$92 million.

# Statement of Profit or Loss and Other Comprehensive Income for the year ended 30 June 2025

|   | Note | 2025<br>\$'000 | 2024<br>\$'000 |
|---|------|----------------|----------------|
| Revenue   |      |                |                |
| Revenue from WOTSO members                                    | 3    | 32,751         | 30,157         |
| Other income  | 3    | 5,295          | 7,400          |
| Total Revenue   | =    | 38,046         | 37,557         |
| Expenses  |      |                |                |
| Staff costs   |      | (10,048)       | (7,273)        |
| Director fees   |      | (270)          | (135)          |
| Variable lease payments                                       |      | (4,617)        | (2,682)        |
| Other operating expenses                                      |      | (10,751)       | (8,419)        |
| Bad debt expenses   | _    | (22)           | (24)           |
| Total Expenses  | _    | (25,708)       | (18,533)       |
|   | _    |                |                |
| Operating Profit  | _    | 12,338         | 19,024         |
| Depreciation – fitout   | 4    | (3,955)        | (4,139)        |
| Depreciation – right of use lease asset                       | 5    | (9,484)        | (10,012)       |
| Interest – right of use lease liability                       | 5    | (3,986)        | (3,021)        |
| Amortisation  | 7,8  | (837)          | (438)          |
| Interest income   |      | 263            | 1,070          |
| Finance income  |      | 210            | 1,173          |
| Loss on disposal of asset                                     |      | (238)          | (3,684)        |
| Other net remeasurement (loss) / gain                         | 6    | (500)          | 757            |
| Other non-operating expenses                                  | _    | -              | (46)           |
| (Loss) / Profit Before Income Tax                             | _    | (6,189)        | 684            |
| Income tax benefit  | 15   | -              | 719            |
| (Loss) / Profit for the Year                                  | _    | (6,189)        | 1,403          |
| Other comprehensive income                                    | _    | -              | -              |
| Total (Loss) / Profit and Other Comprehensive                 |      |                |                |
| (Loss) / Profit   | =    | (6,189)        | 1,403          |
| Attributable to members of the Group                          |      | (6,165)        | 946            |
| Non-controlling interest                                      | _    | (24)           | 457            |
| Total (Loss) / Profit and Other Comprehensive (Loss) / Profit | _    | (6,189)        | 1,403          |
|   |      |                |                |

## **Balance Sheet as at 30 June 2025**

|  | Note   | 2025<br>\$'000       | 2024<br>\$'000 |
|--|--------|----------------------|----------------|
| Assets   |        |                      |                |
| Current assets   |        |                      |                |
| Cash and cash equivalents                                |        | 4,764                | 3,532          |
| Trade and other receivables                              | 9      | 598                  | 899            |
| Total current assets                                     | _<br>_ | 5,362                | 4,431          |
| Non-current assets                                       |        |                      |                |
| Pyrmont Bridge Road Mortgage Fund                        | 19     | 3,967                | 5,167          |
| Investment in associate                                  | 7      | 578                  | 291            |
| Investment in BubbaDesk                                  | 19     | 100                  | -              |
| WOTSO software development asset                         | 7      | 847                  | 899            |
| Rental deposits  | 10     | 1,761                | 1,080          |
| Loans receivable - related parties                       | 11     | 33,331               | 32,142         |
| Intangible assets  | 8      | 2,814                | 3,329          |
| Goodwill   | 8      | 1,343                | 1,343          |
| Property, plant and equipment                            | 4      | 15,208               | 15,623         |
| Right of use lease asset                                 | 5      | 65,146               | 63,339         |
| Total non-current assets                                 | _      | 125,095              | 123,213        |
| Total Assets   | _      | 130,457              | 127,644        |
| Liabilities  |        |                      |                |
| Current liabilities                                      |        |                      |                |
| Trade and other payables                                 | 12     | 3,519                | 3,780          |
| Unearned revenue   |        | 377                  | 374            |
| Deferred lease payments – COVID                          |        | 25                   | 51             |
| Employee provisions                                      | 13     | 1,198                | 994            |
| Tenant deposits  |        | 63                   | 90             |
| Make good provisions                                     | 13     | 418                  | 685            |
| Right of use lease liabilities                           | 5_     | 10,596               | 7,791          |
| Total current liabilities                                | _      | 16,196               | 13,765         |
| Non-current liabilities                                  |        |                      |                |
| Loans payable – related party                            | 14     | 56,135               | 53,134         |
| Deferred lease payments – COVID                          |        | 11                   | 29             |
| Make good provisions                                     | 13     | 1,705                | 1,402          |
| Employee provisions                                      | 13     | 217                  | 183            |
| Right of use lease liabilities                           | 5      | 63,742               | 60,466         |
| Total non-current liabilities                            | _      | 121,810              | 115,214        |
| Total Liabilities  | _      | 138,006              | 128,979        |
| Net Liabilities  |        | (7,549)              | (1,335)        |
| Share capital  | 17     | 11.495               | 11.520         |
| Accumulated losses                                       | 17     | (18,976)             | (12,811)       |
| Non-controlling interest ( <b>NCI</b> ) in Ostow Limited |        | (68)                 | (12,011)       |
| Total Accumulated Deficiency                             | -      | (7,549)              | (1,335)        |
| Total Accumulated Deficiency                             | _      | (1,3 <del>4</del> 3) | (1,333)        |

## Statement of Cash Flows for the Year ended 30 June 2025

|   | 2025<br>\$'000 | 2024<br>\$'000 |
|---|----------------|----------------|
| Cash flows from operating activities                    |                |                |
| Members receipts  | 36,406         | 29,658         |
| Other income  | 5,295          | 7,407          |
| Operating expenditure                                   | (17,886)       | (9,235)        |
| Employee payments                                       | (9,792)        | (7,142)        |
| Payment of rental deposits                              | (682)          | (331)          |
| Net cash flows from operating activities                | 13,341         | 20,357         |
| Cash flows from investing activities                    |                |                |
| Proceeds from sale of investments                       | 1,200          | 1,005          |
| Cash acquired on control of investments                 | -              | 1,074          |
| Distributions received                                  | 265            | 1,094          |
| Loans advanced  | (56)           | (1,012)        |
| Payments for investment in associates                   | (787)          | (629)          |
| Payments for investment in BubbaDesk                    | (100)          | -              |
| Payments for investment in Pyrmont Bridge Road Mortgage |                | (2.0.(.)       |
| Fund  | -              | (2,044)        |
| Purchase of subsidiaries                                | (2017)         | (3,500)        |
| Payments for WOTSO software development asset           | (297)          | (270)          |
| Payments for property, plant and equipment              | (4,180)        | (5,832)        |
| Proceeds from sale of property, plant and equipment     | 24             | (10.117)       |
| Net cash flows used in investing activities             | (3,931)        | (10,114)       |
| Cash flows from financing activities                    |                |                |
| Rental payments   | (11,100)       | (12,346)       |
| Borrowings advanced / (repaid)                          | 1,824          | (3,068)        |
| Proceeds from issue of units in NCI                     | -              | 7,140          |
| Interest received                                       | 208            | 1,157          |
| Lease incentives received                               | 890            | <del></del>    |
| Net cash flows used in financing activities             | (8,178)        | (7,117)        |
| Net increase in cash and cash equivalents               | 1,232          | 3,126          |
| Cash and cash equivalents at the beginning of the year  | 3,532          | 406            |
| Cash and cash equivalents at the end of the year        | 4,764          | 3,532          |

All items are inclusive of GST where applicable.

## **Reconciliation of Operating Cash Flows**

|  | Note    | 2025<br>\$'000 | 2024<br>\$'000 |
|--|---------|----------------|----------------|
| (Loss) / profit for the year               |         | (6,189)        | 1,403          |
| Non-cash flows in (loss) / profit:         |         |                |                |
| Depreciation and amortisation              | 4,5,7,8 | 14,276         | 14,589         |
| Net interest paid                          |         | 3,513          | 780            |
| Other net remeasurement loss / (gain)      | 6       | 500            | (757)          |
| Loss on disposal of assets                 |         | 238            | 3,684          |
| Employee shares (included in staff costs)  |         | 17             | 17             |
| Changes in working capital:                |         |                |                |
| Increase / (decrease) in trade and other   |         |                |                |
| receivables                                |         | 301            | (561)          |
| Increase in trade and other payables       |         | 1,152          | 2,132          |
| Decrease in rental deposits                |         | (681)          | (331)          |
| Increase in provisions                     |         | 238            | 110            |
| Increase / (decrease) in unearned revenue  |         | 3              | (25)           |
| (Decrease) / increase in tenant cash bonds |         | (27)           | 35             |
| Decrease in deferred tax asset             | _       | -              | (719)          |
| Net cash flows from operating activities   | _       | 13,341         | 20,357         |

## Statement of Changes in Equity for the Year ended 30 June 2025

|  |                           | Attributab               | le to Owners of Ostow           | Limited         | <u> </u>                               |  |
|--|---------------------------|--------------------------|---------------------------------|-----------------|--|--|
|  | No. of Shares<br>on issue | Issued Capital<br>\$'000 | Accumulated<br>Losses<br>\$'000 | Total<br>\$'000 | Non-Controlling<br>Interests<br>\$'000 | Total<br>Accumulated<br>Deficiency<br>\$'000 |
| Balance at 1 July 2024                                     | 162,176,344               | 11,520                   | (12,811)                        | (1,291)         | (44)                                   | (1,335)                                      |
| Loss for the year  | -                         | -                        | (6,165)                         | (6,165)         | (24)                                   | (6,189)                                      |
| Other comprehensive income                                 | -                         | -                        | -                               | -               | -                                      | _  |
| Total Loss and Other Comprehensive Loss for the Year       | -                         | -                        | (6,165)                         | (6,165)         | (24)                                   | (6,189)                                      |
| Transactions with Owners in their Capacity as Owners       |                           |                          |                                 |                 |  | _  |
| Buy-back of shares   | (451,328)                 | (28)                     | -                               | (28)            | -                                      | (28)   |
| Issue of shares  | 23,508                    | 3                        | -                               | 3               | -                                      | 3  |
| Total Transactions with Owners in their Capacity as Owners | (427,820)                 | (25)                     | -                               | (25)            | -                                      | (25)   |
| Balance at 30 June 2025                                    | 161,748,524               | 11,495                   | (18,976)                        | (7,481)         | (68)                                   | (7,549)                                      |

|  |                           | Attributab               | le to Owners of Ostow           | Limited         | _                                      |   |
|--|---------------------------|--------------------------|---------------------------------|-----------------|--|---|
|  | No. of Shares<br>on issue | Issued Capital<br>\$'000 | Accumulated<br>Losses<br>\$'000 | Total<br>\$'000 | Non-Controlling<br>Interests<br>\$'000 | Total Equity /<br>(Accumulated<br>Deficiency)<br>\$'000 |
| Balance at 1 July 2023                                     | 162,859,009               | 11,615                   | (13,888)                        | (2,273)         | 9,246                                  | 6,973   |
| Profit for the year  | -                         | -                        | 946                             | 946             | 457                                    | 1,403   |
| Other comprehensive income                                 | -                         | -                        | -                               | -               | -                                      | -   |
| Total Profit and Other Comprehensive Income for the Year   | -                         | -                        | 946                             | 946             | 457                                    | 1,403   |
| Transactions with Owners in their Capacity as Owners       |                           |                          |                                 |                 |  |   |
| Buy-back of shares   | (697,064)                 | (96)                     | -                               | (96)            | -                                      | (96)  |
| Issue of shares  | 14,399                    | 1                        | -                               | 1               | -                                      | 1   |
| Distributions paid   | -                         | -                        | -                               | -               | (398)                                  | (398)   |
| Issue of non-controlling units                             | -                         | -                        | 131                             | 131             | 12,147                                 | 12,278  |
| Deconsolidation of subsidiary                              | -                         | -                        | -                               | -               | (21,496)                               | (21,496)  |
| Total Transactions with Owners in their Capacity as Owners | (682,665)                 | (95)                     | 131                             | 36              | (9,747)                                | (9,711)   |
| Balance at 30 June 2024                                    | 162,176,344               | 11,520                   | (12,811)                        | (1,291)         | (44)                                   | (1,335)   |

### 1. Segment Reporting

Identification of reportable operating segments:

The Company operates in three business segments, being flexspace, investments and corporate. This is based on the internal reports that are reviewed and used by the Directors (who are identified as the Chief Operating Decision Makers (**CODM**)) in assessing performance and in determining the allocation of resources. There is no aggregation of operating segments.

| Profit or Loss                          | Flexspace<br>\$'000 | Investment<br>\$'000 | Corporate<br>\$'000 | Total<br>2025<br>\$'000 | Flexspace<br>\$'000 | Investment<br>\$'000 | Corporate<br>\$'000 | Total<br>2024<br>\$'000 |
|---|---------------------|----------------------|---------------------|-------------------------|---------------------|----------------------|---------------------|-------------------------|
| Profit of Loss                          | \$ 000              | \$ 000               | \$ 000              | \$ 000                  | \$ 000              | \$ 000               | \$ 000              | \$ 000                  |
| Revenue                                 |                     |                      |                     |                         |                     |                      |                     |                         |
| Revenue                                 | 31,475              | 1,276                | - 1                 | 32,751                  | 29,681              | 476                  | -                   | 30,157                  |
| Other income                            | 11                  | -                    | 5,284               | 5,295                   | 4,900               | -                    | 2,500               | 7,400                   |
| Total Revenue                           | 31,486              | 1,276                | 5,284               | 38,046                  | 34,581              | 476                  | 2,500               | 37,557                  |
| _                                       |                     |                      |                     |                         |                     |                      |                     |                         |
| Expenses                                | (0.000)             | (57.0)               | (7, 007)            | (10.551)                | (6.050)             | (000)                | (2.202)             | (0. (10)                |
| Other operating expenses                | (9,020)             | (710)                | (1,021)             | (10,751)                | (6,970)             | (278)                | (1,171)             | (8,419)                 |
| Staff costs                             | (4,837)             | -                    | (5,211)             | (10,048)                | (5,813)             | -                    | (1,460)             | (7,273)                 |
| Director fees                           | - (( 617)           | -                    | (270)               | (270)                   | (2,602)             | -                    | (135)               | (135)                   |
| Variable lease payments                 | (4,617)             | -                    | -                   | (4,617)                 | (2,682)             | -                    | -                   | (2,682)                 |
| Bad debt expenses                       | (22)                | -<br>(==0)           | - (6.500)           | (22)                    | (24)                | - (0=0)              | (0.755)             | (24)                    |
| Total Expenses                          | (18,496)            | (710)                | (6,502)             | (25,708)                | (15,489)            | (278)                | (2,766)             | (18,533)                |
| a a material                            |                     |                      | ()                  |                         |                     |                      | (0.00)              |                         |
| Operating Profit / (Loss)               | 12,990              | 566                  | (1,218)             | 12,338                  | 19,092              | 198                  | (266)               | 19,024                  |
| Depreciation – fitout                   | (3,855)             | (87)                 | (13)                | (3,955)                 | (4,042)             | (96)                 | (1)                 | (4,139)                 |
| Depreciation – right of use lease asset | (8,746)             | (738)                | (13)                | (9,484)                 | (9,890)             | (122)                | (1)                 | (10,012)                |
| Interest – right of use lease liability | (3,883)             | (103)                | _                   | (3,986)                 | (2,999)             | (22)                 | _                   | (3,021)                 |
| Amortisation                            | (5,555)             | (322)                | (515)               | (837)                   | (2,333)             | (267)                | (171)               | (438)                   |
| Finance income                          | 61                  | 79                   | 70                  | 210                     | 14                  | 23                   | 1,136               | 1.173                   |
| Interest income                         | -                   | -                    | 263                 | 263                     | -                   | 900                  | 170                 | 1,070                   |
| Other non-operating expenses            | _                   | _                    | -                   | -                       | _                   | (46)                 | -                   | (46)                    |
| Other net remeasurement (loss) / gain   | -                   | (500)                | -                   | (500)                   | 443                 | 314                  | -                   | 757                     |
| Loss on disposal of assets              | (238)               |                      | -                   | (238)                   | -                   |                      | (3,684)             | (3,684)                 |
| Profit / (loss) before income tax       | (3,671)             | (1,105)              | (1,413)             | (6,189)                 | 2,618               | 882                  | (2,816)             | 684                     |

| Balance Sheet                                   | Flexspace<br>\$'000 | Investment<br>\$'000 | Corporate<br>\$'000 | Total<br>2025<br>\$'000 | Flexspace<br>\$'000 | Investment<br>\$'000 | Corporate<br>\$'000 | Total<br>2024<br>\$'000 |
|---|---------------------|----------------------|---------------------|-------------------------|---------------------|----------------------|---------------------|-------------------------|
| Current assets                                  |                     |                      |                     |                         |                     |                      |                     |                         |
| Cash and cash equivalents                       | 699                 | 232                  | 3,833               | 4,764                   | 390                 | 997                  | 2,145               | 3,532                   |
| Trade and other receivables                     | 350                 | 76                   | 172                 | 598                     | 275                 | 213                  | 411                 | 899                     |
| Total current assets                            | 1,049               | 308                  | 4,005               | 5,362                   | 665                 | 1,210                | 2,556               | 4,431                   |
| Non-current assets                              |                     |                      |                     |                         |                     |                      |                     |                         |
| Investment in Pyrmont Bridge Road Mortgage Fund | -                   | -                    | 3,967               | 3,967                   | _                   | -                    | 5,167               | 5,167                   |
| Investment in Hamlet                            | -                   | 578                  | ,<br>-              | 578                     | _                   | 291                  | -                   | 291                     |
| Investment in BubbaDesk                         | -                   | 100                  | _                   | 100                     | _                   | _                    | -                   | _                       |
| WOTSO software development asset                | -                   | 847                  | _                   | 847                     | _                   | 899                  | -                   | 899                     |
| Rental deposits                                 | 1,761               | -                    | _                   | 1,761                   | 1,080               | -                    | -                   | 1,080                   |
| Loans receivable - related parties              | -                   | -                    | 33,331              | 33,331                  | -                   | -                    | 32,142              | 32,142                  |
| Goodwill and intangible assets                  | -                   | -                    | 4,157               | 4,157                   | _                   | -                    | 4,672               | 4,672                   |
| Property, plant and equipment                   | 14,448              | 729                  | 31                  | 15,208                  | 15,169              | 431                  | 23                  | 15,623                  |
| Right of use lease asset                        | 64,101              | 1,045                | _                   | 65,146                  | 61,556              | 1,783                | -                   | 63,339                  |
| Total non-current assets                        | 80,310              | 3,299                | 41,486              | 125,095                 | 77,805              | 3,404                | 42,004              | 123,213                 |
| Total Assets                                    | 81,359              | 3,607                | 45,491              | 130,457                 | 78,470              | 4,614                | 44,560              | 127,644                 |
| Liabilities<br>Current liabilities              |                     |                      |                     |                         |                     |                      |                     |                         |
| Trade and other payables                        | 2,610               | 110                  | 799                 | 3,519                   | 2,696               | 322                  | 762                 | 3,780                   |
| Unearned revenue                                | 374                 | 3                    | -                   | 377                     | 374                 | -                    | -                   | 374                     |
| Deferred lease payments – COVID                 | 25                  | -                    | -                   | 25                      | 51                  | -                    | -                   | 51                      |
| Employee provisions                             | 239                 | -                    | 959                 | 1,198                   | 172                 | -                    | 822                 | 994                     |
| Tenant deposits                                 | 33                  | 18                   | 12                  | 63                      | 78                  | -                    | 12                  | 90                      |
| Make good provisions                            | 418                 | -                    | -                   | 418                     | 685                 | -                    | -                   | 685                     |
| Right of use lease liabilities                  | 9,825               | 771                  | -                   | 10,596                  | 7,095               | 696                  | -                   | 7,791                   |
| Total current liabilities                       | 13,524              | 902                  | 1,770               | 16,196                  | 11,151              | 1,018                | 1,596               | 13,765                  |
| Non-current liabilities                         |                     |                      |                     |                         |                     |                      |                     |                         |
| Loans payable – related party                   | -                   | -                    | 56,135              | 56,135                  | -                   | -                    | 53,134              | 53,134                  |
| Deferred lease payments – COVID                 | 11                  | -                    | -                   | 11                      | 29                  | -                    | · -                 | 29                      |
| Make good provisions                            | 1,705               | -                    | -                   | 1,705                   | 1,402               | -                    | -                   | 1,402                   |
| Employee provisions                             | 53                  | -                    | 164                 | 217                     | 33                  | -                    | 150                 | 183                     |
| Right of use lease liabilities                  | 63,399              | 343                  | -                   | 63,742                  | 59,352              | 1,114                | -                   | 60,466                  |
| Total non-current liabilities                   | 65,168              | 343                  | 56,299              | 121,810                 | 60,816              | 1,114                | 53,284              | 115,214                 |
| Total Liabilities                               | 78,692              | 1,245                | 58,069              | 138,006                 | 71,967              | 2,132                | 54,880              | 128,979                 |
| Net Assets / (Liabilities)                      | 2,667               | 2,362                | (12,578)            | (7,549)                 | 6,503               | 2,482                | (10,320)            | (1,335)                 |

### 2. Cash Flow Management

At year end, the Balance Sheet reflected that current liabilities exceeded current assets by \$10.8 million (2024 - \$9.3 million), and the Group reported a net liability position of \$7.5 million (2024 - \$1.3 million).

This net current liability position is mainly due to lease payments and make-good provisions totaling \$11.0 million (2024 - \$8.5 million) falling due within the next 12 months. Under accounting standards, the associated leased assets cannot be classified as current assets, though they would largely offset this shortfall. During the year, the Group renewed leases for its WOTSO locations in Zetland and Penrith. In addition, the Group is currently in discussions to renew the lease for its Woden location. As a result, the related make good provisions will be reclassified as non-current liabilities.

The net liability position is largely driven by the mechanics of the right of use leases which are in a net liability position of \$11.3 million (2024 - \$7.0 million). As existing leases mature, and the number of new WOTSO locations as a proportion of the entire portfolio reduces, it is expected that this net liability position will reduce.

The Group has positive operating cash flow and closely monitors liquidity. The Company also has an available line of credit in the form of a loan agreement with WOTSO Property Trust (**WPT**), the trust to which it is stapled making up WOTSO. With the Company forming part of the stapled group, WPT will provide financial support to the Company if required. This financial support may be in the form of pausing, adjusting and deferring monthly rent payments and advancing funds by way of loan. Notably, most of the lease liability referred to above relates to WPT owned properties.

### 3. Revenue

| Disaggregation of Revenue from Contracts with<br>Customers | 2025<br>\$'000           | 2024<br>\$'000           |
|--|--------------------------|--------------------------|
| Offices Coworking Other services*                          | 24,106<br>3,501<br>5,144 | 22,150<br>3,344<br>4,663 |
| Total Revenue from WOTSO Members                           | 32,751                   | 30,157                   |
| Other income Total Revenue                                 | 5,295<br><b>38,046</b>   | 7,400<br><b>37,557</b>   |

\*Other services include meeting room hire, parking, virtual office and other member services.

### 4. Property, Plant and Equipment

|                          | 2025<br>\$'000 | 2024<br>\$'000 |
|--------------------------|----------------|----------------|
| Fitout                   | 35,601         | 32,061         |
| Accumulated depreciation | (20,393)       | (16,438)       |
| Total                    | 15,208         | 15,623         |

Reconciliations of the written down values at the beginning and end of the current reporting year are set out below:

|  | 2025<br>\$'000                    | 2024<br>\$'000                |
|--|-----------------------------------|-------------------------------|
| Carrying amount at the beginning of the year Additions               | 15,623<br>3,799                   | 13,930<br>5,832               |
| Depreciation expense Disposal Carrying amount at the end of the year | (3,955)<br>(259)<br><b>15,208</b> | (4,139)<br>-<br><b>15,623</b> |

### 5. Right of Use Assets and Lease Liabilities

Right of use lease assets relate to leases at both third party and Group-owned properties. WOTSO leases premises to house its flexible workspace product under agreements of 5 to 10 years with, in some cases, options to extend. The leases have various escalation clauses, and terms are renegotiated upon renewal.

|   | 2025<br>\$'000      | 2024<br>\$'000      |
|---|---------------------|---------------------|
| Right of use assets<br>Less: accumulated depreciation | 116,041<br>(50,895) | 104,750<br>(41,411) |
| ·   | 65,146              | 63,339              |

Reconciliations of the written down values at the beginning and end of the current reporting year are set out below:

|  | 2025<br>\$'000 | 2024<br>\$'000 |
|--|----------------|----------------|
| Carrying amount at the beginning of the year           | 63,339         | 42,247         |
| Right of use assets – modifications*                   | 6,169          | 13,025         |
| Remeasurement of right of use assets**                 | 927            | 1,442          |
| Additions***   | 4,195          | 17,977         |
| Recognition of lease through acquisition of subsidiary | -              | 1,906          |
| Depreciation expense                                   | (9,484)        | (10,012)       |
| Disposals  | -              | (3,246)        |
| Carrying amount at the end of the year                 | 65,146         | 63,339         |

\*Lease modifications relate to the extensions of the lease terms at Pyrmont, Penrith and Zetland.

\*\*Remeasurements reflect revised contractual payments within existing lease liabilities, including changes in an index or rate used to determine the amounts payable.

\*\*\*During the year, the Group opened five new WOTSO locations in Belmont, Melbourne, North Sydney, Kogarah and Jamisontown. Each location is secured under a 10-year lease, except for North Sydney which has a 2-year lease term, and Belmont which is on a month-to-month term. The WOTSO Takapuna lease also commenced on 1st July 2024.

### **Right of Use Lease Liabilities**

Right of use lease liabilities are measured and repaid over the term of the lease. For lease commitment details refer to Note 23(d).

|  | 2025<br>\$'000 | 2024<br>\$'000 |
|--|----------------|----------------|
| Opening balance  | 68,257         | 46,798         |
| Modifications and remeasurements                       | 7,098          | 14,293         |
| Additions  | 5,049          | 17,977         |
| Recognition of lease through acquisition of subsidiary | -              | 1,921          |
| Disposals  | -              | (3,689)        |
| Interest charged                                       | 3,986          | 3,021          |
| Repayments   | (10,052)       | (12,064)       |
| Total Lease Liabilities                                | 74,338         | 68,257         |
| Current lease liabilities                              | 10,596         | 7,791          |
| Non-current lease liabilities                          | 63,742         | 60,466         |
| Total Lease Liabilities                                | 74,338         | 68,257         |

### **North Strathfield Lease**

WOTSO is in dispute with its landlord at North Strathfield and since April 2024, has been paying rent at a lower rate of \$350/sqm and accruing the difference in accordance with its accounting obligations. As at 30 June 2025, WOTSO has accrued \$1.89 million in rent payable under this lease, and has recorded this within the current lease liability balance.

### 6. Other Net Remeasurement (Loss) / Gain

|   | 2025<br>\$'000 | 2024<br>\$'000 |
|---|----------------|----------------|
| Gain on lease modifications                 | -              | 443            |
| Gain on acquisition of subsidiary           | -              | 814            |
| Loss on equity accounted investments        | (500)          | (500)          |
| Total Other Net Remeasurement (Loss) / Gain | (500)          | 757            |

Loss on equity accounted investments relates to the impairment of investments in IndigoBlack.

### 7. WOTSO Software Development Asset

Over recent years, WOTSO has undertaken a project to develop in-house software to manage its operations and customer invoicing. The software, known as Hamlet, has been developed in collaboration with external developers and commenced commercialisation in 2022. The Group holds a perpetual licence for the software, and as at 30 June 2025, increased its ownership interest in the associated business to 43% (2024 – 35%).

As at 30 June 2025 the Group has contributed \$847,000 net of amortisation (2024 - \$899,000) to fund the development of the software, and has increased its investment in associate to \$578,000 (2024 - \$291,000).

During the year, the Group recognised \$322,000 (2024 – \$267,000) in amortisation in the Statement of Profit or Loss and Other Comprehensive Income.

### 8. Intangible Assets and Goodwill

The Group's intangible assets of \$2.8 million (2024 - \$3.3 million) comprise management rights acquired through the internalisation transaction completed in February 2024. These management rights are deemed to have a finite useful life and are measured at amortised cost and amortised using the straight line method over the estimated remaining useful life of 7 years.

During the year amortisation of \$515,000 (2024 - \$171,000) was recognised as an expense in the Statement of Profit or Loss and Other Comprehensive Income.

Goodwill of \$1.34 million (2024 - \$1.34 million) was generated through the internalisation of management transaction completed in February 2024. No events or changes in circumstances indicate any impairment of goodwill at 30 June 2025.

### 9. Trade and Other Receivables

|  | 2025<br>\$'000 | 2024<br>\$'000 |
|--|----------------|----------------|
| Trade receivables from WOTSO members   | 259            | 195            |
| Trade receivables from related parties | 161            | 621            |
| Expected credit loss allowance         | (31)           | (32)           |
| Other receivables                      | 209            | 115            |
| Total Trade and Other Receivables      | 598            | 899            |

### 10. Rental Deposits

|                                   | 2025<br>\$'000 | 2024<br>\$'000 |
|-----------------------------------|----------------|----------------|
| Lease rental deposits             | 657            | 796            |
| Term deposit for bank guarantees  | 1,104          | 284            |
| Total Non-Current Rental Deposits | 1,761          | 1,080          |

### 11. Loan Portfolio

|  | 2025<br>\$'000 | 2024<br>\$'000 |
|--|----------------|----------------|
| Loan receivable – Planloc Limited<br>Loan receivable – IndigoBlack | 32,251<br>91   | 31,118<br>-    |
| Loan receivable – employees  | 989            | 1,024          |
| Total Non-Current Loan Portfolio                                   | 33,331         | 32,142         |

The loans to Planloc Limited and IndigoBlack are unsecured and for a term of 5 years from June 2023, and 6 months from June 2025 respectively. Interest is chargeable at the discretion of the lender. No interest was charged on the Planloc Limited loan for the year ended 30 June 2025 (2024 - \$1.1 million). Interest of \$7,000 was charged on the IndigoBlack loan during the year (2024 - \$nil). The employee loans are subject to interest charged at 2% over the RBA cash rate, and are secured over WOT securities and BWF shares which were valued at \$800,000 at 30 June 2025 based on the quoted ASX price of both securities.

### 12. Trade and Other Payables

|   | 2025<br>\$'000 | 2024<br>\$'000 |
|---|----------------|----------------|
| Current trade and other payables<br>Current payables with related party | 1,829<br>520   | 2,080<br>400   |
| Total Trade and Other Payables  | 2,349          | 2,480          |
| Accrued expenses Sundry payables  | 852<br>318     | 445<br>855     |
| Total   | 3,519          | 3,780          |

Rent deferral received by the Group was treated as a variable lease payment per AASB 16, but the difference has been recognised as a deferred rent liability. At 30 June 2025, the Group had rent deferral liabilities totalling \$36,000 (2024 - \$80,000), for which deferred repayments will continue over the terms of the leases.

### 13. Provisions

|  | 2025<br>\$'000 | 2024<br>\$'000 |
|--|----------------|----------------|
| Current – employee benefits<br>Non-current – employee benefits     | 1,198<br>217   | 994<br>183     |
| <b>Total Employee Benefits Provisions</b>                          | 1,415          | 1,177          |
| Current – make good provision<br>Non-current – make good provision | 418<br>1,705   | 685<br>1,402   |
| Total Make Good Provisions   | 2,123          | 2,087          |
| Total Provisions   | 3,538          | 3,264          |

Employee benefit provisions relate to annual leave and long service leave payable to employees. As at 30 June 2025 the Group had 118 employees (2024 - 113).

Make good provisions represent the estimated costs to restore leased premises to the condition required under the lease. These amounts have been discounted using the same rate applied to the related lease liabilities, in accordance with AASB 16.

### 14. Borrowings

|                               | 2025<br>\$'000 | 2024<br>\$'000 |
|-------------------------------|----------------|----------------|
| Loan from related party - WPT | 56,135         | 53,134         |
| Total Non-Current Borrowings  | 56,135         | 53,134         |

The borrowings from WPT are unsecured and are subject to interest charged at 2% over the RBA cash rate for a term of 5 years from June 2021. Interest is chargeable at the discretion of the lender. No interest was charged during the year (2024 - \$nil).

### 15. Income Tax

### a) Income Tax Benefit

|   | 2025<br>\$'000 | 2024<br>\$'000 |
|---|----------------|----------------|
| Reconciliation of prima facie tax payable to income tax (Loss) / profit before income tax | (6,189)        | 684            |
| Expected tax (benefit) / expense at 25%   | (1,547)        | 171            |
| Accounting loss on disposal<br>Capital loss recouped                                      | -              | 888<br>(110)   |
| Timing differences not recognised   | 1,543          | (949)          |
| Deferred taxes not previously recognised Other / sundry                                   | -<br>4         | (719)          |
| Total Income Tax Benefit  | -              | (719)          |

### b) Deferred Tax

|  | 2025<br>\$'000 | 2024<br>\$'000 |
|--|----------------|----------------|
| Movements in Deferred Tax:             |                |                |
| Balance - at the beginning of the year | -              | -              |
| Acquired through business combination  | -              | (719)          |
| Charged to profit and loss             | -              | 719            |
| Balance - at the end of the year       | -              | -              |
|  |                |                |

The below table shows a breakdown of the tax value of the Company's other net deferred tax asset balances not recognised. The Group had not recognised these at 30 June 2025, due to uncertainty around the Group's ability to recoup these in the short to medium term. The recoupment and realisation of the deferred tax assets will be determined by reference to each respective taxpayer of the Group. As such, tax losses (and other deferred tax assets) incurred by the Company will be available to offset its future taxable income and not the other members of the Group (subject to the Company meeting the relevant loss recoupment tests).

|   |                |                | 2025<br>\$'000 | 2024<br>\$'000 |
|---|----------------|----------------|----------------|----------------|
| Right of use leases                               |                |                | 2,356          | 1,751          |
| Accruals and provisions                           |                |                | 624            | 459            |
| Prepayments                                       |                |                | (45)           | (28)           |
| Fixed asset depreciation and am                   | ortisation     |                | (1,167)        | (1,580)        |
| Investments                                       |                |                | 250            | 125            |
| Management rights                                 |                |                | (703)          | (832)          |
| Carried forward tax losses                        | _              |                | 2,388          | 2,080          |
| Total Unrecognised Net Deferre                    | ed Tax Assets  | _              | 3,703          | 1,975          |
| 16. Auditor's Remuneration  ESV Remuneration for: |                |                | 2025<br>\$     | 2024<br>\$     |
|   |                |                |                |                |
| Audit and assurance services                      |                |                | 57,000         | 55,000         |
| Taxation and other services                       |                | _              | 19,000         | 8,930          |
| Total   |                | _              | 76,000         | 63,930         |
| 17. Issued Capital                                |                |                |                |                |
|   | 2025<br>Shares | 2024<br>Shares | 2025<br>\$'000 | 2024<br>\$'000 |
| At the beginning of the year                      | 162,176,344    | 162,859,009    | 11,520         | 11,615         |
| Buy-back of issued securities                     | (451,328)      | (697,064)      | (28)           | (96)           |
| Issue of new units                                | 23,508         | 14,399         | 3              | 1              |
| At the end of the year                            | 161,748,524    | 162,176,344    | 11,495         | 11,520         |

### 18. Contingencies

The Group had no contingent assets or liabilities at 30 June 2025 (2024 - \$nil).

### 19. Investments

### BubbaDesk

In January 2025, the Group commenced a strategic alliance with BubbaDesk to integrate coworking and onsite childcare across certain locations in the WOTSO network. The Group plans to increase its investment in the future as the BubbaDesk offering rolls out across further WOTSO locations.

### Pyrmont Bridge Mortgage Fund

Following the loss of control of the Pyrmont Group in 2024, the Group retained investments in the Pyrmont Bridge Road Mortgage Fund, which provides a fixed return of 6% per annum. As at 30 June 2025, the Group owned 3,967,405 units at a price of \$1/unit.

### 20. Parent Entity Information

The Company has been identified as the parent entity (Parent Entity)

| Results:                           | 2025<br>\$'000 | 2024<br>\$'000 |
|------------------------------------|----------------|----------------|
| Loss after tax                     | (107)          | (3,188)        |
| Total Comprehensive Loss After Tax | (107)          | (3,188)        |
| Financial Position:                |                |                |
| Current assets                     | 76             | 202            |
| Non-current assets                 | 8,590          | 8,500          |
| Total Assets                       | 8,666          | 8,702          |
|                                    |                |                |
| Current liabilities                | (277)          | (29)           |
| Non-current liabilities            | (1,352)        | (1,503)        |
| Total Liabilities                  | (1,629)        | (1,532)        |
|                                    |                |                |
| Net Assets                         | 7,037          | 7,170          |
|                                    |                |                |
| Share capital                      | 11,495         | 11,520         |
| Accumulated losses                 | (4,458)        | (4,350)        |
| Total Equity                       | 7,037          | 7,170          |
|                                    |                |                |

### **Contingent Liabilities**

The Parent Entity had no contingent liabilities at 30 June 2025 and 30 June 2024.

### **Capital Commitments**

The Parent Entity had no capital commitments for property, plant and equipment at 30 June 2025 and 30 June 2024.

### **Material Accounting Policies**

The accounting policies of the Parent Entity are consistent with those of the Group, as disclosed in Note 27.

### 21. Controlled Entities

| Name                              | Percentage Owned<br>2025 2024 |      |  |  |
|-----------------------------------|-------------------------------|------|--|--|
| Parent Entity:                    |                               |      |  |  |
| Ostow Limited                     | N/A                           | N/A  |  |  |
| Controlled Entities:              |                               |      |  |  |
| 76 Brunswick Street Pty Ltd       | 100%                          | 100% |  |  |
| Ada Avenue Brookvale Pty Ltd      | 100%                          | 100% |  |  |
| BlackWall Opportunities Fund      | -                             | 100% |  |  |
| BlackWall Penrith Fund No. 3      | -                             | 100% |  |  |
| Flinders Street Pty Ltd           | 100%                          | 100% |  |  |
| Gymea Bay Road Pty Ltd            | 100%                          | 100% |  |  |
| Gymea Bay Road Unit Trust         | 100%                          | 100% |  |  |
| Macquarie Hobart Pty Ltd          | 100%                          | 100% |  |  |
| Military Road Cremorne Pty Ltd    | 100%                          | 100% |  |  |
| Northbourne Dickson Pty Ltd       | 100%                          | 100% |  |  |
| Ormsby Terrace Pty Ltd            | 100%                          | 100% |  |  |
| Ostow Investments Pty Ltd         | 100%                          | 100% |  |  |
| Ostow NZ Investments Limited      | 100%                          | -    |  |  |
| Ostow Property Management Pty Ltd | 100%                          | 100% |  |  |
| Pioneer Road Yandina Pty Ltd      | 100%                          | 100% |  |  |
| Tudor Street Newcastle Pty Ltd    | 100%                          | 100% |  |  |
| Wormald Symonston Pty Ltd         | 100%                          | 100% |  |  |
| WOT Custodian Pty Ltd             | 100%                          | 100% |  |  |
| WOTSO Pty Ltd                     | 100%                          | 100% |  |  |
| WOTSO Adelaide Pty Ltd            | 100%                          | 100% |  |  |
| WOTSO Austrump Pty Ltd            | 100%                          | -    |  |  |
| WOTSO Barracks Pty Ltd            | 100%                          | 100% |  |  |
| WOTSO Belmont Limited             | 100%                          | -    |  |  |
| WOTSO Blacktown Pty Ltd           | 100%                          | 100% |  |  |
| WOTSO Bondi Junction Pty Ltd      | 100%                          | 100% |  |  |
| WOTSO Botany Pty Ltd              | 100%                          | 100% |  |  |
| WOTSO Brookvale Pty Ltd           | 100%                          | 100% |  |  |
| WOTSO Chermside Pty Ltd           | 100%                          | 100% |  |  |
| WOTSO CookSpace Pty Ltd           | 50%                           | 50%  |  |  |
| WOTSO Coworking Cafe Pty Ltd      | 100%                          | -    |  |  |
| WOTSO Cremorne Pty Ltd            | 100%                          | 100% |  |  |
| WOTSO Dickson Pty Ltd             | 100%                          | 100% |  |  |
| WOTSO Employment Services Pty Ltd | 100%                          | 100% |  |  |
| WOTSO External Pty Ltd            | 100%                          | 100% |  |  |
| WOTSO Fortitude Valley Pty Ltd    | 100%                          | 100% |  |  |
| WOTSO Fund Services Limited       | 100%                          | 100% |  |  |
| WOTSO Gold Coast Pty Ltd          | 100%                          | 100% |  |  |
| WOTSO HealthSpace Pty Ltd         | 50%                           | 50%  |  |  |
| WOTSO Hobart Pty Ltd              | 100%                          | 100% |  |  |
| WOTSO Holdings Pty Ltd            | 100%                          | 100% |  |  |
| WOTSO Internal Pty Ltd            | 100%                          | 100% |  |  |
| WOTSO Jamisontown Pty Ltd         | 100%                          | -    |  |  |
| WOTSO Knox Pty Ltd                | 100%                          | -    |  |  |
| WOTSO Kogarah Pty Ltd             | 100%                          | -    |  |  |
|                                   |                               |      |  |  |

| WOTSO Liverpool Pty Ltd              | 100% | 100% |
|--------------------------------------|------|------|
| WOTSO Macarthur Square Pty Ltd       | 100% | 100% |
| WOTSO Mandurah Pty Ltd               | 100% | 100% |
| WOTSO Melbourne Pty Ltd              | 100% | 100% |
| WOTSO Neutral Bay Pty Ltd            | 100% | 100% |
| WOTSO Newcastle Pty Ltd              | 100% | 100% |
| WOTSO North Sydney Pty Ltd           | 100% | -    |
| WOTSO NZ Employment Services Limited | 100% | -    |
| WOTSO NZ External Limited            | 100% | -    |
| WOTSO NZ Holdings Limited            | 100% | -    |
| WOTSO NZ Internal Limited            | 100% | -    |
| WOTSO Penrith Pty Ltd                | 100% | 100% |
| WOTSO Pyrmont Pty Ltd                | 100% | 100% |
| WOTSO Robina Pty Ltd                 | 100% | 100% |
| WOTSO Services Pty Ltd               | 100% | 100% |
| WOTSO Services 1 Pty Ltd             | 100% | 100% |
| WOTSO Services 2 Pty Ltd             | 100% | 100% |
| WOTSO Services 2 Unit Trust          | 100% | 100% |
| WOTSO Services 3 Pty Ltd             | 100% | 100% |
| WOTSO Spare Pty Ltd                  | 100% | -    |
| WOTSO Storage Space Pty Ltd          | 100% | 100% |
| WOTSO Sunshine Coast Pty Ltd         | 100% | 100% |
| WOTSO Sydney CC Pty Ltd              | 100% | -    |
| WOTSO Symonston Pty Ltd              | 100% | 100% |
| WOTSO Takapuna Limited               | 100% | 100% |
| WOTSO Te Toangaroa Limited           | 100% | 100% |
| WOTSO Toowoomba Pty Ltd              | 100% | 100% |
| WOTSO Whangerei Limited              | 100% | -    |
| WOTSO Woden Pty Ltd                  | 100% | 100% |
| WOTSO Wollert Pty Ltd                | 100% | 100% |
| WOTSO Zetland Pty Ltd                | 100% | 100% |
| WRV Pty Ltd                          | 100% | 100% |
| Yeost Lease Pty Ltd                  | 100% | 100% |
|                                      |      |      |

### 22. Related Party Transactions

### **Related Parties, Associates**

In these financial statements, related parties are parties as defined by AASB 124 *Related Party Disclosures* rather than the definition of related parties under the *Corporations Act 2001* (Cth) and ASX Listing Rules.

### Associates

Interests held in associates by the Group are set out in Note 7.

### **Transactions With Related Entities**

The Group pays rent for leased premises owned by related parties, with rent determined at arm's length commercial rates. In addition, the Group incurs costs related to fitouts, management fees, distributions, and general expenses such as car parking and cleaning. The Group also earns revenue from related parties, including interest income, and income from flexspace operations. All transactions with related parties were conducted on normal commercial terms and at market rates and were approved by the Board where applicable. The following transactions occurred during the financial year, and the related balances remained outstanding at year end between the Group and its related entities.

|                             | 2025<br>\$ | 2024<br>\$ |
|-----------------------------|------------|------------|
| Revenue:                    |            |            |
| Interest income             | 271,724    | 2,132,553  |
| Other revenue               | 2,559,155  | 5,260,715  |
| Management fees             | 4,026,169  | 2,015,154  |
| Total Revenue               | 6,857,048  | 9,408,422  |
| Expenses:                   |            |            |
| Rent and outgoings paid     | 7,684,235  | 8,118,962  |
| Management fees             | -          | 598,189    |
| Fitout                      | 214,184    | 467,106    |
| Software development costs  | 270,000    | 270,000    |
| Staff costs                 | -          | 109,942    |
| Other expenses              | 1,295,460  | 978,759    |
| Total Expenses              | 9,463,879  | 10,542,958 |
| Outstanding balances:       |            |            |
| Trade and other receivables | 160,886    | 620,895    |
| Trade and other payables    | 519,920    | 400,421    |
| Loans receivable            | 32,341,565 | 31,118,000 |
| Loans payable               | 56,135,264 | 53,134,584 |

### 23. Financial Risk Management

### a) Financial risk management

The main risks the Group is exposed to through its financial instruments are market risk (including interest rate risk and price risk), credit risk and liquidity risk. The Group's principal financial instruments are cash and cash equivalents, financial assets and loans payable. Additionally, the Group has various other financial instruments such as trade debtors, lease rental deposits and trade creditors, which arise directly from its operations.

This note presents information about the Group's exposure to each of the above risks, its objectives, policies, and processes for measuring and managing risk, and the management of capital. The Board has overall responsibility for the establishment and overseeing of the risk management framework. It monitors the Group's risk exposure by regularly reviewing finance and property markets.

The Group holds the following major financial instruments:

|                                  | 2025<br>\$'000 | 2024<br>\$'000 |
|----------------------------------|----------------|----------------|
| Financial assets                 |                |                |
| Cash and cash equivalents        | 4,764          | 3,532          |
| Trade and other receivables      | 598            | 899            |
| Rental deposits                  | 1,761          | 1,080          |
| Loans receivable – related party | 33,331         | 32,142         |
| Financial liabilities            |                |                |
| Trade and other payables         | 3,519          | 3,780          |
| Loans payable – related party    | 56,135         | 53,134         |
| Lease liabilities                | 74,338         | 68,257         |

### (b) Sensitivity analysis

The Group is exposed to foreign currency risk through its New Zealand subsidiaries, which operates its flexspace business in New Zealand Dollars (**NZD**). However, management considers this risk to be low due to the immaterial size of the investment, and the relatively stable exchange rate between Australian and New Zealand Dollars. The Group is not exposed to any material credit, interest rate, or liquidity risks.

### c) Capital management

The Group's objectives when managing capital are to:

- safeguard its ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders, and
- maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the dividends paid to shareholders, issue new shares, buy-back shares, and purchase or sell assets.

### (d) Liquidity risk

|                          | Maturing in 1<br>year<br>\$'000 | Maturing in 2 –<br>5 years<br>\$'000 | Maturing<br>over 5<br>years<br>\$'000 | Total<br>\$'000 |
|--------------------------|---------------------------------|--------------------------------------|---------------------------------------|-----------------|
| At 30 June 2025          |                                 |                                      |                                       |                 |
| Trade and other payables | 3,519                           | -                                    | _                                     | 3,519           |
| Borrowings               | -                               | 56,135                               | -                                     | 56,135          |
| Lease liabilities        | 10,596                          | 19,914                               | 43,828                                | 74,338          |
|                          | 14,115                          | 76,049                               | 43,828                                | 133,992         |
| At 30 June 2024          |                                 |                                      |                                       |                 |
| Trade and other payables | 3,780                           | -                                    | -                                     | 3,780           |
| Borrowings               | -                               | 53,134                               | -                                     | 53,134          |
| Lease liabilities        | 7,791                           | 17,523                               | 42,943                                | 68,257          |
|                          | 11,571                          | 70,657                               | 42,943                                | 125,171         |

### 24. Contingent Liabilities

As disclosed in Note 5, WOTSO has accrued \$1.89 million in rent payable in relation to the North Strathfield lease. In addition to this amount, if formal legal proceedings are commenced in relation to this dispute, it is estimated that legal costs and disbursements of approximately \$300,000 will be incurred. This amount has not been recognised in the financial statements as at 30 June 2025, as the outcome of the dispute and the associated liability for legal costs remain uncertain.

### 25. Subsequent Events

With the exception of the dispute with WOTSO's landlord at North Strathfield (referred to in Notes 5 and 24) which could result in litigation, the outcome of which is unknown, to the best of the Directors' knowledge, since the end of the financial year there have been no matters or circumstances that have materially affected the Group's operations or may materially affect its operations, state of affairs, or the results of operations in future financial years.

### 26. Critical Accounting Estimates and Judgments

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The Directors evaluate estimates and judgments incorporated into the financial statements based on historical knowledge and best available current information.

### **Goodwill and Other Indefinite Life Intangible Assets**

The Group tests annually, or more frequently if events or changes in circumstances indicate impairment, whether goodwill and other indefinite life intangible assets have suffered any impairment, in accordance with the accounting policy stated in Note 27.

### Lease Term for Right of Use Assets and Liabilities

The lease term is a significant component in the measurement of both right of use assets and lease liabilities. Judgement is exercised in determining whether there is reasonable certainty that an option to extend the lease or purchase the underlying asset will be exercised, or an option to terminate the lease will not be exercised, when ascertaining the periods to be included in the lease term. In determining the lease term, all facts and circumstances that create an economical incentive to exercise an extension option, or not to exercise a termination option, are considered at the lease commencement date. Factors considered may include the importance of the asset to the Group's operations; comparison of terms and conditions to prevailing market rates; incurrence of significant penalties; existence of significant leasehold improvements; and the costs and disruption to replace the asset. The Group reassesses whether it is reasonably likely to exercise an extension option, or not exercise a termination option, if there is a significant event or significant change in circumstances.

### **Make Good Provisions**

Whenever the Group incurs an obligation for costs to dismantle and remove property from leased premises, restore premises in which it is located, or restore the underlying asset to the condition required under the lease, a provision is recognised and measured. Judgement is exercised in estimating the present value of these costs. The Group reviews these estimates at each reporting period and adjusts if there is a significant event or change in circumstance.

### **Incremental Borrowing Rate**

Where the interest rate implicit in a lease cannot be readily determined, an incremental borrowing rate is estimated to discount future lease payments to measure the present value of the lease liability at the lease commencement date. Such rate is based on what the Group estimates it would have to pay a third party to borrow the funds necessary to obtain an asset of a similar value to the right of use asset, with similar terms, security and economic environment.

### 27. Statement of Material Accounting Policies

The Company is part of the WOTSO stapled group (ASX: WOT), incorporated and domiciled in Australia. The Group's financial statements were authorised for issue by a resolution of the Directors on the date they were issued.

### **Basis of Preparation**

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and other authoritative pronouncements of the AASB and the *Corporations Act 2001* (Cth). The Company's financial statements also comply with International Financial Reporting Standards as issued by the International Accounting Standards Board.

The financial statements have been prepared on an accruals basis and are based on historical costs, modified by the revaluation of selected non-current assets, financial assets and financial liabilities for which the fair value basis of accounting has been applied.

The Group is a group of the kind referred to in ASIC Class Order 2016/191 and, in accordance with that class order, amounts in the Directors' Report and the financial statements are rounded off to the nearest thousand dollars, unless otherwise indicated.

The statutory financial information for the Group has been presented for the year ended 30 June 2025 and for the comparative year ended 30 June 2024.

The financial statements are presented in Australian dollars.

The following is a summary of the material accounting policies adopted by the Group in the preparation of the financial statements. The accounting policies have been consistently applied unless otherwise stated.

### **Going Concern**

The financial statements have been prepared on a going concern basis, which contemplates the continuity of normal business activities and the realisation of assets and settlement of liabilities in the ordinary course of business.

The Company is in a net current liability and a net liability position, as described in Note 2. However, many of the WOTSO locations are in the build-up phase and profitability is expected to improve. The Group has earned positive cash flows from operations during the year and projects it will have sufficient cash balances to pay debts as they fall due and forecasts for the next twelve months display enough liquidity for it to be appropriate for the Company to continue as a going concern.

Additionally, short-term funding may be obtained from related parties if needed.

### **Presentation of Financial Statements**

Both the functional and presentation currency of the Company and its Australian subsidiaries is Australian dollars. Functional currency NZD results are translated to presentation currency.

### **Principles of Consolidation**

The consolidated financial statements comprise the financial statements of the Group and its subsidiaries. All controlled entities have a June financial year end and use consistent accounting policies. Investments in subsidiaries held by the Group are accounted for at cost, less any impairment charges.

Subsidiaries are all those entities over which the Company has control. The Company controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and can affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Company. They are deconsolidated from the date that control ceases.

### Inter-Company Balances

All inter-company balances and transactions between entities in the Group, including any unrealised profits or losses, have been eliminated on consolidation. Accounting policies of subsidiaries have been changed where necessary to ensure consistencies with those policies applied by the Company.

### **Operating Segments**

Operating segments are presented using the 'management approach', where the information presented is on the same basis as the internal reports provided to the CODM. The CODM are responsible for the allocation of resources to operating segments and assessing their performance.

### **Property, Plant and Equipment**

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment losses.

Plant and equipment are measured on the cost basis less accumulated depreciation and impairment losses. The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of an item if it is probable that the future economic benefits embodied within the part will flow to the Group, and its cost can be measured reliably. The carrying amount of the replaced part is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred.

### Depreciation

The depreciable amount of all fixed assets is depreciated on a diminishing value basis over their useful lives to the Group commencing from the time the asset is held ready for use.

The estimated useful lives used for each class of depreciable assets are:

Furniture, fixtures and fittings over 2 to 10 years

Office equipment over 4 to 10 years

Leasehold improvements lesser of 10 years and expected remaining lease term

Right of use assets remaining lease terms, including any options where they are

reasonably certain to be exercised.

At each balance sheet date, assets' residual values and useful lives are reviewed, particularly with reference to the remaining expected lease term of each location and adjusted if appropriate.

### Disposal

An item of property, plant and equipment is derecognised upon disposal or when no further economic benefits are expected from its use or disposal.

Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the profit or loss in the year the asset is derecognised.

### **Internally Generated Intangible Assets**

Expenditure on research activities is recognised as an expense in the period in which it is incurred.

An internally generated intangible asset arising from development is recognised if, and only if, all of the following conditions have been demonstrated:

- The technical feasibility of completing the intangible asset so that it will be available for use or sale.
- The intention to complete the intangible asset and use or sell it.
- The ability to use or sell the intangible asset.
- How the intangible asset will generate probable future economic benefits.
- The availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset.
- The ability to measure reliably the expenditure attributable to the intangible asset during its development.

The amount initially recognised for internally generated intangible assets is the sum of the expenditure incurred from the date when the intangible asset first meets the recognition criteria listed above. Where no internally generated intangible asset can be recognised, development expenditure is recognised in profit or loss in the period in which it is incurred.

Subsequent to initial recognition, internally generated intangible assets are reported at cost less accumulated amortisation and accumulated impairment losses.

Amortisation is calculated on a straight-line basis over the expected useful life of the intangible asset as follows:

Software development 5 years

The estimated useful life and amortisation methods are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

### Impairment of Assets

At each reporting date the Group reviews the carrying values of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired.

If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. In assessing value in use, either the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessment of the time value of money and the risks specific to the asset, or the income of the asset is capitalised at its relevant capitalisation rate.

An impairment loss is recognised if the carrying value of an asset exceeds its recoverable amount. Impairment losses are expensed to the profit or loss.

Impairment losses recognised in prior years are assessed at each reporting date for any indication that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss has been recognised.

### **Right of Use Lease Assets**

A right of use asset is recognised at the commencement date of a lease. The right of use asset is measured at cost, which comprises the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date net of any lease incentives received, any initial direct costs incurred, and, except where included in the cost of inventories, an estimate of costs expected to be incurred for dismantling and removing the underlying asset and restoring the location or asset.

Right of use assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is the shorter. Where the Group expects to obtain ownership of the leased asset at the end of the lease term, the depreciation is over its estimated useful life. Right of use assets are subject to impairment or adjusted for any remeasurement of lease liabilities.

The Group has elected not to recognise a right of use asset and corresponding lease liability for short-term leases with terms of 12 months or less, and leases of low-value assets. Lease payments on these assets are expensed to profit or loss as incurred.

### Lease Liabilities

A lease liability is recognised at the commencement date of a lease. The lease liability is initially recognised at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate. Lease payments comprise fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease payments that do not depend on an index or a rate are expensed in the period in which they are incurred.

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are remeasured if there is a change in the following: future lease payments arising from a change in an index or a rate used, residual guarantee, lease term, certainty of a purchase option, and termination penalties. When a lease liability is remeasured, an adjustment is made to the corresponding right of use asset, or to profit or loss if the carrying amount of the right of use asset is fully written down.

### Intangible Assets

Intangible assets acquired as part of a business combination, other than goodwill, are initially measured at their fair value at the date of the acquisition. Intangible assets acquired separately are initially recognised at cost. Indefinite life intangible assets are not amortised and are subsequently measured at cost less any accumulated impairment losses. Finite life intangible assets are subsequently measured at cost less accumulated amortisation and any accumulated impairment losses. The gains or losses recognised in profit or loss arising from the derecognition of intangible assets are measured as the difference between net disposal proceeds and the carrying amount of the intangible asset. The method and useful lives of finite life intangible assets are reviewed annually. Changes in the expected pattern of consumption or useful life are accounted for prospectively by changing the amortisation method or period.

Amortisation of finite life intangible assets is calculated on a straight-line basis over the expected useful lives of the asset as follows:

Management rights 7 years

### Goodwill

Goodwill arises on the acquisition of a business. Goodwill is not amortised. Instead, goodwill is tested annually for impairment, or more frequently if events or changes in circumstances indicate that it might be impaired and is carried at cost less accumulated impairment losses. Impairment losses on goodwill are recognised in profit or loss and are not subsequently reversed.

### **Financial Instruments**

### **Non-Derivative Financial Instruments**

Non-derivative financial instruments comprise investments in equity and debt securities, trade and other receivables, cash and cash equivalents, loans and borrowings, and trade and other payables.

Non-derivative financial instruments are recognised at fair value plus, for instruments not at fair value through profit or loss, any directly attributable transaction costs. Subsequent to initial recognition, non-derivative financial instruments are measured as described below.

### Recognition

A financial instrument is recognised if the Group becomes a party to the contractual provisions of the instrument. Financial assets are derecognised if the Group's contractual rights to the cash flow from the financial assets expire or if the Group transfers the financial assets to another party without retaining control of substantially all risks and rewards of the asset. Purchases and sales of financial assets are accounted for at trade date, i.e. the date that the Group commits itself to purchase or sell the asset. Financial liabilities are derecognised if the Group's obligations specified in the contract expire or are discharged or cancelled.

### **Financial Assets**

Financial assets are initially measured at fair value. Transaction costs are included as part of the initial measurement, except for financial assets at fair value through profit or loss. Such assets are subsequently measured at either amortised cost or fair value depending on their classification. Classification is determined based on both the business model within which such assets are held and the contractual cash flow characteristics of the financial asset unless an accounting mismatch is being avoided.

Financial assets not measured at amortised cost are classified as financial assets at fair value through profit or loss. Typically, such financial assets will be either: (i) held for trading, where they are acquired for the purpose of selling in the short-term with an intention of making a profit, or a derivative; or (ii) designated as such upon initial recognition where permitted. Fair value movements are recognised in profit or loss.

### (i) Equity Investments

All equity investments are measured at fair value. Equity investments that are held for trading are measured at fair value through profit or loss.

### (ii) Loans and Receivables

Loans and receivables include loans to related entities. They are subsequently measured at amortised cost, less any allowance for expected credit losses. Gains and losses are recognised in profit or loss when the loans and receivables are derecognised or impaired, as well as through the amortisation process.

### **Impairment**

At each reporting date, the Group assesses whether there is objective evidence that a financial instrument has been impaired. A financial instrument is considered to be impaired if objective evidence indicates that one or more events have had a negative effect on the estimated future cash flows of that asset. In the case of available-for-sale financial instruments, a prolonged decline in the value of the instrument is considered to determine whether an impairment has arisen.

An impairment loss in respect of a financial instrument measured at amortised cost is calculated as the difference between its carrying amount, and the present value of the estimated future cash flows discounted at the original effective interest rate. An impairment loss in respect of an available-for-sale financial asset is calculated by reference to its fair value.

Individually significant financial instruments are tested for impairment on an individual basis. The remaining financial assets are assessed collectively in groups that share similar credit risk characteristics.

Impairment losses are recognised in profit or loss. An impairment loss is reversed if the reversal can be related objectively to an event occurring after the impairment loss was recognised. For financial instruments measured at amortised cost, the reversal is recognised in profit or loss.

### **Financial Liabilities**

Non-derivative financial liabilities are recognised at amortised cost, comprising original debt less principal payments and amortisation.

### **Investments in Associates**

Investments in associate companies are recognised in the financial statements by applying the equity method of accounting where significant influence is exercised over an investee. Significant influence exists where the investor has the power to participate in the financial and operating policy decisions of the investee but does not have control or joint control over those policies.

Under the equity method of accounting, investments in associates are carried in the consolidated balance sheet at cost plus post-acquisition changes in the Group's share of net assets of the associates. The Group's share of its associates' post-acquisition profits or losses is recognised in the income statement, and its share of post-acquisition movements in reserves is recognised in reserves. The cumulative post acquisition movements are adjusted against the carrying amount of the investment. When the Group's share of losses exceeds its interest in an equity accounted investee, the carrying amount of the interest is reduced to nil and the recognition of further losses is discontinued except to the extent that the Group has an obligation or has made payments on behalf of the investee.

### Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts.

### **Trade and Other Receivables**

Trade receivables are recognised and carried at the original invoice amount less a provision for any uncollectable debts. An estimate for doubtful debts is made when there is objective evidence that the Group will not be able to collect the receivable. Financial difficulties of the debtor and default payments are considered objective evidence of impairment. Bad debts are written off when identified as uncollectable.

### **Trade and Other Payables**

Liabilities for trade creditors are carried at cost, which is the fair value of the consideration to be paid in the future for goods or services received, whether or not billed to the Group at balance date. The amounts are unsecured and are usually paid within 30 days of recognition.

### **Interest Bearing Borrowings**

Interest bearing borrowings are initially recognised at fair value less any related transaction costs. Subsequent to initial recognition, interest bearing borrowings are stated at amortised cost.

### **Employee Benefits**

### **Defined Contribution Plans**

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions to a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contribution to defined contribution plans are recognised as a personnel expense in profit or loss when they are due.

### Other Long Term Employee Benefits

The Group's net obligation in respect of long-term employee benefits, other than defined benefit plans, is the amount of future benefit that employees have earned in return for their service in the current and prior periods plus related on-costs. These employee benefits have not been discounted to the present value of the estimated future cash outflows to be made for those benefits.

### **Short Term Benefits**

Liabilities for employee benefits for wages, salaries and annual leave represent present obligations resulting from employees' services provided to the reporting date and are calculated at undiscounted amounts based on remuneration wage and salary rates that the Group expects to pay at reporting date, including related on-costs.

### **Provisions**

Provisions are recognised when the Group has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result, and that outflow can be reliably measured. Where the Group expects some or all of a provision to be reimbursed, for example under an insurance contract, the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain. The expense relating to any provision is presented in the income statement net of any reimbursement.

### Revenue

Income comprises rental and recovery of outgoings from property tenants. Rental income is accounted for on a straight-line basis over the lease term, if applicable.

### **Business Combination**

The acquisition method of accounting is used to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration transferred for the acquisition of a subsidiary comprises the:

- fair values of the assets transferred;
- equity interests issued by the Group; and
- fair value of any asset or liability resulting from a contingent consideration arrangement.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date.

### Income Tax

### **Current Income Tax Expense**

The charge for current income tax expense is based on the profit year adjusted for any non-assessable or disallowed items. It is calculated using the tax rates that have been enacted or are substantially enacted by the balance sheet date.

### **Accounting for Deferred Tax**

Deferred tax is accounted for using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. No deferred income tax will be recognised from the initial recognition of an asset or liability, excluding a business combination, where there is no effect on accounting or taxable profit or loss.

### **Deferred Tax Calculation**

Deferred tax is calculated at the tax rates that are expected to apply to the period when the asset is realised or liability is settled. Deferred tax is credited in the income statement except where it relates to items that may be credited directly to equity, in which case the deferred tax is adjusted directly against equity.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

### **Deferred Income Tax Assets**

Deferred income tax assets are recognised to the extent that it is probable that future tax profits will be available against which deductible temporary differences can be utilised. The carrying amount of deferred income tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilised.

### **Benefit Brought to Account**

The amount of benefits brought to account or which may be realised in the future is based on the assumption that no adverse change will occur in income taxation legislation and the anticipation that the economic entity will derive sufficient future assessable income to enable the benefit to be realised and comply with the conditions of deductibility imposed by the law.

### **Tax Consolidation**

The Company has elected to form a tax consolidated group with its wholly owned entities for income tax purposes under the tax consolidation regime. As a consequence, all members of the tax consolidated group are taxed as a single entity. The Parent Entity within the tax consolidated group is Ostow Limited.

In addition to its own current and deferred tax amounts, the Company also recognises the current tax liabilities (or assets) and the deferred tax assets arising from unused tax losses and unused tax credits assumed from controlled entities in the tax consolidated group, in conjunction with any tax funding arrangement amounts.

The Group recognises deferred tax assets arising from unused tax losses of the tax consolidated group to the extent that it is probable that future taxable profits of the tax consolidated group will be available against which the asset can be utilised.

Any subsequent period adjustments to deferred tax assets arising from unused tax losses as a result of revised assessments of the probability of recoverability is recognised by the Parent Entity only.

Assets or liabilities arising under tax funding agreements with the tax consolidated entities are recognised as amounts receivable from or payable to other entities in the Group.

### **GST**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the balance sheet are shown inclusive of GST.

Cash flows are presented in the cash flow statement on a gross basis, except for the GST components of investing and financing activities, which are disclosed as operating cash flows.

### Equity

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

### **Comparative Figures**

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current period. Any change of presentation has been made to make the financial statements more relevant and useful to the user.

### New Accounting Standards and Interpretations

The Group has adopted all the new or amended Accounting Standards and Interpretations issued by the AASB that are mandatory for the current reporting period.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted. Based on our preliminary assessment, we do not expect them to have material impact on the Group.

# Consolidated Entity Disclosure Statement as at 30 June 2025

|                    |   |           | Body Corp     | orates     | Tax Re     | esidency     | Adelaide Pty Ltd<br>WOTSO |   | corporate  |
|--------------------|---|-----------|---------------|------------|------------|--------------|---------------------------|---|------------|
|                    |   |           |               | % of Share |            | -            | Austrump Pty              |   | Body       |
|                    |   | Entity    | Place of      | Capital    | Australian | Foreign      | Ltd<br>WOTSO              |   | corporate  |
| <b>Entity Name</b> |   | Type      | Incorporation | Held       | or Foreign | Jurisdiction |                           |   | Body       |
|                    |   |           |               |            |            |              | Barracks Pty Ltd          |   | corporate  |
| 0-4                | 7 | Body      |               |            |            |              | WOTSO                     |   | Daalu      |
| Ostow Limited      | 7 | corporate | Australia     | N/A        | Australian | N/A          | Belmont                   |   | Body       |
| 76 Brunswick       | 2 | Body      |               |            |            |              | Limited                   |   | corporate  |
| Street Pty Ltd     | 2 | corporate | Australia     | 100%       | Australian | N/A          | WOTSO                     |   | D. d.      |
| Ada Avenue         |   | •         |               |            |            |              | Blacktown Pty             |   | Body       |
| Brookvale Pty      | 2 | Body      |               |            |            |              | Ltd                       |   | corporate  |
| Ltd                | _ | corporate | Australia     | 100%       | Australian | N/A          | WOTSO Bondi               |   | Body       |
| Flinders Street    |   | Body      | , (00010110   | 10070      | , (000)    | ,, .         | Junction Pty Ltd          |   | corporate  |
| Pty Ltd            | 2 | corporate | Australia     | 100%       | Australian | N/A          | WOTSO Botany              |   | Body       |
| Gymea Bay          |   | Body      | Adstralia     | 10070      | Australian | 11//         | Pty Ltd                   |   | corporate  |
| Road Pty Ltd       | 2 | corporate | Australia     | 100%       | Australian | N/A          | WOTSO                     |   |            |
| Gymea Bay Unit     |   | corporate | Australia     | 10076      | Australian | IN/A         | Brookvale Pty             |   | Body       |
| Trust              |   | Trust     | Australia     | 100%       | Australian | N/A          | Ltd                       |   | corporate  |
|                    |   |           | Australia     | 100%       | Australian | N/A          | WOTSO                     |   |            |
| Macquarie          | 2 | Body      | A             | 1000/      | A          | N1/A         | Chermside Pty             |   | Body       |
| Hobart Pty Ltd     |   | corporate | Australia     | 100%       | Australian | N/A          | Ltd                       |   | corporate  |
| Military Road      | _ |           |               |            |            |              | WOTSO                     |   | '          |
| Cremorne Pty       | 2 | Body      |               |            |            | ,            | CookSpace Pty             |   | Body       |
| Ltd                |   | corporate | Australia     | 100%       | Australian | N/A          | Ltd                       |   | corporate  |
| Northbourne        | 2 | Body      |               |            |            |              | WOTSO                     |   | corporate  |
| Dickson Pty Ltd    | _ | corporate | Australia     | 100%       | Australian | N/A          | Coworking Cafe            |   | Body       |
| Ormsby Terrace     | 2 | Body      |               |            |            |              | Pty Ltd                   |   | corporate  |
| Pty Ltd            |   | corporate | Australia     | 100%       | Australian | N/A          | WOTSO                     |   | corporate  |
| Ostow              |   |           |               |            |            |              | Cremorne Pty              |   | Body       |
| Investments Pty    |   | Body      |               |            |            |              | Ltd                       |   | 3          |
| Ltd                |   | corporate | Australia     | 100%       | Australian | N/A          |                           |   | corporate  |
| Ostow NZ           |   | •         |               |            |            |              | WOTSO Dickson             |   | Body       |
| Investments        |   | Body      |               |            |            |              | Pty Ltd                   |   | corporate  |
| Limited            |   | corporate | New Zealand   | 100%       | Foreign    | New Zealand  | WOTSO                     |   | - 1        |
| Ostow Property     |   |           |               |            | 3          |              | Employment                |   | Body       |
| Management         |   | Body      |               |            |            |              | Services Pty Ltd          |   | corporate  |
| Pty Ltd            |   | corporate | Australia     | 100%       | Australian | N/A          | WOTSO External            |   | Body       |
| Pioneer Road       |   | Body      | Adstralia     | 10070      | Adstralian | 14/7-4       | Pty Ltd                   |   | corporate  |
| Yandina Pty Ltd    | 2 | corporate | Australia     | 100%       | Australian | N/A          | WOTSO                     |   |            |
| Tudor Street       |   | corporate | Australia     | 10070      | Australian | IN/A         | Fortitude Valley          |   | Body       |
| Newcastle Pty      | 2 | Body      |               |            |            |              | Pty Ltd                   |   | corporate  |
| Ltd                | 2 | 3         | Australia     | 100%       | Australian | N/A          | WOTSO Fund                | 2 | Body       |
|                    |   | corporate | Australia     | 100%       | Australian | N/A          | Services Limited          | 2 | corporate  |
| Wormald            | _ | D1        |               |            |            |              | WOTSO Gold                |   | Body       |
| Symonston Pty      | 2 | Body      | A . I'        | 1000/      |            | 21/2         | Coast Pty Ltd             |   | corporate  |
| Ltd                |   | corporate | Australia     | 100%       | Australian | N/A          | WOTSO                     |   |            |
| WOT Custodian      |   | Body      |               |            |            |              | HealthSpace Pty           |   | Body       |
| Pty Ltd            |   | corporate | Australia     | 100%       | Australian | N/A          | Ltd                       |   | corporate  |
|                    |   |           |               |            |            |              | 1 200                     |   | co. porate |

| WOTSO Pty Ltd             |   | Body<br>corporate | Australia   | 100% | Australian | N/A         |
|---------------------------|---|-------------------|-------------|------|------------|-------------|
| WOTSO                     |   | Body              |             |      |            |             |
| Adelaide Pty Ltd<br>WOTSO |   | corporate         | Australia   | 100% | Australian | N/A         |
| Austrump Pty              |   | Body              |             |      |            |             |
| Ltd                       |   | corporate         | Australia   | 100% | Australian | N/A         |
| WOTSO                     |   | Body              |             |      |            |             |
| Barracks Pty Ltd<br>WOTSO |   | corporate         | Australia   | 100% | Australian | N/A         |
| Belmont                   |   | Body              |             |      |            |             |
| Limited<br>WOTSO          |   | corporate         | New Zealand | 100% | Foreign    | New Zealand |
| Blacktown Pty             |   | Body              |             |      |            |             |
| Ltd                       |   | corporate         | Australia   | 100% | Australian | N/A         |
| WOTSO Bondi               |   | Body              |             |      |            |             |
| Junction Pty Ltd          |   | corporate         | Australia   | 100% | Australian | N/A         |
| WOTSO Botany              |   | Body              |             |      |            |             |
| Pty Ltd<br>WOTSO          |   | corporate         | Australia   | 100% | Australian | N/A         |
| Brookvale Pty             |   | Body              |             |      |            |             |
| Ltd                       |   | corporate         | Australia   | 100% | Australian | N/A         |
| WOTSO                     |   |                   |             |      |            |             |
| Chermside Pty             |   | Body              |             |      |            |             |
| Ltd                       |   | corporate         | Australia   | 100% | Australian | N/A         |
| WOTSO                     |   |                   |             |      |            |             |
| CookSpace Pty             |   | Body              |             |      |            |             |
| Ltd                       |   | corporate         | Australia   | 50%  | Australian | N/A         |
| WOTSO                     |   |                   |             |      |            |             |
| Coworking Cafe            |   | Body              |             |      |            |             |
| Pty Ltd                   |   | corporate         | Australia   | 100% | Australian | N/A         |
| WOTSO                     |   |                   |             |      |            |             |
| Cremorne Pty              |   | Body              |             |      |            |             |
| Ltd                       |   | corporate         | Australia   | 100% | Australian | N/A         |
| WOTSO Dickson             |   | Body              |             |      |            |             |
| Pty Ltd<br>WOTSO          |   | corporate         | Australia   | 100% | Australian | N/A         |
| Employment                |   | Body              |             |      |            |             |
| Services Pty Ltd          |   | corporate         | Australia   | 100% | Australian | N/A         |
| WOTSO External            |   | Body              |             |      |            |             |
| Pty Ltd                   |   | corporate         | Australia   | 100% | Australian | N/A         |
| WOTSO                     |   | ·                 |             |      |            |             |
| Fortitude Valley          |   | Body              |             |      |            |             |
| Pty Ltd                   |   | corporate         | Australia   | 100% | Australian | N/A         |
| WOTSO Fund                | _ | Body              |             |      |            |             |
| Services Limited          | 2 | corporate         | Australia   | 100% | Australian | N/A         |
| WOTSO Gold                |   | Body              |             |      |            | •           |
| Coast Pty Ltd             |   | corporate         | Australia   | 100% | Australian | N/A         |
| WOTSO                     |   | •                 |             |      |            | •           |
| HealthSpace Pty           |   | Body              |             |      |            |             |
| Ltd                       |   | corporate         | Australia   | 50%  | Australian | N/A         |
|                           |   |                   |             |      |            |             |

|                            | - 1               |               |       |              |               |
|----------------------------|-------------------|---------------|-------|--------------|---------------|
| WOTSO Hobart<br>Pty Ltd    | Body<br>corporate | Australia     | 100%  | Australian   | N/A           |
| WOTSO                      | Body              | Australia     | 100%  | Australian   | IN/A          |
| Holdings Pty Ltd           | corporate         | Australia     | 100%  | Australian   | N/A           |
| WOTSO Internal             | Body              | Australia     | 100%  | Australian   | IN/A          |
| Pty Ltd                    | corporate         | Australia     | 100%  | Australian   | N/A           |
| WOTSO                      | corporate         | Australia     | 10070 | Adstralian   | 11/7          |
| Jamisontown                | Body              |               |       |              |               |
| Pty Ltd                    | corporate         | Australia     | 100%  | Australian   | N/A           |
| WOTSO Knox                 | Body              | , tastrana    | 10070 | , tastranari | 14//          |
| Pty Ltd                    | corporate         | Australia     | 100%  | Australian   | N/A           |
| WOTSO                      | Body              |               |       |              | ,             |
| Kogarah Pty Ltd            | corporate         | Australia     | 100%  | Australian   | N/A           |
| WOTSO                      | •                 |               |       |              |               |
| Liverpool Pty              | Body              |               |       |              |               |
| Ltd                        | corporate         | Australia     | 100%  | Australian   | N/A           |
| WOTSO                      |                   |               |       |              |               |
| Macarthur                  | Body              |               |       |              |               |
| Square Pty Ltd             | corporate         | Australia     | 100%  | Australian   | N/A           |
| WOTSO                      |                   |               |       |              |               |
| Mandurah Pty               | Body              |               |       |              |               |
| Ltd                        | corporate         | Australia     | 100%  | Australian   | N/A           |
| WOTSO                      |                   |               |       |              |               |
| Melbourne Pty              | Body              |               |       |              |               |
| Ltd                        | corporate         | Australia     | 100%  | Australian   | N/A           |
| WOTSO Neutral              | Body              |               |       |              |               |
| Bay Pty Ltd                | corporate         | Australia     | 100%  | Australian   | N/A           |
| WOTSO                      | D. d.             |               |       |              |               |
| Newcastle Pty              | Body              | A             | 1000/ | A            | N1/A          |
| Ltd                        | corporate         | Australia     | 100%  | Australian   | N/A           |
| WOTSO North                | Body              | Australia     | 100%  | Australian   | N/A           |
| Sydney Pty Ltd<br>WOTSO NZ | corporate         | Australia     | 100%  | Australian   | N/A           |
| Employment                 | Body              |               |       |              |               |
| Services Limited           | corporate         | New Zealand   | 100%  | Foreign      | New Zealand   |
| WOTSO NZ                   | Body              | New Zealand   | 100%  | roreign      | New Zealand   |
| External Limited           | corporate         | New Zealand   | 100%  | Foreign      | New Zealand   |
| WOTSO NZ                   | corporate         | rtew Zealaria | 10070 | roreign      | rtew Zealaria |
| Holdings                   | Body              |               |       |              |               |
| Limited                    | corporate         | New Zealand   | 100%  | Foreign      | New Zealand   |
| WOTSO NZ                   | Body              |               |       | J            |               |
| Internal Limited           | corporate         | New Zealand   | 100%  | Foreign      | New Zealand   |
| WOTSO Penrith              | Body              |               |       | · ·          |               |
| Pty Ltd                    | corporate         | Australia     | 100%  | Australian   | N/A           |
| WOTSO                      | Body              |               |       |              |               |
| Pyrmont Pty Ltd            | corporate         | Australia     | 100%  | Australian   | N/A           |
| <b>WOTSO Robina</b>        | Body              |               |       |              |               |
| Pty Ltd                    | corporate         | Australia     | 100%  | Australian   | N/A           |
| WOTSO Services             | Body              |               |       |              |               |
| Pty Ltd                    | corporate         | Australia     | 100%  | Australian   | N/A           |
|                            |                   |               |       |              |               |

| WOTSO Services<br>1 Pty Ltd<br>WOTSO Services |   | Body<br>corporate<br>Body | Australia   | 100%  | Australian | N/A         |
|---|---|---------------------------|-------------|-------|------------|-------------|
| 2 Pty Ltd WOTSO Services WOTSO Services       |   | corporate                 | Australia   | 100%  | Australian | N/A         |
| 2 Unit Trust<br>WOTSO Services                |   | Trust<br>Body             | Australia   | N/A   | Australian | N/A         |
| 3 Pty Ltd<br>WOTSO Spare                      |   | corporate<br>Body         | Australia   | 100%  | Australian | N/A         |
| Pty Ltd<br>WOTSO Storage                      | 2 | corporate<br>Body         | Australia   | 100%  | Australian | N/A         |
| Space Pty Ltd<br>WOTSO                        |   | corporate                 | Australia   | 100%  | Australian | N/A         |
| Sunshine Coast                                |   | Body                      | Australia   | 1000/ | Australian | N/A         |
| Pty Ltd<br>WOTSO Sydney                       |   | corporate<br>Body         | Australia   | 100%  | Australian | ,           |
| CC Pty Ltd<br>WOTSO                           |   | corporate                 | Australia   | 100%  | Australian | N/A         |
| Symonston Pty<br>Ltd<br>WOTSO                 |   | Body<br>corporate         | Australia   | 100%  | Australian | N/A         |
| Takapuna<br>Limited<br>WOTSO Te               |   | Body<br>corporate         | New Zealand | 100%  | Foreign    | New Zealand |
| Toangaroa                                     |   | Body                      | New Zealand | 1000/ | Faraign    | New Zealand |
| Limited<br>WOTSO                              |   | corporate                 | New Zealand | 100%  | Foreign    | New Zealand |
| Toowoomba Pty<br>Ltd<br>WOTSO                 |   | Body<br>corporate         | Australia   | 100%  | Australian | N/A         |
| Whangarei<br>Limited<br>WOTSO Woden           |   | Body<br>corporate<br>Body | New Zealand | 100%  | Foreign    | New Zealand |
| Pty Ltd<br>WOTSO Wollert                      |   | corporate<br>Body         | Australia   | 100%  | Australian | N/A         |
| Pty Ltd                                       |   | corporate                 | Australia   | 100%  | Australian | N/A         |
| WOTSO Zetland<br>Pty Ltd                      |   | Body<br>corporate         | Australia   | 100%  | Australian | N/A         |
| WRV Pty Ltd                                   | 2 | Body<br>corporate         | Australia   | 100%  | Australian | N/A         |
| Yeost Lease Pty<br>Ltd                        |   | Body<br>corporate         | Australia   | 100%  | Australian | N/A         |
|   |   |                           |             |       |            |             |

- 1. Entity is a stapled member of WOTSO.
- 2. Trustee entity of a trust which is consolidated within the stapled WOT group consolidated financial statements.
- 3. Trustee entity of a trust which is consolidated within these consolidated financial statements.

## **Ostow Limited - Directors' Report**

# Directors' Report (Continued)

### Information on Officeholders

The names of the officeholders during and since the end of the year are set out below. Unless otherwise stated, officeholders have been in office since the beginning of the financial year.

### Joseph (Seph) Glew

### Non-Executive Director and Chairman

Seph has worked in the commercial property industry in New Zealand, the USA and Australia. Seph has driven large scale property development and financial structuring for real estate for over 50 years. In addition, since the early 1990s Seph has run many "turn-around" processes in relation to distressed properties and property structures for both private and institutional property owners.

While working for the Housing Corporation of New Zealand and then AMP, Seph qualified as a registered valuer and holds a Bachelor of Commerce. In the 1980s he served as an Executive Director with New Zealand based property group Chase Corporation and as a Non-Executive Director with a number of other listed companies in New Zealand and Australia.

## Jessica Glew CEO and Executive Director

Jessie is the CEO and COO of WOTSO. Prior to her appointment as CEO, Jessie was Joint Managing Director of both WOTSO and BlackWall Limited (ASX: BWF), the listed property and fund manager and previous manager of WOTSO. Jessie has been with the BlackWall Group since early 2011 and has over 15 years' experience in the property industry, specifically in development and operations. Jessie also holds a Bachelor of International Communication from Macquarie University and a class one NSW real estate licence.

Jessie joined the Board of The Kids' Cancer Project in 2022, providing insights and operational knowledge to help support the charity. Since 2024 Jessie has sat on the Board of Flexible Workspace Australia, the peak body for coworking and flexible workspace providers and partners across all cities and regions of Australia.

### Richard Hill

### **Non-Executive Director**

Richard Hill has extensive investment banking experience and was the founding partner of the corporate advisory firm Hill Young & Associates. Richard has invested in BlackWall's projects since the early 1990s. Prior to forming Hill Young, Richard held a number of Senior Executive positions in Hong Kong and New York with HSBC. He was admitted as an attorney in New York State and was registered by the US Securities & Exchange Commission and the Ontario Securities Commission. Richard has served as a Director (Chairman) of the Westmead Institute for Medical Research and Director (Chairman) of Sirtex Medical Limited (Sirtex), formerly listed on ASX.

### Paul Tresidder

### **Non-Executive Director**

Paul has considerable experience in retail management, leading, development and strategic planning. He spent eight years with Lendlease where he held a number of roles, including National Leasing Manager, before being appointed to the position of Divisional Manager responsible for half of the General Property Trust retail portfolio. Paul and fellow Lendlease executive Guy Wynn, formed a property management company which was subsequently acquired by Baillieu Knight Frank. In 1993, Paul joined Seph Glew in the development business that would ultimately become ASX listed BlackWall Limited.

### Agata Ryan

### **Company Secretary**

Agata joined WOTSO in 2023 as the Head of Legal and Company Secretary. Agata oversees all aspects of WOTSO's commercial and fund transactions, corporate governance and regulatory functions, and investor relations. Prior to joining WOTSO, Agata was a property lawyer working at law firms, ranging from top tier to boutique, as well as legal counsel in the commercial property legal team at Stockland. Agata is admitted as a solicitor of the Supreme Court of New South Wales and the High Court of Australia and holds a Bachelor of Arts, Master of Commerce and Juris Doctor from UNSW.

### **Remuneration Report (Audited)**

The Board is responsible for determining the remuneration of **KMP** (key management personnel). For the reporting period the Board has determined that KMP included the CEO and Directors.

When determining the remuneration of KMP, senior executives or employees, the following are taken into consideration:

- remuneration is aligned with the delivery of returns to securityholders;
- responsibilities, results, innovation and entrepreneurial behaviour are recognised and rewarded; and
- the Group's financial position and market conditions.

The remuneration of KMP is reviewed at times deemed appropriate by the Board. There are no performance conditions for Board members or contracts for KMP. Any performance payments are at the discretion of the Board. The nature and the amount of each element of remuneration paid to the Board members and KMP for the reporting period are listed below:

|                      | Post-Employment |            |                  |            |                |            |            |            |
|----------------------|-----------------|------------|------------------|------------|----------------|------------|------------|------------|
|                      | Director        | s' Fees    | Salary and Other |            | Superannuation |            | Total      |            |
|                      | 2025<br>\$      | 2024<br>\$ | 2025<br>\$       | 2024<br>\$ | 2025<br>\$     | 2024<br>\$ | 2025<br>\$ | 2024<br>\$ |
| Jessie Glew          | -               | -          | 358,461          | 86,875     | 30,115         | 7,769      | 388,576    | 94,644     |
| Seph Glew            | 100,000         | 50,000     | -                | -          | -              | -          | 100,000    | 50,000     |
| Richard Hill<br>Paul | 85,000          | 42,500     | -                | -          | -              | -          | 85,000     | 42,500     |
| Tresidder            | 85,000          | 42,500     | -                | -          | -              | -          | 85,000     | 42,500     |
| Total                | 270,000         | 135,000    | 358,461          | 86,875     | 30,115         | 7,769      | 658,576    | 229,644    |

## **Ostow Limited - Directors' Report**

Loans have been made to KMP to acquire securities under WOTSO's employee share scheme. The loans attract interest at a rate of 2% above the RBA cash rate and are secured against the securities. All distributions received from these securities go towards repaying the loan balance. The following loans were outstanding at year-end:

|             | 2025<br>\$ | 2024<br>\$ |
|-------------|------------|------------|
| Jessie Glew | 937,002    | 963,536    |
| Total       | 937,002    | 963,536    |

### **Auditor and Non-audit Services**

\$57,000 and \$19,000 was paid to the auditor for audit and non-audit services respectively during the financial year (2024 - \$55,000 and \$8,930 respectively) as detailed in Note 16. The Directors are satisfied that the provision of non-audit services is compatible with the general standard of independence for auditors imposed by the *Corporations Act 2001* (Cth). The nature and scope of each type of non-audit service provided means that auditor independence was not compromised.

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* (Cth) is set out in these financial statements.

ESV Business Advice and Accounting continues in office in accordance with section 327 of the *Corporations Act 2001* (Cth).

### **Meeting Attendances**

| Director       | No. of Board<br>Meetings Held | Board Meeting<br>Attendance | Audit<br>Committee<br>Meetings | Audit<br>Committee<br>Attendance |
|----------------|-------------------------------|-----------------------------|--------------------------------|----------------------------------|
| Seph Glew      | 5                             | 5                           | -                              | -                                |
| Jessica Glew   | 5                             | 5                           | -                              | -                                |
| Richard Hill   | 5                             | 5                           | 3                              | 3                                |
| Paul Tresidder | 5                             | 5                           | 3                              | 3                                |

### Registered office & Principal place of business

Level 150 Yeo Street Neutral Bay, NSW 2089

Telephone +61 2 9157 4069 or 1800 203 170

### Auditor

ESV Business Advice and Accounting

Level 13, 68 York Street, Sydney NSW 2000

Signed in accordance with a resolution of the Board of Directors.

Seph Glew

Chairman

Sydney, 20 August 2025

Jessie Glew

Director

Sydney, 20 August 2025

## Ostow Limited - Directors' Declaration

### **Directors' Declaration**

In the Directors' opinion:

- (a) the financial statements and notes are in accordance with the *Corporations Act 2001* (Cth), including:
  - (i) complying with Accounting Standards, the Corporations Regulations 2001 and other mandatory professional reporting requirements; and
  - (ii) giving a true and fair view of the Group's financial position as at 30 June 2025 and of its performance for the financial year ended on that date; and
- (b) there are reasonable grounds to believe that the Group will be able to pay its debts as and when they become due and payable.

The Statement of Material Accounting Policies confirms that the financial statements also comply with International Financial Reporting Standards as issued by the International Accounting Standards Board.

The Directors have been given the declarations by the persons acting in the capacities of Chief Executive Officer and Chief Financial Officer required by section 295A of the *Corporations Act 2001* (Cth).

In the Directors' opinion, the attached consolidated entity disclosure statement is true and correct.

This declaration is made in accordance with a resolution of the Directors.

**Seph Glew** Chairman

Sydney, 20 August 2025

**Jessie Glew** 

Director

Sydney, 20 August 2025

Business advice

ESV

#### AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE CORPORATIONS ACT 2001

As auditor for the audit of Ostow Limited and its controlled entities for the year ended 30 June 2025, I declare that, to the best of my knowledge and belief, there have been:

- (i) no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit: and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

Dated at Sydney on the 20th day of August 2025.



ESV Business Advice and Accounting

SKIL

Chris Kirkwood Partner

> Level 13, 68 York Street Sydney NSW 2000 Telephone. +61 2 9283 1666 | Email. admin@esvgroup.com.au

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## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF OSTOW LIMITED AND ITS CONTROLLED ENTITIES Report on the Audit of the Financial Report

#### Opinion

We have audited the financial report of OSTOW Limited ('the Company') and its controlled entities ('the Group'), which comprises the consolidated statement of financial position as at 30 June 2025, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, notes including material accounting policy information, the consolidated entity disclosure statement and the directors' declaration.

In our opinion, the accompanying financial report of the Group is in accordance with the *Corporations Act* 2001, including:

- giving a true and fair view of the Group's financial position as at 30 June 2025 and of its financial
  performance for the year then ended; and
- complying with Australian Accounting Standards and the Corporations Regulations 2001.

#### **Basis for Opinion**

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Group in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report of the current period. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

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Business advice and accounting

Business advice and accounting

#### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF OSTOW LIMITED AND ITS CONTROLLED ENTITIES

#### **Key Audit Matter** How the scope of our audit responded to the risk The Group generates its rental income from short-Our procedures included, but were not limited to: term tenancies. During the year 2025. Group recorded \$32.7 million (June 2024; \$30.16 million) For short-term rental income relating to co-working business, of rental revenue from short-term tenancies. on sample basis of tenancies across different site locations we verified the monthly billing for desks, office space hired to the Rental income from short-term tenancies is earned agreed terms as per information in the tenancy management from leasing of desks, office space, meeting rooms database and the price list per location. We also performed and related services (co-working business) to short comparison of monthly revenue per location with monthly term tenants - operated by OSTOW Limited. revenue from prior period and investigated any unusual or Premises used for operating of WOTSO co-working significant movement. business are leased from related entity - WOTSO Property Trust and some are leased from third party landlords. Obtained bank transactions for all bank accounts to assess completeness of receipts of rental income. Due to large number of short-term tenancies across numerous WOTSO locations, there is a risk that revenue is incorrectly recorded. Performed analytical procedures by comparing monthly performance per location and comparing with prior period and investigating material variances. Assessed the disclosures included in the financial statement for revenue are in accordance with AASB 15. Based on our work performed, we conclude the revenue for the Group is free from material misstatement.

#### Other Information

Other information is financial and non-financial information in the Company's annual report which is provided in addition to the Financial Report and the Auditor's Report for the year ended 30 June 2025. The directors of the Company are responsible for the other information. The other information comprises the information included in the Directors' report (page 3 and 22-23) which we obtained prior to the date of this auditor's report but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

#### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF OSTOW LIMITED AND ITS CONTROLLED ENTITIES

#### Directors' Responsibilities for the Financial Report

The directors are responsible for the preparation of a) the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001; and b) the consolidated entity disclosure statement that is true and correct in accordance with the Corporations Act 2001, and for such internal control as the directors determine is necessary to enable the preparation of i) the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and ii) the consolidated entity disclosure statement that is true and correct and is free of misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

### Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/ auditors\_responsibilities/ar2.pdf This description forms part of our auditor's report.

Dated at Sydney on the 20th day of August 2025.

W/

**ESV Business Advice and Accounting** 

SKIL

Chris Kirkwood Partner

Planloc Limited ABN 50 062 367 560

> ANNUAL REPORT JUNE 2025

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- Statement of Profit or Loss and
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### **Directors' Report**

The Directors present their report, together with the financial statements of Planloc Limited (**Company**) for the year ended 30 June 2025.

### **Principal activities**

Planloc Limited is a listed property investment company. The Company is stapled to two other entities (WOTSO Property Trust and Ostow Limited) and forms the listed WOTSO (ASX: WOT). The Company owns a retail mixed use property located in Penrith, NSW, and holds investment positions in two property investment structures that ultimately own an entertainment precinct in Villawood, NSW and an office building in Pyrmont, NSW.

### Penrith Investment Property

The Penrith property owned by the Company, which was independently valued in June 2022 at \$26.25 million, is fully occupied. The tenancies include Barbeques Galore, Boating Camping Fishing, Rashay's Restaurant, Tru Ninja, Only About Children, City Cave and WOTSO Jamisontown.

### Villawood Investment

The Company also owns just under 50% of the WRV Unit Trust (**WRV**), which owns The Woods property, an entertainment precinct in Sydney's west, approximately 28km from Sydney CBD. The property has great exposure to Woodville Road, and is home to 8 different tenants comprising Zone Bowling, Chipmunks Playland, Sydney Indoor Climbing Gym, Jump Swim School, Flip Out, the Woods Café, Reverse Vending Machine and Cross Fit Bawn. It was independently valued in December 2024 at \$29.5 million.

### Pyrmont Investment

Following a restructure of the WOTSO Group last financial year, the Company acquired WOTSO's remaining 43% investment in the property at 55 Pyrmont Bridge Road. The property is an office building located on the fringe of Sydney CBD with over 14,000sqm of net lettable area. The property was last independently valued in June 2023 at \$134.3 million.

### Risks

The Company has identified a number of material business risks including inflation, interest costs, valuations and unplanned capital expenditures, among others. These risks are subject to continuous assessment and review.

The key business risks impacting the Company, and how such risks are managed, are outlined in WOTSO Group's 2025 Annual Report, which can be found at https://wotso.com/investors-information/.

## **Planloc Limited – Financial Statements**

# Statement of Profit or Loss and Other Comprehensive Income for the year ended 30 June 2025

|   | Note  | 2025<br>\$'000 | 2024<br>\$'000 |
|---|-------|----------------|----------------|
| Revenue   |       |                |                |
| Property rental income                          |       | 2,235          | 2,231          |
| Finance income                                  |       | 53             | 61             |
| Equity accounted share of profit / (loss)       | 3     | 1,004          | (183)          |
| Unrealised (loss) / gain on investment property | 3     | (1,417)        | 91             |
| Total Revenue                                   | _     | 1,875          | 2,200          |
|   |       |                |                |
| Expenses  |       |                |                |
| Property outgoings                              |       | (1,341)        | (533)          |
| Business operating expenses                     | 4     | (515)          | (371)          |
| Depreciation expense                            | 9     | (149)          | (125)          |
| Finance costs                                   | _     | (841)          | (1,909)        |
| Total Expenses                                  | _     | (2,846)        | (2,938)        |
|   |       |                |                |
| Loss before income tax                          | _     | (971)          | (738)          |
| Income tax benefit                              | 13(a) | 36             | 221            |
| Loss for the year                               | _     | (935)          | (517)          |
| Other comprehensive income                      | _     | -              |                |
| Total Loss and Other Comprehensive Loss         | _     | (935)          | (517)          |

## **Balance Sheet as at 30 June 2025**

|                               | Note         | 2025<br>\$'000 | 2024<br>\$'000 |
|-------------------------------|--------------|----------------|----------------|
| Assets                        |              |                |                |
| Current assets                |              |                |                |
| Cash and cash equivalents     |              | 24             | 29             |
| Loan portfolio                | 5            | 197            | 197            |
| Deferred rent receivable      | 6            | 21             | 24             |
| Trade and other receivables   | 7            | 159            | 63             |
| Total current assets          | _            | 401            | 313            |
| Non-current assets            |              |                |                |
| Deferred rent receivable      | 6            | 9              | 30             |
| Loan portfolio                | 5            | 1,032          | 1,228          |
| Equity accounted investments  | 8            | 26,576         | 26,370         |
| Investment property           | 9            | 26,250         | 26,250         |
| Total non-current assets      | _            | 53,867         | 53,878         |
| Total Assets                  | _            | 54,268         | 54,191         |
| Liabilities                   |              |                |                |
| Current liabilities           |              |                |                |
| Trade and other payables      | 10           | 365            | 450            |
| Borrowings                    | 11           | -              | 13,000         |
| Total current liabilities     | _            | 365            | 13,450         |
| Non-current liabilities       |              |                |                |
| Borrowings                    | 11           | 45,251         | 31,118         |
| Deferred tax liabilities      | 13           | 4,938          | 4,974          |
| Total non-current liabilities | _            | 50,189         | 36,092         |
| Total Liabilities             |              | 50,554         | 49,542         |
| Net Assets                    | <del>-</del> | 3,714          | 4,649          |
| 1101 700013                   | _            | 5,717          | 7,073          |
| Share capital                 | 12           | 1              | 1              |
| Retained earnings             |              | 3,713          | 4,648          |
| Total Equity                  | _            | 3,714          | 4,649          |
|                               |              |                |                |

## **Planloc Limited – Financial Statements**

## Statement of Cash Flows for the year ended 30 June 2025

|  | Note | 2025<br>\$'000 | 2024<br>\$'000 |
|--|------|----------------|----------------|
| Cash Flows from Operating Activities   |      |                |                |
| Receipt from property tenants  |      | 1,873          | 2,407          |
| Payments to suppliers  |      | (1,658)        | (812)          |
| Interest received  |      | 53             | 61             |
| Interest paid  |      | (841)          | (1,909)        |
| Net Cash Flows used in Operating Activities  |      | (573)          | (253)          |
| Cash Flows from Investing Activities   |      |                |                |
| Return of equity   |      | 798            | 1,995          |
| Repayment of loan portfolio  |      | 196            | 196            |
| Payments of capital expenditure  | 9    | (1,559)        | (5)            |
| Net Cash Flows (used in) / from Investing  | _    |                |                |
| Activities   | _    | (565)          | 2,186          |
| Cash Flows from Financing Activities   |      |                |                |
| Proceeds of borrowings   |      | 1,133          | 1,820          |
| Repayment of borrowings  |      | -              | (3,782)        |
| Net Cash Flows from / (used in) Financing  |      |                |                |
| Activities   | _    | 1,133          | (1,962)        |
| <b>Net Decrease in Cash and Cash Equivalents</b> Cash and cash equivalents at the beginning of |      | (5)            | (29)           |
| the year   |      | 29             | 58             |
| Cash and Cash Equivalents at the End of the<br>Year  |      | 24             | 29             |

## **Reconciliation of Operating Cash Flows**

|  | 2025<br>\$'000 | 2024<br>\$'000 |
|--|----------------|----------------|
| Loss for the Year  | (935)          | (517)          |
| Non-Cash Flows in Loss:  |                |                |
| Straight-line rental income Pyrmont Bridge Road Property Pty Ltd ( <b>PBR</b> ) equity | (7)            | (29)           |
| accounted share of loss  | 22             | 829            |
| WRV equity accounted share of profit   | (1,026)        | (646)          |
| Unrealised loss / (gain) on revaluation of Penrith Property                            | 1,417          | (91)           |
| Depreciation   | 149            | 125            |
| Issue of securities  | -              | 1              |
| Changes in Operating Assets and Liabilities:   | (= a)          | ()             |
| Decrease in deferred tax liabilities   | (36)           | (221)          |
| Increase in trade and other receivables  | (72)           | (12)           |
| (Decrease) / increase in trade and other payables                                      | (85)           | 308            |
| Net Cash Flows used in Operating Activities  | (573)          | (253)          |

## **Planloc Limited – Financial Statements**

## Statement of Changes in Equity for the year ended 30 June 2025

|  | No. of Shares on<br>Issue | Ordinary Shares<br>\$'000 | Retained Earnings<br>\$'000 | Total<br>\$'000 |
|--|---------------------------|---------------------------|-----------------------------|-----------------|
| Balance at 1 July 2024                                     | 162,176,344               | 1                         | 4,648                       | 4,649           |
| Loss for the year Other comprehensive income               | -                         | -                         | (935)<br>-                  | (935)           |
| Total Loss and Other Comprehensive Loss for the Year       | -                         | -                         | (935)                       | (935)           |
| Transactions with Owners in their Capacity as Owners       |                           |                           |                             |                 |
| Issue of shares  | 23,508                    | -                         | -                           | -               |
| Buy-back of issued shares                                  | (451,328)                 | -                         | -                           | -               |
| Total Transactions with Owners in their Capacity as Owners | (427,820)                 | -                         | -                           | -               |
| Balance at 30 June 2025                                    | 161,748,524               | 1                         | 3,713                       | 3,714           |
| Balance at 1 July 2023                                     | 162,859,009               |                           | 5,165                       | 5,165           |
| Loss for the year  | -                         | -                         | (517)                       | (517)           |
| Other comprehensive income                                 | -                         | -                         | -                           | -               |
| Total Loss and Other Comprehensive Loss for the Year       | -                         | -                         | (517)                       | (517)           |
| Transactions with Owners in their Capacity as Owners       |                           |                           |                             |                 |
| Issue of shares  | 14,399                    | 1                         | -                           | 1               |
| Buy-back of issued shares                                  | (697,064)                 | -                         | -                           | -               |
| Total Transactions with Owners in their Capacity as Owners | (682,665)                 | 1                         | -                           | 1               |
| Balance at 30 June 2024                                    | 162,176,344               | 1                         | 4,648                       | 4,649           |

### 1. Segment Reporting

The Company operates in one business segment, being the ownership and leasing of investment properties in Australia.

### 2. Cash Flow Management

At the end of the year, the balance sheet showed current assets exceeded current liabilities by \$36,000 (2024 – current liabilities exceeded current assets by \$13.1 million).

The Company closely monitors liquidity. The Company also has an available line of credit in the form of a loan agreement with Ostow Limited, the company to which it is stapled, along with WOTSO Property Trust, to make up WOTSO (ASX: WOT).

### 3. Investment Gain / (Loss)

|   | 2025<br>\$'000 | 2024<br>\$'000 |
|---|----------------|----------------|
| Investment property in Penrith                            | (1,417)        | 91             |
| Total Unrealised (Loss) / Gains on Investment<br>Property | (1,417)        | 91             |
|   | 2025<br>\$'000 | 2024<br>\$'000 |
| Investment in WRV<br>Investment in PBR                    | 1,026<br>(22)  | 646<br>(829)   |
| Total Equity Accounted Share of Profit / (Loss)           | 1,004          | (183)          |

### 4. Business Operating Expenses

|                                   | 2025<br>\$'000 | 2024<br>\$'000 |
|-----------------------------------|----------------|----------------|
| Fund management fees              | 458            | 336            |
| Consultant fees                   | 18             | 7              |
| Administration expenses           | 39             | 28             |
| Total Business Operating Expenses | 515            | 371            |

### 5. Loan Portfolio

|                              | 2025<br>\$'000 | 2024<br>\$'000 | Current<br>Security<br>\$'000 | Interest<br>Rate | Details   |
|------------------------------|----------------|----------------|-------------------------------|------------------|-----------|
| Current – vendor finance     | 197            | 197            | 3,500*                        | 4.0%             | See below |
| Non-current – vendor finance | 1,032          | 1,228          | 3,500*                        | 4.0%             | See below |
| _                            | 1,229          | 1,425          |                               |                  |           |

\*Same asset as security.

In 2021, WOTSO Property Trust (formerly BlackWall Property Trust), part of the stapled WOTSO Group, sold its Toowoomba property. The sale was executed through a vendor finance agreement with the Company over a 10-year period which is being repaid at an agreed interest rate of 4%. The loan is secured against the Toowoomba property through a registered first mortgage. The loan runs until 2031 when it will be fully repaid.

### 6. Deferred Rent Receivable

|  | 2025<br>\$'000 | 2024<br>\$'000 |
|--|----------------|----------------|
| Current – deferred rent receivable     | 21             | 24             |
| Non-current – deferred rent receivable | 9              | 30             |
| Total Deferred Rent Receivable         | 30             | 54             |

### 7. Trade and Other Receivables

|                                   | 2025<br>\$'000 | 2024<br>\$'000 |
|-----------------------------------|----------------|----------------|
| Accounts receivable               | 127            | 32             |
| Other receivables                 | 32             | 31             |
| Total Trade and Other Receivables | 159            | 63             |

### 8. Equity Accounted Investments

The Company's equity accounted investments comprise an investment in WRV and PBR. The investment in WRV reflects a 49.88% (2024 - 49.88%) holding of units in the trust which owns The Woods in Villawood, NSW. The property is an entertainment precinct in Sydney's west, approximately 28km from Sydney CBD. The property has great exposure to Woodville Road and is home to 8 different tenants comprising Zone Bowling, Chipmunks Playland, Sydney Indoor Climbing Gym, Jump Swim School, Flip Out, the Woods Café, Reverse Vending Machine and Cross Fit Bawn. It was independently valued in December 2024 at \$29.5 million.

Last financial year, the Company acquired a 43% investment holding in PBR. This entity owns the property at 55 Pyrmont Bridge Road in Pyrmont, NSW. The property holds over 14,000sqm of net lettable area. The property was last independently valued in June 2023 at \$134.3 million. The Company has assessed that there are no indicators of impairment with the Pyrmont property and

that its carrying amount reflects fair value. The acquisition was funded through an increase in the Company's borrowings with Ostow Limited.

|   | 2025<br>\$'000 | 2024<br>\$'000  |
|---|----------------|-----------------|
| Balance at the beginning of the year<br>Additions | 26,370<br>-    | 8,838<br>21,705 |
| Distributions received                            | (798)          | (3,990)         |
| Equity accounted share of profit / (loss)         | 1,004          | (183)           |
| Balance at 30 June                                | 26,576         | 26,370          |

As at year end the Company owned the following units in WRV and PBR:

| Entity     | Holding         | s               | Returns of Ca<br>Distribution R | •              |
|------------|-----------------|-----------------|---------------------------------|----------------|
|            | 2025<br>'000    | 2024<br>'000    | 2025<br>\$'000                  | 2024<br>\$'000 |
| WRV<br>PBR | 3,990<br>49,275 | 3,990<br>49,275 | 798<br>-                        | 3,990<br>-     |
|            |                 | _               | 798                             | 3,990          |

### 9. Investment Property

The Company has a property investment in a big box retail complex located at 120 Mulgoa Road, Penrith. Tenants in this fully occupied property comprise Boating Camping Fishing (BCF), Barbeques Galore, Only About Children, Tru Ninja, City Cave, Rashay's restaurant and WOTSO Jamisontown.

The property was independently valued by a certified practicing valuer in June 2022 at \$26.25 million. The valuer adopted a market yield of 5.75%, with net property income of around \$1.5 million p.a. The Company has assessed the independent valuation and considers that it is appropriate as the fair value is determined having regard to the highest and best use of the property, which is fully occupied, and the net property income before capital adjustments, such as leasing fees, has increased from the time the last independent valuation was completed. This independent valuation was determined with reference to the direct comparison approach, market capitalisation method and the discount discounted cash flow method.

A reconciliation of the property value is as follows:

| Balance at 1 July 2024               | 26,250  |
|--------------------------------------|---------|
| Capital improvements                 | 1,559   |
| Depreciation                         | (149)   |
| Revaluations                         | (1,417) |
| Movement in straight-line receivable | 7       |
| Balance at 30 June 2025              | 26,250  |

| Balance at 1 July 2023 Capital improvements Depreciation Revaluations Movement in straight-line receivable Balance at 30 June 2024 | _              | 26,250<br>5<br>(125)<br>91<br>29<br>26,250 |
|--|----------------|--|
|  | _              | 20,230                                     |
| 10. Trade and Other Payables   |                |  |
|  | 2025<br>\$'000 | 2024<br>\$'000                             |
| Trade and other payables   | 313            | 385  |
| Rental income in advance   | 21             | 34   |
| Tenant deposits  | 31             | 31   |
| Total Trade and Other Payables   | 365            | 450  |
| 11. Borrowings   |                |  |
|  | 2025<br>\$'000 | 2024<br>\$'000                             |
| CBA  | _              | 13,000                                     |
| Total current borrowings   | -              | 13,000                                     |
|  |                | .5,555                                     |
| Ostow Limited  | 32,251         | 31,118                                     |
| CBA  | 13,000         | -  |
| Total non-current borrowings   | 45,251         | 31,118                                     |
| Total Borrowings   | 45,251         | 44,118                                     |

The loan from CBA, which was renewed in December 2024, is secured against the Company's Penrith property. The current margin of the facility is 2.06% over BBSY and the borrowings are unhedged. The facility's next review date is December 2028.

The unsecured borrowings are from Ostow Limited, which is stapled to the Company, forming part of the capital structure of WOTSO, and therefore a related party. Interest is chargeable at the discretion of the lender, and it is subject to a term of five years from June 2023. As at 30 June 2025, no interest was paid by the company (June 2024 - \$1.1 million).

### 12. Share Capital

\$'000

|                              | 2025<br>Shares | 2024<br>Shares | 2025<br>\$'000 | 2024<br>\$'000 |
|------------------------------|----------------|----------------|----------------|----------------|
| At the beginning of the year | 162,176,344    | 162,859,009    | 1              | -              |
| Buy-back of issued shares    | (451,328)      | (697,064)      | -              | -              |
| Issue of new shares          | 23,508         | 14,399         | -              | 1              |
| At the end of the year       | 161,748,524    | 162,176,344    | 1              | 1              |

### 13. Income Tax Expense and Deferred Tax Liabilities

### (a) Income tax benefit

|   | 2025<br>\$'000 | 2024<br>\$'000 |
|---|----------------|----------------|
| Deferred tax benefit  | 36             | 221            |
| Total Income Tax Benefit  | 36             | 221            |
| Reconciliation of prima facie tax payable to income tax<br>Loss before income tax | (971)          | (738)          |
| Expected tax benefit at 30%   | 291            | 221            |
| Timing differences not recognised   | (255)          | -              |
| Total Income Tax Benefit  | 36             | 221            |

### (b) Deferred tax liabilities

Net deferred tax liabilities are recognised on the balance sheet (2025 - \$4.7million; 2024 - \$5.0 million) in relation to unrealised gains on the assets of the Company.

|                                      | 2025<br>\$'000 | 2024<br>\$'000 |
|--------------------------------------|----------------|----------------|
| Financial assets                     | 2,292          | 1,736          |
| Investment properties                | 3,064          | 3,500          |
| Tax losses                           | (418)          | (262)          |
| Total Deferred Tax Liabilities       | 4,938          | 4,974          |
| Movements:                           |                |                |
| Balance at the beginning of the year | 4,974          | 5,195          |
| Charged to profit or loss            | (36)           | (221)          |
| Balance at the end of the year       | 4,938          | 4,974          |
| 14. Auditor's Remuneration           |                |                |
| Remuneration of ESV for:             | 2025<br>\$     | 2024<br>\$     |
| Audit and assurance services         | 23,133         | 22,252         |
| Taxation and other services          | 2,588          | 2,228          |
| Total Remuneration                   | 25,721         | 24,480         |

### 15. Prior Period Adjustment

During the year, the Company assessed that it held significant influence over WRV and consequently should account for this investment following the equity method. In prior periods, this investment was classified as a financial asset and measured at fair value. As the determination of WRV's fair value in prior periods was made with reference to the underlying net assets of WRV, the Company's equity accounted share of profits of WRV equal the fair value adjustments the Company recognised in prior periods for its investment in WRV. As a result, there is \$nil impact on profit or loss, or net assets of the Company.

### 16. Commitments and Contingencies

The Company leases its investment property under operating leases. The future minimum lease payments receivables are disclosed as follows:

|                             | 2025<br>\$'000 | 2024<br>\$'000 |
|-----------------------------|----------------|----------------|
| Receivable within 1 year    | 1,750          | 2,101          |
| Receivable within 2-5 years | 4,806          | 5,276          |
| Receivable over 5 years     | 3,290          | 3,562          |
| Total                       | 9,486          | 10,939         |

There were no other commitments and contingencies at 30 June 2025 (2024 - \$nil).

### 17. Subsequent Events

2027

To the best knowledge of the Directors, there have been no matters or circumstances that have arisen since the end of the year that have materially affected or may materially affect the Company's operations in future financial years, the results of those operations or the Company's state of affairs in future financial years.

### 18. Related Party Transactions

### (a) Related entities

In these financial statements, related parties are parties as defined by AASB 124 Related Party Disclosures.

### (b) Fees and transactions

Management fees are charged to entities predominately for property management services, and the fees charged are determined by reference to arm's length commercial rates.

These services principally relate to the provision of property management services, property portfolio advisory services, maintenance and insurance, strategic advice and management supervision services, administration, marketing, and risk management services.

The Company paid management fees to related parties. All transactions with related parties were made on normal commercial terms and conditions, at market rates, and were approved by the Board where applicable.

At 30 June 2025, there were no outstanding receivables with related entities (30 June 2024 - \$nil).

The following represents the transactions that occurred during the financial year, and the balances outstanding at year end, between the Company and its related entities:

|                                     | 2025<br>\$ | 2024<br>\$ |
|-------------------------------------|------------|------------|
| Expenses:                           |            |            |
| Fund management fee paid            | 456,100    | 122,200    |
| Repairs and maintenance             | 16,503     | 13,931     |
| Consulting and management fees paid | 358,008    | 25,534     |
| Tenancy inducement                  | 740,250    | -          |
| Outstanding balances:               |            |            |
| Trade and other payables            | 13,838     | 201,616    |
| Borrowings                          | 32,250,602 | 31,118,000 |

### (c) Interests in related parties

As at year end the Company owned 49.88% (2024: 49.88%) of units in WRV and 43% of PBR, detailed in Note 8.

### 19. Financial Risk Management

### (a) Financial risk management

The main risks the Company is exposed to through its financial instruments are market risk (including interest rate risk and price risk), credit risk, and liquidity risk. The Company's principal financial instruments are the loan portfolio, equity accounted investments, and borrowings. Additionally, the Company has various other financial instruments, such as cash and cash equivalents, trade debtors and trade creditors.

This note presents information about the Company's exposure to each of the above risks, its objectives, policies, and processes for measuring and managing risk, and the management of capital.

The Board has overall responsibility for the establishment and overseeing of the risk management framework. It monitors the Company's risk exposure by regularly reviewing finance and property markets.

The Company holds the following major financial instruments:

|                              | 2025<br>\$'000 | 2024<br>\$'000 |
|------------------------------|----------------|----------------|
| Financial assets             |                |                |
| Cash and cash equivalents    | 24             | 29             |
| Trade and other receivables  | 159            | 63             |
| Deferred rent receivables    | 21             | 24             |
| Loan portfolio               | 1,229          | 1,425          |
| Equity accounted investments | 26,576         | 26,370         |
| Financial liabilities        |                |                |
| Trade and other payables     | 365            | 450            |
| Borrowings                   | 45,251         | 44,118         |

### (b) Material risk

### (i) Interest rate risk

The Company has exposure to market risk relating to changes in interest rates on its loan portfolio and borrowings. The Company's exposure to interest rate risk, which is the risk that a financial instrument's value will fluctuate as a result of changes in market interest rates and the interest rates on borrowings, is as follows:

|                    | June 20            | 25      | June 20            | 24      |
|--------------------|--------------------|---------|--------------------|---------|
| _                  | Interest rate      | Balance | Interest rate      | Balance |
|                    | %                  | \$'000  | %                  | \$'000  |
| Assets             |                    |         |                    |         |
| Loan portfolio     | 4.00               | 1,229   | 4.00               | 1,425   |
| Liabilities        |                    |         |                    |         |
| Borrowings – Ostow | 3.00 above         | 72.251  | 3.00 above         | 71 110  |
| Limited            | cash rate          | 32,251  | cash rate          | 31,118  |
| Borrowings - CBA   | 2.06 above<br>BBSY | 13,000  | 2.20 above<br>BBSY | 13,000  |

### Sensitivity analysis

At 30 June 2025, if interest rates on the loan portfolio and borrowings had moved, as illustrated in the table below, with all other variables held constant, profit would be affected as follows:

| Movement in interest rates | 2025<br>\$'000 | 2024<br>\$'000 |
|----------------------------|----------------|----------------|
| + 1.0%                     | (453)          | (441)          |
| - 1.0%                     | 453            | 441            |

### (ii) Price risk

The major exposure is the Company's equity accounted investments. In relation to the investments in WRV and PBR, a 10% decrease in the price of units / shares (from the price at 30 June 2025, i.e. \$1.74 and \$0.38 per unit and share respectively) would result in an unrealised loss of \$2.7 million (2024 - \$1.9 million).

### (c) Credit risk

The maximum exposure to credit risk, excluding the value of any collateral or other security, at balance date to recognised financial assets, is the carrying amount, net of any provisions for impairment of those assets, as disclosed in the balance sheet and notes to the financial statements.

The Company has credit risk exposures to related parties' investments in related and unrelated property structures under financial instruments and contractual arrangements entered into by the Company. The Company limits its exposure to credit risk by obtaining equitable mortgages over real property for related / unrelated party loan receivables and investments in related and unrelated property structures.

### (d) Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity risk is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when they fall due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

At the end of the year, the Company held the following financial arrangements:

|                          | Maturing<br>within 1 year<br>\$'000 | Maturing<br>within 2 – 5<br>years<br>\$'000 | Maturing<br>over 5 years<br>\$'000 | Total<br>\$'000 |
|--------------------------|-------------------------------------|---|------------------------------------|-----------------|
| At 30 June 2025          |                                     |   |                                    |                 |
| Trade and other payables | 365                                 | -   | -                                  | 365             |
| Borrowings               |                                     | 45,251                                      | -                                  | 45,251          |
|                          | 365                                 | 45,251                                      | -                                  | 45,616          |
| At 30 June 2024          |                                     |   |                                    |                 |
| Trade and other payables | 450                                 | -   | -                                  | 450             |
| Borrowings               | 13,000                              | 31,118                                      | -                                  | 44,118          |
|                          | 13,450                              | 31,118                                      | -                                  | 44,568          |

### (e) Fair value measurement

### (i) Fair value hierarchy

AASB 13 Fair Value Measurement requires disclosure of fair value measurements by level in the following fair value measurement hierarchy:

- Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (as prices) or indirectly (derived from prices); and
- Level 3 Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The fair value of financial assets traded in active markets is subsequently based on their quoted market prices at the end of the reporting period without any deduction for estimated future selling costs. The quoted market price used for financial assets held by the Company is the current bid price and the quoted market price for financial liabilities is the current asking price.

The following table presents the Company's assets measured at fair value at the reporting date. Refer to Note 20 for further details of assumptions used, and how fair values are measured.

|                       | Level 1<br>\$'000 | Level 2<br>\$'000 | Level 3<br>\$'000 | Total<br>\$'000<br>Restated<br>Note 15 |
|-----------------------|-------------------|-------------------|-------------------|--|
| At 30 June 2025       |                   |                   |                   |  |
| Loan portfolio        | -                 | -                 | 1,229             | 1,229                                  |
| Investment properties | -                 | -                 | 26,250            | 26,250                                 |
| At 30 June 2024       |                   |                   |                   |  |
| Loan portfolio        | -                 | -                 | 1,425             | 1,425                                  |
| Investment properties | -                 | -                 | 26,250            | 26,250                                 |

### (ii) Valuation techniques used to derive level 3 fair values

The fair value of the unlisted securities is determined by reference to the net assets of the underlying entities.

The carrying amounts of the loan portfolio approximate the fair values as they are short term receivables.

For all other financial assets, carrying value is an approximation of fair value. There were no transfers between level 1, 2 and 3 financial instruments during the period.

### (iii) Fair value measurements using significant observable inputs (level 3)

The following table is a reconciliation of the movements in financial assets classified as level 3 for the year ended 30 June 2025:

| At 30 June 2025                                    | \$'000                        |
|--|-------------------------------|
| Balance at beginning of the year                   | 27,675                        |
| Additions  | 1,559                         |
| Loan repayment                                     | (196)                         |
| Depreciation                                       | (149)                         |
| Straight-line rental income                        | 7                             |
| Fair value movement                                | (1,417)                       |
| Balance at end of the year                         | 27,479                        |
| At 30 June 2024                                    | \$'000<br>Restated<br>Note 15 |
|  |                               |
| Balance at beginning of the year                   | 27,871                        |
| Balance at beginning of the year<br>Loan repayment | 27,871<br>(196)               |
|  | ·                             |
| Loan repayment                                     | (196)                         |
| Loan repayment Depreciation                        | (196)<br>(62)                 |

### 20. Critical Accounting Estimates and Judgments

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Company's accounting policies. The Directors evaluate estimates and judgments incorporated into the financial statements based on historical knowledge and best available current information.

### Impairment

The Company assesses impairment at each reporting date by evaluating conditions specific to the Company that may lead to impairment of assets. Refer to Note 8.

### Fair values of investment properties

The Company carries its investment property at fair value with changes in the fair value recognised through profit or loss. At the end of each reporting period, the Directors review and update their assessment of the fair value of the property, considering the most recent independent valuation.

The key assumptions used in this determination are set out in Note 9. Independent valuer yield represents the market rent divided by the property value, and the market yield the independent valuer has applied to arrive to the valuation. If there are any material changes in the key assumptions due to changes in economic conditions, the fair value of the investment properties may differ and may need to be re-estimated. For this report the property is held at the independent valuation carried out in June 2022. Based on the Directors' assessment, the valuation is appropriate and aligned with current occupancy rates and the market yield of 5.75%.

### 21. Basis of Preparation and Accounting policies

The Company is a public company, and part of the stapled WOTSO Group, which is incorporated

and domiciled in Australia. The financial statements for the Company were authorised for issue in accordance with a resolution of the Directors on the date they were issued.

These financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards and other authoritative pronouncements of the Australian Accounting Standards Board (**AASB**) and the *Corporations Act 2001* (Cth). The financial statements of the Company also comply with International Financial Reporting Standards as issued by the International Accounting Standards Board.

The financial statements have been prepared on an accruals basis and are based on historical costs modified by the revaluation of selected non-current assets, financial assets and financial liabilities for which the fair value basis of accounting has been applied.

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial period. Any change of presentation has been made to make the financial statements more relevant and useful to the user.

### Going concern

These financial statements have been prepared on a going concern basis, which contemplates continuity of normal business activities and the realisation of assets and settlement of liabilities in the ordinary course of business.

### Presentation of financial statements

Both the functional and presentation currency of the Company is Australian Dollars.

### **Investment properties**

Investment properties are measured initially at cost, including transaction costs. The carrying amount includes the cost of replacing part of an existing investment property at the time that cost is incurred if the recognition criteria are met, and excludes the costs of day-to-day servicing of an investment property. Subsequent to initial recognition, investment properties are stated at fair value, which is based on active market prices, adjusted, if necessary, for any difference in the nature, location or condition of the specific asset at the balance sheet date. Gains or losses arising from changes in the fair values of investment properties are recognised in profit or loss in the year in which they arise.

### Impairment of assets

At each reporting date, the Company reviews the carrying values of its assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. In assessing value in use, either the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset, or the income of the asset is capitalised at its relevant capitalisation rate.

An impairment loss is recognised if the carrying value of an asset exceeds its recoverable amount. Impairment losses are expensed to profit or loss. Impairment losses recognised in prior periods are assessed at each reporting date for any indication that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss has been recognised.

### **Borrowing costs**

Borrowing costs directly attributable to the acquisition and construction of a qualifying asset are capitalised as part of the cost of the asset.

### Non-derivative financial instruments

Non-derivative financial instruments comprise investments in equity and debt securities, trade and other receivables, cash and cash equivalents, loans and borrowings, and trade and other payables.

Non-derivative financial instruments are recognised at fair value plus, for instruments not at fair value through profit or loss, any directly attributable transaction costs. Subsequent to initial recognition non-derivative financial instruments are measured as described below.

### Recognition

A financial instrument is recognised if the Company becomes a party to the contractual provisions of the instrument. Financial assets are derecognised if the Company's contractual rights to the cash flow from the financial assets expire, or if the Company transfers the financial assets to another party without retaining control of substantially all risks and rewards of the asset. Purchases and sales of financial assets are accounted for at the trade date, i.e. the date that the Company commits to purchase or sell the asset. Financial liabilities are derecognised if the Company's obligations specified in the contract expire or are discharged or cancelled.

### Loans and receivables

Loans and receivables, including loans to related entities, are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are stated at amortised cost using the effective interest rate method. Gains and losses are recognised in profit or loss when the loans and receivables are derecognised or impaired, as well as through the amortisation process.

### Financial assets

A financial asset is classified in this category if acquired principally for the purpose of selling in the short term or, if so designated by management. Unrealised gains and losses arising from changes in the fair value of these assets are included in the profit or loss in the period in which they arise, unless they relate to reversal of previous unrealised loss, which were then recognised in profit or loss.

### Financial liabilities

Non-derivative financial liabilities are recognised at amortised cost, comprising original debt less principal payments and amortisation.

### Fair value

The fair values of investments that are actively traded in organised financial markets are determined by reference to quoted market bid prices at the close of business on the balance date. For investments in related party unlisted unit trusts, fair values are determined by reference to published unit prices of these investments, which are based on the net tangible assets of each of the investments.

### Impairment

At each reporting date, the Company assesses whether there is objective evidence that a financial instrument has been impaired. A financial instrument is considered to be impaired if objective evidence indicates that one or more events have had a negative effect on the estimated future cash flows of that asset. In the case of available for sale financial instruments, a prolonged decline in the value of the instrument is considered to determine whether an impairment has arisen.

An impairment loss in respect of a financial instrument measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the original effective interest rate. An impairment loss in respect of an available for sale financial asset is calculated by reference to its fair value.

Individually significant financial instruments are tested for impairment on an individual basis. The remaining financial assets are assessed collectively in groups that share similar credit risk characteristics.

Impairment losses are recognised in the profit or loss. An impairment loss is reversed if the reversal can be related objectively to an event occurring after the impairment loss was recognised. For financial instruments measured at amortised cost, the reversal is recognised in profit or loss.

### **Comparative figures**

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year. Any change of presentation has been made in order to make the financial statements more relevant and useful to the user.

### Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts.

### **Trade and Other Receivables**

Trade receivables are recognised and carried at the original invoice amount less a provision for any uncollectible debts. An estimate for expected credit losses is made when there is objective evidence that the Company will not be able to collect the receivable. Financial difficulties of the debtor and default payments are considered objective evidence of impairment. Bad debts are written off when identified as uncollectible.

### Trade and other payables

Liabilities for trade creditors are carried at cost, which is the fair value of the consideration to be paid in the future for goods or services received, whether or not billed to the Company at balance date. The amounts are unsecured and are usually paid within 30 days of recognition.

### Interest bearing borrowings

Interest bearing borrowings are initially recognised at fair value less any related transaction costs. Subsequent to initial recognition, interest bearing borrowings are stated at amortised cost.

#### Revenue

Revenue comprises rent and recovery of outgoings from property tenants. Rental income is accounted for on a straight-line basis over the lease term. Rent is recognised monthly in advance.

### Investment

Interest income is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate.

Dividend revenue is recognised when the right to receive a dividend has been established, which in the case of quoted securities is the ex-dividend date.

In-specie distributions and returns of capital are brought onto the balance sheet by an adjustment in the carrying value of the relevant investment and then reflected in the comprehensive income as an unrealised gain.

### **Income Tax**

### Current income tax expense

The charge for current income tax expense is based on the profit for the year, adjusted for any non-assessable or disallowed items. It is calculated using the tax rates that have been enacted or are substantially enacted by the balance sheet date.

### Accounting for deferred tax

Deferred tax is accounted for using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. No deferred income tax will be recognised from the initial recognition of an asset or liability, excluding a business combination, where there is no effect on accounting or taxable profit or loss.

### Deferred tax calculation

Deferred tax is calculated at the tax rates that are expected to apply to the period when the asset is realised, or liability is settled. Deferred tax is credited in the income statement, except where it relates to items that may be credited directly to equity, in which case the deferred tax is adjusted directly against equity.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

### Deferred income tax assets

Deferred income tax assets are recognised to the extent that it is probable that future tax profits will be available against which deductible temporary differences can be utilised.

The carrying amount of deferred income tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilised.

### Benefit brought to account

The amounts of benefits brought to account, or which may be realised in the future, is based on the assumption that no adverse change will occur in income taxation legislation, and the anticipation that the economic entity will derive sufficient future assessable income to enable the benefit to be realised and comply with the conditions of deductibility imposed by the law.

### GST

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the balance sheet are shown inclusive of GST.

Cash flows are presented in the cash flow statement on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

### **Eauity**

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

### New accounting standards and interpretations

The Company has adopted all the new or amended Accounting Standards and Interpretations issued by the AASB that are mandatory for the current reporting period.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted. Based on our preliminary assessment, we do not expect them to have material impact on the Company.

## **Planloc Limited - Financial Statements**

# **Consolidated Entity Disclosure Statement** as at 30 June 2025

Subsection 295(3A)(a) of the *Corporations Act 2001* (Cth) does not apply to the Company as it is not required to prepare consolidated financial statements by Australian Accounting Standards.

## **Planloc Limited - Directors' Report**

# Directors' Report (Continued)

### Information on officeholders

The names of the officeholders during and since the end of the year are set out below. Unless otherwise stated, officeholders have been in office since the beginning of the financial year.

### Joseph (Seph) Glew

### **Non-Executive Director and Chairman**

Seph has worked in the commercial property industry in New Zealand, the USA and Australia. Seph has driven large scale property development and financial structuring for real estate for over 50 years. In addition, since the early 1990s Seph has run many "turn-around" processes in relation to distressed properties and property structures for both private and institutional property owners.

While working for the Housing Corporation of New Zealand and then AMP, Seph qualified as a registered valuer and holds a Bachelor of Commerce. In the 1980s he served as an Executive Director with New Zealand based property group Chase Corporation and as a Non-Executive Director with a number of other listed companies in New Zealand and Australia.

### Jessica Glew

### **CEO and Executive Director**

Jessie is the CEO and COO of WOTSO. Prior to her appointment as CEO, Jessie was Joint Managing Director of both WOTSO and BlackWall Limited (ASX: BWF), the listed property and fund manager and previous manager of WOTSO. Jessie has been with the BlackWall Group since early 2011 and has over 15 years' experience in the property industry, specifically in development and operations. Jessie also holds a Bachelor of International Communication from Macquarie University and a class one NSW real estate licence.

Jessie joined the Board of The Kids' Cancer Project in 2022, providing insights and operational knowledge to help support the charity. Since 2024 Jessie has sat on the Board of Flexible Workspace Australia, the peak body for coworking and flexible workspace providers and partners across all cities and regions of Australia.

### **Richard Hill**

### **Non-Executive Director**

Richard Hill has extensive investment banking experience and was the founding partner of the corporate advisory firm Hill Young & Associates. Richard has invested in BlackWall's projects since the early 1990s. Prior to forming Hill Young, Richard held a number of Senior Executive positions in Hong Kong and New York with HSBC. He was admitted as an attorney in New York State and was registered by the US Securities & Exchange Commission and the Ontario Securities Commission. Richard has served as a Director (Chairman) of the Westmead Institute for Medical Research and Director (Chairman) of Sirtex Medical Limited (Sirtex), formerly listed on ASX.

### **Paul Tresidder**

### **Non-Executive Director**

Paul has considerable experience in retail management, leading, development and strategic planning. He spent eight years with Lendlease where he held a number of roles, including National Leasing Manager, before being appointed to the position of Divisional Manager responsible for half of the General Property Trust retail portfolio. Paul and fellow Lendlease executive Guy Wynn, formed a property management company which was subsequently acquired by Baillieu Knight Frank. In 1993, Paul joined Seph Glew in the development business that would ultimately become ASX listed BlackWall Limited.

### Agata Ryan

### **Company Secretary**

Agata joined WOTSO in 2023 as the Head of Legal and Company Secretary. Agata oversees all aspects of WOTSO's commercial and fund transactions, corporate governance and regulatory functions, and investor relations. Prior to joining WOTSO, Agata was a property lawyer working at law firms, ranging from top tier to boutique, as well as legal counsel in the commercial property legal team at Stockland. Agata is admitted as a solicitor of the Supreme Court of New South Wales and the High Court of Australia and holds a Bachelor of Arts, Master of Commerce and Juris Doctor from UNSW.

### Meeting attendances

| Director       | Board<br>Meetings | Board<br>Meeting<br>Attendance | Audit<br>Committee<br>Meetings | Audit Committee<br>Meeting<br>Attendance |
|----------------|-------------------|--------------------------------|--------------------------------|--|
| Seph Glew      | 5                 | 5                              | -                              | -  |
| Jessica Glew   | 5                 | 5                              | -                              | -  |
| Richard Hill   | 5                 | 5                              | 3                              | 3  |
| Paul Tresidder | 5                 | 5                              | 3                              | 3  |

### **Environmental regulation**

The Company's operations are not regulated by any environmental regulation under a law of the Commonwealth or of a State or a Territory, other than those that pertain to the ownership and development of real estate.

### Indemnities of officers

During the financial year, the Company paid premiums to insure each of the Directors named in this report, along with officers of the Company, against all liabilities for costs and expenses incurred by them in defending any legal proceedings arising out of their conduct while acting in the capacity of director or officer of the Company, other than conduct involving a wilful breach of duty.

No indemnities have been given or insurance premiums paid, during or since the end of the financial year, for any person who is or has been an auditor to the Company.

### Auditor and non-audit services

\$23,133 and \$2,588 were paid to the auditor for audit and non-audit services respectively during the financial year (2024 - \$22,252 and \$2,228 respectively) as detailed in Note 14. The Directors are satisfied that the provision of non-audit services is compatible with the general standard of independence for auditors imposed by the *Corporations Act 2001* (Cth). The nature and scope of each type of non-audit service provided means that auditor independence was not compromised.

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* (Cth) is set out in these financial statements.

ESV Business Advice and Accounting continues in office in accordance with section 327 of the *Corporations Act 2001* (Cth).

## **Planloc Limited - Directors' Report**

### **Rounding of amounts**

The Company is of a kind referred to in ASIC Legislative Instrument 2016/191, and in accordance with that legislative instrument amounts in the Directors' Report and the financial statements are rounded off to the nearest thousand dollars, unless otherwise indicated.

### Subsequent events and significant changes in affairs

To the best of the Directors' knowledge, since the end of the financial year there have been no matters or circumstances that have materially affected the Company's operations, or may materially affect its operations, state of affairs or the results of operations in the current or future financial years.

### Registered office & Principal place of business

Level 150 Yeo Street Neutral Bay, NSW 2089

Telephone +61 2 9157 4069 or 1800 203 170

### Auditor

ESV Business Advice and Accounting Level 13, 68 York Street, Sydney NSW 2000

Signed in accordance with a resolution of the Board of Directors.

**Seph Glew** Chairman

Sydney, 20 August 2025

**Jessie Glew**Director

Sydney, 20 August 2025

## Planloc Limited - Directors' Declaration

### **Directors' Declaration**

In the Directors' opinion:

- the financial statements and notes are in accordance with the Corporations Act 2001 (Cth), including:
  - (i) complying with Accounting Standards, the Corporations Regulations 2001 and other mandatory professional reporting requirements; and
  - (ii) giving a true and fair view of the Company's financial position as at 30 June 2025 and of its performance for the financial period ended on that date; and
- (b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

The Statement of Significant Accounting Policies confirms that the financial statements also comply with International Financial Reporting Standards as issued by the International Accounting Standards Board.

The Directors have been given the declarations by the Chief Executive Officer and Chief Financial Officer required by section 295A of the *Corporations Act 2001* (Cth).

In the Directors' opinion, the attached consolidated entity disclosure statement is true and correct.

This declaration is made pursuant to a resolution of the Board of Directors.

**Seph Glew** Chairman

Sydney, 20 August 2025

**Jessie Glew**Director

Sydney, 20 August 2025

Business advice



#### AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE CORPORATIONS ACT 2001

As auditor for the audit of Planloc Limited for the year ended 30 June 2025, I declare that, to the best of my knowledge and belief, there have been:

- (i) no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

Dated at Sydney on the 20th day of August 2025.

an/

**ESV Business Advice and Accounting** 

SKIL

Chris Kirkwood Partner

> Level 13, 68 York Street Sydney NSW 2000 Telephone. +61 2 9283 1666 | Email. admin@esvgroup.com.au

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Business advice and accounting



#### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PLANLOC LIMITED

#### Report on the Audit of the Financial Report

#### Opinion

We have audited the financial report of Planloc Limited ('the Company'), which comprises the statement of financial position as at 30 June 2025, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, notes including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of the Company is in accordance with the Corporations Act 2001, including:

- giving a true and fair view of the Company's financial position as at 30 June 2025 and of its financial
  performance for the year then ended; and
- complying with Australian Accounting Standards and the Corporations Regulations 2001.

#### **Basis for Opinion**

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including the Independence Standards) (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report of the current period. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

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## Planloc Limited – Auditors' Independence Declaration and Auditor's Report

Business advice and accounting

### and accounting

#### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PLANLOC LIMITED

#### Valuation of Investment Property

### **Key Audit Matter**

As of 30 June 2025, the investment property is valued at \$26.25 million (June 2024: \$26.25 million) which is significant to the balance sheet. The investment property is recorded at fair value.

For several properties disclosed in note 9 of the financial statements, valuations recorded at year end are based on independent valuations performed during the year. The remaining properties' value is based on Director's valuation which is based on prior independent valuations obtained then adjusted for tenancy changes and capital expenditure incurred since that date till year end. Valuation for properties acquired during the year is based on cost and adjusted for capital expenditure incurred since the acquisition date till year end

The external valuation make several property specific key estimates and assumptions: assumptions in relation to market comparable yields and estimates in relation to future rental income increases or decreases and discount rates and other inputs.

Australian interest rates have declined over the period from 30 June 2024 to 30 June 2025, reversing the sharp rises of prior years. With market-based transaction evidence still limited, management continued to mitigate valuation risk by engaging independent experts to determine the fair value of selected investment properties. Our audit approach reflected the impact of the lower-rate environment on property values by critically evaluating key valuation inputs - such as lease-expiry profiles, rent concessions. forecast rental-growth assumptions, and expected vacancy-and-lease-up periods - against current market data and industry benchmarks.

The valuation of the property investment is the key driver of the net assets value and total return Incorrect valuation could have significant impact on the investment valuation and, therefore, the return generated to the members of the company.

Our procedures included, but were not limited to:

How the scope of our audit responded to the risk

- Reconcile the recorded value of investment property in financial statements to underlying general ledger.
- Obtained copies of independent valuers' valuation report and compared the values to recorded valuation in general ledger and made inquiries regarding changes in tenancy levels and level of capital expenditure incurred and assess the reasonableness of impact it has on the valuation of the
- We performed following procedures:
- Assessed reasonableness of key judgements, assumptions and inputs used, such as lease incentives, rental growth rates, let up periods, allowances for rent waivers and
- Compared the yield rates used in the calculation to other market participants.
- Agreed key inputs to underlying tenancy schedule.
- Review independent valuer's competence and objectivity as independent valuer.
- Obtain tenancy schedule and considered if there are any significant movements that could result in a change in
- Performed a sensitivity analysis on the significant assumptions.
- Assessing the disclosures in the financial report including using our understanding obtained from the testing against the requirements of the accounting standard.

Based on our work performed, we conclude the valuation of the investment property is not materially misstated as at year

### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PLANLOC LIMITED

#### Other Information

Other information is financial and non-financial information in the Company's annual report which is provided in addition to the Financial Report and the Auditor's Report for the year ended 30 June 2025. The directors of the Company are responsible for the other information. The other information comprises the information included in the Directors' report (pages 3 and 16-17) which we obtained prior to the date of this auditor's report but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

#### Directors' Responsibilities for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

#### Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/ auditors\_responsibilities/ar2.pdf This description forms part of our auditor's report.

Dated at Sydney on the 20th day of August 2025.

**ESV Business Advice and Accounting** 

Chris Kirkwood Partner