

1H25 Results Presentation

29 August 2025

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Secure rental income with embedded growth, underpinned by long-term leases to top-tier tenants

ESSENTIAL ECONOMIC INFRASTRUCTURE

- >7,400 F&C outlets in Australia¹, providing an 'essential service' to ~22 million vehicles²
- More than 80% of Australian drivers refuel at least once a fortnight (c. 45% at least once a week)³
- Five-year CAGR of 3.2% for convenience store sales and 6.3% for gross profits (2019 to 2024)¹

IRREPLICABLE NETWORK

- National footprint acquired/built over 100+ years
- Aligned with population density and concentrated in metropolitan locations along Australia's eastern seaboard
- >1.9 million square metres of land, with 95% of assets (by book value) zoned to 'high value' land uses⁶

INTERNAL MANAGEMENT STRUCTURE

- Majority-independent board of directors
- One of the lowest MERs in the S&P/ASX 200 A-REIT Index (1H25: 30bp)

ASX-LISTED MAJOR TENANT (VIVA ENERGY)

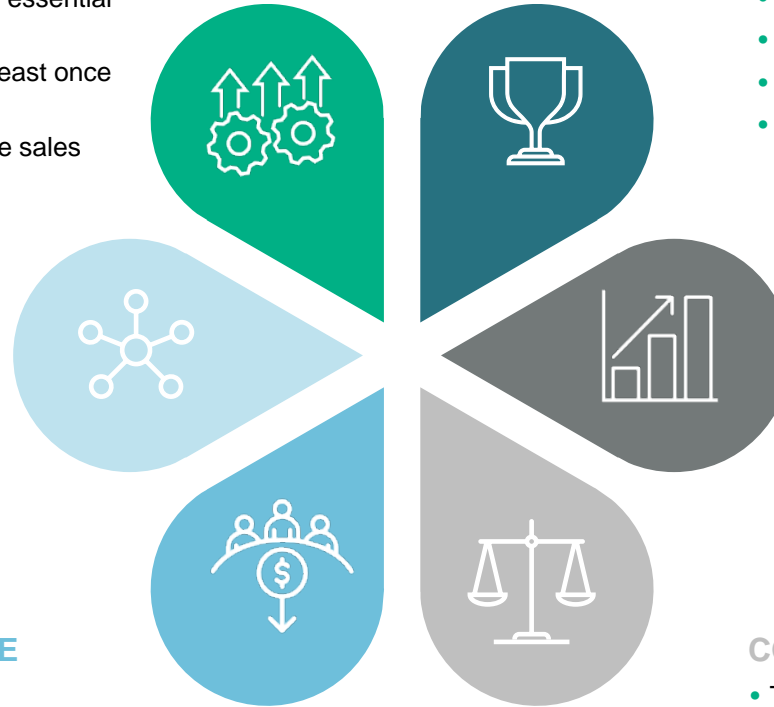
- Australia's largest owned and operated F&C network (~900 sites)
- Supplies a quarter of Australia's fuel needs⁴
- Exclusive supplier of Shell fuels in Australia
- Market capitalisation of ~\$3.4 billion (27 August 2025)

PREDICTABLE INCOME + GROWTH

- 99.9% occupancy, 6.6-year WALE, 90% NNN leases
- Strong organic rental growth underpinned by 3.0% WARR⁵
- Further growth potential via acquisitions, development fund-throughs and reinvestment in the portfolio

CONSERVATIVE CAPITAL STRUCTURE

- Target gearing range of 30-40%
- Investment grade credit rating (Moody's Baa1)⁷
- Diversified debt sources and tenor



¹ AACCS State of the Industry Report 2024.

² Bureau of Infrastructure and Transport Research Economics – January 2024.

³ Budget Direct Fuel Consumption Survey and Statistics 2023.

⁴ www.vivaenergy.com.au.





⁵ Assumes long term CPI of 3.0% for leases with CPI-linked rent reviews.






⁶ Commercial, industrial, residential, retail, mixed use.

⁷ Credit rating must not be used, and WPR does not intend to authorise its use, in the support of, or in relation to, the marketing of its securities to retail investors in Australia or internationally.

Portfolio Snapshot

High quality portfolio with ~91% weighting to metropolitan and highway locations

Category	Description	#	Book Value (Jun-25)	WACR (Jun-25)	Avg. Value (Jun-25)	Avg. Site Area	WALE (Jun-25)
Capital Cities 	Capitals of the 8 states and territories of Australia	271	\$2,024.1m (70% of portfolio)	5.28%	\$7.5m	3,513m ²	6.6yrs
Other Metro 	Urban areas with populations ~100k+	41	\$305.9m (11% of portfolio)	5.86%	\$7.5m	4,056m ²	7.0yrs
Highway 	Service centres along key transport routes	36	\$305.7m (10% of portfolio)	6.70%	\$8.5m	18,195m ²	6.9yrs
Regional 	Smaller regional cities and towns (<100k population)	52	\$253.8m (9% of portfolio)	7.14%	\$4.9m	3,685m ²	5.9yrs
Total²		400	\$2,889.5m	5.66%	\$7.2m	4,912m²	6.6yrs

Key Portfolio Statistics		
	6.6 yrs	WALE (by income)
	99.9%	Occupancy (by income)
	3.0%¹	WARR (by income)
	89.7%	NNN leases (by income)
	94.2%	of total rental income

¹ Assumes 3.0% CPI for leases with CPI-linked rent reviews.

² Includes five assets held for sale.

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g Director



1H25 Highlights

Hadyn Stephens
Managing Director and CEO



1H25 Highlights

4.7% increase in NTA per security, good progress on non-core asset sales and capital management



Financial Performance

Distributable EPS: 8.31cps¹

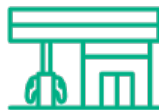
+0.4% vs. 1H24
Driven primarily by security buyback

NTA: \$2.89 per security

+\$0.13 (+4.7%) since Dec-24
Driven primarily by valuation gains

MER: 30bp (annualised)

Remains one of the lowest MERs in the
S&P/ASX 200 A-REIT index



Property Portfolio

WACR: 5.66%

↓ 6bp since Dec-24
Portfolio value of \$2.89bn (+3.3% vs. Dec-24)

Asset Sales / Leasing

Five assets sold for \$34.5m
1% discount to Dec-24 book value

OTR Conversions

Landowner DA consent requested on 29 sites
Ten conversions completed to date



Capital Management

\$50m Buyback

~66% complete (\$32.9m)
Average price of \$2.60 (~10% discount to NTA)
Accretive to NTA and DEPS

Pro Forma Gearing: 32.5%

Adjusted for completion of buyback / asset sales
Lower end of 30-40% target range

WADM: 3.9 years

\$200m of debt extended, next maturity Oct 2027
89% of debt hedged for 2H25



Other

Viva Energy Australia (1H25)^{2,3}

EBITDA down 33% to \$304.9m
Fuel volumes down 0.5%
C-store sales down 10.4% (~2% ex. Tobacco)

EVs

New vehicle sales broadly flat on 1H24
BEV sales down (~8% of light vehicle sales)
Strong growth in PHEV sales (~4% of sales)

1H25 Industry Trends³

Fuel volumes down 2.4%
C-store sales down 2.3% (+4.6% excl. tobacco)

¹ Based on weighted average number of securities on issue during the period.

² VEA's 1H25 Results Presentation.

³ Variance vs. prior corresponding period (1H24).



Financial Results and Capital Management

Aditya Asawa

Chief Financial Officer



1H25 DE in line with 1H24, with growth in DEPS driven by impact of security buyback

	1H25 \$m	1H24 \$m	Change \$m
1 Rental income	82.4	80.3	2.1
2 Operating expenses	(4.9)	(4.6)	(0.3)
Operating EBIT	77.5	75.7	1.8
3 Net interest expense	(21.8)	(20.1)	(1.7)
4 Tax expense	(0.1)	-	(0.1)
Distributable Earnings (DE)	55.6	55.6	-
5 Weighted average number of securities (m)	669.0	671.8	(2.8)
Distributable EPS (cents)¹	8.31	8.28	0.03
6 Distribution per security (DPS) (cents)	8.24	8.24	-
7 Statutory net profit	137.1	93.3	43.8
8 MER ²	30bp	31bp	(1bp)

Commentary

- 1 Like for like rent growth of 3.0% offset by asset disposals
- 2 Increase primarily due to higher property expenses (1H25: \$0.6m vs 1H24: \$0.3m). Corporate expenses were in line with 1H24
- 3 Increase in interest expense due to a higher cost of debt
- 4 Tax expense due to a corporate taxable income position (resulting from interest earned on AFSL-related / corporate cash balances) and exhausted carried forward tax losses
- 5 Reduction due to security buyback (12.6m securities bought back between April and June 2025)
- 6 1H25 DPS has been set at 50% of initial FY25 DEPS guidance

Quarterly distributions for 2H25 to increase to 4.20 cps (from 4.12 cps in 1H25), reflecting revised earnings guidance and a 100% FY25 payout ratio
- 7 Refer to page 21 for reconciliation between statutory net profit and DE
- 8 MER has reduced with corporate expenses steady and higher average total assets (affecting denominator)

¹ Based on weighted average number of securities on issue during the period.

² Excludes net property expenses of 1H25: \$0.6m; 1H24: \$0.3m. Average assets used in calculation – 1H25: \$2.9bn; 1H24: \$2.8bn (both figures exclude mark to market value of derivatives).

Balance Sheet

4.7% increase in NTA per security, gearing remains at the lower end of the target range

	Jun-25 \$m	Dec-24 \$m	Change \$m
Cash and equivalents	14.4	14.7	(0.3)
1 Investment properties	2,855.0	2,793.5	61.5
2 Assets held for sale	34.5	3.8	30.7
3 Other assets	4.1	13.0	(8.9)
Total assets	2,908.0	2,825.0	83.0
Distribution payable	27.2	27.7	(0.5)
4 Interest bearing debt ¹	959.6	931.6	28.0
3 Other liabilities	18.2	10.9	7.3
Total liabilities	1,005.0	970.2	34.8
Net assets	1,903.0	1,854.8	48.2
5 Securities on issue (m)	659.4	671.9	(12.5)
6 NTA per security (\$)	\$2.89	\$2.76	\$0.13
Gearing (%)²	32.7%	32.6%	0.1%

Commentary

- 1 Increase primarily due to net valuation gain (\$96.8m) and capital expenditure (\$0.1m) offset by reclassification of five properties to assets held for sale (\$34.9m) and straight lining of rental income (\$0.5m)
- 2 Toowoomba, QLD (\$3.8m) settled in February 2025

Five assets held for sale (carrying value \$34.5m) at 30 June 2025. Four have since settled (net proceeds of \$29.3m) with the remaining asset (Charlestown, \$5.2m) due to settle in September 2025
- 3 Reduction in other assets and increase in other liabilities primarily due to a lower valuation of interest rate swaps due to the lower prevailing interest rate forward curve
- 4 Higher borrowings due to the funding of the on-market buyback (\$32.9m deployed in 1H25 to date) partially offset by proceeds from settlement of Toowoomba, QLD (\$3.8m)
- 5 Securities on issue have declined reflecting on-market security buyback (12.6m) partially offset by issuance under the LTI plan (0.1m)
- 6 NTA per security increased by 4.7% over the period primarily due to revaluation gains

¹ Borrowings includes USPP stated at its hedged amount based on in-place cross-currency swaps.

² Net debt (excluding foreign exchange and fair value hedge adjustments) / total assets less cash.

Prudent capital management position

	Jun-25	Dec-24	Change
Facility limit (\$m)	1,098.6	1,098.6	-
Drawn debt (\$m) ¹	959.6	931.6	28.0
Undrawn debt (\$m)	139.0	167.0	(28.0)
1 Liquidity (\$m)	120.7	148.5	(27.8)
2 Gearing (%)	32.7	32.6	0.1
Weighted average debt maturity (years) ²	3.9	4.1	(0.2)
Weighted average hedge maturity (years)	2.7	2.6	0.1
3 Hedge cover (%)	89	93	(4)
Credit rating (Moody's) ³	Baa1 (stable)	Baa1 (stable)	-
	1H25	1H24	Change
4 Weighted average cost of debt (%)	4.7	4.3	0.4
5 Interest cover ratio (times)	3.5	3.9	(0.4)

Commentary

- 1** Liquidity at 30 June 2025 reduced following deployment into the security buyback
Pro forma liquidity⁴ at 30 June 2025 is \$138.1m
- 2** Gearing remains at the lower end of the target range (30-40%)
Pro forma gearing⁴ at 30 June 2025 is 32.5%
- 3** High level of hedge cover underpins earnings resilience
- 4** Increase in WACD primarily due to higher base rates on hedged debt (up ~45 bps in 1H25 vs 1H24)
- 5** Significant headroom to covenant minimum of 2.0x

¹ Reflects AUD equivalent of USPP proceeds on date of funding as cross currency swaps in place.

² Includes one-year extension of \$150m term loan, executed post balance date.

³ Credit rating must not be used, and WPR does not intend to authorise its use, in the support of, or in relation to, the marketing of its securities to retail investors in Australia or internationally.

⁴ Adjusting 30 June 2025 gearing on a pro forma basis for the settlement of contracted asset sales (\$34.5m) and remainder of the buyback (\$17.1m).

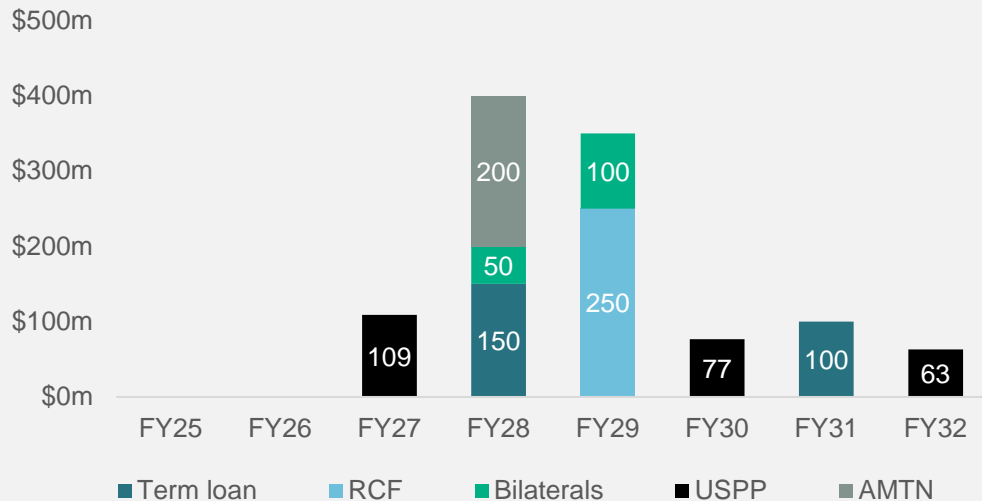
⁵ Headroom analysis is on a pro forma basis with all variables other than cap rate being held constant.

Debt and Hedging Profile

Next debt maturity in FY27 is covered by available liquidity; high level of hedging to end of FY27

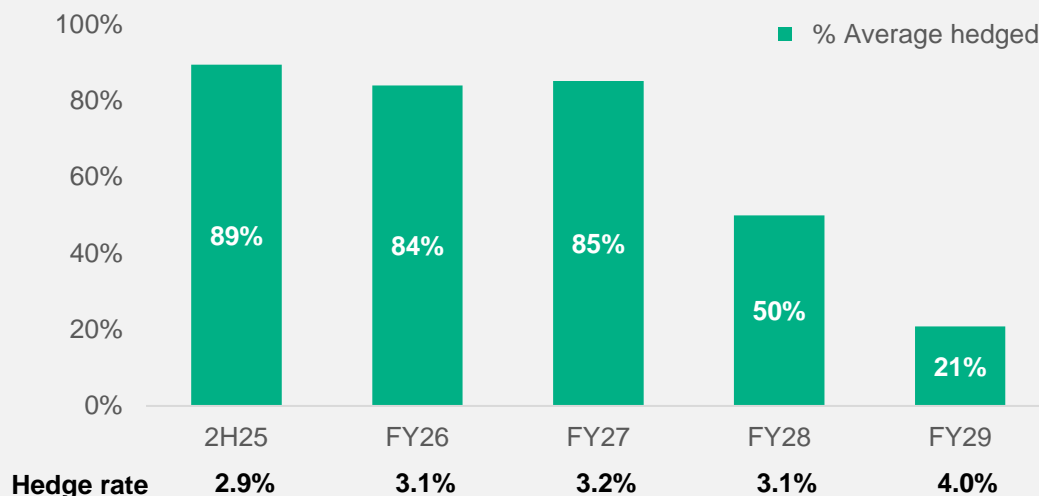
- \$200m of bank debt has been extended supporting WPR's weighted average debt maturity profile
 - \$50m bilateral bank facility extended from Dec 2025 to Mar 2028
 - \$150m syndicated term loan facility extended from May 2027 to May 2028
- Next debt maturity is Oct 2027 and is covered by available liquidity

Debt maturity profile¹



- Progressive increase in hedging levels at prevailing market rates via a combination of:
 - New interest rate swaps (\$100m)
 - 'Blend and extend' of existing swaps (\$200m)
- Cost of debt guidance for FY25 is maintained at ~5%, driven by a combination of:
 - Higher rates on hedged debt (FY24: 2.3% hedge rate; 2H25: 2.9% hedge rate)
 - No reductions in BBSW from potential further RBA rate cuts assumed in guidance

Hedge maturity profile²



¹ By facility limit.

² Based on drawn debt of \$959.6m as at date of reporting. Includes all interest rate swap instruments and fixed rate AMTN as at time of reporting.

g Director



Market and Portfolio Update

Hadyn Stephens
Managing Director and CEO



Transaction Market Update

Transaction volumes largely unchanged, pricing improving

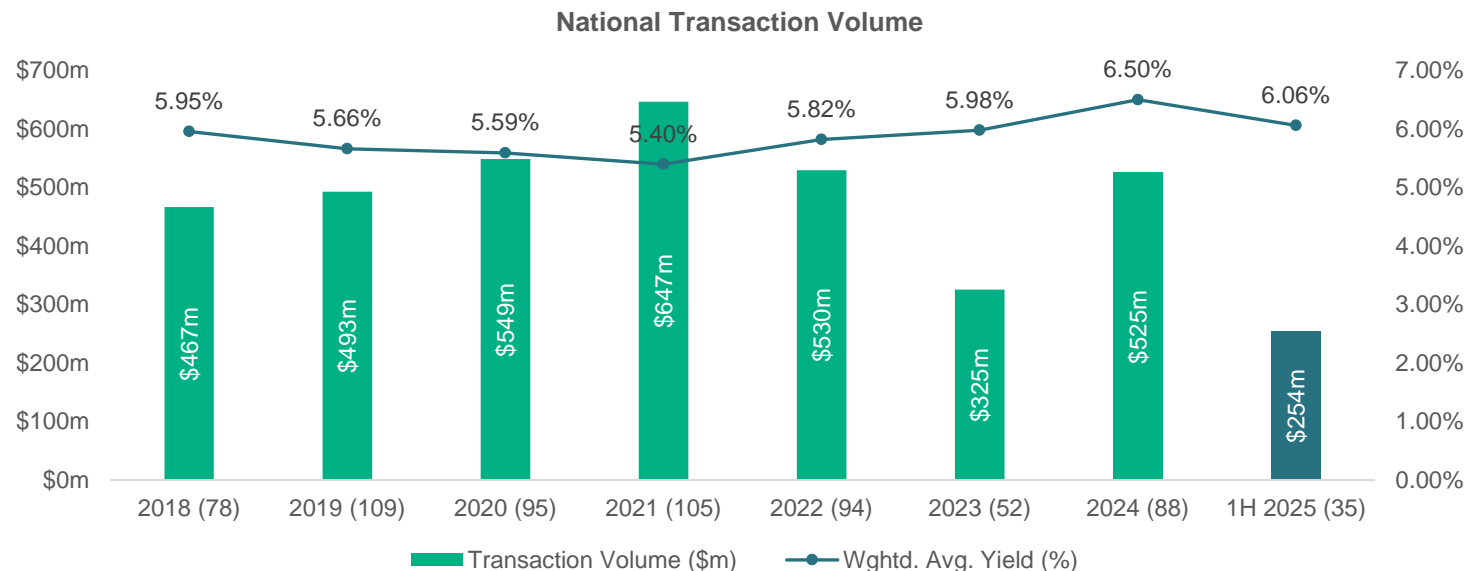
- YTD transaction volumes tracking in line with 2024

- Weighted average yields have tightened:

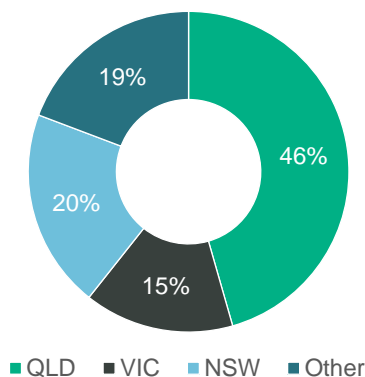
- Improved buyer confidence / depth as a result of improving interest rate outlook
- Greater share of transaction volumes in key metro markets of Sydney and Melbourne

- Auction results dominated by private investors; syndicators and owner-operators also remain active buyers

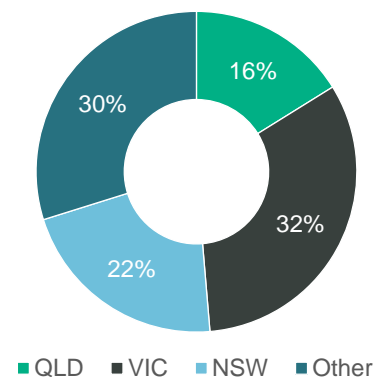
- Market anticipation of further RBA interest cuts is expected to continue to support buyer confidence in the near term



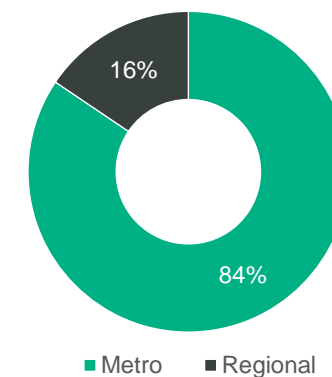
2024 Transaction Volume by State



1H25 Transaction Volume by State



1H25 Transaction Volume by Location



Contracted rent increases on 94% of the portfolio underpin 1H25 valuation growth

	# of Properties @ 30-Jun-25	Gross Value (\$m)			WACR (%)		
		Dec-24	Jun-25	Change	Dec-24	Jun-25	Change
Capital Cities	56	369.7	378.4	8.8	5.33	5.27	(0.05)
Other Metro	8	50.1	51.4	1.3	5.91	5.87	(0.04)
Highway	8	66.2	68.3	2.1	6.56	6.48	(0.08)
Regional	11	46.8	46.0	-0.8	7.40	7.35	(0.06)
Independent valuations	83 (21%)	532.7	544.1	11.5	5.72	5.66	(0.06)
Capital Cities	215	1,580.7	1,645.7	65.0	5.36	5.29	(0.07)
Other Metro	33	245.6	254.5	8.9	5.92	5.86	(0.06)
Highway	29	238.3	245.3	7.0	6.81	6.76	(0.04)
Regional	40	196.1	199.8	3.7	7.08	7.11	+0.03
Directors' valuations	317 (79%)	2,260.8	2,345.4	84.6	5.72	5.66	(0.06)
Portfolio	400	2,793.5	2,889.5	96.0	5.72	5.66	(0.06)

Number of properties by cap rate band

Cap rate	Jun-22	Dec-22	Jun-23	Dec-23	Jun-24	Dec-24 ²	Jun-25 ³
<=4.00%	60	27	8	0	0	0	0
4.01 - 4.50%	63	56	51	20	4	9	15
4.51 - 5.00%	60	72	85	68	81	86	115
5.01 - 5.50%	90	68	69	79	81	73	42
5.51 - 6.00%	65	90	100	123	101	100	99
6.01 - 6.50%	28	53	46	50	65	59	58
6.51 - 7.00%	23	24	26	31	38	38	33
7.00%+	13	12	17	31	32	36	38
Total	402	402	402	402	402	401	400

² Includes one asset held for sale.

³ Includes five assets held for sale.

¹ Valuation information based on the 400 assets in WPR's portfolio at 30 June 2025, including five assets held for sale. Dec-24 data reflects the same 400 assets for comparative purposes. Gross value includes \$0.1m capital expenditure for the six months to 30 June 2025.

Five assets sold for \$34.5m (1% discount to Dec-24 book value)

- Five non-core assets sold during 1H25 for a combined price of \$34.5m, representing a discount of 1.0% to Dec-24 book value

Asset	State	Classification	Tenant	Lease Expiry	Settlement	Sale Price	Passing Yield	Method of Sale / Buyer
Annerley	QLD	Capital Cities	VEA	Dec-31	Aug-25	\$8.56m	7.7%	Post-auction / private
Bunbury Gateway	WA	Regional	VEA	Aug-34	Jul-25	\$7.45m	7.4%	Off-market / private
Bunbury South	WA	Regional	VEA	Aug-32	Jul-25	\$5.00m	8.6%	Off-market / syndicator
Charlestown	NSW	Other Metro	VEA	Aug-30	Sep-25	\$5.23m	6.0%	Auction / private
Upper Swan	WA	Capital Cities	VEA	Aug-34	Jul-25	\$8.30m	8.4%	Off-market / syndicator
Total						\$34.53m	7.7%	

- Four transactions have now settled, with the remaining transaction due to settle in September
- WPR's current non-core portfolio consists of seven assets with a Jun-25 book value of ~\$30m

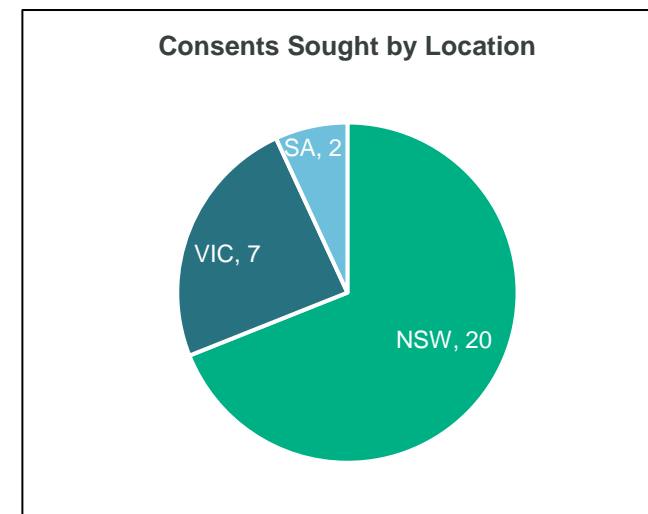
Ten conversions completed on WPR sites; no request for funding received to date

VEA Commentary¹:

- 15 OTR stores opened/converted YTD, estimate of 45 in total for FY25 via conversions and new stores
- Building pipeline and capability to deliver 20-25 stores per quarter, to convert ~50% of Express network by end 2028
- Average conversion capex of \$1.5m per store YTD; significant proportion of conversion spend relates to replacement of fit-out and equipment at end of life, and where relevant, completing upgrades to forecourt fuel offer in line with conversions
- Landlord funding preferred for stores requiring major building works, subject to cost of capital

WPR Portfolio:

- WPR currently owns 344 of Viva Energy's 663 Reddy Express sites (52%)
- To date, Viva Energy has sought landlord consent for lodgement of DAs on 29 sites
- Majority of the 29 sites are in metropolitan locations, predominantly NSW
- Proposed works are focused on basic conversion and re-modelling works from Express to OTR format within existing building envelope
- Conversions completed on 10 sites to date²
 - All located in Capital Cities (Sydney and Adelaide)
 - All basic conversions²
- All conversions have been funded internally by Viva Energy
- No request for funding yet received



Conversions Completed²

Property	Expiry	Completed	
Strathfield NSW	Aug-32	Nov-24	Opened 2024
Hope Valley SA	Aug-32	Dec-24	
Greystanes NSW	Aug-26	Dec-24	
Kingsford NSW	Aug-28	Dec-24	
Mansfield Park SA	Aug-34	May-25	Opened YTD 2025
Jamisontown NSW	Aug-29	May-25	
Baulkham Hills NSW	Aug-28	Jun-25	
Pennant Hills East NSW	Aug-34	Jul-25	
Rouse Hill NSW	Nov-30	Jul-25	
Padstow NSW	Aug-30	Aug-25	

¹ VEA 1H25 Results Presentation.

² Includes sites where Stage 1 works have been completed under CDC and further works are pending DA approval (e.g. EV charging stations, vacuum bays, dog washes).

g Director



Key Priorities and Outlook

Hadyn Stephens
Managing Director and CEO



Key Priorities and Outlook

FY25 DEPS guidance increased to 16.64 cents¹

OTR Conversions

- Initial phase of VEA rollout has been focused on basic conversions (better suited to tenant-funded approach)
- WPR remains open to being a funding partner on larger-scale OTR conversions, subject to returns
- No request for funding received to date; any discussions likely to focus on conversions for FY26 and beyond

Portfolio Management

- Current non-core portfolio consists of seven assets with book value of ~\$30m
- WPR to consider further asset sales in 2H25 as buyer depth/appetite continues to improve
- WPR continues to assess selective F&C acquisition opportunities, however returns remain challenging for high-quality assets

Capital Management

- \$50m buyback expected to be completed in 2H25 (~\$17m to go)
- Pro forma gearing of 32.5%² (lower end of WPR's target range) and pro forma liquidity of ~\$138m²
- Balance sheet retains flexibility to pursue accretive opportunities including acquisitions, funding of OTR conversions and/or further capital management

Guidance¹

- FY25 DEPS guidance of 16.64 cents
- Represents 1% growth on FY24 DEPS and is 1% higher than the DEPS guidance of 16.48 cents provided with FY24 results in February 2025
- Quarterly distributions for 2H25 to increase to 4.20 cps (from 4.12 cps in 1H25) – reflecting a 100% FY25 payout ratio

¹ Based on weighted average number of securities on issue. This guidance is subject to the disclaimer that: (a) it is not a prediction or guarantee of future performance; (b) it is subject to no material changes in current market or operating conditions; and (c) it involves known and unknown risks, uncertainties and other factors which are beyond WPR's control, and which may cause actual results to differ from this guidance. WPR is not liable for the accuracy and/or correctness of this information and any differences between the guidance and actual outcomes. While WPR reserves the right to change its guidance from time to time, WPR does not undertake to update the guidance on a regular basis.

² Adjusted for contracted asset sales and completion of \$50m buyback in 2H25.

Additional Information

Reconciliation of Distributable Earnings to Statutory Profit

Increase in Statutory Profit driven by revaluation gain in 1H25

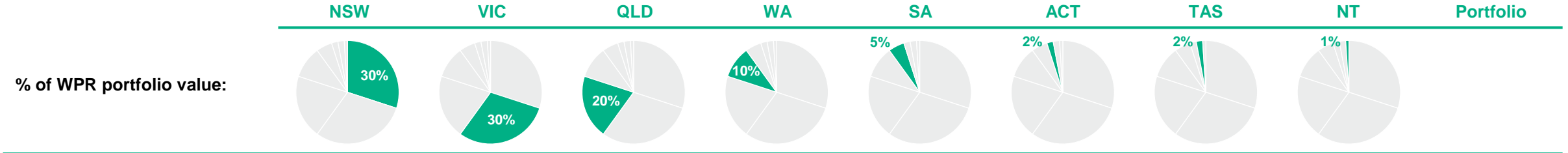
	1H25 \$m	1H24 \$m	Change \$m
Distributable Earnings	55.6	55.6	-
1 Net gain on valuation of investment properties	96.8	35.7	61.1
2 Net loss on sale of investment properties	(0.9)	-	(0.9)
Straight-line rental income	(0.5)	1.7	(2.2)
Amortisation of upfront borrowing costs	(0.9)	(1.6)	0.7
3 Net (loss) / gain on derivative financial instruments	(12.8)	2.0	(14.8)
Long-term incentive plan expense	(0.2)	(0.1)	(0.1)
Statutory profit	137.1	93.3	43.8

Commentary

- 1 Net valuation gain of \$96.8m this period driven by contracted rental growth and a 6bp firming in the portfolio cap rate in 1H25 to 5.66%
- 2 Reflects disposal costs and 1% discount to book value on unconditionally exchanged asset sales in 1H25
- 3 Unfavourable mark-to-market movements on derivative financial instruments in 1H25 due primarily to a lower interest rate forward curve

Portfolio by State / Territory¹

Cap rate compression evident in key metro-weighted NSW/VIC/ACT markets (~60% of WPR portfolio)



Cap rate change:

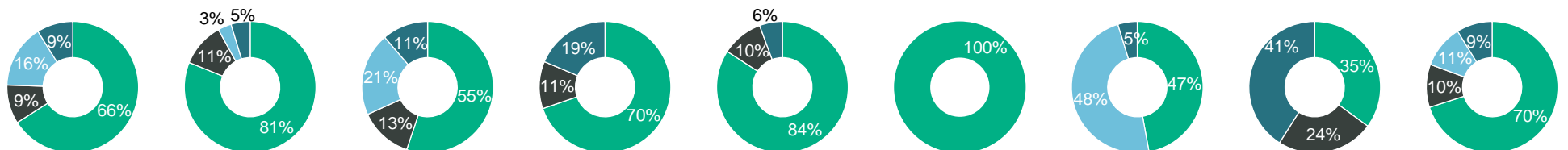
	NSW	VIC	QLD	WA	SA	ACT	TAS	NT	Portfolio
2H22	+41 bp	+23 bp	+20 bp	+17 bp	(2 bp)	+43 bp	+24 bp	(45 bp)	+27 bp
1H23	+20 bp	+12 bp	+8 bp	(4 bp)	+23 bp	(46 bp)	+17 bp	+40 bp	+12 bp
2H23	+28 bp	+34 bp	+26 bp	+11 bp	+27 bp	+14 bp	+24 bp	0 bp	+27 bp
1H24	+14 bp	(2 bp)	0 bp	+27 bp	(2 bp)	(4 bp)	0 bp	+32 bp	+6 bp
2H24	(3 bp)	(4 bp)	0 bp	+11 bp	(4 bp)	(6 bp)	+10 bp	0 bp	(2 bp)
1H25	(12 bp)	(9 bp)	0 bp	+3 bp	+8 bp	0 bp	(1 bp)	0 bp	(6 bp)
LTM	(15 bp)	(13 bp)	0 bp	+14 bp	+4 bp	(6 bp)	+9 bp	0 bp	(8 bp)

Portfolio details:

# of properties	118	105	78	47	27	11	10	4	400 ¹
Book value (\$m)	886.2	871.3	567.5	275.5	147.8	74.2	46.3	20.6	2,889.5
WACR	5.34%	5.20%	6.10%	6.77%	6.00%	5.61%	6.44%	7.37%	5.66%
Avg. site area (sqm)	4,385	4,299	6,963	5,277	3,720	2,075	2,230	14,850	4,912
Avg. rent (\$000s)	417	435	470	404	326	410	330	372	422

WPR classification (by value):

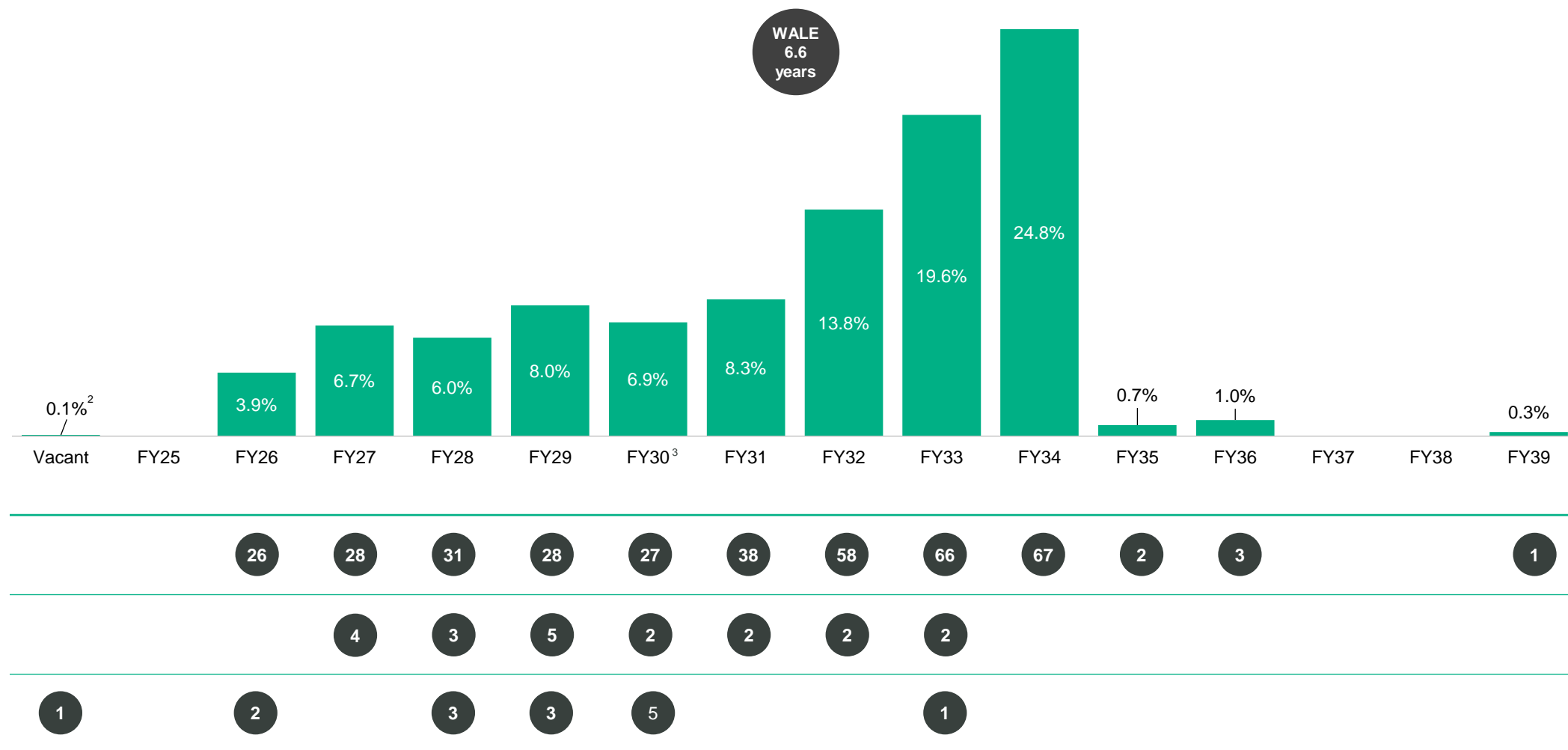
- Capital Cities
- Highway
- Other Metro
- Regional



¹ Includes five assets held for sale as at 30 June 2025.

Lease Expiry Profile (30 June 2025)

Portfolio WALE (by income) of 6.6 years with a staggered expiry profile¹



¹ Excludes five assets held for sale.

² Assumed income for vacant tenancy.

³ 2030 expiries includes six 2025 lease renewals all with commercial terms agreed (two with documentation to be completed).

⁴ Includes Chevron (14), Ampol (3), 7-Eleven (2), Metro Petroleum (1).

Viva Energy Australia – 1H25 Result¹

Challenging trading conditions for Refining and Retail offset by continued strength in Commercial

• Group Highlights:

- EBITDA and NPAT down 33% and 67% respectively on 1H24
- EBITDA across C&M and C&I of \$312.3m was in line with guidance
- E&I impacted by unplanned plant outage, higher energy costs and lower refining margins

• Convenience & Mobility Highlights:

- Fuel sales broadly in line with 1H24, outperforming the market (down >2%)
- Convenience sales down 10% vs 1H24, mostly driven by a 27% drop in tobacco sales
- Convenience sales ex. tobacco down 2% vs. 1H24
- EBITDA improved from \$28.0m in 1Q25 to \$46.4m in 2Q25, driven by improved fuel margins, the acquisition of Liberty Convenience and cost reduction initiatives which are expected to drive further improvements in 2H25
- ~\$15m of synergies delivered in 1H25, with ~\$50m expected in 2H25 (FY25: \$65m)
- Acquisition of Liberty Convenience completed on 31 March 2025; network of 92 sites that further diversifies retail footprint to appeal to the fuel-led consumer and provides new growth opportunities to compete with independent and unmanned operators in this segment
- 15 OTR stores opened YTD – trading well and delivering promising growth across both fuel and convenience
- Solid pipeline of planning approvals in place and building capability to deliver 20 to 25 store conversions per quarter which supports converting 50% of the Reddy Express network by the end of 2028

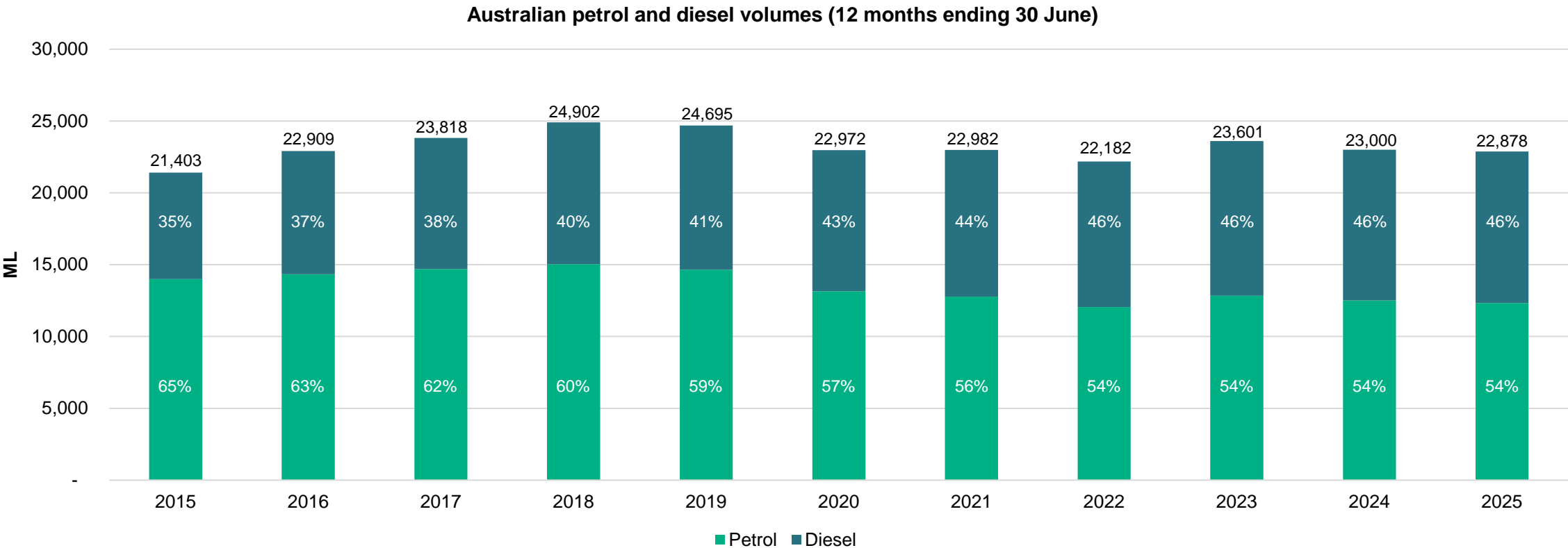
		1H25	1H24	Change
Key C&M Stats²:				
Fuel volumes	ML	2,571	2,585	(0.5%)
Convenience sales	\$m	835	932	(10.4%)
EBITDA:				
Convenience & Mobility (C&M)	\$m	74.4	122.1	(39.1%)
Commercial & Industrial (C&I)	\$m	237.9	237.9	-
Energy & Infrastructure (E&I)	\$m	18.4	112.4	(83.6%)
Corporate Costs	\$m	(25.8)	(20.7)	+24.6%
Group EBITDA	\$m	304.9	451.7	(32.5%)
Group NPAT	\$m	62.6	192.1	(67.4%)
		Jun-25	Dec-24	
Net Debt	\$m	1,946.5	1,793.5	+8.5%

¹ VEA 1H25 Results Presentation and ASX Release. VEA reports its performance on a Replacement Cost Basis.

² VEA acquired OTR Group on 28 March 2024. Prior corresponding period fuel volumes and convenience metrics include pro forma OTR Group contributions from 1 January 2024.

Petrol and diesel volumes broadly flat on the prior year

- Petrol and diesel volumes in the 12 months ended 30 June 2025 were down 0.5% on the previous corresponding period
- Drivers of the decline in fuel volumes post-COVID include modified mobility habits, cost-of-living pressures and the growing fuel efficiency of the vehicle fleet



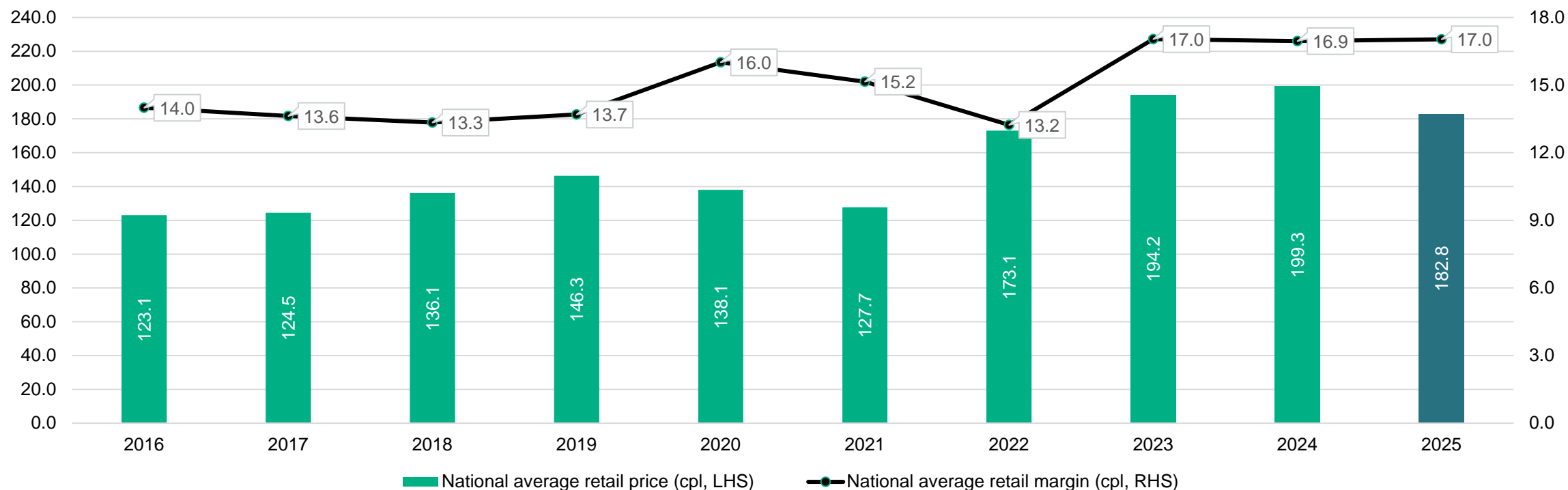
Source: Australian Petroleum Statistics (June 2025) – sales to retailers.

Retail Fuel Prices and Margins

Average retail prices have eased, industry margins remain strong

- Average fuel price of ~\$1.83 per litre, diesel prices decreased 18.2cpl (~9%) decline, petrol prices decreased 15.0cpl (~8%)
- Average margins of 17.0cpl consistent with recent corresponding periods (~13% higher than 10-year average of 15.0cpl)
- Diesel margins of 17.5cpl were 0.6cpl (+4%) higher than FY24, being largely offset by a 0.4cpl (2%) decrease in petrol margins (to 16.6cpl)

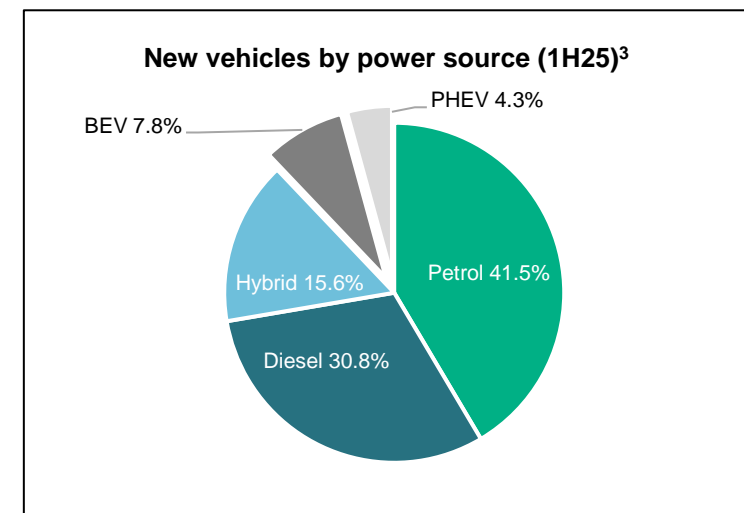
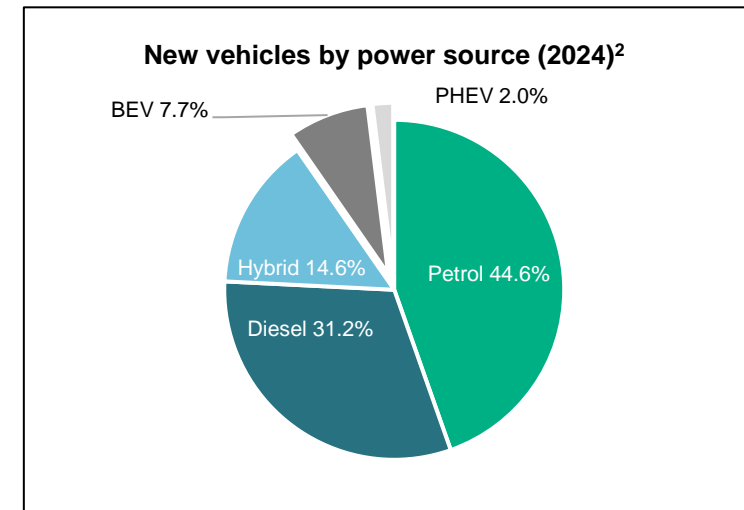
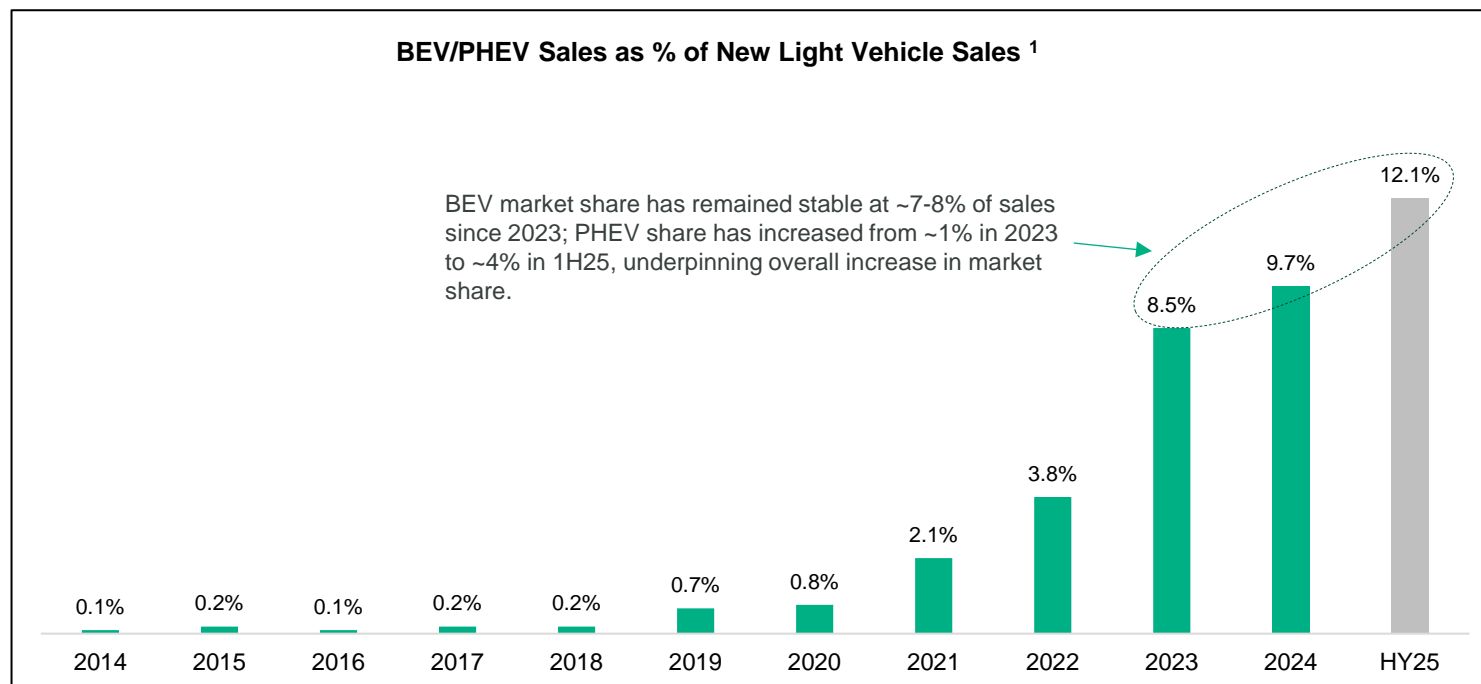
Australian retail fuel prices and margins (12 months ending 30 June)



Source: AIP for underlying petrol and diesel price and margin. Figures have been weighted by the annual volume split between petrol and diesel outlined on the previous page. The national average retail margin is the national average retail price less the national average Terminal Gate Price.

New vehicle market broadly flat on 1H24; BEV sales down, but strong growth in PHEV sales

- ~607,000 new light vehicles were delivered in 1H25 (~1% decrease on 1H24)
 - **Petrol/diesel:** sales down ~7% on 1H24 (~72% market share)
 - **Hybrids:** sales up ~15% on 1H24 (~16% market share)
 - **BEVs:** sales down ~6% on 1H24 (~8% market share)
 - **PHEVs:** sales up ~212% on 1H24 (~4% market share)
- ~35% of EVs sold in 1H25 were PHEVs compared with ~11% in 2023



¹ Electric Vehicle Council, *Australian Electric Vehicle Industry Recap 2023* (for 2014-23 figures), CarExpert for 2024 and 1H25.

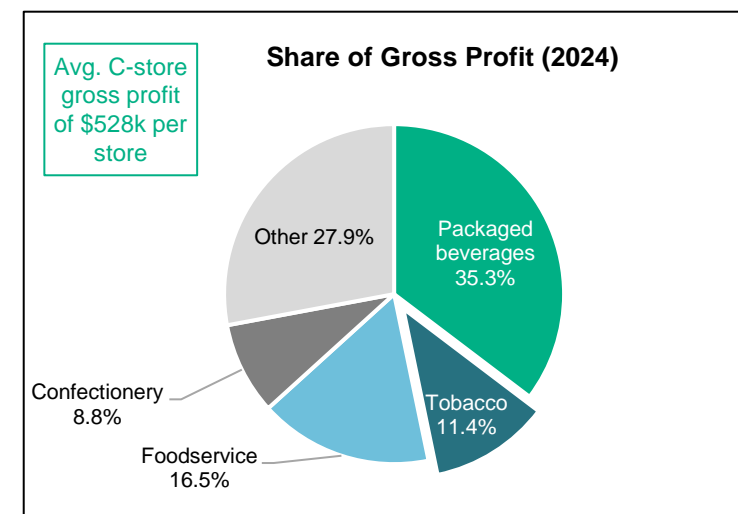
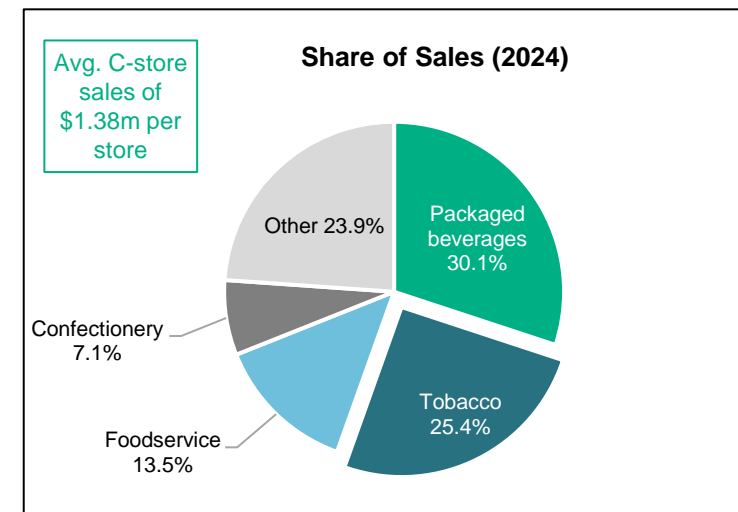
² CarExpert (<https://www.carexpert.com.au/car-news/vfacts-2024-new-vehicle-sales-hit-record-high-but-slump-expected-soon>).

³ CarExpert (<https://www.carexpert.com.au/car-news/vfacts-june-2025-chinese-cars-surge-in-buoyant-market>).

National Convenience Store Data

Ex-tobacco, industry sales and profit growth remain strong

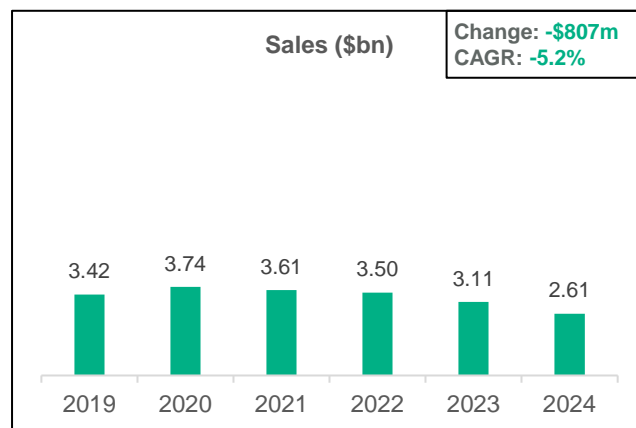
Category	Sales (2024)			Sales (1H25)	Gross Profit (2024)			
	\$m	Share	Growth vs. 2023		Margin	\$m	Share	Growth
Packaged beverages	3,090	30.1%	8.3%	8.0%	44.9%	1,387	35.3%	6.4%
Tobacco	2,610	25.4%	(16.0%)	(25.1%)	17.2%	449	11.4%	(16.0%)
Foodservice	1,389	13.5%	3.5%	3.4%	46.7%	649	16.5%	4.2%
Confectionery	734	7.1%	5.8%	2.6%	47.0%	345	8.8%	4.0%
Hot beverages	433	4.2%	2.1%	1.9%	71.6%	310	7.9%	1.7%
Groceries	320	3.1%	3.9%	5.0%	34.4%	110	2.8%	3.9%
Snack foods	316	3.1%	2.6%	3.5%	44.6%	141	3.6%	(0.1%)
Ice cream	213	2.1%	2.9%	1.2%	44.8%	95	2.4%	2.0%
General merchandise	182	1.8%	2.2%	4.7%	45.1%	82	2.1%	4.8%
Milk	172	1.7%	(1.7%)	(6.6%)	29.3%	50	1.3%	(11.1%)
Communications	162	1.6%	(1.8%)	(12.9%)	14.9%	24	0.6%	(0.5%)
Car accessories	115	1.1%	0.9%	3.5%	45.9%	53	1.3%	0.7%
Printed material	72	0.7%	(7.7%)	(8.9%)	11.7%	8	0.2%	(14.3%)
Bread	37	0.4%	(7.5%)	(11.7%)	30.7%	11	0.3%	(13.9%)
Other categories	434	4.2%	4.6%	(0.7%)	48.6%	211	5.4%	0.2%
Total	10,279		(1.2%)	(2.3%)	38.2%	3,927		1.1%
Ex-Tobacco	7,669		5.0%	4.6%	45.3%	3,478		3.8%



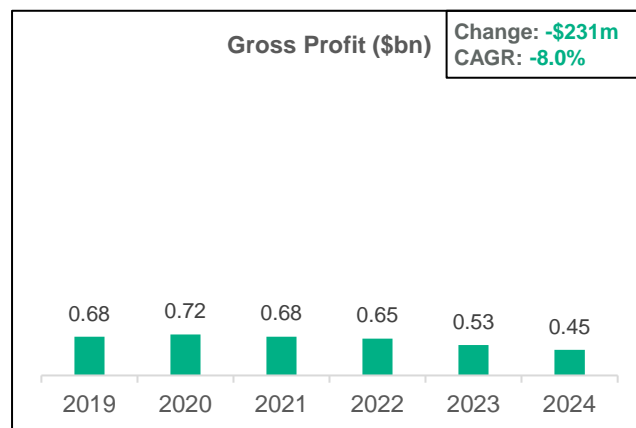
Significant growth in other, higher margin categories has more than offset the decline in tobacco

- Industry sales increased by \$1.50bn (~17%) between 2019 and 2024, despite an \$807m (~24%) decline in tobacco sales; key contributors include packaged beverages, foodservice and confectionery
- Industry gross profit increased by \$1.06bn (~36%) over the same period, despite a \$231m (~34%) decline in profits from tobacco

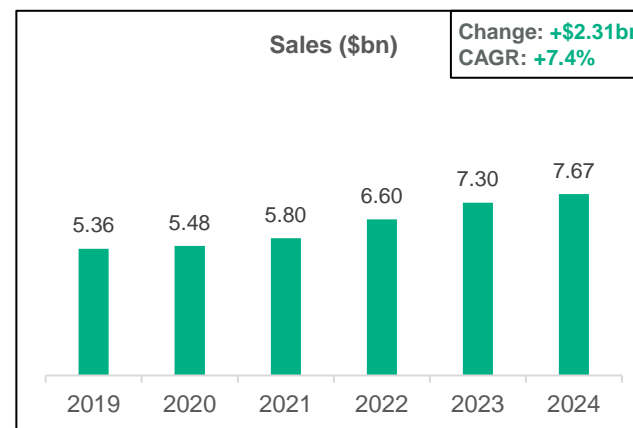
Tobacco



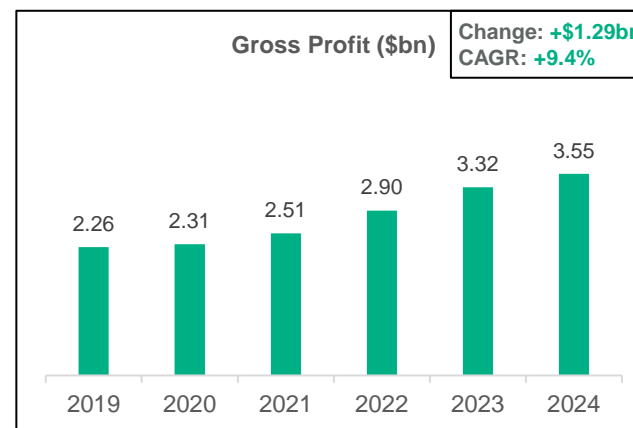
Gross Margin: 19.9% (2019) → 17.2% (2024)



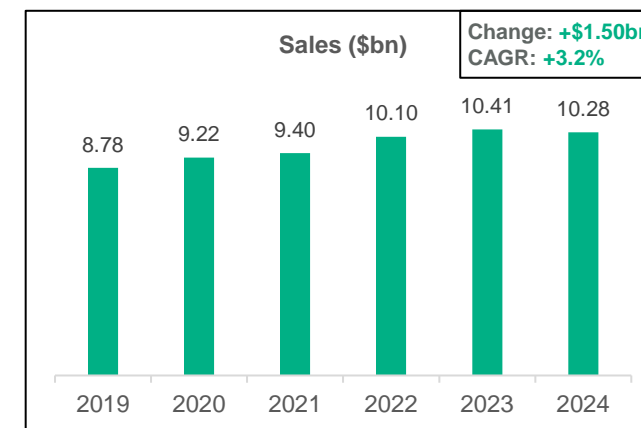
Other Categories



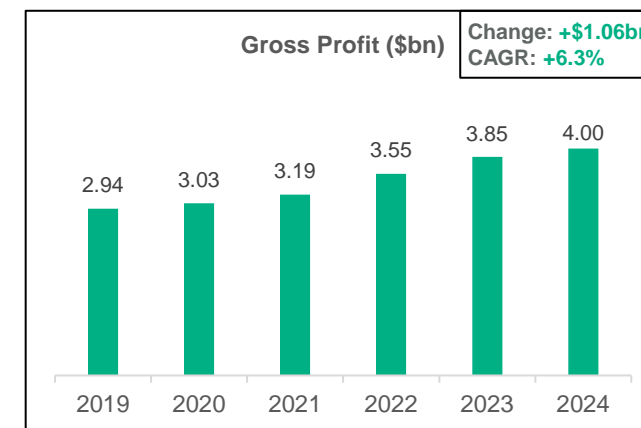
Gross Margin: 42.2% (2019) → 46.3% (2024)



Total Convenience



Gross Margin: 33.5% (2019) → 38.9% (2024)





AACS	Australian Association of Convenience Stores
AIP	Australian Institute of Petroleum
AMTN	Australian Medium-Term Notes
ASX	Australian Securities Exchange
BBSW	Bank bill swap rate
BEV	Battery electric vehicle. Powered by battery, with no secondary source of power
bp	Basis points
C&M	Convenience and mobility
CAGR	Compound annual growth rate
CPI	Consumer Price Index
cpl	Cents per litre
cps	Cents per security
C-store	Convenience store
Distributable Earnings	This is a non-IFRS measure of profit and is calculated as net profit adjusted to remove transaction costs, amortisation of tenant incentives, specific non-recurring items and non-cash items (including straight-lining of rental income, the amortisation of debt establishment fees, long-term incentive expense and any fair value adjustment to investment properties and derivatives).
DEPS	Distributable Earnings per security. Calculated as Distributable Earnings divided by the weighted average number of ordinary securities on issue during the period
EBIT	Earnings before interest and tax
EBITDA	Earnings before interest, tax, depreciation and amortisation
EPS	Earnings per security

EV	General term for electric vehicles, typically including Petrol Hybrid Electric Vehicles, Battery Electric Vehicles and (sometimes) Fuel Cell Electric Vehicles
F&C	Fuel and Convenience
FY	Financial year
Gearing	Net debt (excluding foreign exchange and fair value hedge adjustments) to total assets (excluding cash)
IPO	Initial Public Offering
LTI	Long term incentive
LTM	Last twelve months
m²	Square metre
ML	Megalitre (metric unit of capacity equal to a million litres)
MER	Management expense ratio (calculated as the ratio of operating expenses (excluding net property expenses) over average total assets (excluding derivative financial assets))
Moody's	Moody's Investors Services
NNN	Triple net lease, where the tenant is responsible for all outgoings relating to the property being leased in addition to the rent fee applied under the lease. This includes all repairs and maintenance (including structural repairs and maintenance), rates, taxes, insurance and other direct property costs
NPAT	Net profit after tax
NTA	Net tangible assets
OTR	OTR Group ("On the Run")
PHEV	Plug-in hybrid battery electric vehicle; includes both a traditional ICE and a battery, which needs to be charged
S&P	Standard & Poor's Financial Services LLC
Terminal Gate Price	Terminal Gate Price, as per the Australian Institute of Petroleum. Terminal Gate Price represents the national average wholesale price of petrol
USPP	United States Private Placement

VEA or Viva Energy Australia	Viva Energy Australia Pty Ltd (ABN 46 004 610 459) / Viva Energy Group Limited (ABN 74 626 661 032) (ASX: VEA)
Waypoint REIT or WPR	Stapled entity comprising one share in Waypoint REIT Limited (ABN 35 612 986 517) and one unit in the Waypoint REIT Trust (ARSN 613 146 464)
WACD	Weighted average cost of debt
WACR	Weighted average capitalisation rate, weighted by valuation
WADM	Weighted average debt maturity
WALE	Weighted average lease expiry, weighted by rental income
WARR	Weighted average rent review, weighted by rental income
Weighted average cost of debt	Net interest expense (excluding borrowing cost amortisation) divided by average drawn debt balance (annualised)
YTD	Year to date

