



H1-25 Results Presentation 29August 2025

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This Presentation is current as of 29 August 2025.



H1-25 Scorecard



Sales Growth

- Revenue up 12.8% (H1-25 \$7.6m, H1-24: \$6.8m)
- Healthy Chef: strong Q2, H1-25 revenue \$1.7m
- HFA: core hemp business stabilised (H1-25 \$2.4m)
- Mt Elephant: return to growth in Q2 vs Q1-2025



Margin Improvement

- H1-25 gross margin 37% (35% H1-24)
- Retail brands' cost pressures (hemp grain, chocolate) offset by ecommerce margins
- Q2-25 gross margin (38%), procurement improvements to underwrite further gains



Channel Diversification

- E-commerce growth in H1 reduced the risk of relignce on traditional retail
- Grocery and bulk channels experienced organic growth in Q2 vs Q1-2025



Ops. Optimisation

- Ananda NSW facility closed in March
- Soul Seeds hemp products consolidated under Hemp Foods
- Cost reduction measures to reduce cash burn as one-off costs also begin to fall away

Financial Highlights

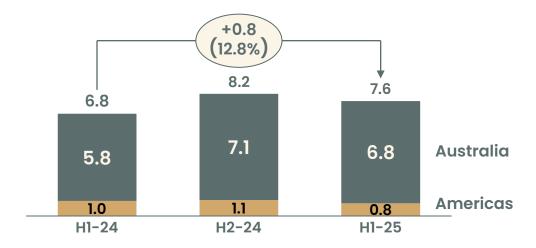
Revenue Growth

- Australia's House of Brands (incl. Healthy Chef) drove 12.8% YoY growth in H1-25.
- H1 impacted by seasonality, with sales lower vs H2-24.
- Elixinol Americas revenue softened as marketing scaled back ahead of rebrand and digital overhaul

Adjusted EBITDA

- Loss widened to -\$2.2m (H1-24: -\$1.5m; H2 -24: -\$1.2m)
- Integration of acquisitions increased costs; optimisation benefits to flow in H2
- Margin pressures from ingredient costs and lower seed yields offset by Healthy Chef's higher-margin portfolio
- Rationalisation underway, paving the path to profitability

Group Revenue (\$M)



Adjusted* EBITDA (\$M)





Profit and Loss Snapshot

	H1-25 \$(M)	H1-24 \$(M)
Revenue	7.6	6.8
Cost of goods sold	(4.8)	(4.4)
Gross Profit	2.8	2.4
GP Margin (%)	37%	35%
Operating expenses	(5.7)	(4.1)
Non-operating income	0.7	0.2
Adjusted* EBITDA	(2.2)	(1.5)
Depreciation	(0.5)	(0.5)
Impairment of assets	(0.3)	(0.1)
Share-based payments	0.1	(0.2)
Non-recurring expenses	0.1	(0.3)
Interest income/(cost)	(0.3)	(0.1)
Profit/(loss) before tax	(3.1)	(2.8)
Tax expense	-	-
Profit/(loss) after tax	(3.1)	(2.8)

^{*}Adjusted to exclude non-cash impairments, share-based payments and non-recurring expenses

Revenue

Revenue up 12.8% YoY to \$7.6m, led by House of Brands expansion following Healthy Chef acquisition

Margins

- Gross margin lifted to 37% (vs 35%), supported by higher e-commerce mix
- Ingredient cost pressures (hemp grain, chocolate) impacted margins but are resolved for H2

Operating Expenses

• **Higher Op Ex (\$5.7m vs \$4.1m)** driven by integration of Healthy Chef operating costs and Ananda operations closing end Q1

Adjusted EBITDA

- Adjusted EBITDA loss of -\$2.2m, with cost base transition and optimisation still underway
- **Procurement gains, ongoing rationalisation and integration synergies** expected to improve H2 trajectory

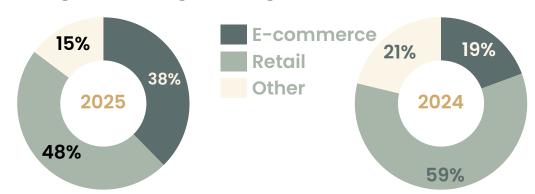
Segment Performance

A\$M	Australia		Americas		Corporate	
	H1 25	H1 24	H1 25	H1 24	H1 25	H1 24
Revenue	6.8	5.8	0.8	1.0	-	-
Gross profit	2.3	1.7	0.6	0.6	-	-
GP%	33%	30%	69%	64%	-	-
Op. expenses	(3.7)	(2.4)	(0.9)	(0.7)	(0.7)	(0.9)
Other income	-	-	0.2	0.2	-	-
Adjusted EBITDA*	(1.4)	(0.7)	(0.1)	0.1	(0.7)	(0.9)

^{*} Adjusted to exclude non-cash impairments, share-based payments and non-recurring expenditure

Sales Channel Mix

Shifting towards higher margin E-Commerce



Australia

- Revenue up \$1.0M, driven by Healthy Chef acquisition;
 base brands softer in Q1 but rebounded Q2
- Gross profit lifted to 33% with higher-margin ecommerce mix
- Op Ex increased following acquisitions and dual facilities; Newcastle facility closed in H1

Americas

- Revenue \$0.8m (vs \$1.0m), reflecting transition to ecommerce model
- Margin grew to 69% (vs 64%) prioritising higher margin products

Sales Mix

 E-commerce mix rose to 38% (vs 21%), reducing reliance on lower-margin retail

Other includes Bulk and Private Label

Financial Position

	30 Jun 2025 (\$М)	31 Dec 2024 (\$M)
Current assets		
Cash and cash equivalents	1.1	1.1
Trade & other receivables	1.3	1.6
Inventories	2.9	3.9
Assets held for sale	0.2	-
Other	0.5	0.6
Total current assets	6.0	7.2
Non-current assets Property, plant and equipment Intangible assets Deferred Tax Asset Other Total non-current assets Total assets	0.8 6.0 3.6 0.2 10.6	1.2 6.2 3.6 0.3 11.3 18.5
Liabilities Trade and other payables Borrowings Other current liabilities Contingent Consideration Other Non-current liabilities	2.2 2.5 1.8 2.6 0.5	2.2 1.1 1.7 2.7 0.7
Total liabilities Net assets	9.6 7.0	8.4 10.0

Working Capital

- Receivables reduced with stronger collections
- Inventory down (\$3.9m → \$2.9m) through improved turns and purchasing discipline
- Trade and Other Payables steady
- Significant improvement in the Cash Conversion Cycle

Borrowings

Borrowings increased to \$2.5m following \$1.3m debt funding

Contingent consideration

• \$2.6m liability relates to Healthy Chef acquisition

Discipline to drive recovery

 Net assets at \$7.0m (Dec-24: \$10.0m) reflecting focus on working capital reduction

H1 FY25 Cash Flow

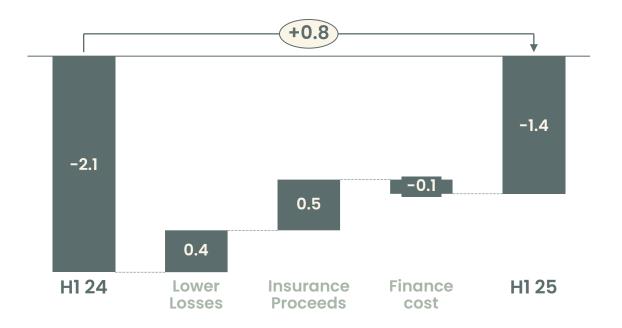
	H1 25 \$(M)	H1 24 \$(M)
Cashflow from operating activities	(1.4)	(2.1)
Cashflow from investing activities	0.0	0.4
Cashflow from financing activities	1.4	2.6
Net increase/(decrease) in cash	0.0	0.9
Opening cash and cash equivalents	1.1	0.7
FX impact	-	-
Closing cash on hand	1.1	1.6

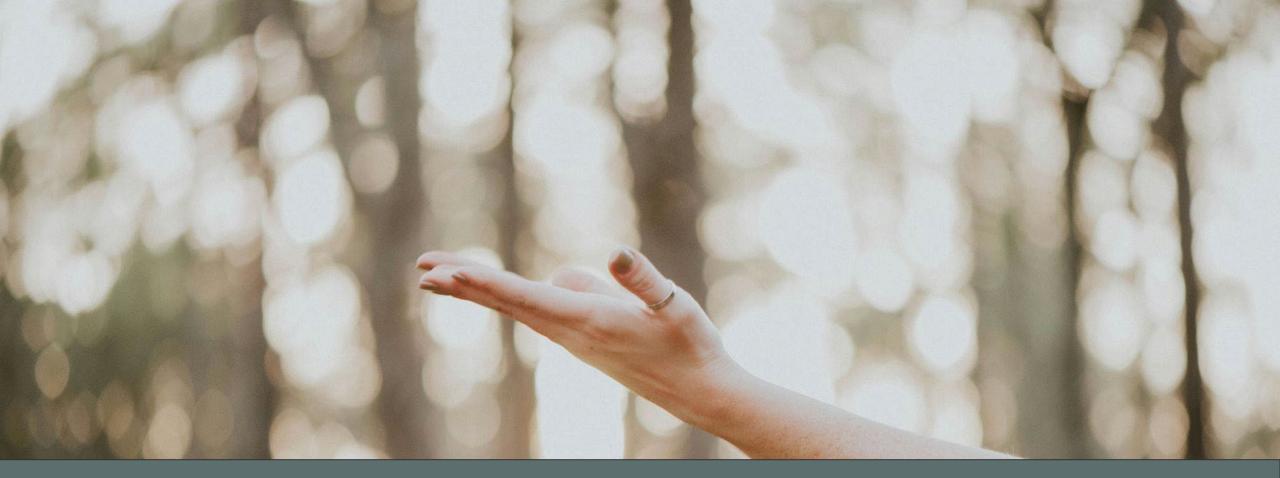
Net Cashflow

- Neutral cashflow: financing inflows balanced operating outflows
- Closing cash \$1.1m (H1-24: \$1.6m)
- H2 focus on cash discipline and operational efficiency for long term growth

Operating Cash Flow

- Cash burn reduced to -\$1.4m (H1 -24: -\$2.1m)
- Improvement from lower losses (+\$0.4m) and insurance proceeds (+\$0.5m), partly offset by finance costs







H2 FY25 Growth Strategy

H2 25 and Beyond



Sustained Growth

- Revenue up 12.8% YoY in H1-25; with stronger uplift
 expected in H2-25 from Q4-25 e-commerce peak
- Healthy Chef protein waters and GLP-1 launches to accelerate growth
- Mt Elephant and Soul Seed range reset positions brands for retail expansion



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Profitability

- Gross margin lifted and stabilised in H1-25,
 expected to further improve in H2-25
- Q4-25 profitability targeted, with sustainable EBITDA run-rate into 2026
- Strategic product and customer margin review to support sustained profitability



Channels & Markets

- Innovative launches planned for H2-25 to further drive e-commerce growth
- Retail growth to be reignited through innovation and refreshed ranging
- Elixinol US brand and digital strategy refresh underway



Operational Leverage

- **Business simplification** and right-sizing to be completed during H2-25
- Final Integration costs fall away from H2-25
- Operating expenses to increase at a slower rate than revenues to improve profitability





Thank you!