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1 September 2025 NZX/ASX Market Release

Completion of a2MC Pokeno facility acquisition

Following its announcement on 18 August 2025, The a2 Milk Company ("the Company", "a2MC") is pleased to confirm that it has today completed the acquisition of an integrated nutritional manufacturing facility with two China label infant milk formula product registrations, located in Pokeno, New Zealand.

Managing Director and Chief Executive Officer David Bortolussi said "The completion of the acquisition is a significant step forward in the execution of our supply chain transformation strategy. With full ownership we gain strategic control over two China label registrations, which we plan to relaunch under The a2 Milk Company brand within 12-18 months, with access to a potential third registration slot over time (all subject to China regulatory approvals). The Pokeno facility is world-class with a proven track record of producing high-quality infant milk formula including our English label products, a2 Gentle Gold™ and a2 Genesis™."

Chair, Pip Greenwood said "This acquisition is a pivotal step in delivering our strategy. It also provides clarity on future capital requirements and brings us closer to returning value to shareholders through an intended \$300 million special dividend, subject to China label regulatory approvals in connection with the Pokeno acquisition and completion of the MVM divestment."

For further details on the acquisition please refer to Company's FY25 Annual results and Supply Chain Transformation update investor presentation dated 18 August 2025.

Authorised for release by the Board of Directors

David Bortolussi
Managing Director and Chief Executive Officer
The a2 Milk Company Limited

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