Rule 3.19A.2

Appendix 3Y

Change of Director's Interest Notice

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX become ASX's property and may be made public.

Introduced 30/09/01 Amended 01/01/11

Name of entity	Ansell Limited
ABN	80 004 085 330

We (the entity) give ASX the following information under listing rule 3.19A.2 and as agent for the director for the purposes of section 205G of the Corporations Act.

Name of Director	Neil I Salmon
Date of last notice	14 February 2025

Part 1 - Change of director's relevant interests in securities

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Note: In the case of a company, interests which come within paragraph (i) of the definition of "notifiable interest of a director" should be disclosed in this part.

Direct or indirect interest	Direct & Indirect
Nature of indirect interest (including registered holder) Note: Provide details of the circumstances giving rise to the relevant interest.	
Date of change	25 August 2025
No. of securities held prior to change	Direct: 148,965 ordinary shares 199,327 Performance Share Rights (based on 100% target, noting Mr Salmon has the potential to earn 200% of target)

⁺ See chapter 19 for defined terms.

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Class	1. Ordinary shares
	2. Performance Share Rights (PSRs)
Number acquired	1. 5,653 PSRs, representing an above 'target' grant to under the FY22 Long-Term Incentive Plan, as approved by Shareholders at the Annual General Meeting on 10 November 2022;
	2. 64,535 ordinary shares, representing vesting of PSRs under the FY22 Long-Term Incentive Plan (including the above 'target' award of 5,653 PSRs), as approved by Shareholders at the Annual General Meeting on 10 November 2022.
Number disposed	1. 64,535 PSRs, representing conversion of PSRs granted pursuant to the FY22 Long-Term Incentive Plan (including the above 'target' award of 5,653 PSRs) to ordinary shares, as approved by Shareholders at the Annual General Meeting on 10 November 2022.
	 8,698 ordinary shares held directly by Mr. Salmon to cover tax obligations associated with the vesting of PSRs under the FY22 Long-Term Incentive Plan, as approved by Shareholders at the Annual General Meeting on 10 November 2022.
Value/Consideration Note: If consideration is non-cash, provide details and estimated valuation	NIL

No. of securities held after change Direct: 143,667 ordinary shares 42,134 Performance Share Rights (based on 100% target, noting Mr Salmon has the potential to earn 200% of target) Indirect 61,135 ordinary shares held indirectly by Mr. Salmon through Mr. Salmon's sole purpose management service company in Belgium 98,311 Performance Share Rights held indirectly by Mr. Salmon through Mr. Salmon's sole purpose management service company in Belgium (based on 100% target, noting Mr. Salmon has the potential to earn 200% of target) Grant of 5,653 PSRs, representing an above Nature of change Example: on-market trade, off-market trade, exercise of options, issue 'target' award under the FY22 Long-Term of securities under dividend reinvestment plan, participation in buy-Incentive Plan, as approved by Shareholders at the Annual General Meeting on 10 November 2022. 2. Conversion of 64,535 PSRs to ordinary shares, representing vesting of PSRs under the FY22 Long-Term Incentive Plan (including the above 'target' award of 5,653 PSRs), as approved by Shareholders at the Annual General Meeting on 10 November 2022. 3. Sale of 8,698 ordinary shares held directly by Mr. Salmon to cover tax obligations associated with the vesting of PSRs under the FY22 Long-Term Incentive Plan, as approved by Shareholders at the Annual General Meeting on 10 November 2022. 4. Reallocation of a proportion of Mr. Salmon's ordinary shares and PSRs from being held directly, to being held by Mr. Salmon's sole purpose management service company in Belgium, in accordance with Mr. Salmon's executive Service Agreement, as detailed in Ansell's 2024 Annual Report.

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⁺ See chapter 19 for defined terms.

Part 2 - Change of director's interests in contracts

Note: In the case of a company, interests which come within paragraph (ii) of the definition of "notifiable interest of a director" should be disclosed in this part.

Detail of contract	
Nature of interest	
Name of registered holder	
(if issued securities)	
Date of change	
No. and class of securities to	
which interest related prior to	
change Note: Details are only required for a contract in	
relation to which the interest has changed	
Interestacquired	
Interest disposed	
Value/Consideration	
Note: If consideration is non-cash, provide details and an estimated valuation	
Interest after change	

Part 3 - +Closed period

Were the interests in the securities or contracts detailed above traded during a ⁺ closed period where prior written clearance was required?	No
If so, was prior written clearance provided to allow the trade to proceed during this period?	N/A
If prior written clearance was provided, on what date was this provided?	N/A

⁺ See chapter 19 for defined terms.