Rule 3.19A.2

Appendix 3Y

Change of Director's Interest Notice

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX become ASX's property and may be made public.

Introduced 30/09/01 Amended 01/01/11

Name of entity	MACMAHON HOLDINGS LIMITED
ABN	93 007 634 406

We (the entity) give ASX the following information under listing rule 3.19A.2 and as agent for the director for the purposes of section 205G of the Corporations Act.

Name of Director	MICHAEL JOHN FINNEGAN
Date of last notice	18 December 2024

Part 1 - Change of director's relevant interests in securities

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Note: In the case of a company, interests which come within paragraph (i) of the definition of "notifiable interest of a director" should be disclosed in this part.

Direct or indirect interest	Direct Interest	
Nature of indirect interest	Not Applicable	
(including registered holder)		
Note: Provide details of the circumstances giving rise to the relevant interest		
Date of change	1 September 2025	
No. of securities held prior to change	Fully Paid Ordinary Shares	
	134,511 Fully Paid Ordinary Shares held by Mr Finnegan.	
	7,302,478 Fully Paid Ordinary Shares held by the Trustee of the Macmahon Holdings Limited Employee Share Ownership Plans Trust.	
	300,000 Fully Paid Ordinary Shares held by Sonia Louise Finnegan (spouse).	
	Performance Rights	
	Performance Rights issued under the Senior Manager Long Term Incentive Plan Rules, with shares to be acquired on-market if vesting conditions are achieved. Vesting conditions are summarised in Macmahon's respective Annual Report.	
	5,674,576 Performance Rights – FY23 Grant	
	6,962,962 Performance Rights – FY24 Grant	
	3,668,763 Performance Rights – FY25 Grant	

Class	Fully Paid Ordinary Shares	
Number acquired	4,820,339 Fully Paid Ordinary Shares	
Number disposed	854,237 Performance Rights – FY23 Grant	
Value/Consideration	Nil	
Note: If consideration is non-cash, provide details and estimated valuation		
No. of securities held after change	Fully Paid Ordinary Shares	
	134,511 Fully Paid Ordinary Shares held by Mr Finnegan.	
	12,122,817 Fully Paid Ordinary Shares held by the Trustee of the Macmahon Holdings Limited Employee Share Ownership Plans Trust.	
	300,000 Fully Paid Ordinary Shares held by Sonia Louise Finnegan (spouse).	
	Performance Rights	
	Performance Rights issued under the Senior Manager Long Term Incentive Plan Rules, with shares to be acquired on-market if vesting conditions are achieved. Vesting conditions are summarised in Macmahon's respective Annual Report.	
	6,962,962 Performance Rights – FY24 Grant	
	3,668,763 Performance Rights – FY25 Grant	
Nature of change Example: on-market trade, off-market trade, exercise of options, issue of securities under dividend reinvestment plan, participation in	4,820,339 Performance Rights issued under the Senior Manager Long Term Incentive Plan FY23 Grant vested due to meeting vesting conditions and converted into Fully Paid Ordinary Shares.	
buy-back	854,237 Performance Rights issued under the Senior Manager Long Term Incentive Plan FY23 Grant forfeited because vesting conditions were not satisfied.	

Part 2 – Change of director's interests in contracts

Note: In the case of a company, interests which come within paragraph (ii) of the definition of "notifiable interest of a director" should be disclosed in this part.

Detail of contract	Not Applicable
Nature of interest	Not Applicable
Name of registered holder	Not Applicable
(if issued securities)	
Date of change	Not Applicable
No. and class of securities to which interest related prior to change	Not Applicable
Note: Details are only required for a contract in relation to which the interest has changed	
Interest acquired	Not Applicable

Interest disposed	Not Applicable
Value/Consideration	Not Applicable
Note: If consideration is non-cash, provide details and an estimated valuation	
Interest after change	Not Applicable

Part 3 – +Closed period

Were the interests in the securities or contracts detailed above traded during a ⁺ closed period where prior written clearance was required?	No
If so, was prior-written clearance provided to allow the trade to proceed during this period?	Not Applicable
If prior written clearance was provided, on what date was this provided?	Not Applicable