



## MARKET RELEASE

23 September 2025

# Investor Day Presentation

**Sydney, Australia** – Nuix ('the Company', ASX: NXL) attaches the presentation materials for the investor stream at today's XLR8/25 conference.

Nuix Chief Executive Officer Jonathan Rubinsztein commented:

"Nuix's strategic positioning is unique in the market, anchored by processing capabilities that have been refined over 25 years. The Nuix Neo Platform and the Deep Learning Framework we've built upon this foundation, isn't just a technological advancement - it's the strategic cornerstone for our next phases of growth, enabling us to unlock new use cases and opportunities for our customers.

What sets Nuix apart is our holistic approach to AI. We understand that quality data processing is fundamental to everything that follows. Our powerful processing combined with our cognitive AI capabilities provide the critical foundation - they enrich, analyse, interpret, score, and filter data at scale. The processing and curation of this data set is so important - this ensures that when the data is promoted to human review or fed into generative AI processes, it has been properly processed and understood. In short: quality in, quality out.

We're not just applying this thinking to our products - we're living it through our HB<sup>2</sup> initiative. Importantly, we're using Nuix itself as an incubator for exciting new initiatives. Our legal team's contract analysis project is a perfect example - demonstrating how we can partner with internal or external teams to develop new, commercially viable opportunities.

Our FY26 product roadmap is comprehensive. From enhanced AI capabilities and BYO AI to new solutions for regulators and horizontal workflows, from improved user experiences to flexible deployment options - we're building the foundation for expanded customer use cases and stronger commercial outcomes.

### Nuix Limited

1 Market Street, Level 27  
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Australia

ABN 80 117 140 235  
ph +61 1300 511 852



The future of Nuix is bright, built on this foundation of excellence in data processing, analysis and a holistic approach to AI. We're excited about the momentum we're building and look forward to continuing to deliver value for our customers and shareholders.”

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#### **About Nuix**

Nuix is a leading provider of investigative analytics and intelligence software, that empowers customers to be a force for good by finding truth in the digital world. We help customers collect, process and review large amounts of structured and unstructured data, making it searchable and actionable at scale and speed, with forensic accuracy.

For further information, please visit <https://www.nuix.com/investors>

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# INVESTOR DAY 2025

23 SEPTEMBER 2025

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# WELCOME



**Peter McClelland**  
Chief Financial Officer

# AGENDA

1. Welcome and Opening Comments
2. Navigating Change: Strategic Approaches for Dynamic Markets
3. Nuix's Technology Advantage
4. Shaping the Next Generation of AI Solutions
5. From Roadmap to Realisation: Driving Product Innovation
6. Nuix Technology in Practice: Fireside Chat with Booka Consulting
7. Good by Design: Culture, AI, and the Future of Work at Nuix
8. Closing Comments and Q&A

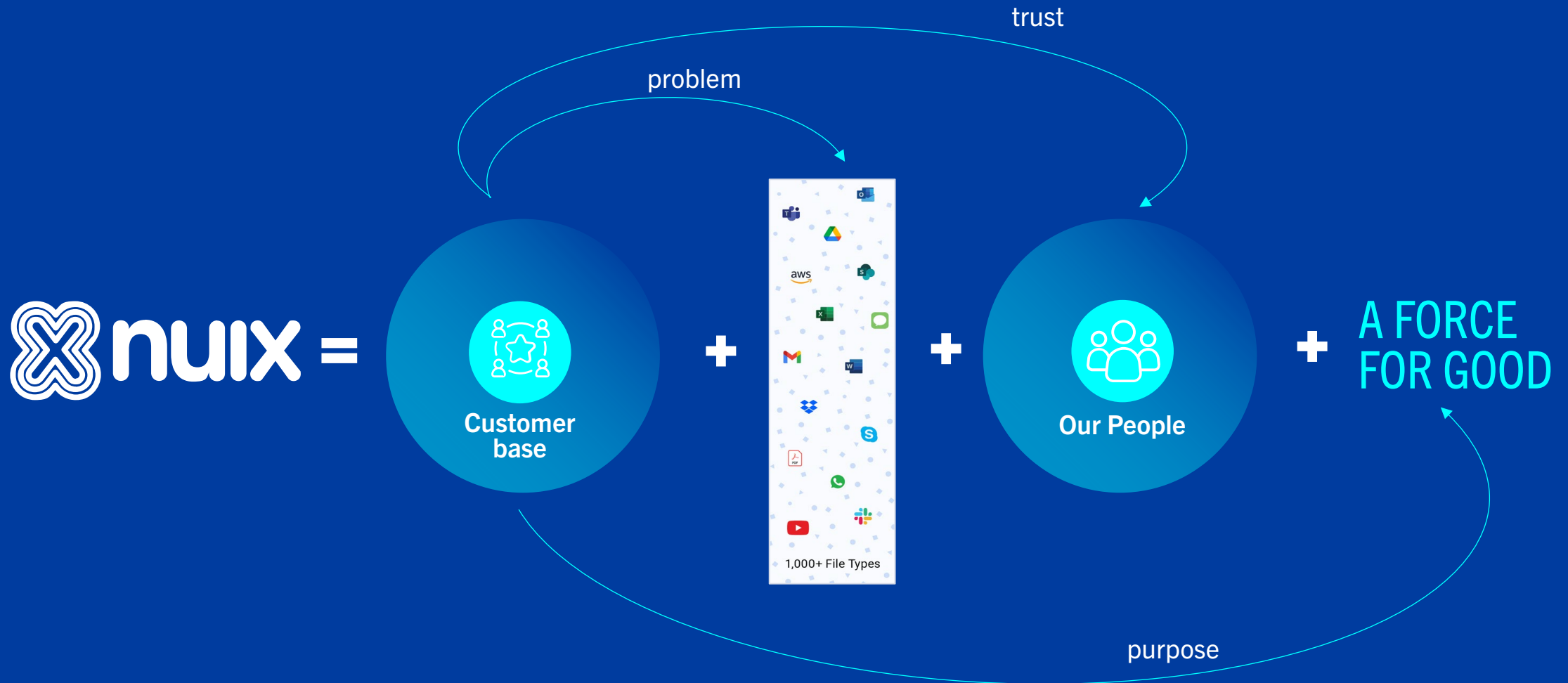
# NAVIGATING CHANGE: STRATEGIC APPROACHES FOR DYNAMIC MARKETS



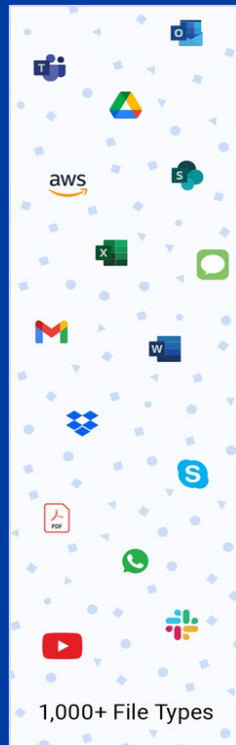
**Sarah Nichols**

Chief of Staff and Corporate Strategy

# NUIX'S COMPETITIVE ADVANTAGE



# EVERYONE HAS AN UNSTRUCTURED DATA PROBLEM



RISK



PERFORMANCE



BUSINESS OPPORTUNITY





# NUIX NEO

Platform architecture leverages processing capabilities



## COLLECT

Identify & Collect

## PROCESS

Ingest, Process  
with AI Enrichment

## REVIEW

Review & Analyse

## ACTION

Report, Protect,  
Delete & Export

### DATA PRIVACY

- FOI Response
- Data Breach Readiness
- Data Breach Notification
- PII Identification & Remediation

### INVESTIGATIONS

- Fraud
- Insider Threat
- Serious & Organised Crime
- Corruption

### LEGAL

- Case Risk/Cost Evaluation
- Case Data Landscape Analysis
- eDiscovery and Litigation Support
- Regulatory Investigations & Compliance

Deep Learning Framework supporting AI innovations

Integrated, automated, no code UI and scalable architecture

# THREE BIG STRATEGY ACCELERATORS

1

AI ADOPTION

2

AUTOMATION

3

REGULATORY

# NUIX TECH AND GEN AI



nuixneo<sup>x</sup>

... Nuix Neo helps  
curate data to get more  
value from Gen AI



# **FIRESIDE:** **NUIX'S** **TECHNOLOGY** **ADVANTAGE**



**David Sitsky**  
Chief Scientist



**Chris Stephenson**  
Head of AI Strategy and  
Operations



**Peter McClelland**  
Chief Financial Officer

# one: END TO END PLATFORM



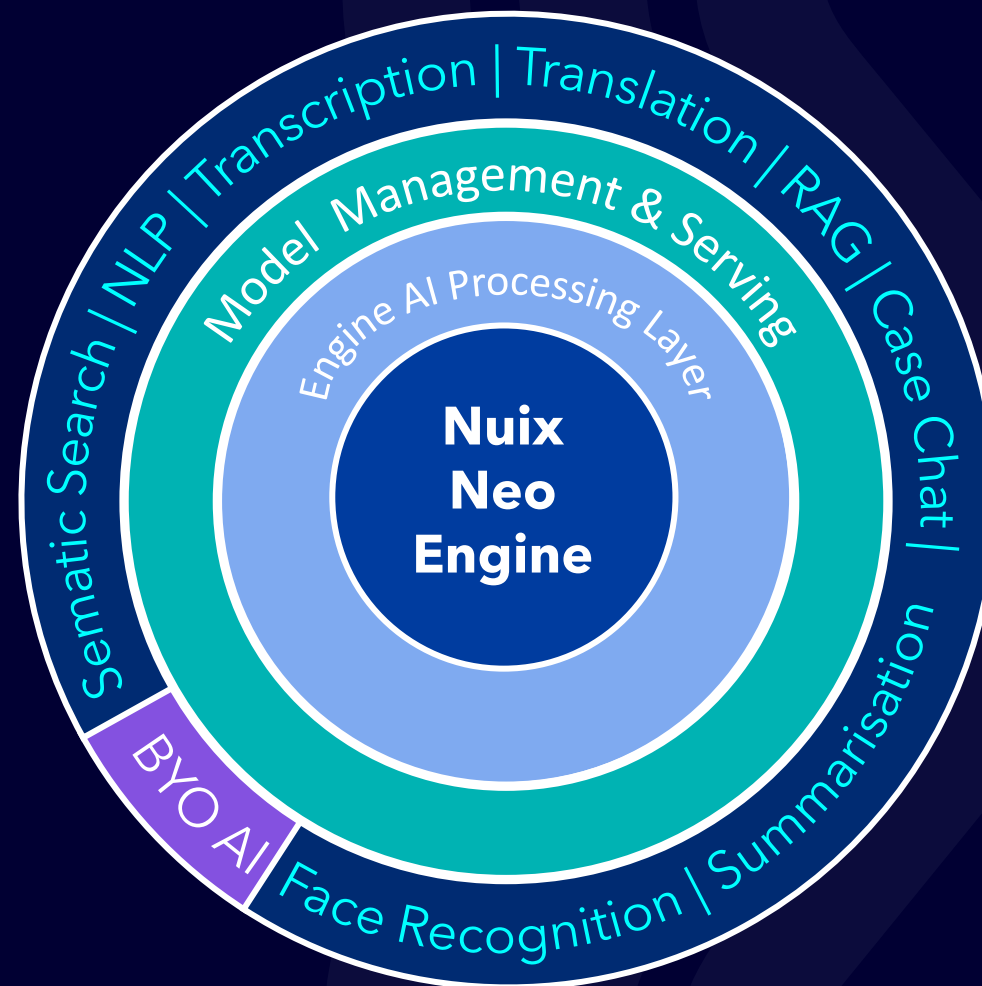




# DEEP LEARNING FRAMEWORK

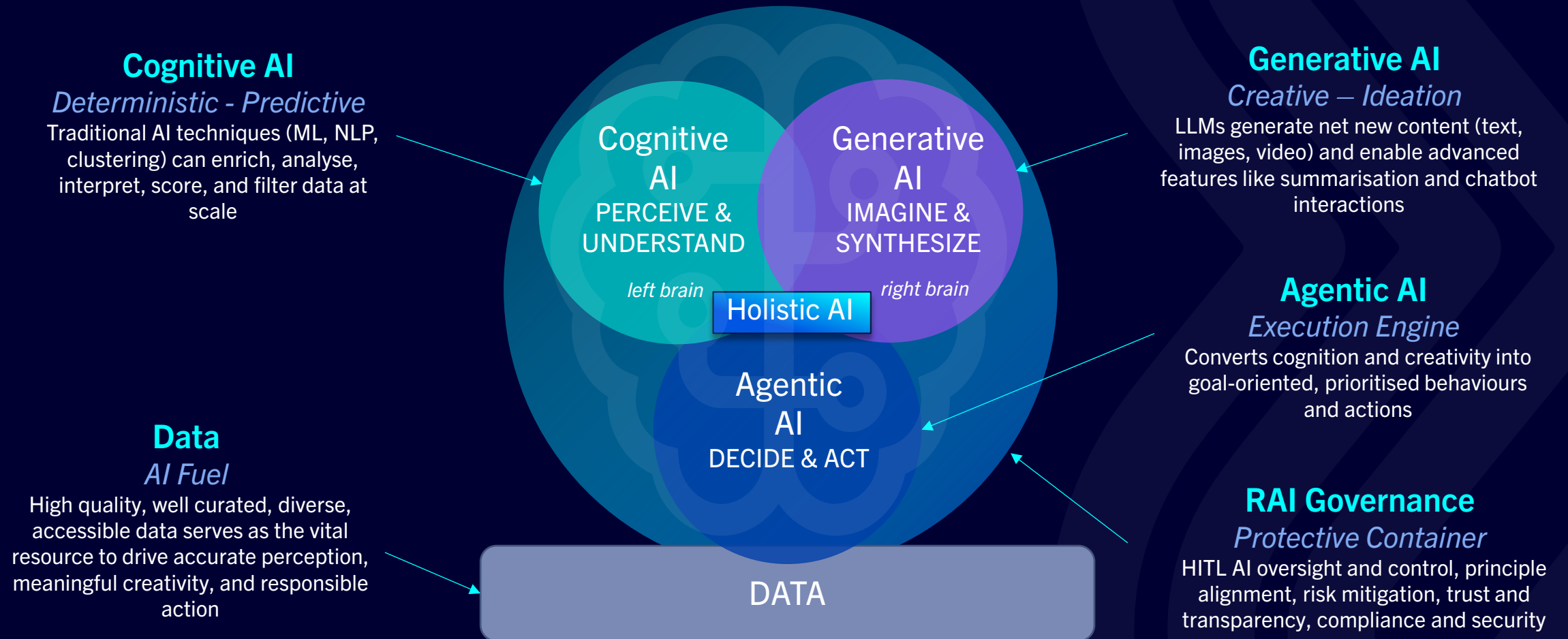
UNLOCKS  
FUTURE CAPABILITIES  
AND OPPORTUNITIES

The Nuix Neo Deep Learning Framework brings together the Nuix Engine's unparalleled and proven ability to process data with modern AI techniques to ensure **the best models are utilised in the most optimal way** for Nuix Neo Solutions



# HOLISTIC AI APPROACH

More than just Gen AI...



# **FIRESIDE:** SHAPING THE NEXT GENERATION OF AI SOLUTIONS



**Oliver Harvey**

Chief Customer  
Strategy & Innovation  
Officer



**Ilona Meyer**

General Counsel



# NUIX'S LEGAL TEAM HARNESSSES NUIX NEO POWER

Use cases continue to evolve

## THE CHALLENGE

Clarify permission rights  
to use customer  
trademarks

Human experience  
(old school)

4 Weeks  
Less Accurate

nuix  
**neo**

Human experience  
with Nuix Neo

3 Hours  
Incredibly Accurate

*Exponential change in speed and accuracy*

# FROM ROADMAP TO REALISATION: DRIVING PRODUCT INNOVATION



**Arnie Battacharya**  
Chief Product Officer



**Alexis Rouch**  
Chief Technology Officer

## COLLECT

Identify & Collect

## PROCESS

Ingest, Process  
with AI Enrichment

## REVIEW

Review & Analyse

## ACTION

Report, Protect,  
Delete & Export

### DATA PRIVACY

- FOI Response
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### INVESTIGATIONS

- Fraud
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### LEGAL

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Deep Learning Framework supporting AI innovations

Integrated, automated, no code UI and scalable architecture

NOW

nuix  
**neo**<sup>®</sup>  
platform

## Nuix Neo Solutions for Data Privacy, Investigations and Legal

Apply Nuix Neo's Enrich  
updated AI models and  
Automate's workflow  
capabilities to achieve  
accelerated path to value for  
new cases



**Nuix-owned AI (Enrich)**



**Enhanced Review, Automation &  
Processing**



**Innovating with AI**



# nuix neo<sup>®</sup> platform

NEXT

## AI-Powered Platform with improved user experience

Utilising DLF, BYO AI and Generative AI with Nuix's RAI Framework for with superior user experience for faster, smarter more efficient identification of insights.



User Experience



Extending Deep  
Learning Framework



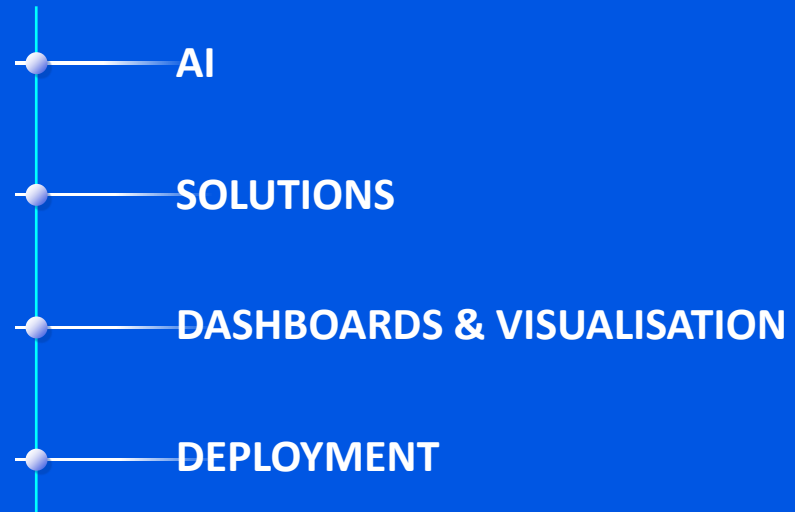
Bring Your Own GenAI



GenAI Summarisation

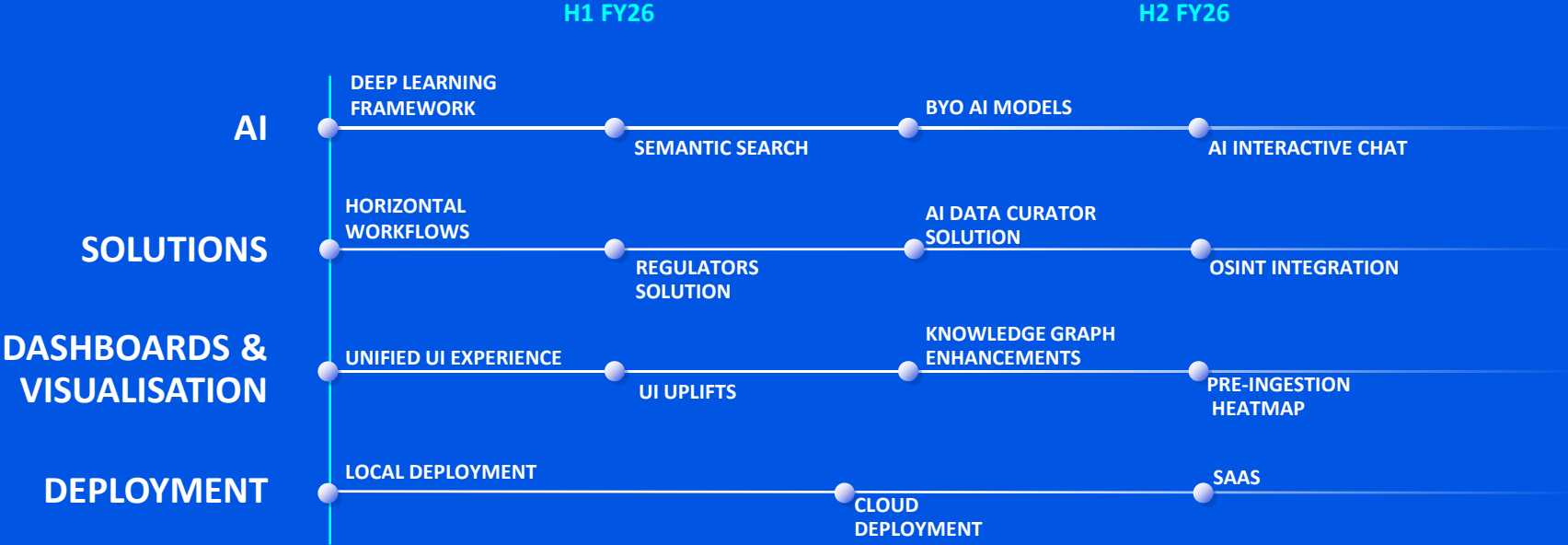


## FY26 PRODUCT ROADMAP



# nuiXneo<sup>®</sup>

## FY26 PRODUCT ROADMAP



# SETTING INDUSTRY STANDARDS





# SETTING PERFORMANCE STANDARDS

Continuing to drive industry standards



1 TB/hr

In 2023, Nuix Engine's processing capabilities surpassed 1 TB/hr

2023

# SETTING PERFORMANCE STANDARDS

Continuing to drive industry standards



By 2025, processing capabilities surpassed 1.5 TB/hr...



MORE ITEMS  
PROCESSED



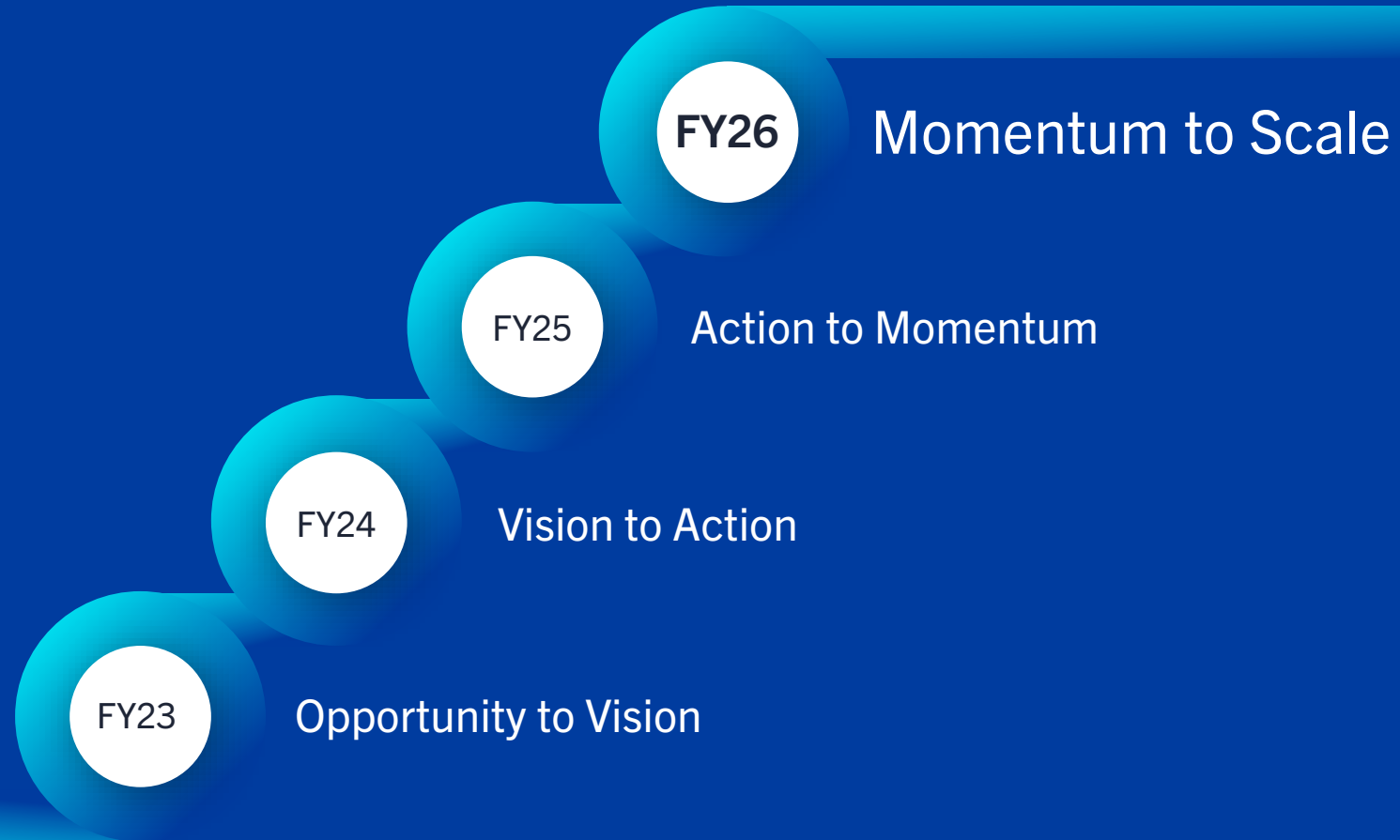
TOTAL  
THROUGHPUT



PER-WORKER  
THROUGHPUT

Since 2023

# FROM VISION TO IMPACT



# DELIVERING WORLD-CLASS PRODUCT ARCHITECTURE



## TECHNOLOGY FOUNDATION

- ✓ Unified Data Platform
- ✓ Cloud-Ready Architecture
- ✓ Enterprise Integration



## PLATFORM CAPABILITIES

- ✓ Advanced Processing & Analytics
- ✓ AI-Powered Insights
- ✓ Workflow Automation



## STRATEGIC ADVANTAGES

- ✓ Deployment Flexibility (On-Prem → Cloud → SaaS)
- ✓ Rapid Innovation Cycle
- ✓ Scalable & Future-Proof Design



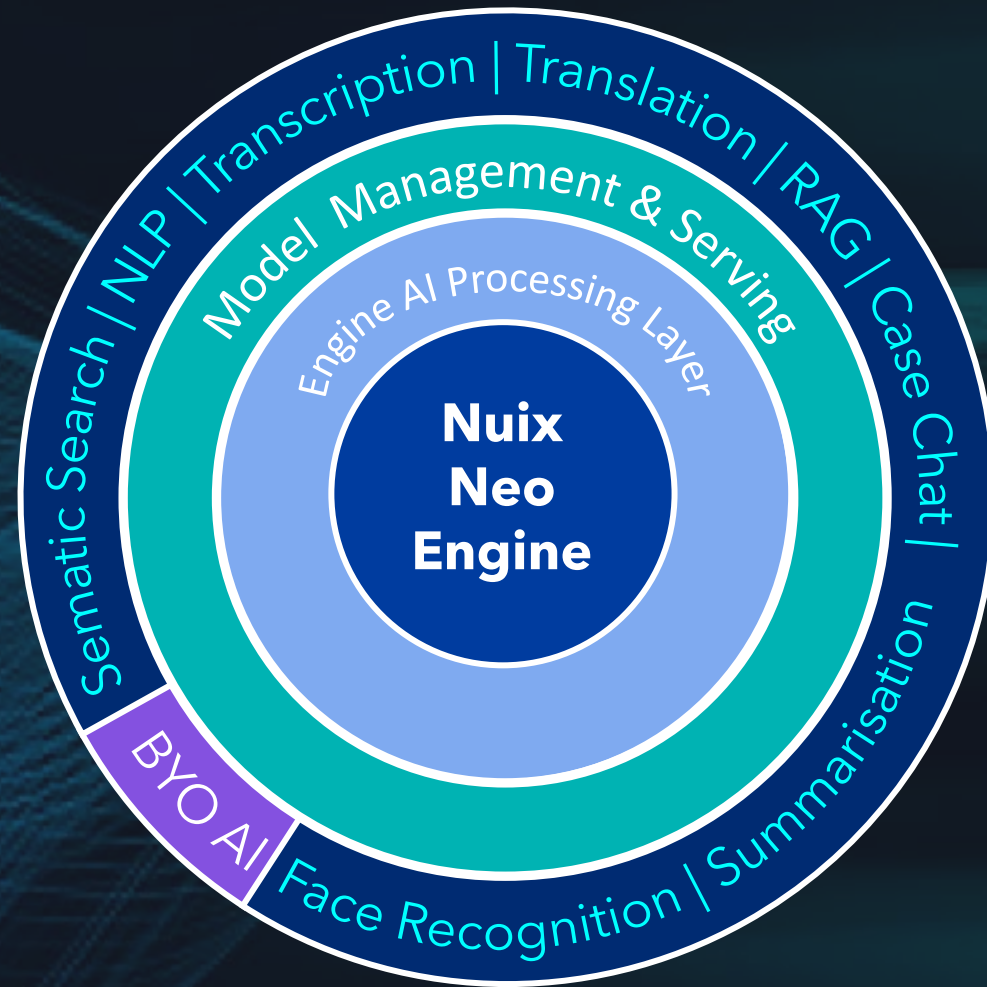
# DEEP LEARNING FRAMEWORK

nuix  
**neo**<sup>®</sup>

COGNITIVE + GENERATIVE AI

PLATFORM AI ADVANTAGES

REAL-WORLD IMPACT



# THREE CORE PILLARS

## DEPLOY ANYWHERE



Seamless deployment options  
across any environment with  
enterprise-grade reliability

## ONE EXPERIENCE



Integrated architecture  
delivering consistent  
experiences across a unified  
platform

## DEVELOP AT SPEED



Fast, reliable delivery of new  
capabilities through AI-enabled  
processes

# **FIRESIDE:** **NUIX TECHNOLOGY** **IN PRACTICE**



**Warren Brugger**  
EVP, APAC & Alliances



**Jason Pepper**  
CEO, Booka Consulting

# PARTNERING WITH BOOKA TO SLASH FOI PROCESSING TIMES

**90 DAYS**



**HOURS**

**3.5M DOCS**



**5K DOCS**



Hyperlinked  
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Satisfied Requirements for  
Accuracy and Efficiency



# **FIRESIDE:** **GOOD BY DESIGN —** **CULTURE, AI AND** **THE FUTURE OF** **WORK AT NUIX**



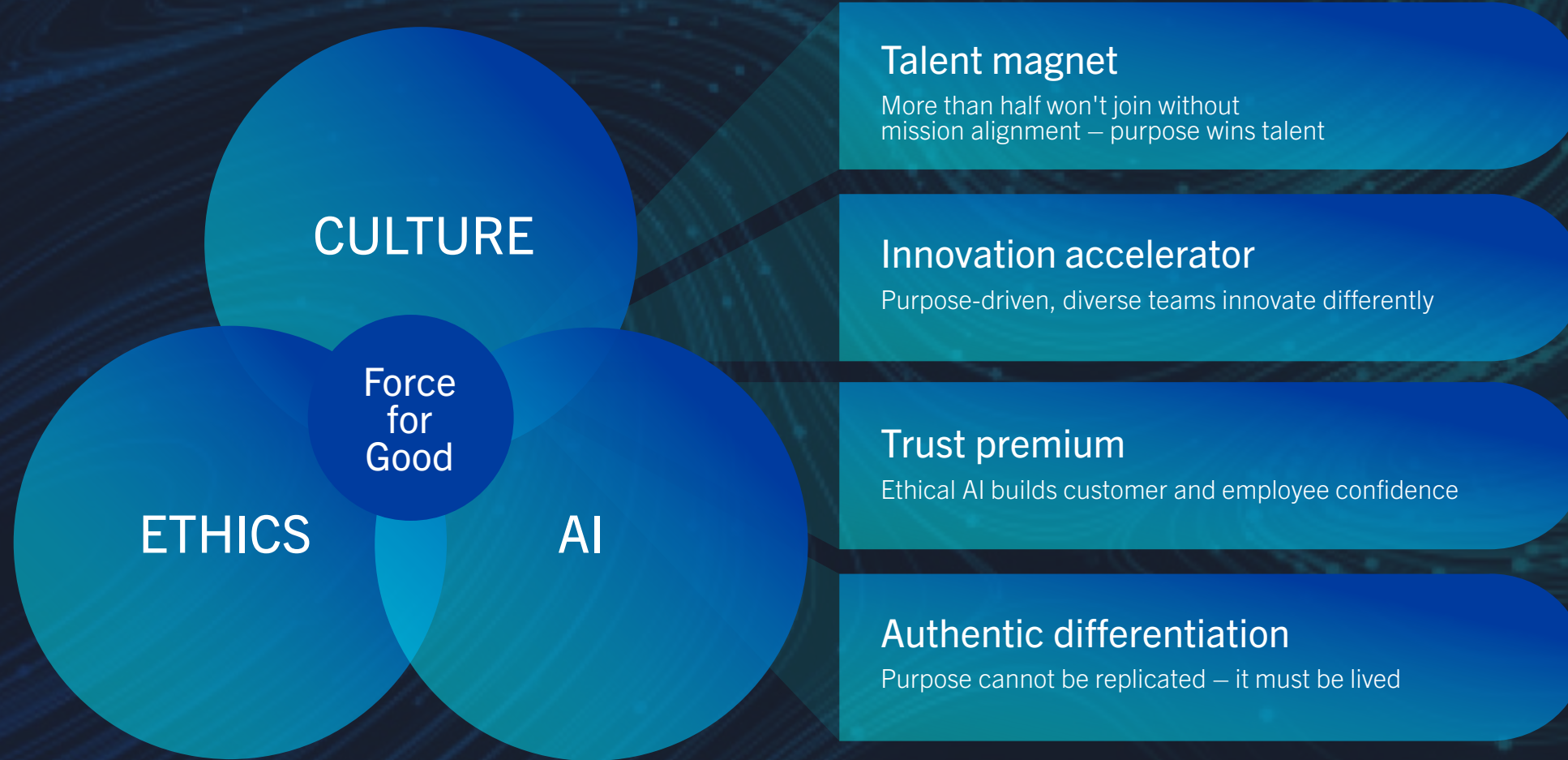
**Jacquie Levings**  
Chief People Officer



**Alexis Rouch**  
Chief Technology Officer

# PURPOSE-LED AI TRANSFORMATION

Purpose creates critical competitive advantage



# CLOSING COMMENTS

## Q&A



**Jonathan Rubinsztein**  
Group Chief Executive Officer



# THANK YOU

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