

Form 604

Corporations Act 2001
Section 671B

Notice of change of interests of substantial holder

To Company Name/Scheme EMECO HOLDINGS LIMITED (ASX:EHL)

ACN/ARSN _____

1. Details of substantial holder (1)

Name SEE ANNEXURE 1

ACN/ARSN (if applicable) SEE ANNEXURE 1

There was a change in the interests of the substantial holder on 19/09/2025

The previous notice was given to the company on 11/02/2021

The previous notice was dated 09/02/2021

2. Previous and present voting power

The total number of votes attached to all the voting shares in the company or voting interests in the scheme that the substantial holder or an associate (2) had a relevant interest (3) in when last required, and when now required, to give a substantial holding notice to the company or scheme, are as follows:

Class of securities (4)	Previous notice		Present notice	
	Person's votes	Voting power (5)	Person's votes	Voting power (5)
FPO	52,602,397	9.669%	43,286,023	8.3503%

3. Changes in relevant interests

Particulars of each change in, or change in the nature of, a relevant interest of the substantial holder or an associate in voting securities of the company or scheme, since the substantial holder was last required to give a substantial holding notice to the company or scheme are as follows:

Date of change	Person whose relevant interest changed	Nature of change (6)	Consideration given in relation to change (7)	Class and number of securities affected	Person's votes affected
	SEE ANNEXURE 1				

4. Present relevant interests

Particulars of each relevant interest of the substantial holder in voting securities after the change are as follows:

Holder of relevant interest	Registered holder of securities	Person entitled to be registered as holder (8)	Nature of relevant interest (6)	Class and number of securities	Person's votes
	SEE ANNEXURE 1				

5. Changes in association

The persons who have become associates (2) of, ceased to be associates of, or have changed the nature of their association (9) with, the substantial holder in relation to voting interests in the company or scheme are as follows:

Name and ACN/ARSN (if applicable)	Nature of association

6. Addresses

The addresses of persons named in this form are as follows:

Name	Address
SEE ANNEXURE 1	

Signature

print name **Aoife Kemp** capacity **Company Secretary**

sign here *Aoife Kemp* date **23/09/2025**

DIRECTIONS

- (1) If there are a number of substantial holders with similar or related relevant interests (eg. a corporation and its related corporations, or the manager and trustee of an equity trust), the names could be included in an annexure to the form. If the relevant interests of a group of persons are essentially similar, they may be referred to throughout the form as a specifically named group if the membership of each group, with the names and addresses of members is clearly set out in paragraph 6 of the form.
- (2) See the definition of "associate" in section 9 of the Corporations Act 2001.
- (3) See the definition of "relevant interest" in sections 608 and 671B(7) of the Corporations Act 2001.
- (4) The voting shares of a company constitute one class unless divided into separate classes.
- (5) The person's votes divided by the total votes in the body corporate or scheme multiplied by 100.
- (6) Include details of:
 - (a) any relevant agreement or other circumstances because of which the change in relevant interest occurred. If subsection 671B(4) applies, a copy of any document setting out the terms of any relevant agreement, and a statement by the person giving full and accurate details of any contract, scheme or arrangement, must accompany this form, together with a written statement certifying this contract, scheme or arrangement; and
 - (b) any qualification of the power of a person to exercise, control the exercise of, or influence the exercise of, the voting powers or disposal of the securities to which the relevant interest relates (indicating clearly the particular securities to which the qualification applies).

See the definition of "relevant agreement" in section 9 of the Corporations Act 2001.
- (7) Details of the consideration must include any and all benefits, money and other, that any person from whom a relevant interest was acquired has, or may, become entitled to receive in relation to that acquisition. Details must be included even if the benefit is conditional on the happening or not of a contingency. Details must be included of any benefit paid on behalf of the substantial holder or its associate in relation to the acquisitions, even if they are not paid directly to the person from whom the relevant interest was acquired.
- (8) If the substantial holder is unable to determine the identity of the person (eg. if the relevant interest arises because of an option) write "unknown".
- (9) Give details, if appropriate, of the present association and any change in that association since the last substantial holding notice.

ANNEXURE 1

STOCK: EMECO HOLDINGS LIMITED (ASX:EHL)

1. Details of substantial holder (1)

NAME	ACN/ARSN	Nature of relevant interest
Paradice Investment Management Pty Ltd	ABN 64 090 148 619	Power to (or control) exercise vote and/or dispose of the securities as discretionary investment managers or advisers of superannuation funds, pooled superannuation trusts, managed investment schemes and investment management agreements.
David Paradice		Relevant interest under section 608(3)(a), where a person is taken to have the same relevant interests as a body corporate, or managed investment scheme, in which the person's voting power is over 20%

3. CHANGES IN RELEVANT INTERESTS

DATE OF CHANGE	PERSON WHOSE RELEVANT INTEREST CHANGED	NATURE OF CHANGE	CONSIDERATION GIVEN IN RELATION TO CHANGE \$	CLASS & NO. OF SECURITIES AFFECTED	PERSON'S VOTES AFFECTED
10/02/2021	Paradice Investment Management Pty Ltd	Share Purchase	1,347,546.79	1,200,000	1,200,000
23/02/2021	Paradice Investment Management Pty Ltd	Share Sale	1,315.05	-	1,207
1/03/2021	Paradice Investment Management Pty Ltd	Share Sale	10,059.91	-	9,867
2/03/2021	Paradice Investment Management Pty Ltd	Share Sale	6,242.55	-	6,153
27/04/2021	Paradice Investment Management Pty Ltd	Share Purchase	2,255.06	2,477	2,477
30/04/2021	Paradice Investment Management Pty Ltd	Share Sale	1,195.52	-	1,259
10/05/2021	Paradice Investment Management Pty Ltd	Share Sale	14,295.83	-	14,594
27/05/2021	Paradice Investment Management Pty Ltd	Share Sale	561,474.09	-	635,647
16/06/2021	Paradice Investment Management Pty Ltd	Share Sale	19,045.70	-	19,848
25/06/2021	Paradice Investment Management Pty Ltd	Share Sale	1,250.95	-	1,233
28/06/2021	Paradice Investment Management Pty Ltd	Share Sale	76,197.55	-	74,979
12/07/2021	Paradice Investment Management Pty Ltd	Share Sale	249,591.23	-	213,487
9/08/2021	Paradice Investment Management Pty Ltd	Share Sale	19,154.26	-	15,643
10/08/2021	Paradice Investment Management Pty Ltd	Share Sale	167,028.29	-	133,628
19/08/2021	Paradice Investment Management Pty Ltd	Share Sale	11,569.00	-	9,526
8/09/2021	Paradice Investment Management Pty Ltd	Share Sale	106,838.10	-	95,009
9/09/2021	Paradice Investment Management Pty Ltd	Share Sale	72,639.06	-	67,288
12/10/2021	Paradice Investment Management Pty Ltd	Share Sale	1,987,721.26	-	1,670,354
15/10/2021	Paradice Investment Management Pty Ltd	Share Sale	41,113.90	-	36,400
25/10/2021	Paradice Investment Management Pty Ltd	Share Sale	66,870.56	-	60,000
11/11/2021	Paradice Investment Management Pty Ltd	Share Sale	29,050.34	-	26,183
21/11/2021	Paradice Investment Management Pty Ltd	Share Sale	212,902.63	-	197,952
16/11/2021	Paradice Investment Management Pty Ltd	Share Sale	16,296.92	-	15,309
30/11/2021	Paradice Investment Management Pty Ltd	Share Sale	102,817.07	-	109,428
7/12/2021	Paradice Investment Management Pty Ltd	Share Sale	8,474.41	-	9,526
21/12/2021	Paradice Investment Management Pty Ltd	Share Purchase	108,451.70	122,489	122,489
29/12/2021	Paradice Investment Management Pty Ltd	Share Purchase	44,924.76	50,000	50,000
24/01/2022	Paradice Investment Management Pty Ltd	Share Purchase	614,196.09	697,949	697,949
1/02/2022	Paradice Investment Management Pty Ltd	Share Purchase	628,246.31	700,000	700,000
2/02/2022	Paradice Investment Management Pty Ltd	Share Purchase	82,911.95	90,604	90,604
3/02/2022	Paradice Investment Management Pty Ltd	Share Purchase	390,407.97	409,396	409,396
14/02/2022	Paradice Investment Management Pty Ltd	Share Sale	830,635.15	-	878,979
15/02/2022	Paradice Investment Management Pty Ltd	Share Purchase	830,635.15	878,979	878,979
9/03/2022	Paradice Investment Management Pty Ltd	Share Sale	17,892.12	-	20,000
6/04/2022	Paradice Investment Management Pty Ltd	Share Purchase	150,807.00	177,420	177,420
2/05/2022	Paradice Investment Management Pty Ltd	Share Sale	3,261,663.72	-	3,882,933
11/05/2022	Paradice Investment Management Pty Ltd	Share Sale	45,934.18	-	57,443
16/05/2022	Paradice Investment Management Pty Ltd	Share Sale	61,211.36	-	79,560
24/05/2022	Paradice Investment Management Pty Ltd	Share Purchase	2,848,876.42	3,849,833	3,849,833
7/06/2022	Paradice Investment Management Pty Ltd	Share Sale	8,081.87	-	10,044
6/07/2022	Paradice Investment Management Pty Ltd	Share Purchase	42,695.98	60,202	60,202
7/09/2022	Paradice Investment Management Pty Ltd	Share Sale	16,265.04	-	18,422
8/09/2022	Paradice Investment Management Pty Ltd	Share Sale	227,982.53	-	261,557
9/09/2022	Paradice Investment Management Pty Ltd	Share Sale	60,549.64	-	70,021

21/09/2022	Paradice Investment Management Pty Ltd				3,880,823.65	-	4,434,987	-	4,434,987	
27/09/2022	Paradice Investment Management Pty Ltd	Share Purchase			26,362.97		30,780		30,780	
28/09/2022	Paradice Investment Management Pty Ltd	Share Purchase			11,924.82		14,106		14,106	
10/10/2022	Paradice Investment Management Pty Ltd	Share Sale			12,386.69		14,579		14,579	
14/10/2022	Paradice Investment Management Pty Ltd	Share Sale			72,945.72		92,377		92,377	
26/10/2022	Paradice Investment Management Pty Ltd	Share Sale			10,710.24		14,192		14,192	
28/10/2022	Paradice Investment Management Pty Ltd	Share Sale			2,680.86		3,529		3,529	
21/11/2022	Paradice Investment Management Pty Ltd	Share Purchase			866,525.60		1,083,157		1,083,157	
24/11/2022	Paradice Investment Management Pty Ltd	Share Sale			4,881.95		6,469		6,469	
21/12/2022	Paradice Investment Management Pty Ltd	Share Sale			9,630.29		12,677		12,677	
6/12/2022	Paradice Investment Management Pty Ltd	Share Sale			8,001.98		10,674		10,674	
20/12/2022	Paradice Investment Management Pty Ltd	Share Sale			4,697.01		6,183		6,183	
21/12/2022	Paradice Investment Management Pty Ltd	Share Sale			8,305.43		10,933		10,933	
23/12/2022	Paradice Investment Management Pty Ltd	Share Sale			1,334.60		1,734		1,734	
30/01/2023	Paradice Investment Management Pty Ltd	Share Sale			5,754.86		7,526		7,526	
8/02/2023	Paradice Investment Management Pty Ltd	Share Sale			3,016.67		4,024		4,024	
26/06/2023	Paradice Investment Management Pty Ltd	Share Sale			348,920.32		545,188		545,188	
27/06/2023	Paradice Investment Management Pty Ltd	Share Sale			5,790.20		8,981		8,981	
5/07/2023	Paradice Investment Management Pty Ltd	Share Sale			7,533.14		10,690		10,690	
10/07/2023	Paradice Investment Management Pty Ltd	Share Sale			2,109.79		3,059		3,059	
19/07/2023	Paradice Investment Management Pty Ltd	Share Purchase			63,409.77		89,007		89,007	
1/08/2023	Paradice Investment Management Pty Ltd	Share Sale			83,211.13		118,688		118,688	
9/08/2023	Paradice Investment Management Pty Ltd	Share Sale			37,745.99		54,784		54,784	
10/08/2023	Paradice Investment Management Pty Ltd	Share Sale			327,078.67		483,485		483,485	
18/08/2023	Paradice Investment Management Pty Ltd	Share Sale			6,613.58		10,025		10,025	
22/08/2023	Paradice Investment Management Pty Ltd	Share Purchase			3,341.07		5,060		5,060	
24/08/2023	Paradice Investment Management Pty Ltd	Share Purchase			1,706.85		2,585		2,585	
7/09/2023	Paradice Investment Management Pty Ltd	Share Sale			193,853.53		309,856		309,856	
8/09/2023	Paradice Investment Management Pty Ltd	Share Sale			59,055.39		94,431		94,431	
11/09/2023	Paradice Investment Management Pty Ltd	Share Sale			90,449.39		147,113		147,113	
14/09/2023	Paradice Investment Management Pty Ltd	Share Purchase			21,795.34		35,424		35,424	
22/09/2023	Paradice Investment Management Pty Ltd	Share Purchase			12,417.97		19,860		19,860	
27/09/2023	Paradice Investment Management Pty Ltd	Share Sale			3,165.61		5,027		5,027	
31/10/2023	Paradice Investment Management Pty Ltd	Share Purchase			959.27		1,517		1,517	
11/10/2023	Paradice Investment Management Pty Ltd	Share Purchase			5,256.06		8,406		8,406	
12/10/2023	Paradice Investment Management Pty Ltd	Share Sale			5,375.55		8,403		8,403	
16/10/2023	Paradice Investment Management Pty Ltd	Share Sale			34,189.48		56,073		56,073	
19/10/2023	Paradice Investment Management Pty Ltd	Share Sale			2,653.75		4,719		4,719	
23/10/2023	Paradice Investment Management Pty Ltd	Share Sale			235,391.70		394,729		394,729	
30/10/2023	Paradice Investment Management Pty Ltd	Share Sale			5,475.11		9,444		9,444	
31/01/2024	Paradice Investment Management Pty Ltd	Share Sale			107,826.20		170,791		170,791	
20/02/2024	Paradice Investment Management Pty Ltd	Share Sale			25,336.70		39,001		39,001	
5/03/2024	Paradice Investment Management Pty Ltd	Share Purchase			969.83		1,480		1,480	
13/05/2024	Paradice Investment Management Pty Ltd	Share Sale			3,217.16		4,153		4,153	
14/05/2024	Paradice Investment Management Pty Ltd	Share Sale			548.46		708		708	
30/05/2024	Paradice Investment Management Pty Ltd	Share Purchase			2,184.26		3,119		3,119	
4/06/2024	Paradice Investment Management Pty Ltd	Share Sale			4,389.86		6,274		6,274	
5/06/2024	Paradice Investment Management Pty Ltd	Share Purchase			29,406.66		41,837		41,837	
18/06/2024	Paradice Investment Management Pty Ltd	Share Purchase			56,057.66		79,785		79,785	
19/06/2024	Paradice Investment Management Pty Ltd	Share Purchase			168,769.04		232,362		232,362	
21/06/2024	Paradice Investment Management Pty Ltd	Share Purchase			31,923.03		43,133		43,133	
3/07/2024	Paradice Investment Management Pty Ltd	Share Purchase			3,039.59		4,051		4,051	
11/07/2024	Paradice Investment Management Pty Ltd	Share Sale			2,520.31		3,212		3,212	
17/07/2024	Paradice Investment Management Pty Ltd	Share Sale			27,180.57		31,807		31,807	
23/07/2024	Paradice Investment Management Pty Ltd	Share Sale			21,234.70		24,993		24,993	
24/07/2024	Paradice Investment Management Pty Ltd	Share Purchase			6,946.84		8,366		8,366	
25/07/2024	Paradice Investment Management Pty Ltd	Share Purchase			2,807.06		3,401		3,401	
14/08/2024	Paradice Investment Management Pty Ltd	Share Purchase			12,812.64		16,007		16,007	
30/08/2024	Paradice Investment Management Pty Ltd	Share Sale			19,420.93		24,136		24,136	
20/09/2024	Paradice Investment Management Pty Ltd	Share Sale			111,912.10		147,643		147,643	
26/09/2024	Paradice Investment Management Pty Ltd	Share Purchase			3,856.53		5,039		5,039	
10/10/2024	Paradice Investment Management Pty Ltd	Share Sale			13,825.92		17,290		17,290	
16/10/2024	Paradice Investment Management Pty Ltd	Share Purchase			53,016.06		65,504		65,504	
19/11/2024	Paradice Investment Management Pty Ltd	Share Purchase			7,378.62		9,641		9,641	
3/01/2025	Paradice Investment Management Pty Ltd	Share Sale			6,476.27		7,081		7,081	
17/01/2025	Paradice Investment Management Pty Ltd	Share Purchase			7,110.42		7,897		7,897	

29/01/2025	Paradice Investment Management Pty Ltd	Share Purchase	-	8,801.29	9,409	9,409
5/02/2025	Paradice Investment Management Pty Ltd	Share Sale	24,358.18	-	26,063	26,063
19/02/2025	Paradice Investment Management Pty Ltd	Share Sale	50,713.03	-	57,070	57,070
27/02/2025	Paradice Investment Management Pty Ltd	Share Purchase	45,507.97	-	52,285	52,285
13/03/2025	Paradice Investment Management Pty Ltd	Share Purchase	3,599.03	4,129	4,129	4,129
26/04/2025	Paradice Investment Management Pty Ltd	Share Purchase	36,272.36	-	47,394	47,394
7/05/2025	Paradice Investment Management Pty Ltd	Share Purchase	3,106.50	-	4,059	4,059
14/05/2025	Paradice Investment Management Pty Ltd	Share Purchase	732.32	-	976	976
19/05/2025	Paradice Investment Management Pty Ltd	Share Purchase	55,189.80	-	74,548	74,548
13/06/2025	Paradice Investment Management Pty Ltd	Share Sale	21,143.95	-	26,779	26,779
20/06/2025	Paradice Investment Management Pty Ltd	Share Purchase	2,355.85	-	3,019	3,019
3/07/2025	Paradice Investment Management Pty Ltd	Share Purchase	33,372.53	-	38,564	38,564
8/07/2025	Paradice Investment Management Pty Ltd	Share Purchase	5,795.87	-	6,856	6,856
9/07/2025	Paradice Investment Management Pty Ltd	Share Purchase	9,448.51	-	11,111	11,111
14/07/2025	Paradice Investment Management Pty Ltd	Share Purchase	5,342.69	-	6,139	6,139
15/07/2025	Paradice Investment Management Pty Ltd	Share Purchase	33,405.87	-	39,054	39,054
16/07/2025	Paradice Investment Management Pty Ltd	Share Sale	24,828.40	-	29,066	29,066
22/07/2025	Paradice Investment Management Pty Ltd	Share Purchase	6,880.95	-	7,728	7,728
30/07/2025	Paradice Investment Management Pty Ltd	Share Purchase	67,143.47	-	75,316	75,316
31/07/2025	Paradice Investment Management Pty Ltd	Share Purchase	58,471.26	-	65,317	65,317
5/08/2025	Paradice Investment Management Pty Ltd	Share Sale	3,548.32	-	4,057	4,057
6/08/2025	Paradice Investment Management Pty Ltd	Share Purchase	9,985.39	-	11,090	11,090
20/08/2025	Paradice Investment Management Pty Ltd	Share Purchase	1,760.36	-	1,862	1,862
21/08/2025	Paradice Investment Management Pty Ltd	Share Sale	280,580.72	-	287,963	287,963
22/08/2025	Paradice Investment Management Pty Ltd	Share Purchase	1,939.16	-	1,846	1,846
25/08/2025	Paradice Investment Management Pty Ltd	Share Sale	148,535.99	-	143,246	143,246
2/09/2025	Paradice Investment Management Pty Ltd	Share Sale	28,197.94	-	26,867	26,867
10/09/2025	Paradice Investment Management Pty Ltd	Share Sale	89,557.08	-	85,330	85,330
16/09/2025	Paradice Investment Management Pty Ltd	Share Sale	2,127.86	-	1,774	1,774
17/09/2025	Paradice Investment Management Pty Ltd	Share Purchase	6,940.03	-	5,805	5,805
19/09/2025	Paradice Investment Management Pty Ltd	Share Sale	3,648,658.41	-	3,080,392	3,080,392

Total Purchases	-\$	8,887,984.35	10,517,380	10,517,380
Total Sales	\$	18,453,581.13	-19,833,754	-19,833,754
Total		\$9,565,596.78	-9,316,374	-9,316,374

4. PRESENT RELEVANT INTERESTS

Holder of Relevant Interest	Registered Holder of Securities	Person entitled to be registered as holder	Nature of Relevant Interest	Class & No of Securities	Persons Votes
Paradice Investment Management Pty Ltd	HSBC Nominees Aust Ltd	HSBC Nominees Aust Ltd	Investment Manager	16,944,560	16,944,560
Paradice Investment Management Pty Ltd	Clitcorp Nominees Ltd	Clitcorp Nominees Ltd	Investment Manager	20,109,226	20,109,226
Paradice Investment Management Pty Ltd	JP Morgan Nominees Aust Ltd	JP Morgan Nominees Aust Ltd	Investment Manager	6,232,237	6,232,237
			TOTAL	43,286,023	43,286,023

ADDRESSES

Name	Address
Paradice Investment Management Pty Ltd	127, Chifley Tower, 2 Chifley Square, Sydney NSW 2000
David Paradiac	C/- Lumina, Level 43, 25 Martin Place, Sydney, NSW 2000

Aoife Kemp
Aoife Kemp

23/09/2025
DATE

Company Secretary
CAPACITY