

30 September 2025

Company Announcements Office
ASX Limited
Exchange Centre
Level 4, 20 Bridge Street
Sydney NSW 2000

Dear Sir/Madam

Elanor Commercial Property Fund Annual Report for Year ended 30 June 2025

Attached is the Elanor Commercial Property Fund (ASX: ECF) Annual Report for the year ended 30 June 2025.

Yours sincerely,



Symon Simmons
Company Secretary
Elanor Funds Management Limited

Authority and Contact Details

This announcement has been authorised for release by the Board of Directors of Elanor Funds Management Limited

For further information regarding this announcement, please contact:

Symon Simmons
Company Secretary
Elanor Funds Management Limited
Phone: (02) 9239 8400



Annual Report

For the year ended 30 June 2025

Acknowledgement of Country

Elanor is proud to work with the communities in which we operate, to manage and improve properties on land across Australia and New Zealand.

We pay our respects to the traditional owners, their elders past, present and emerging and value their care and custodianship of these lands.



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Financial Calendar

SEP

September 2025

Estimated interim distribution announcement and securities trade ex-distribution

NOV

November 2025

Interim distribution payment

DEC

December 2025

Estimated interim distribution announcement and securities trade ex-distribution

FEB

February 2026

Interim results announcement and interim distribution payment

MAR

March 2026

Estimated final distribution announcement and securities trade ex-distribution

MAY

May 2026

Interim distribution payment

JUN

June 2026

Estimated interim distribution announcement and securities trade ex-distribution

AUG

August 2026

Full-year results announcement and final distribution payment

SEP

September 2026

Annual tax statements

Responsible Entity

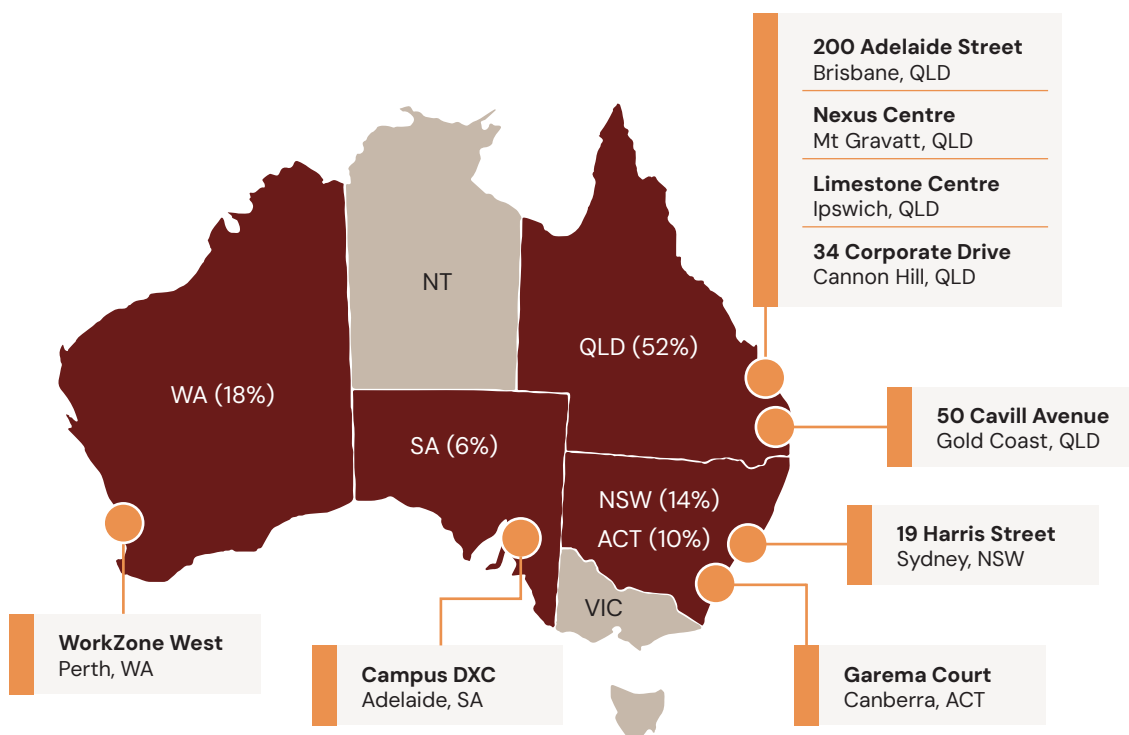
Elanor Funds Management Limited
ABN 39 125 903 031. AFSL 398196.

200 Adelaide St. Brisbane

FY25 Results Highlights

\$35.4m FFO	9.4c ¹ per security – above guidance of 9.3c	\$495.3m Total Portfolio Value	Decrease of 3.7% from 30 June 2024
7.5c Distribution	In line with guidance, delivering a 12.1% ² annualised yield. 80% payout ratio	\$52.5m Equity raised	Capital Management: \$52.5m entitlement offer completed – acquired Harris Street Capital Notes, reduced gearing to 38.1% ⁶
12,000m² Leased	Leasing Momentum: nearly 12,000m ² of new & renewal deals, achieving +3.1% ³ rental reversion	38.1% Gearing	Down from 40.1% at 30 June 2024
96.3% Occupancy	Portfolio Strength: Maintained high occupancy at 96.3% ^{4,5}	\$0.69 NTA per Security	Down from \$0.83 at 30 June 2024
3.4 yrs WALE	Down from 4.0 years at 30 June 2024	7.79% Weighted Average Cap Rate	Up from 7.64% at 30 June 2024

Geographic Diversification



1. Based on the weighted average number of securities on issue during the period
2. Based on the closing price of \$0.62 on 30 June 2025
3. Includes executed leases and HOA's
4. Weighted by area, including Heads of Agreements
5. Occupancy will decrease to c. 91% in September 2025 due to the expiry of the original lease to CPB at Workzone West
6. Debt less cash divided by total assets less cash

Environmental, Social and Governance (ESG)

Assets with strong green credentials have been introduced into the portfolio, strengthening its overall ESG positioning

Environmental

- Total Scope 1 and Scope 2 emissions intensity for FY25 (location-based) is 40.5 tCO₂e/m²
- 5.2 NABERS Sustainable Portfolios Index 2025 Energy rating – targeting 5.5
- 4.0 NABERS Sustainable Portfolios Index 2025 Water rating
- Desktop Climate Exposure Assessments have been carried out for all assets in the portfolio
- Building Analytics and Optimisation program of work commenced to drive down consumption and emissions, and is expected to reduce operating costs

Social

- Achieved Board Gender Diversity Target (40 / 40 / 20). 40% Board, 43% Female Representation (overall workforce)

Governance

- Type II Audit completed for GS007 across Elanor office portfolio
- Appointed Board Sustainability Committee to drive increased delivery and accountability of ESG metrics
- Elanor's Modern Slavery Statement was refreshed, and a tier 1 supplier review commenced.

Case Studies: Two Properties are Carbon Neutral Certified

19 Harris Street, Pyrmont, NSW



Operational changes

- Solar panel installation – 60,100 kwh of energy generated in FY25
- Variable Air Volume (VAV) upgrade improves efficiency
- LED lighting upgrade complete
- Implemented live energy monitoring platform to gain detailed usage analytics
- Enhance operational efficiency by tuning and optimising the building management system

Impact

- NABERS Energy rating currently 5 star, targeting 5.5 star by mid-2026
- Carbon Neutral asset – Climate Active certification confirms net zero emissions

WorkZone West, Perth, WA



Operational changes

- Originally constructed 2013 to 5-star NABERS
- Sensor lighting systems installed
- Base Building lighting was upgraded from inefficient T8s to LEDs
- Control strategy for air conditioning implemented

Impact

- The achievement of a 6-star NABERS Energy rating reflects a 50% energy efficiency improvement over the 5-star As Built design
- 1st building in WA with 6-star NABERS energy rating and carbon neutral status
- Carbon Neutral asset – Climate Active certification confirms net zero emissions

Message from the Chair and Managing Director

We are pleased to present Elanor Commercial Property Fund's Annual Report, including its Financial Statements for the year ended 30 June 2025.



Ian Mackie

Tony Fehon

We are pleased to present Elanor Commercial Property Fund's Annual Report, including its Financial Statements, for the year ended 30 June 2025.

Elanor Commercial Property Fund (ASX: ECF) is an externally managed real estate investment trust established by Elanor to provide high yielding returns from high quality second tier markets. ECF currently owns nine Australian commercial office assets with a portfolio valuation of \$495.3 million.

ECF's investment portfolio has continued to perform strongly during the financial year, generating Funds from Operations (FFO) of \$35.4 million, or 9.4 cents¹ per security, above its FY25 Earnings Guidance. The Fund distributed \$28.8 million or 7.5 cents per security, reflecting a payout ratio of 80%.

Since inception, ECF has consistently met its distribution targets and the FY26 forecast distribution yield of 10.5%² is the highest amongst externally managed A-REITs. ECF has outperformed the ASX A-REIT Office Index by 16.6% since IPO, demonstrating the quality of our portfolio and the success of our active asset management approach.

Strategy

FY25 marked a year of disciplined execution and strategic focus for the Fund. As market values are at the bottom end of the cycle, and there have been significant economic headwinds, a focus on revenue and structured composition of the leasing profiles across the portfolio was essential. Our investment strategy remains firmly anchored in a fundamentals-based asset-level approach, targeting mid-sized metropolitan office properties where our active management capabilities can unlock meaningful value.

We continue to operate across three strategic horizons. In the near term, our priority is leasing—retaining tenants and driving rental growth above market levels. In parallel, we pursue targeted enhancements to uplift asset values and support leasing outcomes. Finally, we remain poised for scale, preparing for selective growth opportunities as market conditions improve. This multi-horizon strategy ensures we are not only managing the present but also building for the future.

FY25 Results Highlights

The Fund delivered solid results in FY25, demonstrating the resilience of the Fund's portfolio in a challenging market environment. Distributions of 7.5 cents per security represented a 12.1% annualised yield at the 30 June price.

Portfolio valuations declined modestly by 3.7% over the year, primarily related to two assets where the timing of leasing initiatives impacted the valuation window. Positively, other assets in the portfolio reflected current market conditions with a minimal movement of the capitalisation rate, indicating stabilisation in asset values. Net Tangible Assets (NTA) per security was \$0.69 at year end, impacted primarily by the strategic equity raise during the first half of the year, and valuation adjustments. Importantly, the Fund's balance sheet was strengthened through the \$52 million equity raise, the investment in Harris Street Capital Notes, and the extension of the Fund's debt facilities to November 2027, with 77% of debt hedged. Gearing improved to 38.1%, and we remain committed to reducing look-through gearing below 40% over the next 12 months.

Overall, these outcomes reflect the strength of ECF's portfolio, the performance of our leasing and asset management teams, the effectiveness of our capital management, and the disciplined execution of our strategy.

Leasing Success

Leasing performance was a key highlight of FY25. We completed 34 leasing transactions across nearly 12,000 square metres—representing 15% of the portfolio—and achieved a tenant retention rate of 75%, well above national averages. Occupancy remained high at 96.3%, and we delivered a positive rental growth of 3.5%, outperforming broader market trends.

Our Southeast Queensland portfolio is now effectively fully leased, with strong rental growth and long lease terms. At WorkZone West in Perth, we successfully repositioned the asset from a single-tenant building to a diversified, multi-tenanted property, securing 71% occupancy ahead of the major lease expiry and attracting high-quality tenants. Major capital works have delivered an upgrade to the building's amenity and position in market. Harris Street in Sydney continues to outperform

1. Calculated based on weighted average number of securities on issue.
2. Based on closing security price as at 30 June 2025 of 62 cents.

its submarket, with premium spec fitouts driving solid leasing enquiry and rental outcomes.

We also made significant progress in managing lease expiry risk, reducing FY26 expiries and positioning key assets such as Garema Court for renewal or strategic repositioning.

Governance

We have advanced the appointment of a new independent board of the ECF Responsible Entity. This enhanced corporate governance initiative adds an additional layer of accountability and independence in decision making to mitigate potential conflicts of interest and ensure that the fund operates in the best interest of its securityholders.

Sustainability

We are pleased to highlight our commitment to environmental, social, and governance (ESG) initiatives, showcasing our accomplishments over the past year. This year, we renewed the Climate Active carbon neutral certifications at 19 Harris St and WorkZone West properties, ensuring they maintain their Net Zero carbon status. Total Scope 1 and Scope 2 emissions intensity (location-based) for the fund was 40.5 tCO₂e/m² for FY25, in line with FY24 intensity. At 30 June 2025, ECF had a 5.2 NABERS Energy rating and a 4.0 NABERS Water Rating. In addition, desktop Climate Exposure Assessments have been carried out for all assets in the portfolio, and a building analytics and optimisation program continues to drive down consumption and emissions. Elanor has adopted WHS system and an Employee Assistance Program. For governance, Elanor completed a Type II Audit for GS007 over the year and has updated its Modern Slavery Statement. We remain dedicated to integrating ESG initiatives across ECF as part of the Fund's core strategy.

Outlook

The broader market context is increasingly favourable for ECF. We believe we are at the bottom of the cycle, with capitalisation rates stabilising and rental growth emerging in key markets such as Brisbane and the Gold Coast. National prime office demand is now nearly 9% above pre-COVID levels, and the flight-to-quality trend continues to support well-located, high-quality assets.

ECF's portfolio is well positioned to benefit from these dynamics. Our exposure to prime and fringe metropolitan markets, combined with our active management approach, provides a strong foundation for future performance.

For FY26, we are guiding to FFO of 7.5–8.0 cents per security and distributions of 6.5 cents, equating to a yield of approximately 10.5%—well above the Fund's peer group. Our focus will be on executing leasing strategies at WorkZone West, Harris Street and Garema Court, maintaining capital discipline, and positioning the portfolio for valuation uplift as market conditions improve.

In closing, FY25 was a year of solid achievement. We strengthened our balance sheet, delivered stable distributions, and positioned key assets for growth. With a clear strategy, a capable team, and strong momentum, ECF is well placed to deliver long-term value for our investors.



Ian Mackie
Chair

Tony Fehon
Managing Director



Financial Report

For the year ended
30 June 2025

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ELANOR COMMERCIAL PROPERTY FUND

DIRECTORS' REPORT

The Directors of Elanor Funds Management Limited (Responsible Entity), as responsible entity of the Elanor Commercial Property Fund, present their report together with the consolidated financial report of Elanor Commercial Property Fund (ECF, Group, Consolidated Group or Fund) and the financial report of the Elanor Commercial Property Fund II (ECPF II) for the year ended 30 June 2025.

The annual financial report of the Consolidated Group comprises ECPF I and its controlled entities and ECPF II.

The Responsible Entity is a company limited by shares, incorporated and domiciled in Australia. Its registered office and principal place of business is Level 38, 259 George Street, Sydney NSW 2000.

ECPF I and ECPF II were registered as managed investment schemes on 18 October 2019. The units of ECPF I and the units of ECPF II are combined and issued as stapled securities in the Group. The Group's securities are traded on the Australian Securities Exchange (ASX: ECF). The units of each scheme cannot be traded separately and can only be traded as stapled securities. Although there is no ownership interest between ECPF I and ECPF II, ECPF I is deemed to be the parent entity of the Group in accordance with the Australian Accounting Standards.

Elanor Asset Services Pty Limited (ABN 83 614 679 622), a wholly owned subsidiary of Elanor Investors Group, is the Manager of the Fund, providing services in accordance with the Investment Management Agreement. The Trust Company (Australia) Limited is the Custodian of the Fund, pursuant to the Custody Deed.

The Directors' report is a combined Directors' report that covers both schemes. The financial information for the Group is taken from the financial reports and notes.

1. Directors

The following persons have held office as Directors of the Responsible Entity during the year and up to the date of this report:

- Ian Mackie (Chair)
- Anthony (Tony) Fehon (Director, and appointed as Managing Director on 9 September 2024)
- Glenn Willis (resigned as Managing Director and Chief Executive Officer, on 9 September 2024)
- Nigel Ampherlaw (resigned on 23 September 2024)
- Su Kiat Lim
- Karyn Baylis
- Victor Rodriguez (resigned on 3 September 2024)
- Kathy Ostin

2. Principal activities

The principal activity of the Fund is the investment in Australian commercial office properties, located in major metropolitan areas or established commercial precincts.

ELANOR COMMERCIAL PROPERTY FUND

DIRECTORS' REPORT

3. Distributions

Distributions in respect of the year ended 30 June 2025

The following table details the Consolidated Group's distributions that were declared and / or paid in respect of the year ended 30 June 2025:

Consolidated Group	Distribution Cents per stapled security	30 June 2025 \$'000
Distribution paid: 1 July - 30 September 2024	1.875	5,935
Distribution paid: 1 October - 31 December 2024	1.875	7,631
Distribution paid: 1 January - 31 March 2025	1.875	7,631
Distribution payable: 1 April - 30 June 2025	1.875	7,631
Total distribution relating to the year ended 30 June 2025	7.50	28,828

4. Operating and financial review

OVERVIEW AND STRATEGY

The Elanor Commercial Property Fund is an externally managed real estate investment fund that invests in high investment quality commercial office properties.

The Fund's objective is to provide strong, risk-adjusted returns through a combination of regular distributions and capital growth. To achieve this objective, the Fund's strategy is to:

- Invest in commercial office properties with differentiated competitive market positions that are located in major metropolitan areas or established commercial precincts;
- Execute leasing strategies and actively manage the properties to grow the income and capital value of the assets;
- Acquire additional high investment quality commercial office properties in line with the Fund's investment criteria; and
- Maintain a conservative capital structure with a target Gearing range between 30% and 40%.

During the year ended 30 June 2025, the Fund completed and achieved the following key initiatives and results:

- Funds from Operations (FFO) for the period of \$35.4 million or 8.70 cents per security;
- Distributions of \$28.8 million or 7.50 cents per security, at a payout ratio of 80%, within the Fund's target payout ratio range (80% – 100%);
- The Lederer Group became a strategic investor in the Fund, underwriting \$50 million including an offer to sub-underwrite a potential rights issue, which led to the Lederer Group investing \$37.0 million in the Fund. As a result of this investment, the Lederer Group was entitled to appoint a nominee to the Investment Committee. As of the date of this report, no nominee has been appointed;
- The Fund completed a fully underwritten 1 for 3.5 pro-rata non-renounceable entitlement offer raising \$52 million at \$0.58 per security. The offer saw a 65.4% take-up rate from eligible securityholders (including oversubscriptions), with the Lederer Group sub-underwriting the balance, resulting in their security holding increasing from 14.8% to 25.8%. The Fund deployed the majority of the capital raised through a significant investment in the Harris Street Fund Capital Notes, acquiring 38,313 notes representing 95.8% of the total issuance. The remaining proceeds were used to pay down the existing \$20 million capex facility and increase working capital;

ELANOR COMMERCIAL PROPERTY FUND

DIRECTORS' REPORT

4. Operating and financial review

OVERVIEW AND STRATEGY (CONTINUED)

- Successfully executed a range of new leases and renewals for nearly 12,000m², further enhancing the Fund's income security and tenant quality;
- Reduced FY26 lease expiries from 28% to 25% (by area);
- Maintained a high occupancy level of 96.3% weighted average across the fund;
- Key leasing initiatives during the period included:
 - Lease executed with NBN for part level 4 (907 m²) at Workzone West, Perth, WA.
 - Lease executed with Life Without Barriers on the ground floor (686 m²) and Heads of Agreement (HOA) signed with Strive Communicate Care on Level 2 (882 m²) at 30-38 Limestone St, Ipswich, QLD.
 - HOA signed with Open Colleges for part level 6 (1,059 m²) at Workzone West, Perth, WA.
 - Lease executed signed with National Australia Bank on the ground floor (705 m²) at 96 Mount Gravatt Capalaba Rd, Upper Mount Gravatt, QLD.
 - HOA signed with Smarter Communities on level 21 (674 m²) at 50 Cavill Ave, Surfers Paradise, QLD.

The Fund's portfolio of commercial office assets:

- Comprises nine high investment quality properties located in established commercial office precincts in Brisbane, Gold Coast, Perth, Canberra, Adelaide and Sydney, with a combined investment property value of \$495.3 million (including 49.9% of 19 Harris Street);
- Generates approximately 69% of its income from ASX-listed tenants (29%, including CIMIC, NAB, Coles and Wesfarmers); Multinationals (23%, including ITV, Abvacus dx, Accor) and Federal and State Governments (17%); and
- Had a gearing ratio of 38.1% at balance date (44.3% on a look through basis).

ELANOR COMMERCIAL PROPERTY FUND

DIRECTORS' REPORT

4. Operating and financial review (continued)

INVESTMENT PORTFOLIO

The valuation of the Fund's portfolio of investment properties at 30 June 2025 has decreased by \$18.8 million (3.66%) since 30 June 2024 (a \$11.3 million or 2.23% decrease since 31 December 2024). The valuation of the equity accounted investment in the 19 Harris Street property at 30 June 2025 decreased by \$4.6 million (26.95%) since 30 June 2024.

This decrease in portfolio valuation is primarily due to rising capitalisation and discount rates driven by the high-interest rate environment and broader market conditions. These impacts have been partially offset by increasing portfolio rents for the Fund. The Fund's portfolio valuation decrease is consistent with reduced asset valuations across the Australian commercial office market. The Sydney City commercial office market has been more severely impacted by rising capitalisation rates based on recent commercial property transactions, and this is reflected in the value of the Fund's 49.9% interest in the 19 Harris Street property.

The resilience of the Fund's property portfolio is a result of its tenant quality, occupancy of 96.3% (2024:98.4%), and WALE of 3.4 years (2024: 4 years). Strong tenant demand has driven 3.1% positive leasing spreads and 2.4% like-for-like income growth, reflecting the strength of the leasing outcomes achieved during the year. This is a direct result of the Fund's strategy to invest in commercial office properties with differentiated competitive market positions.

The following table shows a summary of ECF's investment portfolio as at balance date:

Property	Location	Carrying Value	Carrying Value
		30 June 2025	30 June 2024
		\$'m	\$'m
50 Cavill Avenue	Surfers Paradise QLD	122.0	110.5
WorkZone West	Perth, WA	92.0	111.0
Garema Court	Canberra, ACT	48.0	57.7
200 Adelaide St	Brisbane, QLD	45.0	43.5
NEXUS Centre	Mount Gravatt, QLD	35.0	33.5
Limestone Centre	Ipswich, QLD	28.4	30.5
Campus DXC	Felixstow, SA	30.0	31.0
34 Corporate Drive	Cannon Hill, QLD	26.0	26.0
Total Investment Properties		426.4	443.7

Equity Investment	Location	Ownership %	Equity Accounted Value	Equity Accounted Value
			30 June 2025	30 June 2024
			\$'m	\$'m
19 Harris Street	Pymont, NSW	49.9	12.6	17.2
Total Equity Investment			12.6	17.2

Total Investment Portfolio			439.0	460.9
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ELANOR COMMERCIAL PROPERTY FUND

DIRECTORS' REPORT

4. Operating and financial review (continued)

FINANCIAL RESULTS

The Fund recorded a statutory loss after tax of \$5.4 million for the year ended 30 June 2025 (2024: loss after tax of \$26.7 million).

Funds from Operations (FFO) were \$35.4 million (2024: \$33.1 million) or 9.40 cents (2024: 10.47 cents) per weighted average security. FFO is the Directors' measure of the periodic amount available for distributions and has been determined in accordance with the Property Council Guidelines and adjusted for amortisation of borrowing costs and the contribution from manager.

The Fund's balance sheet remains strong at 30 June 2025, with net assets of \$279.7 million, and cash on hand of \$10.5 million. The Fund also has \$20.0 million in undrawn debt facilities.

A summary of the Fund's results for the year is set out below:

	Consolidated Group 30 June 2025	ECPF II 30 June 2025
Key financial results		
Net statutory loss (\$'000)	(5,396)	(1,952)
Funds from Operations (FFO) (\$'000)	35,418	1,932
Distributions payable to security holders (\$'000)	7,631	472
FFO per stapled security (cents)	8.70	0.47
FFO per weighted average stapled security (cents)	9.40	0.51
Distributions (cents per stapled security)	7.50	0.42
Net tangible assets (\$ per stapled security)	0.69	0.04
Gearing (net debt / total assets less cash) (%)	38.1	44.1
Gearing (look-through) ¹ (%)	44.2	44.1

¹ Adjusted for equity accounted investment of 19 Harris Street, Pyrmont, NSW.

The table below provides a reconciliation from statutory net loss to Funds from Operations:

	Consolidated Group 30 June 2025 \$'000	ECPF II 30 June 2025 \$'000
Funds from Operations (FFO)¹		
Statutory net loss	(5,396)	(1,952)
<i>Adjustments for items included in statutory loss:</i>		
Fair value loss included in share of profit from equity accounted investment ²	3,714	–
Fair value loss on investment properties	22,644	2,194
Fair value loss on derivatives	4,470	261
Fair value loss on capital notes	–	–
Straight lining of rental income ³	1,696	37
Amortisation expense ⁴	7,459	1,392
Transaction costs	(8)	–
<i>Adjustments for non profit item:</i>		
Share of FFO from equity accounted investments	839	–
Funds from Operations (FFO)¹	35,418	1,932

Note 1: Funds from Operations (FFO) has been determined in accordance with the Property Council Guidelines and adjusted for amortisation of borrowing cost and manager contribution which is excluded from FFO and represents the Directors' view of underlying earnings from ongoing operating activities, being statutory profit / (loss) (under IFRS), adjusted for non-cash and other items such as property revaluations, derivative mark-to-market impacts, amortisation of tenant incentives, gains/losses on sale of investment properties, straight-line rental adjustments, non-FFO tax expenses/benefits and other unrealised one-off items. This includes the group's proportional ownership of 19 Harris Street's FFO, which is held as an equity accounted investment.

Note 2: Includes amortisation of the manager contribution of \$0.93 million.

Note 3: Straight lining of rental income is a non-cash accounting adjustment recognised in rental income in the Statement of Profit or Loss.

Note 4: Amortisation expense includes the amortisation of capitalised leasing costs and rental abatements, and debt establishment costs recognised in the Statement of Profit or Loss.

ELANOR COMMERCIAL PROPERTY FUND

DIRECTORS' REPORT

4. Operating and financial review (continued)

CLIMATE-RELATED FINANCIAL DISCLOSURES

Elanor Investors Group ('Elanor' or 'Elanor Group'), as the Manager of a portfolio of commercial office properties across Australia, recognises the impact that climate change is having on the environment and the importance of its contribution to climate change mitigation initiatives.

Specifically, Elanor is advancing its understanding of climate-related risks and opportunities in line with leading practice frameworks and standards being set by the Australian Accounting Standards Board to ensure it is ready for climate-related financial disclosure.

As part of Elanor's commitment to sustainability and responsible business practices, the Elanor Group continues to progress disclosure on measuring, monitoring, and reporting of climate-related risks and opportunities in line with the Australian Sustainability Reporting Standards ('ASRS').

The following sections outline the progress Elanor is making on climate change initiatives and climate-related financial disclosure in line with the ASRS framework covering the areas of governance, strategy, risk management, and targets and metrics.

Governance

The Elanor Board takes responsibility for overseeing the Elanor's sustainability strategy and policies, which includes managing climate-related financial risks and opportunities. A Sustainability Committee has been established which is a committee of the Board. This Committee oversees Management's approach to the identification and management of sustainability and ESG risks and opportunities that drive business performance, including climate-related, environmental sustainability, community impact, inclusive workplaces, corporate governance, responsible investment, supply chain impact and responsible procurement.

The ESG Management Committee, operating under a Charter, reports to the Sustainability Committee as a Management Committee. Chaired by the Managing Director, the ESG Management Committee ensures the Group identifies, assesses, and manages material ESG risks, including climate-related risks and opportunities.

Working closely with Elanor's Executive Management Committee and key business unit managers, the ESG Management Committee collaborates to achieve the successful formulation and implementation of Elanor's ESG initiatives. The ESG Management Committee plays a pivotal role in developing an understanding of Elanor's climate-related risks and opportunities, and assessing the processes, controls, and procedures it uses to monitor, manage and oversee these risks and opportunities.

Strategy

Elanor Investors Group's third ESG Annual report, released last year, sets out the Elanor's ESG strategy. Short, medium and long-term goals have been identified against five material environment topics including energy and carbon management, ecological impacts, water management, waste impacts and climate change vulnerability. Currently, portfolio-wide identification of decarbonisation opportunities, including net zero modelling are priorities.

Elanor is currently developing its strategy for managing its climate-related risks and opportunities as an integral part of Elanor's strategic considerations. Elanor is working with key internal and external expert stakeholders to understand the current and anticipated effects of those climate-related risks and opportunities on the business model and value chain and readying itself for climate-related financial disclosure.

ELANOR COMMERCIAL PROPERTY FUND

DIRECTORS' REPORT

4. Operating and financial review (continued)

Risk management

The Board and ESG Committees are responsible for monitoring and managing climate-related risks and opportunities. To ensure that climate-related risks and opportunities are managed in a coordinated manner, a process is underway to consider how to integrate climate-related risks and opportunities into Elanor's Risk Management Framework and Risk Appetite Statement along with broader ESG, business-related and macro-economic matters.

To ensure climate-related risks and opportunities are addressed more effectively, a climate change vulnerability analysis process is being integrated into due diligence procedures for all new asset acquisitions.

In the coming years, this analysis will be extended to evaluating climate-related risks and opportunities thoroughly from both a physical risk and transition risk perspective.

Metrics and targets

Elanor is committed to reducing its environmental impact on the planet and understanding its climate-related financial impact.

Energy usage data and scope 1 and 2 carbon emissions have been collected for all Elanor-managed assets for financial years 2022, 2023, 2024 and 2025. This data will help to establish energy consumption and carbon emission targets for Elanor's managed fund real estate portfolio.

Elanor is currently evaluating the impact of its business operations on the environment and exploring ways to minimise its carbon footprint. These efforts include:

- Energy efficiency improvements;
- On-site renewable energy generation; and
- Long term generation credits procurement.

Elanor's 2025 ESG report, to be released later in 2025, will provide details on the Elanor Group's energy and carbon management initiatives, achievements, and plans across the portfolio to enhance its climate-related financial disclosure.

By drawing on the draft ASRS requirements and enhancing the Elanor Group's understanding of climate-related risks and opportunities, Elanor aims to foster sustainable and responsible business practices that benefit the Elanor Group's securityholders, including ECF's securityholders, key stakeholders and the environment.

ELANOR COMMERCIAL PROPERTY FUND

DIRECTORS' REPORT

4. Operating and financial review (continued)

RISK MANAGEMENT

Earnings variability and potential capital value impacts due to the prevailing interest rate environment and economic conditions are the primary risk to the Fund in the coming period. Potential capital value movements are related to higher return hurdles for real estate investments as interest rates rise, driven by volatility and uncertainty in respect of short- and long-term interest rates.

Further, risks may also relate to increased operating expenses, a softening of rental growth, an increase in required incentives or longer letting up periods and possible weather-related events. While general market uncertainty may impact the availability of capital for acquisition opportunities, demand for quality assets is expected to remain positive.

These risks to the Fund are mitigated through hedging of interest rates and active management of the Fund's portfolio. Regular and active engagement with tenants across the portfolio and ongoing assessments of tenant rental risks contribute strongly to the performance of the Fund. Further risk mitigants include the broadening of the Fund's tenant mix and actively managing the Fund's cash position and capital structure.

SUMMARY AND OUTLOOK

The Fund's core strategy will remain focused on actively managing and growing earnings from its investment portfolio, realising value-add opportunities across the existing portfolio, and acquiring additional high investment quality commercial office properties in Australia.

The resilience of the Fund's property portfolio in the current economic environment reflects its tenant quality, occupancy of 96.3%, and WALE of 3.4 years. Strong tenant demand has driven positive leasing spreads of 3.1% and like-for-like income growth of 2.4%, reflecting the strength of the leasing outcomes achieved during the year. This is a direct result of the Fund's strategy to invest in commercial office properties with differentiated competitive market positions.

Looking ahead, risks to the Fund in the coming year include demand variability associated with uncertain economic market conditions. This has been mitigated by management by successfully renewing and extending leasing agreements with existing tenants and actively marketing any remaining vacant space to secure the portfolio's future income.

The active asset management of the Fund's portfolio is generating improved operational performance, and strategic initiatives to grow and realise the capital value of the Fund are being progressed.

ELANOR COMMERCIAL PROPERTY FUND

DIRECTORS' REPORT

5. Interests in the Group

The movement in stapled securities of the Group during the year is set out below:

	Consolidated Group 30 June 2025 '000	Consolidated Group 30 June 2024 '000	ECPF II 30 June 2025 '000	ECPF II 30 June 2024 '000
Stapled securities on issue at the beginning of the period	316,556	316,556	316,556	316,556
Stapled securities issued during the period	90,446	–	90,446	–
Stapled securities on issue at the end of the period	407,002	316,556	407,002	316,556

ELANOR COMMERCIAL PROPERTY FUND

DIRECTORS' REPORT

6. Directors

Name	Particulars
Ian Mackie (Chair and Director)	<p>Independent Non-Executive Chair (appointed as Chair on 1 January 2024, appointed as Director on 25 August 2023)</p> <p>Member, Transaction Approval Committee</p> <p>Chair, Remuneration and Nominations Committee (appointed as Chair 9 September 2024)</p> <p>Member, Audit and Risk Committee</p> <p>Member, Sustainability Committee (appointed 18 December 2024)</p> <p>Ian was appointed as a Director of Elanor Investors Limited ("EIL") and Elanor Funds Management Limited ("EFML") (the Responsible Entity of ECF) in August 2023. With more than 40 years of experience in real estate investment and funds management in the Asia Pacific region, Ian is currently the Lead Independent Director of Keppel REIT Management Limited (KRML), manager of the Keppel REIT, listed on the Singapore Stock Exchange.</p> <p>Ian served as Chair of the Urban Land Institute (ULI) Australia, and as a member for the Board of ULI Asia Pacific, from June 2019 until June 2022. He remains a member of the Australian National Council, and a ULI Global Trustee. Ian was previously the International Director and Asia Pacific Head of Strategic Partnerships at LaSalle Investment Management Asia from January 2000 to April 2018. Ian also served on LaSalle's Asia Pacific Investment Committee from 2006 and its Global Investment Strategy Committee from 2008.</p> <p>Ian holds a Bachelor of Arts (Economics & Law) from the University of Canberra and an Associate Diploma in Valuation from the University of Technology Sydney. He is a member of the Australian Institute of Company Directors, and the Singapore Institute of Directors, and has been a Director of regulated entities in Singapore and South Korea.</p> <p>Former listed directorships in the last three years: Nil</p> <p>Interest in stapled securities: Nil</p> <p>Qualifications: B. Arts (Econ & Law)</p>
Anthony (Tony) Fehon (Director and appointed as Managing Director on 9 September 2024)	<p>Independent Non-Executive Director (appointed on 20 August 2019 to 8 September 2024)</p> <p>Interim Managing Director (appointed on 9 September 2024)</p> <p>Member, Audit and Risk Committee (until 8 September 2024)</p> <p>Chair and Member, Transaction Approval Committee</p> <p>Member, Remuneration and Nominations Committee (appointed as Chair until 8 September 2024)</p> <p>Tony was appointed as a Director of both the EIL and EFML (the Responsible Entity of ECF) in August 2019. Tony has 40 years' experience working in senior roles with some of Australia's leading financial services and funds management businesses. He has broad experience in operational leadership roles across many industries.</p> <p>Tony is a director of Elanor Hotel Accommodation Limited and Elanor Hotel Accommodation II Limited, enLighten Australia Pty Limited and numerous small companies. He was previously an Executive Director of Macquarie Bank Limited where he was involved in the formation and listing of several of Macquarie's listed property trusts including being a director of the listed leisure trust.</p> <p>Former listed directorships in the last three years: Elanor Retail Property Fund (ERF)</p> <p>Interest in stapled securities: 138,858</p> <p>Qualifications: B. Com, FCA</p>

ELANOR COMMERCIAL PROPERTY FUND

DIRECTORS' REPORT

6. Directors (continued)

Name	Particulars
Su Kiat Lim	<p>Non-Independent Non-Executive Director (appointed on 1 October 2021) Member, Remuneration and Nominations Committee (appointed on 18 December 2024)</p> <p>Su Kiat was appointed as a Director of both EIL and EFML (the Responsible Entity of ECF) in October 2021. Su Kiat is currently CEO of Firmus Capital Pte Ltd, a Singapore based private equity real estate investment management firm founded in 2017.</p> <p>Su Kiat has over 20 years' experience in the real estate funds, investment and asset management industry across the Asia Pacific region including Japan and Australia. In 2011 Su Kiat co-founded Rockworth Capital Partners, a direct real estate investment management firm in Singapore, successfully growing its AUM to \$1bn by 2017. Prior to that, Su Kiat held key roles in Investment Management at ALLCO, Frasers Property Limited and Frasers Commercial Trust (FCOT).</p> <p>Former listed directorships in the last three years: Elanor Retail Property Fund (ERF), Aspen Group Holdings Limited, SGX</p> <p>Interest in stapled securities: Nil</p> <p>Qualifications: B.Bus, PhD (Econ)</p>
Karyn Baylis	<p>Independent Non-Executive Director (appointed on 1 November 2021) Chair, Sustainability Committee (appointed on 18 December 2024) Member, Audit and Risk Committee (appointed on 20 September 2024) Member, Remuneration and Nominations Committee</p> <p>Karyn was appointed as a Director of both the EIL and EFML (the Responsible Entity of ECF) in November 2021.</p> <p>Karyn has led a distinguished business career in Australia and internationally, having held a range of senior management and C-suite executive roles in multinational businesses including at Optus, Insurance Australia Group and Senior Vice President The Americas at Qantas Airways. In 2009 she was appointed CEO of Jawun and spent 12 years working with some of the leading indigenous reform voices in the country along with outstanding organisations.</p> <p>Karyn has received a number of awards, notably a Member in the General Division of the Order of Australia (AM) for significant service to the Indigenous community in the 2018 Queen's Birthday Honours and The Australian Financial Review and Westpac 100 Women of Influence Award in Diversity in 2015. Karyn is a Non-Executive Director of Save the Children Australia. Karyn is also a current member of Australian Institute of Company Directors (AICD) and Chair of the National Leadership Group (NLG) of Stronger Places Stronger People.</p> <p>Previous Board positions include CARE Australia, Cure Cancer, Grocon Holdings Pty Ltd and NRMA Financial Management and Life Nominees.</p> <p>Former listed directorships in the last three years: Elanor Retail Property Fund (ERF)</p> <p>Interest in stapled securities: 32,143</p>

ELANOR COMMERCIAL PROPERTY FUND

DIRECTORS' REPORT

6. Directors (continued)

Name	Particulars
Kathy Ostin	<p>Independent Non-Executive Director (appointed on 1 January 2024) Member, Audit and Risk Committee (appointed Chair on 20 September 2024)</p> <p>Kathy was appointed as a Director of both the EIL and EFML (the Responsible Entity of ECF) in January 2024.</p> <p>Kathy is an experienced Non-Executive Director and Chair of Audit and Risk Committees. Kathy spent 24 years with KPMG in Australia, the United States, Asia and the United Kingdom across the audit, risk consulting and advisory divisions. She was Audit, Assurance & Risk Consulting Partner at KPMG for 12 years and retired from the partnership in December 2017.</p> <p>Kathy currently serves as a Non-Executive Director and Chair of the Audit and Risk Committee of each of 3P Learning Limited (ASX: 3PL), dusk Group Limited (ASX: DSK), Next Science Limited (ASX: NXS) and Non-Executive Director and Chair of the Audit Committee of Healius Ltd (ASX:HLS).</p> <p>Former listed directorships in the last three years: Capral Limited (ASX: CAA) (resigned 8 May 2025)</p> <p>Interest in stapled securities: Nil</p> <p>Qualifications: B. Com, GAICD, CA ANZ, FINSIA</p>
Glenn Willis (resigned 9 September 2024)	<p>Managing Director and Chief Executive Officer (resigned as Managing Director and Chief Executive Officer of Elanor Investors Group on 9 September 2024) Former Member, Transaction Approval Committee</p> <p>Glenn has over 30 years' experience in the Australian and international capital markets. Glenn was the co-founder and Chief Executive Officer of Moss Capital, prior to its ASX listing as Elanor Investors Group in July 2014. Prior to Elanor, Glenn co-founded Grange Securities and led the team in his role as Managing Director and CEO.</p> <p>After 12 years of growth, Grange Securities was acquired by Lehman Brothers International in 2007 as the platform for Lehman's Australian investment banking and funds management operations. Glenn was appointed Managing Director and Country Head in March 2007. In 2008, Glenn was appointed executive Vice Chairman of Lehman Brothers Australia.</p> <p>Glenn is a Director of FSHD Global Research Foundation.</p> <p>Former listed directorships in the last three years: Elanor Retail Property Fund (ERF)</p> <p>Interest in stapled securities: Nil</p> <p>Qualifications: B.Bus (Econ & Fin)</p>

ELANOR COMMERCIAL PROPERTY FUND

DIRECTORS' REPORT

6. Directors (continued)

Name	Particulars
Nigel Ampherlaw (resigned 23 September 2024)	<p>Independent Non-Executive Director (resigned on 23 September 2024) Former Chair and Member, Audit and Risk Committee</p> <p>Nigel was appointed as a Director of the Responsible Entity in June 2014. Nigel was a Partner of PricewaterhouseCoopers for 22 years where he held a number of leadership positions, including heading the financial services audit, business advisory services and consulting businesses. He also held a number of senior client Lead Partner roles. Nigel has extensive experience in risk management, technology, consulting and auditing in Australia and the Asia-Pacific region. Nigel is the chairman and independent Non-Executive Director of Great Southern Bank.</p> <p>Interest in stapled securities: Nil</p> <p>Qualifications: B.Com, FCA, MAICD</p>
Victor Rodriguez (resigned 3 September 2024)	<p>Non-Executive Director (appointed on 7 July 2023 and resigned on 3 September 2024)</p> <p>Victor was appointed as a Director of the Responsible Entity in July 2023. Victor is currently Chief Executive, Funds Management of Challenger Limited (ASX:CFG) (Challenger), having been appointed to that role in August 2022, following five years as Head of Fixed Income within the Challenger Investment Management business.</p> <p>Victor has over 30 years' investment management experience. Prior to joining Challenger, Victor was head of Asia Pacific Fixed Income at Aberdeen Asset Management based in Singapore between 2014 to 2017. There he led a team of more than 30 investment professionals across the region. He was also a Regional Director overseeing the wider Aberdeen business.</p> <p>Prior to relocating to Singapore, Victor led Aberdeen's Australian Fixed Income business. Victor also held various investment roles over 13 years at Credit Suisse Asset Management in Australia, including Deputy Head of Fixed Income for three years up to 2009.</p> <p>Victor is a director of a number of Challenger Group entities.</p> <p>Victor is a Non-Executive Director of Lennox Capital Partners Pty Limited, WaveStone Capital Partners Pty Limited and Alphinity Investment Management Pty Limited.</p> <p>Interest in stapled securities: Nil.</p> <p>Qualifications: B. Econ, GDip FINSIA</p>

ELANOR COMMERCIAL PROPERTY FUND

DIRECTORS' REPORT

7. Directors' relevant interests

	Stapled securities at the date of this report
Ian Mackie	–
Glenn Willis (resigned as Managing Director and Chief Executive Officer on 9 September 2024)	–
Nigel Ampherlaw (resigned on 23 September 2024)	–
Anthony (Tony) Fehon (Director and appointed as Interim Managing Director and Chief Executive Officer on 9 September 2024)	138,858
Su Kiat Lim	–
Karyn Baylis	32,143
Victor Rodriguez (resigned on 3 September 2024)	–
Kathy Ostin	–

Other than as disclosed in Note 14 of the financial statements, no contracts exist where a director is entitled to a benefit.

8. Directors' remuneration

The Directors of the Responsible Entity and other management personnel are paid by the Responsible Entity. Payments made from the Fund to the Responsible Entity do not include any amounts attributable to the compensation of key management personnel.

9. Meetings of Directors

	Board (Responsible Entity)		Audit & Risk Committee	
	Eligible to attend ¹	Attended	Eligible to attend	Attended
Ian Mackie	13	13	5	5
Paul Bedbrook (resigned as Chair and Director on 31 December 2023)	6	6	–	–
Glenn Willis (resigned as Managing Director and Chief Executive Officer on 9 September 2024)	4	4	–	–
Nigel Ampherlaw (resigned on 23 September 2024)	5	5	1	1
Anthony (Tony) Fehon (Director and appointed as Interim Managing Director and Chief Executive Officer on 9 September 2024)	13	13	1	1
Su Kiat Lim	13	12	–	–
Karyn Baylis	13	13	4	2
Victor Rodriguez (resigned on 3 September 2024)	2	–	–	–
Kathy Ostin	13	12	5	5

Note 1: During the year, the Board met 13 times including special purpose meetings for various funds management initiatives throughout the year.

10. Company Secretary

Symon Simmons held the position of Company Secretary of the Responsible Entity during the year. Symon is the Chief Financial Officer of the Elanor Group and holds a Bachelor of Economics with majors in Economics and Accounting, and has extensive experience as a company secretary, is a Justice of the Peace in NSW and is a Responsible Manager on the Australian Financial Services Licence held by the Responsible Entity.

ELANOR COMMERCIAL PROPERTY FUND

DIRECTORS' REPORT

11. Indemnification and insurance of officers and auditors

During the financial year, the Responsible Entity paid a premium in respect of a contract insuring the Directors of the Responsible Entity (as named above), the Company Secretary, and all executive officers of the Responsible Entity and of any related body corporate against a liability incurred in their capacity as Directors and officers of the Responsible Entity to the extent permitted by the *Corporations Act 2001* (Cth). The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premium.

The Responsible Entity has not otherwise, during or since the end of the financial year, except to the extent permitted by law, indemnified or agreed to indemnify an officer of the Responsible Entity or of any related body corporate against a liability incurred in their capacity as an officer.

The Group indemnifies the auditor (PricewaterhouseCoopers Australia) against any liability (including legal costs) for third party claims arising from a breach by the Group of the auditor's engagement terms, except where prohibited by the *Corporations Act 2001* (Cth).

12. Environmental regulation

To the best of their knowledge and belief after making due enquiry, the Directors have determined that the Group has complied with all significant environmental regulations applicable to its operations in the jurisdictions in which it operates.

13. Significant changes in state of affairs

There was no significant change in the state of affairs of the Fund during the year.

14. Auditor's independence declaration

A copy of the auditor's independence declaration, as required under section 307C of the *Corporations Act 2001* (Cth), is included on the page following the Directors' Report.

15. Non audit services

Details of amounts paid or payable to the auditor for non-audit services provided during the year by the auditor are outlined in Note 18 to the financial statements.

There were no non-audit services provided by the auditor during the year (2024: nil).

16. Likely developments and expected results of operations

For details of the takeover offer received in August 2025 see the Events occurring after reporting date section below.

The financial statements have been prepared on the basis of the current known market conditions. The extent of any potential deterioration in either the capital or physical property markets on the future results of the Fund is unknown. Such results could include property market valuations, the ability of the Fund to raise or refinance debt, and the cost of such debt and the ability to raise equity.

The economic and market uncertainty are difficult to forecast. The Fund will continue to engage regularly with all tenants, investors and financiers across the Fund's portfolio.

At the date of this report and to the best of the Directors' knowledge and belief, other than matters disclosed under Events occurring after reporting date, there are no other anticipated changes in the operations of the Fund which would have a material impact on the future results of the Fund.

ELANOR COMMERCIAL PROPERTY FUND

DIRECTORS' REPORT

17. Going concern

As at 30 June 2025, the Fund has a net current asset deficiency of \$4.3 million and net assets of \$279.7 million. ECPF II has a net current asset position of \$0.03 million and net assets of \$16.1 million.

The net current asset deficiency of the Fund is attributable to a current payable of \$7.6 million (ECPF II: \$0.5 million) for the Fund's June Quarter distribution. The Fund (including ECPF II) has access to \$20.0 million of undrawn capex debt facilities, of which \$9.3 million can be claimed for capex works funded from working capital.

ECF's secured debt facility agreement contains clauses whereby an event of default is triggered if there is a change in the majority of the board of directors or a change in persons having voting power of more than 50% of the securities in the Fund without prior written consent of the lender. In the event of a takeover as outlined in the Events occurring after reporting date section below, if lender consent is not obtained, or alternatively, if the bidder does not refinance the debt facility currently in place, the secured debt facility could become immediately due and payable. At the time of signing, the likelihood of the success of the takeover offer and the plans of the bidder as regards to the Fund's debt facility are not known.

As of the date of this report, the Directors believe the Fund and ECPFII, as standalone stapled entity, will be able to realise its assets and discharge its liabilities in the ordinary course of business.

These financial statements have been prepared on a going concern basis.

Responsible Entity and Trustee

On 23 August 2024, Elanor Investors Group (ASX: ENN) requested, and the ASX granted, a voluntary suspension of the trading of ENN securities on the ASX to enable Elanor to consider a range of options to stabilise and maintain its ongoing financial position. Elanor Funds Management Limited (EFML) is a wholly owned subsidiary of Elanor Investors Group and the Responsible Entity of ECF. If Elanor Investors Group is not able to stabilise and maintain its ongoing financial position, it may cast uncertainty about EFML's ability to act as Responsible Entity of the Fund.

To progress towards a stabilised financial position, ENN have entered in to binding terms to expand its strategic alliance with Rockworth Capital Partners ("Rockworth"), who will invest up to \$125.0 million into Elanor and recapitalise the business through a combination of secured debt and perpetual notes. The Rockworth Investment is subject to regulatory approval, and approval by Elanor securityholders at an Extraordinary General Meeting, which is expected to be held late October 2025.

18. Events occurring after reporting date

On 4 August 2025, ECF received a letter from the Lederer Group stating that it intends to make an unsolicited off-market takeover offer ("Takeover Offer") to acquire all the stapled securities in the Fund and on 20 August 2025 a Bidder's Statement was released to the ASX. The Lederer Group intends, subject to certain conditions, to offer ECF security holders 70 cents in cash for each ECF stapled security they do not currently own.

In accordance with the RE Board's standard governance procedures, and consistent with market practice, the RE Board has established an Independent Board Committee ("ECF IBC") and adopted appropriate protocols to manage any potential conflicts of interest that may arise between the interests of Elanor Investors Group and the interests of ECF securityholders. The ECF IBC is comprised of Ian Mackie and Kathy Ostin, each of whom are Independent Directors. The ECF IBC has been established to represent the interest of ECF and the Fund's securityholders.

ELANOR COMMERCIAL PROPERTY FUND

DIRECTORS' REPORT

18. Events occurring after reporting date (continued)

The ECF IBC has appointed Ord Minnett Corporate Finance as independent financial advisor and Arnold Bloch Liebler as legal adviser.

The ECF IBC is committed to maximising value for all ECF securityholders and fulfilling its responsibilities to oversee the execution of the Fund's stated strategy on behalf of ECF securityholders.

On 20 August 2025, the ECF Independent Board Committee responded to the Takeover Offer and recommended that security holders reject the offer and take no action.

The Directors of the Responsible Entity are not aware of any other matter since the end of the period that has or may significantly affect the operations of the Fund, the result of those operations, or the state of the Fund's affairs in future financial periods that are not otherwise referred to in this Directors' Report.

19. Rounding of amounts to the nearest thousand dollars

In accordance with *ASIC Corporations (Rounding in Financials/Directors' Reports) Instrument 2016/191*, amounts in the financial statements have been rounded to the nearest thousand dollar, unless otherwise indicated.

This report is made in accordance with a resolution of the Board of Directors of the Responsible Entity. The Financial Statements were authorised for issue by the Directors on 25 August 2025.

Signed in accordance with a resolution of the Directors pursuant to section 298(2) of the *Corporations Act 2001 (Cth)*. The Directors have the power to amend and re-issue the Financial Statements.



Ian Mackie
Chairman



Tony Fehon
Managing Director

Sydney, 25 August 2025



Auditor's Independence Declaration

As lead auditor for the audit of Elanor Commercial Property Fund I and Elanor Commercial Property Fund II for the year ended 30 June 2025, I declare that to the best of my knowledge and belief, there have been:

- a. no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- b. no contraventions of any applicable code of professional conduct in relation to the audit.

This declaration is in respect of Elanor Commercial Property Fund I and Elanor Commercial Property Fund II and the entities they controlled during the period.

CJ Cummins
Partner
PricewaterhouseCoopers

Sydney
25 August 2025

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ELANOR COMMERCIAL PROPERTY FUND

STATEMENTS OF PROFIT OR LOSS FOR THE YEAR ENDED 30 JUNE 2025

		Consolidated Group 30 June 2025 \$'000	Consolidated Group 30 June 2024 \$'000	ECPF II 30 June 2025 \$'000	ECPF II 30 June 2024 \$'000
	Note				
Income					
Rental income	2	40,478	42,118	2,390	2,615
Outgoings reimbursements		9,758	8,560	341	460
Interest income from capital notes held at fair value through profit or loss		3,064	—	—	—
Net fair value gain on investment properties	6	—	—	—	98
Other income		345	142	32	37
Total income		53,645	50,820	2,763	3,210
Expenses					
Rates, taxes and other outgoings		12,619	11,274	885	1,011
Share of loss from equity accounted investments	7	3,714	13,236	—	—
Borrowing costs		9,021	8,576	734	691
Other expenses		3,534	2,829	423	398
Investment management fees		3,038	2,945	218	203
Net fair value loss on investment properties	6	22,644	35,311	2,194	—
Net fair value loss on derivatives		4,470	2,598	261	134
Net fair value loss on capital notes held at fair value through profit or loss		1	—	—	—
Transaction costs		—	755	—	125
Total expenses		59,041	77,524	4,715	2,562
Net (loss) / profit for the period		(5,396)	(26,704)	(1,952)	648
Attributable to security holders of:					
- Elanor Commercial Property Fund I		(3,444)	(27,352)	—	—
- Elanor Commercial Property Fund II (Non-controlling interest)		(1,952)	648	(1,952)	648
Net (loss) / profit attributable to security holders for the period		(5,396)	(26,704)	(1,952)	648
Basic and diluted (loss) / earnings per stapled security (cents)	4	(1.43)	(8.44)	(0.52)	0.20

The above Statements of Profit or Loss should be read in conjunction with the accompanying notes

ELANOR COMMERCIAL PROPERTY FUND

STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2025

	Consolidated Group 30 June 2025 \$'000	Consolidated Group 30 June 2024 \$'000	ECPF II 30 June 2025 \$'000	ECPF II 30 June 2024 \$'000
Net (loss) / profit for the period	(5,396)	(26,704)	(1,952)	648
Total comprehensive (loss) / income for the period	(5,396)	(26,704)	(1,952)	648
Attributable to security holders of:				
- Elanor Commercial Property Fund I	(3,444)	(27,352)	—	—
- Elanor Commercial Property Fund II (Non-controlling interest)	(1,952)	648	(1,952)	648
Total comprehensive (loss) / income for the period	(5,396)	(26,704)	(1,952)	648

The above Statements of Comprehensive Income should be read in conjunction with the accompanying notes

ELANOR COMMERCIAL PROPERTY FUND

STATEMENTS OF FINANCIAL POSITION AS AT 30 JUNE 2025

		Consolidated Group 30 June 2025 \$'000	Consolidated Group 30 June 2024 \$'000	ECPF II 30 June 2025 \$'000	ECPF II 30 June 2024 \$'000
	Note				
Current assets					
Cash and cash equivalents		10,462	7,675	663	191
Receivables		1,277	809	133	352
Prepayments		607	276	130	17
Other current assets		6	6	6	6
Derivative financial instruments	10	1,314	3,061	28	154
Total current assets		13,666	11,827	960	720
Non-current assets					
Investment property	6	426,400	443,700	28,400	30,500
Equity accounted investments	7	12,580	17,222	–	–
Interest bearing cross staple loan receivable		–	–	1,819	106
Derivative financial instruments	10	165	2,887	5	140
Capital notes	13	40,150	–	–	–
Total non-current assets		479,295	463,809	30,224	30,746
Total assets		492,961	475,636	31,184	31,466
Current liabilities					
Trade and other payables	8	7,792	6,135	316	234
Interest bearing liabilities	9	–	70,000	–	6,727
Manager contribution	8	927	927	–	–
Rent received in advance		1,589	1,043	139	133
Distribution payable	3	7,631	6,727	472	389
Total current liabilities		17,939	84,832	927	7,483
Non-current liabilities					
Interest bearing liabilities	9	194,496	124,855	14,128	7,395
Manager contribution	8	835	1,762	–	–
Total non-current liabilities		195,331	126,617	14,128	7,395
Total liabilities		213,270	211,449	15,055	14,878
Net assets		279,691	264,187	16,129	16,588
Equity					
<i>Equity Holders of Parent Entity</i>					
Contributed equity	11	390,119	343,515	29,102	25,978
Accumulated losses		(126,557)	(95,916)	(12,973)	(9,390)
Parent entity interest		263,562	247,599	16,129	16,588
<i>Equity Holders of Non-Controlling Interest</i>					
Contributed equity	11	29,102	25,978	–	–
Accumulated losses		(12,973)	(9,390)	–	–
Non-controlling interest		16,129	16,588	–	–
Total equity attributable to stapled security holders:					
- Elanor Commercial Property Fund I		263,562	247,599	–	–
- Elanor Commercial Property Fund II		16,129	16,588	16,129	16,588
Total equity attributable to stapled security holders		279,691	264,187	16,129	16,588

The above Statements of Financial Position should be read in conjunction with the accompanying notes

ELANOR COMMERCIAL PROPERTY FUND

STATEMENTS OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2025

		Contributed equity	Accumulated losses	Parent Entity Total Equity	Non- controlling interest	Total Equity
	Note	\$'000	\$'000	\$'000	\$'000	\$'000
Consolidated Group						
Balance as at 1 July 2024		343,515	(95,916)	247,599	16,588	264,187
Net loss for the period		–	(3,444)	(3,444)	(1,952)	(5,396)
Total comprehensive loss for the period		–	(3,444)	(3,444)	(1,952)	(5,396)
Transactions with securityholders in their capacity as securityholders:						
Contributions of equity, net of issue costs	11	46,604	–	46,604	3,124	49,728
Distributions paid and payable	3	–	(27,197)	(27,197)	(1,631)	(28,828)
Total equity as at 30 June 2025		390,119	(126,557)	263,562	16,129	279,691

		Contributed equity	Accumulated losses	Parent Entity Total Equity	Non- controlling interest	Total Equity
	Note	\$'000	\$'000	\$'000	\$'000	\$'000
Consolidated Group						
Balance as at 1 July 2023		343,515	(43,328)	300,187	17,612	317,799
Net (loss)/profit for the period		–	(27,352)	(27,352)	648	(26,704)
Total comprehensive (loss)/income for the period		–	(27,352)	(27,352)	648	(26,704)
Transactions with securityholders in their capacity as securityholders:						
Distributions paid and payable	3	–	(25,236)	(25,236)	(1,672)	(26,908)
Total equity as at 30 June 2024		343,515	(95,916)	247,599	16,588	264,187

The above Statements of Changes in Equity should be read in conjunction with the accompanying notes

ELANOR COMMERCIAL PROPERTY FUND

STATEMENTS OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2025

		Contributed equity	Accumulated losses	Total Equity
	Note	\$'000	\$'000	\$'000
Elanor Commercial Property Fund II				
Balance as at 1 July 2024		25,978	(9,390)	16,588
Net loss for the period		–	(1,952)	(1,952)
Total comprehensive loss for the period		–	(1,952)	(1,952)
Transactions with securityholders in their capacity as securityholders:				
Contributions of equity, net of issue costs	11	3,124	–	3,124
Distributions paid and payable	3	–	(1,631)	(1,631)
Total equity as at 30 June 2025		29,102	(12,973)	16,129

		Contributed equity	(Accumulated losses)/Retained earnings	Total Equity
	Note	\$'000	\$'000	\$'000
Elanor Commercial Property Fund II				
Balance as at 1 July 2023		25,978	(8,366)	17,612
Net profit for the period		–	648	648
Total comprehensive income for the period		–	648	648
Transactions with securityholders in their capacity as securityholders:				
Distributions paid and payable	3	–	(1,672)	(1,672)
Total equity as at 30 June 2024		25,978	(9,390)	16,588

The above Statements of Changes in Equity should be read in conjunction with the accompanying notes

ELANOR COMMERCIAL PROPERTY FUND

STATEMENTS OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2025

		Consolidated Group 30 June 2025 \$'000	Consolidated Group 30 June 2024 \$'000	ECPF II 30 June 2025 \$'000	ECPF II 30 June 2024 \$'000
	Note				
Cash flows from operating activities					
Rental and other property income received		57,652	55,007	3,234	3,078
Cash coupon interest income on capital notes held at fair value		1,226	—	—	—
Bank interest income received		337	114	7	37
Finance costs paid		(8,751)	(8,184)	(722)	(672)
Payments to suppliers and the Responsible Entity		(20,558)	(18,870)	(1,464)	(1,478)
Net cash flows from operating activities	5(a)	29,906	28,067	1,055	965
Cash flows from investing activities					
Payments for additions to investment properties		(10,027)	(5,727)	(438)	(1,125)
Payments for Capital Notes		(38,313)	—	—	—
Payments for transaction costs		—	(370)	—	(125)
Distributions received from equity accounted investments	7	—	228	—	—
Net cash outflows for investing activities		(48,340)	(5,869)	(438)	(1,250)
Cash flows from financing activities					
Proceeds from interest bearing liabilities		2,595	5,329	—	—
Repayments of interest bearing liabilities and borrowing costs		(3,176)	(221)	(8)	(8)
Proceeds from issue of shares		52,459	—	—	—
Transaction costs related to issue of shares		(2,731)	—	—	—
Distributions paid		(27,926)	(27,619)	(1,548)	(1,736)
Proceeds from interest bearing - cross staple loan		—	—	1,411	1,631
Net cash inflow/(outflow) from financing activities		21,221	(22,511)	(145)	(113)
Net increase/(decrease) in cash and cash equivalents		2,787	(313)	472	(399)
Cash and cash equivalents at the beginning of the period		7,675	7,988	191	590
Cash at the end of the period		10,462	7,675	663	191

The above Statements of Cash Flows should be read in conjunction with the accompanying notes

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

About this Report

Elanor Commercial Property Fund (the Fund, Group or Consolidated Group) is a 'stapled' entity comprising Elanor Commercial Property Fund I (ECPF I) and its controlled entities, including Elanor Commercial Property Fund II (ECPF II). The units in ECPF I are stapled to units in ECPF II. The stapled securities cannot be traded or dealt with separately.

For the purposes of the consolidated financial report, ECPF I has been deemed the parent entity of ECPF II in the stapled structure. The Directors applied judgement in the determination of the parent entity of the Fund and considered various factors including asset size and capital structure. The financial report of the Fund comprises the consolidated financial report of Elanor Commercial Property Fund I and its controlled entities, including Elanor Commercial Property Fund II. As permitted by *ASIC Corporations (Stapled Group Reports) instrument 2015/838*, this report is a combined report that presents the financial statements and accompanying notes of both the consolidated Fund and ECPF II stand-alone.

These general purpose financial statements have been prepared in accordance with the *Corporations Act 2001*, the Scheme Constitutions and Australian Accounting Standards. Compliance with Australian Accounting Standards ensures compliance with International Financial Reporting Standards ('IFRS').

Comparative figures have been restated where appropriate to ensure consistency of presentation throughout the financial report.

The accounting policies adopted in the preparation of the financial report are consistent with those of the previous financial year, and the adoption of new and amended standards as set out below.

New accounting standards and interpretations

(a) New and amended standards adopted by the Fund

There are no standards, interpretations or amendments to existing standards that are effective for the first time for the financial year beginning 1 July 2024 that have a material impact on the amounts recognised in prior periods or will affect the current or future periods.

(b) New accounting standards and interpretations not yet adopted

A number of new standards, amendments to standards and interpretations are effective for annual periods beginning after 1 July 2025 and have not been adopted early in preparing these financial statements. AASB 18 Presentation and Disclosure in Financial Statements will be effect for the 30 June 2027 reporting period, and Management are assessing if this will have a material impact on the Fund.

Basis of Consolidation

The consolidated financial report of the Fund incorporates the assets and liabilities of ECPF I (the Parent) and all of its subsidiaries, including ECPF II as at 30 June 2025. ECPF I is the parent entity in relation to the stapling. The results and equity of ECPF II (which is not directly owned by ECPF I) have been treated and disclosed as a non-controlling interest. Whilst the results and equity of ECPF II are disclosed as a non-controlling interest, the stapled securityholders of ECPF II are the same as the stapled securityholders of ECPF I.

This financial report also includes a separate column representing the financial report of ECPF II, incorporating the assets and liabilities of ECPF II as at 30 June 2025.

For the purpose of preparing the financial statements, the Fund is a for-profit entity. The financial report is presented in Australian Dollars.

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

About this report (continued)

Going concern

As at 30 June 2025, the Fund has a net current asset deficiency of \$4.3 million and net assets of \$279.7 million. ECPF II has a net current asset position of \$0.03 million.

The net current asset deficiency of the Fund is attributable to a current payable of \$7.6 million (ECPF II: \$0.5 million) for the Fund's June Quarter distribution. The Fund (including ECPF II) has access to \$20.0 million of undrawn capex debt facilities, of which \$9.3 million can be claimed for capex works funded from working capital.

ECF's secured debt facility agreement contains clauses whereby an event of default is triggered if there is a change in the majority of the board of directors of the responsible entity or a change in persons having voting power of more than 50% of the securities in the Fund without prior written consent of the lender. In the event of a takeover as outlined in the "Events occurring after reporting date" note below, if lender consent is not obtained, or alternatively, if the Lederer Group does not refinance the debt facility currently in place, the secured debt facility could become immediately due and payable. At the time of signing, the likelihood of the success of the takeover offer and the plans of the Lederer Group as regards to the Fund's debt facility are not known.

Accordingly, as of the date of this report, the Directors believe the Fund will be able to continue to successfully meet its covenant obligations and to refinance its facilities to ensure the Fund's ability to realise its assets and discharge its liabilities in the ordinary course of business.

The Financial Statements have been prepared on a going concern basis using historical cost conventions, except for investment properties, investment properties within the equity accounted investments, derivative financial instruments, and other financial assets or liabilities which are stated at their fair value.

Responsible Entity and Trustee

On 23 August 2024, Elanor Investors Group (ASX: ENN) requested, and the ASX granted, a voluntary suspension of the trading of ENN securities on the ASX to enable Elanor to consider a range of options to stabilise and maintain its ongoing financial position. Elanor Funds Management Limited (EFML) is a wholly owned subsidiary of Elanor Investors Group and the Responsible Entity of ECF. If Elanor Investors Group is not able to stabilise and maintain its ongoing financial position, it may cast uncertainty about EFML's ability to act as Responsible Entity of the Fund.

To progress towards a stabilised financial position, ENN have entered in to binding terms to expand its strategic alliance with Rockworth Capital Partners ("Rockworth"), who will invest up to \$125.0 million into Elanor and recapitalise the business through a combination of secured debt and perpetual notes. The Rockworth Investment is subject to regulatory approval, and approval by Elanor securityholders at an Extraordinary General Meeting, which is expected to be held late November 2025.

Rounding of amounts to the nearest thousand dollars

In accordance with *ASIC Corporations (Rounding in Financials/Directors' Reports) Instrument 2016/191*, amounts in the financial statements have been rounded to the nearest thousand dollars, unless otherwise indicated.

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

About this report (continued)

Critical accounting judgements and key sources of estimation uncertainty

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amount of assets, liabilities, income and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised prospectively.

In preparing the financial statements for the year ended 30 June 2025, significant areas of estimation, uncertainty and critical judgements in applying accounting policies that have the most significant effect on the amount recognised in the financial statements are consistent with those disclosed in the financial report of the previous financial year.

Enhanced disclosures have been incorporated throughout the financial statements to enable users to understand the basis for the estimates and judgments utilised. The estimates or assumptions which are material to the financial statements are discussed in the following notes:

- Investment Properties - assumptions underlying fair value - Note 6
- Equity Accounted Investments – assumptions underlying carry value – Note 7
- Derivative financial instruments - assumptions underlying fair value – Note 10
- Capital Notes – assumptions underlying fair value – Note 13

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

About this report (continued)

The notes to the Financial Statements have been organised into the following sections:

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ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

Results

This section focuses on the operating results and financial performance of the Fund. It includes disclosures of revenue and distributions.

1. Segment information

OVERVIEW

The Fund only operates in one business segment, being the investment in commercial properties in Australia.

The table below provides a reconciliation from statutory net loss to Funds from Operations for the Consolidated Group and ECPF II.

	Consolidated Group 30 June 2025 \$'000	ECPF II 30 June 2025 \$'000
Funds from Operations (FFO)¹		
Statutory net loss	(5,396)	(1,952)
<i>Adjustments for items included in statutory loss:</i>		
Fair value loss included in share of profit from equity accounted investment ²	3,714	—
Fair value loss on investment property	22,644	2,194
Fair value loss on derivatives	4,470	261
Fair value gain on capital notes	—	—
Straight lining of rental income ³	1,696	37
Amortisation expense ⁴	7,459	1,392
Transaction costs ⁵	(8)	—
<i>Adjustments for non profit / (loss) item:</i>		
Share of FFO from equity accounted investments	839	—
Funds from Operations (FFO)¹	35,418	1,932

	Consolidated Group 30 June 2024 \$'000	ECPF II 30 June 2024 \$'000
Funds from Operations (FFO)¹		
Statutory net (loss)/profit	(26,704)	648
<i>Adjustments for items included in statutory (loss)/profit:</i>		
Transaction and establishment costs ⁵	755	125
Fair value loss included in share of profit from equity accounted investment	13,236	—
Fair value (gain)/loss on investment property	35,311	(98)
Fair value loss on derivatives	2,598	134
Straight lining of rental income ³	231	53
Amortisation expense ⁴	6,246	1,198
Share of FFO from equity accounted investments	1,470	—
Funds from Operations (FFO)¹	33,143	2,060

¹ Funds from Operations (FFO) has been determined in accordance with the Property Council Guidelines and adjusted for amortisation of borrowing cost and contribution from manager which is excluded from FFO and represents the Directors' view of underlying earnings from ongoing operating activities, being statutory profit / (loss) (under IFRS), adjusted for non-cash and other items such as property revaluations, derivative mark-to-market impacts, amortisation of tenant incentives and contribution from manager, gains/losses on sale of investment properties, straight-line rental adjustments, non-FFO tax expenses/benefits and other unrealised one-off items. This includes the group's proportional ownership of 19 Harris Street's FFO, which is held as an equity accounted investment.

² Fair value loss included in share of profit from equity accounted investment includes amortisation of manager contribution of \$0.93m.

³ Straight lining of rental income is a non-cash accounting adjustment recognised in rental income in the Statement of Profit or Loss.

⁴ Amortisation expense includes the amortisation of capitalised leasing costs and rental abatements, and debt establishment costs recognised in the Statement of Profit or Loss.

⁵ Transaction costs incurred related to the proposed divestment of certain Fund assets.

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

2. Revenue

OVERVIEW

The Fund's main source of revenue is rental income from its investment in commercial properties.

	Consolidated Group 30 June 2025 \$'000	Consolidated Group 30 June 2024 \$'000	ECPF II 30 June 2025 \$'000	ECPF II 30 June 2024 \$'000
WorkZone West	13,815	13,704	–	–
50 Cavill Avenue	7,725	7,713	–	–
Garema Court	7,207	7,614	–	–
Campus DXC	1,832	3,177	–	–
NEXUS Centre	2,799	2,443	–	–
200 Adelaide St	3,221	3,295	–	–
Limestone Centre	2,390	2,615	2,390	2,615
34 Corporate Drive	1,489	1,557	–	–
Total revenue from operating activities	40,478	42,118	2,390	2,615

ACCOUNTING POLICY

Rental income

The Fund is the lessor of operating leases. Rental income arising from operating leases is recognised as revenue on a straight-line basis over the lease term.

Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised as an expense over the term of the lease on the same basis as the lease income.

Rental abatements

Where a rental abatement is granted retrospectively on uncollected past due rent, the abatement is expensed as an impairment of trade receivables. Where an agreement on past due receivables has not been reached by 30 June 2025, an estimate of the expected abatement on the outstanding balance is made and incorporated into the expected credit loss calculation.

Rental abatements or other lease modification accompanied by extensions of lease terms or other changes in lease scope, are accounted for as a lease modification. The abated portion will be capitalised as a lease incentive and amortised on a straight-line basis over the remaining life of the lease.

Lease incentives

Lease incentives (including rent free periods, fit out and other payments) are accounted for on a straight-line basis over the lease term and offset against rental income in the statement of profit or loss. The lease term is the non-cancellable period of the lease together with any further term for which the tenant has the option to continue the lease, where, at the commencement date of the lease, it is reasonably certain that the tenant will exercise that option.

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

2. Revenue (continued)

Outgoings

Outgoings recoveries are recognised in accordance with AASB 15 and are typically invoiced monthly based on an annual estimate. Revenue related to outgoing recoveries is recognised over time as the estimated costs are consumed by the tenant. Should any adjustment be required based on actual costs incurred, this is accounted for on a monthly basis.

3. Distributions

OVERVIEW

In accordance with the Fund's Constitutions, the Fund determines distributions based on a number of factors, including forecast earnings and expected economic conditions.

The following distributions were declared and paid by the Consolidated Group during the year or post balance date:

	Distribution FY25 cents per stapled security	Total FY25 amount \$'000
Consolidated Group		
Distribution paid: 1 July - 30 September 2024	1.875	5,935
Distribution paid: 1 October - 31 December 2024	1.875	7,631
Distribution paid: 1 January - 31 March 2025	1.875	7,631
Distribution payable: 1 April - 30 June 2025 ¹	1.875	7,631
Total distribution relating to the year ended 30 June 2025	7.50	28,828

¹ The distribution of 1.88 cents per stapled security for the quarter ended 30 June 2025 will be paid on 1 September 2025.

	Distribution FY24 cents per stapled security	Total FY24 amount \$'000
Consolidated Group		
Distribution paid: 1 July - 30 September 2023	2.125	6,727
Distribution paid: 1 October - 31 December 2023	2.125	6,727
Distribution paid: 1 January - 31 March 2024	2.125	6,727
Distribution paid: 1 April - 30 June 2024	2.125	6,727
Total distribution relating to the year ended 30 June 2024	8.50	26,908

ECPF II

The following distributions were declared and paid by ECPF II during the year or post balance date:

	Distribution FY25 cents per stapled security	Total FY25 amount \$'000
Distribution paid: 1 July - 30 September 2024	0.10	322
Distribution paid: 1 October - 31 December 2024	0.10	396
Distribution paid: 1 January - 31 March 2025	0.11	441
Distribution payable: 1 April - 30 June 2025 ¹	0.11	472
Total distribution relating to the year ended 30 June 2025	0.42	1,631

¹ The distribution of 0.11 cents per stapled security for the quarter ended 30 June 2025 will be paid on 1 September 2025.

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

3. Distributions (continued)

	Distribution FY24 cents per stapled security	Total FY24 amount \$'000
Distribution paid: 1 July - 30 September 2023	0.15	486
Distribution paid: 1 October - 31 December 2023	0.14	439
Distribution paid: 1 January - 31 March 2024	0.11	358
Distribution paid: 1 April - 30 June 2024	0.12	389
Total distribution relating to the year ended 30 June 2024	0.52	1,672

ACCOUNTING POLICY

Distributions are recognised as a liability when declared or at the record date (if earlier). Distributions paid and payable are recognised as distributions within equity. Distributions paid are included in cash flows from financing activities in the statement of cash flows.

4. Earnings per stapled security

OVERVIEW

Basic earnings per stapled security is calculated as net profit or loss attributable to securityholders divided by the weighted average number of ordinary stapled securities issued.

Diluted earnings per stapled security is calculated as profit or loss attributable to securityholders adjusted for any profit or loss recognised in the year in relation to dilutive potential stapled securities divided by the weighted average number of stapled securities and dilutive stapled securities.

Earnings used in the calculation of basic and diluted earnings per stapled security reconciles to the net profit or loss in the statements of comprehensive income as follows:

	Consolidated Group 30 June 2025 \$'000	Consolidated Group 30 June 2024 \$'000	ECPF II 30 June 2025 \$'000	ECPF II 30 June 2024 \$'000
The earnings per stapled security measures shown below is based upon the profit / (loss) attributable to securityholders:				
Basic and diluted (loss)/earnings per stapled security (cents)	(1.43)	(8.44)	(0.52)	0.20
(Loss) / profit attributable to securityholders used in calculating basic and diluted earnings per stapled security (\$'000)	(5,396)	(26,704)	(1,952)	648
Weighted average number of stapled securities used as denominator in calculating basic earnings per stapled security	376,771,069	316,556,353	376,771,069	316,556,353
Weighted average number of stapled securities used as denominator in calculating diluted earnings per stapled security	376,771,069	316,556,353	376,771,069	316,556,353

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

5. Cash flow information

OVERVIEW

This note provides further information on the cash flow statements of the Group. It reconciles (loss) / profit for the year to cash flows from operating activities, reconciles liabilities arising from financing activities and provides information about non-cash transactions.

(a) Reconciliation of (loss) / profit for the year to net cash flows from operating activities

	Consolidated Group 30 June 2025 \$'000	Consolidated Group 30 June 2024 \$'000	ECPF II 30 June 2025 \$'000	ECPF II 30 June 2024 \$'000
(Loss) / Profit for the year	(5,396)	(26,704)	(1,952)	648
Fair value adjustment on revaluation of derivatives	4,470	2,598	261	134
Fair value adjustment on revaluation of investment properties	22,644	35,311	2,194	(98)
Fair value adjustment on revaluation of capital note	1	–	–	–
Share of loss from equity accounted investment	3,714	13,236	–	–
Amortisation	8,125	6,983	1,469	1,276
Lease incentive	(4,911)	(4,567)	(1,151)	(992)
Transaction costs through profit and loss	–	370	–	125
Straight-lining of rental income and rental guarantee	1,696	231	37	53
Net cash provided by operating activities before changes in working capital	30,343	27,458	858	1,146
Movement in working capital:				
Decrease / (increase) in trade and other receivables	(2,303)	(161)	221	(283)
Decrease / (increase) in other current assets	–	33	–	(1)
Decrease / (increase) in prepayments	(331)	30	(113)	2
Increase / (decrease) in trade and other payables	1,651	1,132	82	70
Increase / (decrease) in amounts received in advance	546	(425)	7	31
Net cash from operating activities	29,906	28,067	1,055	965

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

5. Cash flow information (continued)

(b) Reconciliation of liabilities arising from financing activities

Consolidated Group

	30 June 2024 \$'000	Cash flows Debt drawdowns/ (debt repayment and borrowing costs paid) \$'000	Non-cash items Amortisation of borrowing costs \$'000	30 June 2025 \$'000
Interest bearing loans	194,855	(581)	222	194,496
Total liabilities from financing activities	194,855	(581)	222	194,496

	30 June 2023 \$'000	Cash flows Debt drawdowns/ (borrowing costs paid) \$'000	Non-cash items Amortisation of borrowing costs \$'000	30 June 2024 \$'000
Interest bearing loans	189,433	5,108	314	194,855
Total liabilities from financing activities	189,433	5,108	314	194,855

ECPF II

	30 June 2024 \$'000	Cash flows Debt drawdowns/ (borrowing costs paid) \$'000	Non-cash items Amortisation of borrowing costs \$'000	30 June 2025 \$'000
Interest bearing loans	14,123	(8)	13	14,128
Cross-staple loan / (receivable)	(106)	1,411	(3,124)	(1,819)
Total liabilities from financing activities	14,017	1,403	(3,111)	12,309

	30 June 2023 \$'000	Cash flows Debt drawdowns/ (borrowing costs paid) \$'000	Non-cash items Amortisation of borrowing costs \$'000	30 June 2024 \$'000
Interest bearing loans	14,112	(8)	19	14,123
Cross-staple loan / (receivable)	(1,737)	1,631	–	(106)
Total liabilities from financing activities	12,375	1,623	19	14,017

ACCOUNTING POLICY

For the purpose of presentation in the statement of cash flows, cash and cash equivalents comprise cash balances.

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

Operating Assets and Liabilities

This section includes information about the assets used by the Fund to generate profits and revenue, specifically information relating to its investment properties and liabilities.

6. Investment properties

OVERVIEW

Investment Properties are held solely for the purpose of earning rental income and/or for capital appreciation. At balance date, the Fund's investment property portfolio comprised eight commercial properties in Australia. Independent valuations were performed as at 30 June 2025.

(a) Carrying values of investment properties

Property	Valuation	Consolidated Group 30 June 2025 \$'000	Consolidated Group 30 June 2024 \$'000	ECPFII 30 June 2025 \$'000	ECPFII 30 June 2024 \$'000
50 Cavill Avenue	External	122,000	110,500	—	—
WorkZone West	External	92,000	111,000	—	—
Garema Court	External	48,000	57,700	—	—
200 Adelaide St	External	45,000	43,500	—	—
NEXUS Centre	External	35,000	33,500	—	—
Limestone Centre	External	28,400	30,500	28,400	30,500
Campus DXC	External	30,000	31,000	—	—
34 Corporate Drive	External	26,000	26,000	—	—
Total		426,400	443,700	28,400	30,500

All property investments are categorised as level 3 in the fair value hierarchy. There were no transfers between the hierarchies during the year.

(b) Movement in investment properties

	Consolidated Group 30 June 2025 \$'000	Consolidated Group 30 June 2024 \$'000	ECPFII 30 June 2025 \$'000	ECPFII 30 June 2024 \$'000
Opening Balance	443,700	475,617	30,500	29,596
Capital expenditure	10,027	5,727	438	1,125
Straightlining of rental income	(1,696)	(231)	(37)	(53)
Amortisation	(7,898)	(6,669)	(1,458)	(1,258)
Movement in lease incentives and rental guarantee	4,911	4,567	1,151	992
Net fair value adjustments	(22,644)	(35,311)	(2,194)	98
Total investment properties	426,400	443,700	28,400	30,500

Highest and best use

For all investment properties, the current use equates to the highest and best use.

Fair value hierarchy and valuation techniques

The fair value measurement for investment properties has been categorised as Level 3 fair value based on the key inputs to the valuation techniques used below:

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

6. Investment properties (continued)

Valuation Techniques	Significant unobservable inputs	Range FY25	Range FY24	Weighted average FY25	Weighted average FY24
<i>Discounted cash flows</i> – involves the projection of a series of inflows and outflows to which a market-derived discount rate is applied to establish an indication of the present value of the income stream associated with the property.	Adopted discount rate ¹	7.50% - 9.50%	7.50% - 8.25%	8.13%	7.89%
	Adopted terminal yield ²	7.75% - 9.25%	7.25% - 9.00%	8.14%	8.00%
	Net property income (per sqm) ³	\$443 - \$726	\$418 - \$936	\$609	\$651
<i>Capitalisation method</i> – involves determining the net market income of the investment property. This net market income is then capitalised at the adopted capitalisation rate to derive a core value.	Adopted capitalisation rate ⁴	7.50% - 9.00%	7.25% - 8.75%	7.90%	7.78%

¹ Adopted discount rate: The rate of return used to convert cash flows, payable or receivable in the future, into present value. It reflects the opportunity cost of capital, that is the rate of return the cash can earn if put to other uses having similar risk. The rate is determined with regard to market evidence.

² Adopted terminal yield: The capitalisation rate used to convert the future net market rental revenue into an indication of the anticipated value of the property at the end of the holding period when carrying out a discounted cash flow calculation. The rate is determined with regard to market evidence.

³ Net property income (per sqm): The forecast annual net rental income per sqm reflecting leased occupancy and likely to be leased space based on commitments and estimates. Resulting WALE and occupancy rate from existing tenancies will impact the forecast cash flow from net property income. The rate is determined with regard to existing lease terms and other market evidence.

⁴ Adopted capitalisation rate: The rate at which net market rental revenue is capitalised to determine the value of a property. The rate is determined with regard to market evidence.

ACCOUNTING POLICY

Recognition and measurement

Investment properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are measured at fair value. Gains and losses arising from changes in the fair value of investment properties are included in the statement of profit or loss in the year in which they arise.

Fair value is defined as the price at which an asset or liability could be exchanged in an arm's length transaction between knowledgeable, willing parties, other than in a forced or liquidation sale.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from the asset. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of profit or loss in the year in which the property is derecognised.

Valuation process

In reaching estimates of fair value, management judgment needs to be exercised. The aim of the valuation process is to ensure that assets are held at fair value and that the Fund is compliant with applicable Australian Accounting Standards, regulations, and the Fund's Constitutions. All properties are required to be internally valued every six months with the exception of those independently valued during that six-month period.

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

6. Investment properties (continued)

The internal valuations are performed by utilising the information from a combination of asset plans and forecasting tools prepared by the asset management team. Appropriate capitalisation rate, terminal yield and discount rates based on comparable market evidence and recent external valuation parameters are used to produce a capitalisation-based valuation and a discounted cash flow valuation. Both valuations are considered to determine the final valuation.

The Fund's valuation policy requires that each property in the portfolio is valued by an independent valuer at least every three years. In practice, properties may be valued more frequently than every three years primarily where there may have been a material movement in the market and where there is a significant variation between the carrying value and the internal valuation.

Independent valuations are performed by independent and external valuers who hold a recognised relevant professional qualification and have specialised expertise and experience in the location and types of investment properties valued.

Valuation technique

Capitalisation method

Capitalisation rate is an approximation of the ratio between the net operating income produced by an investment property and its fair value. This excludes consideration of costs of acquisition or disposal. The net income is capitalised in perpetuity from the valuation date at an appropriate investment yield. The adopted percentage rate investment yield reflects the capitalisation rate and includes consideration of the property type, location and comparable sales.

Discounted cash flows (DCF)

Under the DCF method, a property's fair value is estimated using explicit assumptions regarding the benefits and liabilities of ownership over the asset's life including an exit or terminal value. The DCF method involves the projection of a series of cash flows on a real property interest. The cash flow projections reflect tenants currently in occupation or are contracted to meet lease commitments or are likely to be in occupation based on the market's general perception and relevant available market evidence. To this projected cash flow series, an appropriate discount rate is applied to establish the present value of the income stream associated with the property. The discount rate is the rate of return used to convert a monetary sum, payable or receivable in the future, into present value. The rate is determined based on market evidence.

All property investments are categorized as level 3 in the fair value hierarchy. There were no transfers between the hierarchies during the year.

Sensitivity Information

The key unobservable inputs to measure the fair value of investment properties are disclosed below along with sensitivity to a significant increase or decrease set out in the following table:

	Fair value measurement sensitivity to increase in input	Fair value measurement sensitivity to decrease in input
Discount rate (%)	Decrease	Increase
Terminal yield (%)	Decrease	Increase
Capitalisation rate (%)	Decrease	Increase

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

6. Investment properties (continued)

Sensitivity Analysis

When calculating the income capitalisation approach, the net property income has a strong inter-relationship with the adopted capitalisation rate given the methodology involves assessing the total income receivable from the property and capitalising this in perpetuity to derive a capital value. In theory, an increase in the income and an increase (softening) in the adopted capitalisation rate could potentially offset the impact to the fair value. The same can be said for a decrease in the income and a decrease (tightening) in the adopted capitalisation rate. A directionally opposite change in the income and the adopted capitalisation rate could potentially magnify the impact to the fair value.

When assessing a discounted cash flow, the adopted discount rate and adopted terminal yield have a strong interrelationship in deriving a fair value given the discount rate will determine the rate at which the terminal value is discounted to the present value. The impact on the fair value of an increase (softening) in the adopted discount rate could potentially offset the impact of a decrease (tightening) in the adopted terminal yield. The same can be said for a decrease (tightening) in the adopted discount rate and an increase (softening) in the adopted terminal yield. A directionally similar change in the adopted discount rate and adopted terminal yield could potentially magnify the impact to the fair value.

The adopted forecast net property income in the discounted cash flow is reflective of existing lease terms and other market data. Assets with higher WALE and occupancy rates improve net property income resulting in higher cash flow forecasts. The increased forecasted cash flow increases the fair value of the property.

	Fair value measurement sensitivity			
	Increase by 0.25% \$'000	Decrease by 0.25% \$'000	Increase by 0.25% %	Decrease by 0.25% %
Discount rate (%)	(13,157)	13,726	(3.1)	3.2
Terminal yield (%)	(14,387)	16,097	(3.4)	3.8
Capitalisation rate (%)	(13,736)	14,611	(3.2)	3.4

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

7. Equity accounted investments

OVERVIEW

This note provides an overview and detailed financial information of the Group's investments that are accounted for using the equity method of accounting.

(a) Interest in associate

	Principal activity	Percentage Ownership	Consolidated Group 30 June 2025 \$'000
Harris Property Trust	Commercial office building	49.90%	12,580
Total equity accounted investment			12,580

	Principal activity	Percentage Ownership	Consolidated Group 30 June 2024 \$'000
Harris Property Trust	Commercial office building	49.90%	17,222
Total equity accounted investment			17,222

The carrying amount of equity investments at the beginning and end of the current year is set out below:

	Consolidated Group 30 June 2025 \$'000	Consolidated Group 30 June 2024 \$'000
Carrying amount at the beginning of the period	17,222	31,614
Share of loss from equity accounted investment ¹	(4,642)	(14,164)
Distribution received	—	(228)
Total carrying value at the end of the period	12,580	17,222

¹ Share of loss from equity accounted investment of \$4.2 million (\$13.2 million in 2024) on the face of the Statement of Profit or Loss includes amortisation from the Manager Contribution of \$0.93 million in addition to the figure above.

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

7. Equity accounted investments (continued)

(b) Summarised financial information for individually material associate

	Harris Property Trust	
	30 June 2025	30 June 2024
	\$'000	\$'000
Financial position		
Current assets	9,755	4,170
Non-current assets	138,000	138,000
Total Assets	147,755	142,170
Current liabilities	3,657	107,658
Non-current liabilities	118,888	–
Total Liabilities	122,545	107,658
Contributed equity	87,100	87,100
Accumulated losses	(61,890)	(52,588)
Total Equity	25,210	34,512

	Harris Property Trust	
	30 June 2025	30 June 2024
	\$'000	\$'000
Financial performance		
Revenue	11,609	10,010
Loss for the period	(9,300)	(28,388)
Other comprehensive income for the period	–	–
Total comprehensive loss for the period	(9,300)	(28,388)

There are no capital commitments (30 June 2024: nil) at 30 June 2025 for Harris Property Trust.

There are no contingent liabilities (30 June 2024: nil) at 30 June 2025 for Harris Property Trust.

Reconciliation of the above summarised financial information to carrying amount of the interest in the material associate recognised in the financial statements:

	Harris Property Trust	
	30 June 2025	30 June 2024
	\$'000	\$'000
Net assets of the associate	25,210	34,512
Proportion of the Group's ownership interest	49.90%	49.90%
Group's share of net assets of the associates	12,580	17,222
Carrying amount of the Group's interest	12,580	17,222

An assessment has been performed for Harris Property Trust to ensure the underlying property asset has been recognised at fair value, in accordance with the Group's accounting policy and methodology for fair value measurement of Investment Properties as described in Note 6. The Harris Property Trust asset was internally valued 30 June 2025 at a value of \$138.0 million.

At balance date, no impairment loss has been recognised with respect to Harris Property Trust.

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

7. Equity accounted investments (continued)

ACCOUNTING POLICY

Investment in associates and joint ventures

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policy decisions.

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

Management of the Group reviewed and assessed the classification of the Group's investment in the associated entities in accordance with AASB 128 on the basis that the Group has significant influence over the financial and operating policy decisions of the investee.

The results, and assets and liabilities of associates or joint ventures are incorporated in these financial statements using the equity method of accounting, except when the investment, or a portion thereof, is classified as held for sale, in which case it is accounted for in accordance with AASB 5. Under the equity method, an investment in an associate or a joint venture is initially recognised in the statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the associate or joint venture. When the Group's share of losses of an associate or a joint venture exceeds the Group's interest in that associate or joint venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate or joint venture), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate or joint venture.

Investments in associates and joint ventures are assessed for impairment when indicators of impairment are present. When necessary, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with AASB 136 *Impairment of Assets* as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs to sell) with its carrying amount. Any impairment loss recognised forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with AASB 136 to the extent that the recoverable amount of the investment subsequently increases.

An assessment has been performed for Harris Property Trust to ensure the underlying property asset has been recognised at fair value, in accordance with the Group's accounting policy and methodology for fair value measurement of Investment Properties as described in Note 6 above.

At balance date, no impairment loss has been recognised with respect to the Group's associate.

When an entity transacts with an associate or a joint venture of the Group, profits and losses resulting from the transactions with the associate or joint venture are recognised in the Group's financial statements only to the extent of interests in the associate or joint venture that are not related to the Group.

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

8. Trade and other payables

OVERVIEW

This note provides further information about assets and liabilities that are incidental to the Fund's trading activities, being trade and other payables.

(a) Trade and other payables

	Consolidated Group 30 June 2025 \$'000	Consolidated Group 30 June 2024 \$'000	ECPF II 30 June 2025 \$'000	ECPF II 30 June 2024 \$'000
Trade creditors	142	744	39	5
Accrued expenses	6,914	4,514	230	222
GST payable	736	877	47	7
Total payables	7,792	6,135	316	234

(b) Non-current other liabilities

	Consolidated Group 30 June 2025 \$'000	Consolidated Group 30 June 2024 \$'000	ECPF II 30 June 2025 \$'000	ECPF II 30 June 2024 \$'000
Current liabilities				
Contribution from manager ¹	927	927	–	–
Total other current liability	927	927	–	–
Non-current liabilities				
Contribution from manager ¹	835	1,762	–	–
Total other non-current liability	835	1,762	–	–

¹ On 24 May 2022, the Elanor Investors Group made an \$8.4m contribution to the Fund as part of the 19 Harris Street acquisition. Under the Australian Accounting Standards, this contribution was recognised as a contract liability upon initial recognition and \$3.8m of the liability was utilised to offset transaction costs. The remaining balance is released to Statement of Profit or Loss over a 5-year period.

ACCOUNTING POLICY

Trade and other payables represent liabilities and accrued expenses owing by the Fund at year end which are unpaid. The amounts are unsecured and usually paid within 30 days of recognition. Trade and other payables are recognised at amortised cost and normal commercial terms and conditions apply to payables.

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

Finance and Capital Structure

This section provides further information on the Fund's debt structure and financial risk management in respect of its exposure to credit, liquidity and market risks.

9. Interest bearing liabilities

OVERVIEW

The Fund has access to debt facilities totalling \$214.7 million, which comprise of three secured debt facilities (\$80.0 million, \$75.0 million and \$39.7 million), and a \$20.0 million capex facility, which will all mature on 31 August 2026.

The total drawn amount at 30 June 2025 is \$194.7 million. The weighted average debt facility maturity at year end is 1.17 years with an average all-in cost of debt of 4.39% p.a. At 30 June 2025, the interest rate risk of drawn facilities is hedged to 76.9%. The fair value of the debt facilities is \$196.0 million which is calculated by discounted cash flows using each facility's current borrowing rate.

The Group's borrowings are subject to financial covenants, including but not limited to:

- Loan to value ratio not exceeding 52.5%
- Interest coverage ratio of at least 2.0x

The Group has complied with the debt covenants throughout the year. Debt covenant forecasts for these two covenants have been performed, and there are no indications that the Funds will not continue to comply until the next testing period.

ECF's secured debt facility agreement contains clauses whereby an event of default is triggered if there is a change in the majority of the board of directors of the responsible entity or a change in persons having voting power of more than 50% of the securities in the Fund without prior written consent of the lender. In the event of a takeover as outlined in the "Events occurring after reporting date" note below, if lender consent is not obtained, or alternatively, if the Lederer Group does not refinance the debt facility currently in place, the secured debt facility could become immediately due and payable. At the time of signing, the likelihood of the success of the takeover offer and the plans of the Lederer Group as regards to the Fund's debt facility are not known.

	Consolidated Group 30 June 2025 \$'000	Consolidated Group 30 June 2024 \$'000	ECPF II 30 June 2025 \$'000	ECPF II 30 June 2024 \$'000
Current				
Bank loan - term debt	–	70,000	–	6,727
Total current	–	70,000	–	6,727
Non-current				
Bank loan - term debt	194,725	125,214	14,131	7,403
Bank loan - borrowing costs less amortisation	(229)	(359)	(3)	(8)
Total non-current	194,496	124,855	14,128	7,395
Total interest bearing liabilities	194,496	194,855	14,128	14,122

During the year, the Fund has complied with all debt covenants as required by its loan agreements.

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

9. Interest bearing liabilities (continued)

ACCOUNTING POLICY

Interest bearing liabilities are recognised initially at cost, being the fair value of the consideration received net of transaction costs associated with the borrowing. Subsequent to initial recognition, interest bearing liabilities are recognised at amortised cost using the effective interest method. Under the effective interest method, any transaction fees, costs, discounts and premiums directly related to the borrowings are recognised in the statement of profit or loss over the expected life of the borrowings.

Interest bearing liabilities are classified as current liabilities where the liability has been drawn under a financing facility which expires within one year. Amounts drawn under financial facilities which expire after one year are classified as non-current where the Fund has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

10. Derivative financial instruments

OVERVIEW

The Fund's derivative financial instruments consist of interest rate swap contracts to hedge its exposure to movements in variable interest rates. The interest rate swap agreements allow the Fund to raise long term borrowings at a floating rate and effectively swap them into a fixed rate.

	Consolidated Group 30 June 2025 \$'000	Consolidated Group 30 June 2024 \$'000	ECPF II 30 June 2025 \$'000	ECPF II 30 June 2024 \$'000
Current assets				
Interest rate swaps	1,314	3,061	28	154
Non-current assets				
Interest rate swaps	165	2,887	5	140
Total derivative financial instruments	1,479	5,948	33	294

(a) Valuation

The fair value of interest rate swaps is calculated as the present value of the estimated future cash flows based on observable yield curves (level 2). The interest rate swap hedges interest rate risk on the Fund's debt facilities.

All of the resulting fair value estimates are included in Level 2. The fair value of financial instruments that are not traded in an active market is determined using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in Level 2.

The fair value of derivatives has been determined with reference to market observable inputs for contracts with similar maturity profiles. The valuation is a present value calculation which incorporates fixed rate and forward interest rate curves.

(b) Hedging

Instruments used by the Group

Interest rate swaps are currently in place to hedge 76.9% of the variable loan principal outstanding. The fixed interest rate of the swaps range between 0.87% to 3.04% (2024: 0.76% to 3.04%) and variable rates of the loans range between 3.78% to 4.48% (2024: 4.00% to 4.42%) in addition to a fixed line fee of 1.45%.

The swaps contracts require settlement of net interest receivable or payable every 90 days. The settlement dates coincide with the dates on which interest is payable on the underlying debt.

As result any fair value movement of the interest rate swaps are recognised in the profit and loss.

ACCOUNTING POLICY

Derivatives are initially recognised at fair value at the date the derivative contract is entered into and are subsequently remeasured to their fair value at the end of each reporting period. The resulting gain or loss is recognised in profit or loss immediately.

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

11. Contributed equity

OVERVIEW

The Fund is a 'stapled' entity comprising of ECPF I and its controlled entities, including ECPF II. The units in ECPF II are stapled to units in ECPF I. The stapled securities cannot be traded or dealt with separately.

(a) Parent entity

	No. of securities 30 June 2025 '000	No. of securities 30 June 2024 '000	Parent Entity 30 June 2025 \$'000	Parent Entity 30 June 2024 \$'000
Opening balance	316,556	316,556	343,515	343,515
Capital raised	90,446	–	49,165	–
Capital raising cost	–	–	(2,561)	–
Total contributed equity	407,002	316,556	390,119	343,515

(b) ECPF II

	No. of securities 30 June 2025 '000	No. of securities 30 June 2024 '000	ECPF II 30 June 2025 \$'000	ECPF II 30 June 2024 \$'000
Opening balance	316,556	316,556	25,978	25,978
Capital raised	90,446	–	3,294	–
Capital raising cost	–	–	(170)	–
Total contributed equity	407,002	316,556	29,102	25,978

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

12. Financial Risk Management

OVERVIEW

The Fund's principal financial instruments comprise cash, receivables, capital notes, interest bearing loans, derivatives, payables and distribution payables. The Fund's activities are exposed to a variety of financial risks: market risk (including interest rate risk); credit risk; and liquidity risk.

This note presents information about the Fund's exposure to each of the above risks, the Fund's objectives, policies and processes for measuring and managing risk and the Fund's management of capital. Further quantitative disclosures are included through these financial statements.

The Board of Directors (Board) of the Responsible Entity of the Fund has overall responsibility for the establishment and oversight of the Fund's risk management framework. The Board is responsible for monitoring the identification and management of key risks to the business.

The Board has established a Risk Management Framework outlining principles for overall risk management covering specific areas, such as mitigating foreign exchange, interest rate and liquidity risks. The Risk Management Framework provides a framework to identify and manage financial risks with a key philosophy of risk mitigation. Derivatives are exclusively used for hedging purposes, not as trading or other speculative instruments. The Fund uses derivative financial instruments such as interest rate swaps where possible to hedge certain risk exposures.

The Fund uses different methods to measure different types of risk to which it is exposed. These methods include sensitivity analysis in the case of interest rate risk, ageing analysis for credit risk and cash flow forecasting for liquidity risk.

There have been no other significant changes in the types of financial risks or the Fund's risk management program (including methods used to measure the risks).

(a) Market risk

Market risk refers to the potential for changes in the value of the Group's financial instruments or revenue streams from changes in market prices. There are various types of market risks to which the Group is exposed including those associated with interest rates, currency rates and equity market price.

(b) Interest rate risk

Interest rate risk refers to the potential fluctuations in the fair value or future cash flows of a financial instrument because of changes in market interest rates.

As at reporting date, the Fund had the following undiscounted (including future interest payable) interest bearing assets and liabilities:

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

12. Financial Risk Management (continued)

(b) Interest rate risk (continued)

Consolidated Group 30 June 2025	Maturity < 1 yr \$'000	Maturity 1 - 5 yrs \$'000	Maturity > 5 yrs \$'000	Total \$'000
Assets				
Cash and cash equivalents	10,462	–	–	10,462
Derivative financial instruments	–	1,479	–	1,479
Capital notes	–	40,150	–	40,150
Total assets	10,462	41,629	–	52,091
Weighted average interest rate				1.32%
Liabilities				
Interest bearing loans	8,828	196,225	–	205,053
Total liabilities	8,828	196,225	–	205,053
Weighted average interest rate				5.31%
Consolidated Group 30 June 2024	Maturity < 1 yr \$'000	Maturity 1 - 5 yrs \$'000	Maturity > 5 yrs \$'000	Total \$'000
Assets				
Cash and cash equivalents	7,675	–	–	7,675
Derivative financial instruments	3,061	2,887	–	5,948
Total assets	10,736	2,887	–	13,623
Weighted average interest rate				1.94%
Liabilities				
Interest bearing loans	78,745	135,444	–	214,189
Total liabilities	78,745	135,444	–	214,189
Weighted average interest rate				5.93%

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

12. Financial Risk Management (continued)

(b) Interest rate risk (continued)

ECPF II 30 June 2025	Maturity < 1 yr \$'000	Maturity 1 - 5 yrs \$'000	Maturity > 5 yrs \$'000	Total \$'000
Assets				
Cash and cash equivalents	663	–	–	663
Derivative financial instruments	–	33	–	33
Total assets	663	33	–	696
Weighted average interest rate				0.74%
Liabilities				
Interest bearing loans	710	14,252	–	14,962
Total liabilities	710	14,252	–	14,962
Weighted average interest rate				5.34%
ECPF II 30 June 2024	Maturity < 1 yr \$'000	Maturity 1 - 5 yrs \$'000	Maturity > 5 yrs \$'000	Total \$'000
Assets				
Cash and cash equivalents	191	–	–	191
Derivative financial instruments	154	140	–	294
Total assets	345	140	–	485
Weighted average interest rate				1.36%
Liabilities				
Interest bearing loans	7,435	8,230	–	15,665
Total liabilities	7,435	8,230	–	15,665
Weighted average interest rate				5.95%

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

12. Financial Risk Management (continued)

(c) Interest rate sensitivity

At reporting date, if Australian interest rates had been 1% higher / lower and all other variables were held constant, the impact on the Group in relation to cash and cash equivalents, derivatives, interest bearing loans and the Fund's profit and equity would be:

Consolidated Group 30 June 2025	Amount \$'000	Increase by 1%		Decrease by 1%	
		Profit/ (loss) \$'000	Equity \$'000	Profit/ (loss) \$'000	Equity \$'000
Cash and cash equivalents	10,462	105	–	(105)	–
Derivative financial instruments	1,479	1,497	–	(1,497)	–
Capital notes	40,150	402	–	(402)	–
Interest bearing loans	194,496	(1,945)	–	1,945	–
Total increase/(decrease)		59	–	(59)	–

Consolidated Group 30 June 2024	Amount \$'000	Increase by 1%		Decrease by 1%	
		Profit/ (loss) \$'000	Equity \$'000	Profit/ (loss) \$'000	Equity \$'000
Cash and cash equivalents	7,675	77	–	(77)	–
Derivative financial instruments	5,948	1,497	–	(1,497)	–
Interest bearing loans	194,855	(1,949)	–	1,949	–
Total (decrease)/increase		(375)	–	375	–

Of the \$194.7 million floating rate interest bearing loans, \$149.7 million or 76.9% of this amount was hedged using interest rate swap agreements. These agreements are in place to swap the floating interest rate payable to a fixed rate to minimise the interest rate risk.

ECPF II 30 June 2025	Amount \$'000	Increase by 1%		Decrease by 1%	
		Profit/ (loss) \$'000	Equity \$'000	Profit/ (loss) \$'000	Equity \$'000
Cash and cash equivalents	663	7	–	(7)	–
Derivative financial instruments	33	106	–	(106)	–
Interest bearing loans	14,128	(141)	–	141	–
Total (decrease)/increase		(28)	–	28	–

ECPF II 30 June 2024	Amount \$'000	Increase by 1%		Decrease by 1%	
		Profit/ (loss) \$'000	Equity \$'000	Profit/ (loss) \$'000	Equity \$'000
Cash and cash equivalents	191	2	–	(2)	–
Derivative financial instruments	294	106	–	(106)	–
Interest bearing loans	14,122	(141)	–	141	–
Total decrease/(increase)		(33)	–	33	–

Of the \$14.1 million floating rate interest bearing loans, \$10.6 million or 75.0% of this amount was hedged using interest rate swap agreements. These agreements are in place to swap the floating interest rate payable to a fixed rate to minimise the interest rate risk.

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

12. Financial Risk Management (continued)

(d) Credit risk

Credit risk represents the loss that would be recognised if counterparties failed to perform as contracted. The Fund manages credit risk on receivables by performing credit reviews of prospective debtors, obtaining collateral where appropriate and performing detailed reviews on any debtor arrears. Credit risk on derivatives is managed through limiting transactions to investment grade counterparties.

The Group applied the AASB 9 *Financial Instruments* simplified approach using the provision matrix for measuring the expected credit losses (ECL) which uses a lifetime expected loss allowance. The ECL calculation is based on assumptions about risk of default and expected loss rates. The Group has considered the following in assessing the expected credit loss: ageing of the debtor's balances, tenant payment history, assessment of the tenant's financial position, existing market conditions and forward-looking estimates.

At balance date, the Fund has recognised a provision for expected credit losses of \$0.37 million. This provision reflects the amount of tenant rental arrears at balance date that is likely to be waived in respect of past occupancy and also includes any additional amount relating to arrears at balance date that has been assessed to have credit risk in respect of the financial position of the tenant.

Exposure to credit risk

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk at the reporting date was:

	Consolidated Group 30 June 2025 \$'000	Consolidated Group 30 June 2024 \$'000	ECPF II 30 June 2025 \$'000	ECPF II 30 June 2024 \$'000
Cash and cash equivalents	10,462	7,675	663	191
Receivables	1,277	809	133	352
Total	11,739	8,484	796	543

Where entities have a right of set-off and intend to settle on a net basis under netting arrangements, this set-off has been recognised in the financial statements on a net basis. Details of the Fund's contingent liabilities are disclosed in Note 16.

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

12. Financial Risk Management (continued)

(d) Credit risk (continued)

At balance date there were no other significant concentrations of credit risk. No allowance has been recognised for the GST from the taxation authorities. Based on historical experience, there is no evidence of default from these counterparties which would indicate that an allowance was necessary.

Impairment losses

The ageing profile of the receivables balance as at 30 June 2025 is as follows:

	Consolidated Group 30 June 2025 \$'000	Consolidated Group 30 June 2024 \$'000	ECPF II 30 June 2025 \$'000	ECPF II 30 June 2024 \$'000
Current	1,137	592	38	76
Past due 31-61 days	204	229	86	51
Past due 61+ days	309	116	47	138
Total	1,650	937	171	265
Provision for expected credit losses	(373)	(128)	(37)	–
Net trade and other receivables	1,277	809	134	265

(e) Capital risk management

The Fund maintains its capital structure with the objective to safeguard its ability to continue as a going concern, to increase the returns for securityholders and to maintain an optimal capital structure. The capital structure of the Fund consists of equity as listed in Note 11.

The Fund assesses its capital management approach as a key part of the Fund's overall strategy and it is continuously reviewed by management and the Directors of the Responsible Entity.

To achieve the optimal capital structure, the Board may use the following strategies: amend the distribution policy of the Fund; issue new units through a private placement; conduct a buyback of units; acquire debt; or dispose of investment properties.

(f) Liquidity risk

The Group manages liquidity risk by maintaining sufficient cash including working capital and other reserves, as well as through securing appropriate committed credit facilities.

The following are the undiscounted contractual cash flows of derivatives and non-derivative financial liabilities shown at their nominal amount (including future interest payable).

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

12. Financial Risk Management (continued)

(f) Liquidity risk (continued)

Consolidated Group 30 June 2025	Less than 1 year \$'000	1 to 2 years \$'000	2 to 5 years \$'000	More than 5 years \$'000	Contractual cash flows \$'000	Carrying amount \$'000
Non derivative financial liabilities						
Payables	7,792	–	–	–	7,792	7,792
Distribution payable	7,631	–	–	–	7,631	7,631
Interest bearing loans	8,828	196,225	–	–	205,052	205,052
Total	24,251	196,225	–	–	220,475	220,475

Consolidated Group 30 June 2024	Less than 1 year \$'000	1 to 2 years \$'000	2 to 5 years \$'000	More than 5 years \$'000	Contractual cash flows \$'000	Carrying amount \$'000
Non derivative financial liabilities						
Payables	6,135	–	–	–	6,135	6,135
Distribution payable	6,727	–	–	–	6,727	6,727
Interest bearing loans	78,745	8,745	126,699	–	214,189	214,189
Total	91,607	8,745	126,699	–	227,051	227,051

ECPF II 30 June 2025	Less than 1 year \$'000	1 to 2 years \$'000	2 to 5 years \$'000	More than 5 years \$'000	Contractual cash flows \$'000	Carrying amount \$'000
Non derivative financial liabilities						
Payables	316	–	–	–	316	316
Distribution payable	472	–	–	–	472	472
Interest bearing loans	710	14,252	–	–	14,961	14,961
Total	1,498	14,252	–	–	15,749	15,749

ECPF II 30 June 2024	Less than 1 year \$'000	1 to 2 years \$'000	2 to 5 years \$'000	More than 5 years \$'000	Contractual cash flows \$'000	Carrying amount \$'000
Non derivative financial liabilities						
Payables	234	–	–	–	234	234
Distribution payable	389	–	–	–	389	389
Interest bearing loans	7,435	707	7,523	–	15,665	15,665
Total	8,058	707	7,523	–	16,288	16,288

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

13 Capital Notes

OVERVIEW

On 13 November 2024, the Fund acquired 38,313 capital notes that are unsecured hybrid securities that were issued by the Harris Street Fund (note that the Fund holds a 49.9% interest in Harris Street, refer to note 7 for further details). The notes were issued at a value of \$1,000 per note and total of \$38.3 million.

	Capital Notes 30 June 2025 (units)	Capital Notes 30 June 2024 (units)	Consolidated Group 30 June 2025 \$'000	Consolidated Group 30 June 2024 \$'000
Opening balance	–	–	–	–
Capital notes additions	38,313	–	38,313	–
Accrued interest	–	–	1,838	–
Net fair value adjustments	–	–	(1)	–
Total capital notes	38,313	–	40,150	–

Key terms of the capital notes are as follows:

- Maturity date: 30 June 2027
- Cash coupon: 5.00% p.a., payable quarterly in arrears for each calendar quarter ending 31 March, 30 June, 30 September and 31 December
- PIK coupon: 7.5% p.a., capitalising quarterly in arrears as at 31 March, 30 June, 30 September and 31 December paid on redemption
- Redemption premium: Noteholders will receive a premium on redemption equal to 10% of the difference between the Exit Price less the property valuation on the date of the notes issuance of \$138 million. The exit price is equal to:
 - o Sales proceeds received by the Harris Property Trust under a sale contract of the property, less any transaction costs associated with the sale of the property; or
 - o If the property is not sold, the value assessed by an independent valuer dated no earlier than 3 months prior to the redemption date.

ACCOUNTING POLICY

Recognition and measurement

Capital Notes are measured at fair value through profit and loss under AASB 9 Financial instruments. Interest income, including both cash and PIK components, will be recognised on an accrual basis, with fair value movements separately identified in profit or loss. The fair value measurement for capital notes has been categorised as Level 3 in the fair value hierarchy because they are valued using unobservable inputs.

Fair value is defined as the price at which an asset or liability could be exchanged in an arm's length transaction between knowledgeable, willing parties, other than in a forced or liquidation sale.

Capital notes are categorised as level 3 in the fair value hierarchy. The valuation of these instruments relies on significant unobservable inputs, which require judgment and estimation by management.

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

Valuation process

The fair value is determined using a discounted cash flow model, which incorporates:

- Discount rate: Based on market conditions and risk premiums
- Credit spreads: Adjusted for issuer-specific risk
- Redemption premium valuation: The redemption premium has been determined based on a probability weighted scenario analysis based on the exit value of Harris Street

Valuation technique

Discounted cash flows (DCF)

Under the DCF method, the fair value of the capital notes are estimated using explicit assumptions regarding the discount rate and also the terminal value of the Harris Street property over the life of the capital notes. The DCF method involves the projection of a series of cash flows which reflect the cash and PIK coupon interest rate payments. To this projected cash flow series, an appropriate discount rate is applied to establish the present value of the income stream associated with the notes. The discount rate is the rate of return used to convert a monetary sum, payable or receivable.

Sensitivity information

The valuation methodology relies on several key market inputs and assumptions. The discount rate construction begins with the risk-free rate derived from government bond yields for the relevant term. Credit spread assessment incorporates analysis of comparable subordinated real estate debt instruments, adjusting for specific features of this transaction including the security position and property metrics.

Property value assumptions are particularly critical for the valuation of the redemption premium. The current expected exit price embedded within the model is based on detailed market analysis and specific property factors. This includes consideration of the Pyrmont market dynamics, tenant profile, and broader commercial property market conditions.

	Fair value measurement sensitivity to increase	Fair value measurement sensitivity to decrease
Discount rate including credit spread(%)	Decrease	Increase
Harris Street Property Exit Value (\$)	Increase	Decrease

	Range of inputs	Probability weighted Average
Discount rate including credit spread(%)	14.64% - 14.96%	14.64% - 14.96%
Harris Street Property Exit Value (\$)	\$138m - \$138m	\$138m

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

Other Items

This section provides information that is not directly related to the specific line items in the consolidated financial statements, including information about contingent liabilities, related parties, events after the end of the reporting year, remuneration of auditors and changes in accounting policies and disclosures.

14. Related parties

OVERVIEW

Related parties are persons or entities that are related to the Fund as defined by AASB 124 *Related Party Disclosures*. This note provides information about transactions with related parties during the year.

(a) Key management personnel

Responsible Entity

Elanor Funds Management Limited is the Responsible Entity of the Fund and is the Key Management Personnel (KMP) of the Fund.

Directors of the Responsible Entity

The Directors of Elanor Funds Management Limited are:

- Ian Mackie (Chair)
- Anthony (Tony) Fehon (Director, and appointed as Managing Director on 9 September 2024)
- Glenn Willis (resigned as Managing Director and Chief Executive Officer on 9 September 2024)
- Nigel Ampherlaw (resigned on 23 September 2024)
- Su Kiat Lim
- Karyn Baylis
- Victor Rodriguez (resigned on 3 September 2024)
- Kathy Ostin

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

14. Related parties (continued)

Key Management Personnel

In addition to the Directors, the following persons were Key Management Personnel of the Responsible Entity with the authority for the strategic direction of the Fund:

- David Burgess – Fund Manager (resigned as Fund Manager on 16 February 2025)
- John d'Almeida – Fund Manager (appointed as Fund Manager on 16 February 2025)
- Symon Simmons – Chief Financial Officer
- Paul Siviour (Resigned 9 September 2024)

Remuneration of Management Personnel

Compensation is paid to the Responsible Entity in the form of fees and is disclosed below. No other amounts are paid by the Fund directly or indirectly to the Management Personnel for services provided to the Fund.

The Directors of the Responsible Entity and other management personnel are paid by the Responsible Entity. Payments made from the Fund to the Responsible Entity do not include any amounts attributable to the compensation of key management personnel.

Consequently, no compensation as defined in AASB 124 *Related Party Disclosures*, is paid by the Fund to its Management Personnel, other than that paid to the Responsible Entity.

Related party disclosure

During the year, fees were incurred by the Fund to Elanor Investors Group and its controlled entities, in accordance with the Constitution of each Scheme, including management fees and cost recoveries.

	Consolidated Group 30 June 2025	Consolidated Group 30 June 2024	ECPF II 30 June 2025	ECPF II 30 June 2024
Fees paid to Elanor Investors Group and its controlled entities:	\$	\$	\$	\$
Group management fees	3,532,121	3,344,277	217,965	202,502
Cost recoveries ¹	897,227	1,366,974	112,153	102,122
Leasing fees	708,388	620,789	2,089	134,457
Total	5,137,736	5,332,040	332,207	439,081

Outstanding balances arising from Fees paid to Elanor Investors Group and its controlled entities:

Accounts payable	636,565	1,312,124	35,556	27,947
Total	636,565	1,312,124	35,556	27,947

¹ Includes costs recovered for the management of debt facility renewals and the management of transaction related activities.

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

14. Related parties (continued)

Related party holdings

Directors and other Key Management Personnel of the Responsible Entity and of its related entities may hold investments in the Fund. Such investments were purchased on normal commercial terms and were at arm's length. The number of securities held by Directors and other Key Management Personnel are as follows:

	30 June 2025
	No. of fully paid units
Investment held by Elanor Investment Trust	–
Investment held by Directors and Other Management Personnel	350,819
Total	350,819

	30 June 2024
	No. of fully paid units
Investment held by Elanor Investment Trust	39,755,650
Investment held by Directors and Other Management Personnel	405,711
Total	40,161,361

Cross-Staple Loan

The Fund has applied the ECL model under AASB 9 *Financial Instruments* to its unsecured intercompany loan receivable with ECPF II. An impairment provision as the 12-month ECL has been assessed at balance date. Despite the current economic environment, there has been no history of defaults and management has determined that there has not been a significant increase in credit risk on the intercompany loan since its inception as ECPF I. ECPF I maintains a strong capital position and forecasts sufficient cash flows to repay the loan to ECPF II on expiry. There is no impact on the Fund as this loan eliminates on consolidation.

15. Non-cancellable operating lease receivables

OVERVIEW

This note sets out the non-cancellable operating lease receivables of the Fund and the ECPF II.

	Consolidated Group 30 June 2025 \$'000	Consolidated Group 30 June 2024 \$'000	ECPF II 30 June 2025 \$'000	ECPF II 30 June 2024 \$'000
Within 1 year	38,798	44,613	2,454	2,884
Between 1 and 2 years	29,730	26,788	1,843	2,132
Between 2 and 3 years	17,658	13,405	1,548	1,947
Between 3 and 4 years	15,798	11,648	1,154	1,577
Later than 5 years	29,795	21,684	495	558
Total	131,779	118,138	7,494	9,098

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

16. Unrecognised items

OVERVIEW

Items that have not been recognised on the Fund's balance sheet, including contractual commitments for future expenditure and contingent liabilities which are not sufficiently certain to qualify for recognition as a liability on the balance sheet, are defined as unrecognised items. This note provides details of any such items.

(a) Contingent liabilities

The Directors are not aware of any material contingent liabilities of the Fund as at 30 June 2025 (30 June 2024: nil).

(b) Commitments

The Fund has commitments of \$0.48 million as at 30 June 2025 (30 June 2024: \$2.24 million) in respect of capital expenditures contracted.

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

17. Parent entity

OVERVIEW

The financial information below reflects Elanor Commercial Property Fund's parent entity, ECPF I, as a stand-alone entity.

(a) Summarised financial information

	ECPF I 30 June 2025 \$'000	ECPF I 30 June 2024 \$'000
Financial position		
Current assets	59,445	13,139
Non-current assets	364,144	365,234
Total Assets	423,589	378,373
Current liabilities	54,384	74,725
Non-current liabilities	182,130	120,149
Total Liabilities	236,514	194,874
Contributed equity	390,799	344,195
Accumulated losses	(203,724)	(160,696)
Total Equity	187,075	183,499
	ECPF I 30 June 2025 \$'000	ECPF I 30 June 2024 \$'000
Financial performance		
Loss for the period	(15,830)	(15,864)
Total comprehensive loss for the period	(15,830)	(15,864)

(b) Commitments

ECPF I has commitments of \$0.48 million as at 30 June 2025 (2024: \$1.91 million) in relation to capital expenditure contracted for but not recognised as liabilities.

(c) Guarantees provided

ECPF I has no outstanding guarantees as at 30 June 2025 (2024: nil).

(d) Contingent liabilities

ECPF I has no contingent liabilities as at 30 June 2025 (2024: nil).

ACCOUNTING POLICY

With the exception of consolidation, the financial information of the parent entities of Elanor Commercial Property Fund has been prepared on the same basis as the consolidated financial statements.

ELANOR COMMERCIAL PROPERTY FUND

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

18. Auditor's remuneration

OVERVIEW

PricewaterhouseCoopers are the independent auditors of the Fund and have provided audit and other non-assurance related services to the Group and the Trust during the year.

During the year, the following fees were paid or payable for services provided by the auditor of the Fund:

	Consolidated Group 30 June 2025 \$	Consolidated Group 30 June 2024 \$
Audit services		
Audit and review of financial reports	263,000	231,196
Total services provided by PwC	263,000	231,196

19. Subsequent events

On 4 August 2025, ECF received a letter from the Lederer Group stating that it intends to make an unsolicited off-market takeover offer ("Takeover Offer") to acquire all the stapled securities in the Fund and on 20 August 2025 a Bidder's Statement was released to the ASX. The Lederer Group intends, subject to certain conditions, to offer ECF security holders 70 cents in cash for each ECF stapled security they do not currently own. On 20 August 2025, the ECF Independent Board Committee responded to the Takeover Offer and recommended that security holders reject the offer and take no action.

The Directors of Responsible Entity are not aware of any other matter since the end of the period that has or may significantly affect the operations of the Fund, the result of those operations, or the state of the Fund's affairs in future financial periods that are not otherwise referred to in this Directors' Report.

20. Accounting policies

OVERVIEW

This note provides an overview of the Fund's accounting policies that relate to the preparation of the financial report as a whole and do not relate to specific items. Accounting policies for specific items in the balance sheet or statement of comprehensive income have been included in the respective note.

(a) Interest Income

Interest income is recognised as it accrues using the effective interest rate method.

(b) Expenses

All expenses, including the responsible entity's fees and custodian fees, are recognised in profit or loss on an accruals basis.

(c) Income Taxation

Under current legislation, the Fund is not subject to income tax as securityholders are presently entitled to the income of the Fund.

ELANOR COMMERCIAL PROPERTY FUND

DIRECTORS' DECLARATION

In accordance with a resolution of the Directors of Elanor Funds Management Limited, the responsible entity for Elanor Commercial Property Fund I and Elanor Commercial Property Fund II, we declare that in the opinion of the Directors:

- a) the financial statements and notes set out on pages 27 to 69 are in accordance with the Corporations Act 2001 (Cth) including:
 - i. complying with Australian Accounting Standards, the Corporations Regulations 2001 and other mandatory professional reporting requirements; and
 - ii. giving a true and fair view of the entity's financial position as at 30 June 2025 and of its performance, for the year ended 30 June 2025; and
- b) there are reasonable grounds to believe that the Consolidated Group and the ECPF II will be able to pay their debts as and when they become due and payable.
- c) the financial statements also comply with International Financial Reporting Standards as issued by the International Accounting Standards Board; and
- d) The Directors have been given the declarations by the Chief Executive Officer and Chief Financial Officer required by Section 295A of the Corporations Act 2001 (Cth).

This declaration is made in accordance with a resolution of the Boards of Directors in accordance with Section 295(5) of the Corporations Act 2001 (Cth).



Tony Fehon
Managing Director

Sydney
25 August 2025



Independent auditor's report

To the stapled securityholders of Elanor Commercial Property Fund and the unitholders of Elanor Commercial Property Fund II

Report on the audit of the financial report

Our opinion

In our opinion:

The accompanying financial reports of:

- Elanor Commercial Property Fund, being the stapled entity, which comprises Elanor Commercial Property Fund I (ECPF I) and its controlled entities and Elanor Commercial Property Fund II (together the Consolidated Group) and
- Elanor Commercial Property Fund II (ECPF II)

are in accordance with the *Corporations Act 2001*, including:

- a. giving a true and fair view of the Consolidated Group's and ECPF II's financial positions as at 30 June 2025 and of their financial performance for the year then ended
- b. complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

What we have audited

The Consolidated Group's and ECPF II's financial reports comprise:

- the statements of financial position as at 30 June 2025
- the statements of profit or loss for the year then ended
- the statements of comprehensive income for the year then ended
- the statements of changes in equity for the year then ended
- the statements of cash flows for the year then ended
- the notes to the financial statements, including material accounting policy information and other explanatory information
- the directors declaration.

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Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial report* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Consolidated Group and ECPF II in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial reports in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

Emphasis of matter - Responsible Entity and Trustee

We draw attention to the 'Responsible Entity and Trustee' subsection within the 'About this report' section in the financial report which outlines events that may cast uncertainty about the ability of the Responsible Entity of ECPF I and ECPF II, being Elanor Funds Management Limited, to continue to act as the Responsible Entity of ECPF I and ECPF II. Our opinion is not modified in respect of this matter.

Our audit approach

An audit is designed to provide reasonable assurance about whether the financial reports are free from material misstatement. Misstatements may arise due to fraud or error. They are considered material if individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial reports.

We tailored the scope of our audit to ensure that we performed enough work to be able to give an opinion on the financial reports as a whole, taking into account the geographic and management structure of the Consolidated Group and ECPF II, their accounting processes and controls and the industry in which they operate.



Audit Scope

The principal activity of the Consolidated Group and ECPF II is the investment in Australian commercial properties, located in major metropolitan areas of established commercial precincts.

Our audit focused on where the Consolidated Group and ECPF II made subjective judgements; for example, significant accounting estimates involving assumptions and inherently uncertain future events.

In establishing the overall approach to the group audit, we determined the type of work that needed to be performed by us, as the group auditor.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial reports for the current period. The key audit matters were addressed in the context of our audit of the financial reports as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. Further, any commentary on the outcomes of a particular audit procedure is made in that context. We communicated the key audit matters to the Audit and Risk Committee.

Key audit matter	How our audit addressed the key audit matter
<p>Valuation of investment properties</p> <p>(Refer to note 6) The Consolidated Group's and ECPF II's property portfolio consisted of commercial office investment properties as at 30 June 2025.</p> <p>Independent valuations were obtained for all 8 investment properties by independent and external valuers who hold a recognised relevant professional qualification. Key assumptions include the discount rate and capitalisation rate.</p> <p>This was a key audit matter because of the:</p> <ul style="list-style-type: none"> • relative size of the investment property portfolio to net assets and related valuation movements, and • inherent subjectivity of the key assumptions that underpin the valuations. 	<p>We agreed the adopted fair values of properties to the independent valuation report (together the 'valuations') and assessed the competency, capability and objectivity of the relevant independent valuer.</p> <p>We met with management to understand specific aspects of the property portfolio including, amongst other things, any significant leasing activity, capital expenditure and vacancies impacting the portfolio.</p> <p>We assessed the appropriateness of significant assumptions used in the valuations, including the discount rate and capitalisation rate, with reference to evidence in independent valuation reports and external market data where available.</p> <p>For a sample of valuations, we traced the rental income used in the valuation to the tenancy schedule</p>



Key audit matter	How our audit addressed the key audit matter
	<p>and in turn agreed the tenancy schedule to the underlying lease agreements.</p> <p>We considered the reasonableness of the disclosures made in relation to the significant assumptions in light of the requirements of Australian Accounting Standards.</p>

Other information

The directors of Elanor Funds Management Limited, the Responsible Entity of ECPF I and ECPF II (the directors) are responsible for the other information. The other information comprises the information included in the annual reports for the year ended 30 June 2025, but does not include the financial reports and our auditor's report thereon.

Our opinion on the financial reports do not cover the other information and accordingly we do not express any form of assurance conclusion thereon through our opinion on the financial reports.

In connection with our audit of the financial reports, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial reports or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the financial reports

The directors are responsible for the preparation of the financial reports in accordance with Australian Accounting Standards and the *Corporations Act 2001*, including giving a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of the financial reports that are free from material misstatement, whether due to fraud or error.



In preparing the financial reports, the directors are responsible for assessing the ability of the Consolidated Group and ECPF II to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Consolidated Group and ECPF II or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial reports

Our objectives are to obtain reasonable assurance about whether the financial reports as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at:

https://www.auasb.gov.au/admin/file/content102/c3/ar1_2020.pdf. This description forms part of our auditor's report.

A handwritten signature in black ink, appearing to read 'PricewaterhouseCoopers'.

PricewaterhouseCoopers

A handwritten signature in black ink, appearing to read 'CJ Cummins'.

CJ Cummins
Partner

Sydney
25 August 2025



200 Adelaide St, Brisbane

Corporate Governance

The Board of Directors of Elanor Funds Management Limited as responsible entity of the Elanor Commercial Property Fund I and Elanor Commercial Property Fund II (Fund) have approved the Fund's Corporate Governance Statement as at 30 June 2025. In accordance with ASX Listing Rule 4.10.3, the Fund's Corporate Governance Statement can be found on its website at www.elanorinvestors.com/ECF

The Board of Directors is responsible for the overall corporate governance of the Fund, including establishing and monitoring key strategy and performance goals. The Board monitors the operational and financial position and performance of the Fund, and oversees its business strategy, including approving the Fund's strategic goals.

The Board seeks to ensure that the Fund is properly managed to protect and enhance securityholder interests and that the Fund, its Directors, officers and personnel operate in an appropriate environment of corporate governance.

Accordingly, the Board has created a framework for managing the Fund, including Board and Committee Charters and various corporate governance policies designed to promote the responsible management and conduct of the Fund.

Securityholder Analysis

(as at 9 September 2025)

Stapled Securities

The units of the Trusts are combined and issued as stapled securities in the Fund. The Fund's securities are traded on the Australian Securities Exchange (ASX: ECF), having listed on 6 December 2019. The units of the Trusts cannot be traded separately and can only be traded as stapled securities.

In accordance with the ASX's requirements for stapled securities, the ASX reserves the right (but without limiting its absolute discretion) to remove a Trust from the ASX Official List if any of the units cease to be stapled together or any equity securities issued by the Trusts which are not stapled to equivalent securities in the other entity.

Top 20 Securityholders

Number	Securityholder	No. of Securities	%
1	HSBC Custody Nominees (Australia) Limited	117,842,640	28.95
2	Rockworth Investment Holdings Pte Ltd	19,230,769	4.72
3	Kenxue Pty Ltd <Susan Investment A/C>	17,000,000	4.18
4	Kenxue Pty Ltd <Susan Investment A/C>	16,043,780	3.94
5	Citicorp Nominees Pty Limited	15,323,031	3.76
6	Perpetual Corporate Trust Ltd <QCAX APF A/C>	14,720,000	3.62
7	Palm Beach Nominees Pty Limited	14,462,670	3.55
8	BNP Paribas Noms Pty Ltd	13,165,502	3.23
9	Netwealth Investments Limited <Wrap Services A/C>	13,073,407	3.21
10	Perpetual Corporate Trust Ltd <QCAXSIVECF A/C>	10,194,717	2.50
11	BNP Paribas Nominees Pty Ltd <Hub24 Custodial Serv Ltd>	6,601,513	1.62
12	J P Morgan Nominees Australia Pty Limited	4,763,501	1.17
13	BNP Paribas Nominees Pty Ltd <IB Au Noms Retailclient>	4,213,291	1.04
14	Netwealth Investments Limited <Super Services A/C>	2,205,838	0.54
15	Ms Wenyan Zhuang	1,909,058	0.47
16	Mr Craig Colin Burton	1,892,941	0.47
17	Mrs Man Li Wang	1,550,000	0.38
18	Mr James Michael Collopy	1,545,716	0.38
19	Aloron Pty Ltd <Campbell Super Fund A/C>	1,485,038	0.36
20	Mrs Chunying Xiao	1,124,978	0.28
Total		278,348,390	68.39
Balance of register		128,653,935	31.61
Grand Total		407,002,325	100.00

Securityholder Analysis

(as at 9 September 2025)

Range Report

Range	No. of Securities	%	No. of Holders	%
100,001 and over	353,902,616	86.95	305	10.93
10,001 – 100,000	47,815,211	11.75	1,348	48.30
5,001 – 10,000	3,570,583	0.88	469	16.80
1,001 – 5,000	1,653,993	0.41	549	19.67
1 – 1,000	59,922	0.01	120	4.30
Total	407,002,325	100.00	2,791	100.00

The total number of security holders with an unmarketable parcel of securities was 62.

Substantial Securityholders

Securityholder	No. of Securities	%
LDR Assets Pty Ltd (LDR), PEJR Investments Pty Ltd (PEJR) and others	112,085,112	27.54
Kenxue Pty Ltd <Susan Investment Trust> and Aloron Pty Ltd <The Campbell Super Fund> (Ken Campbell)	31,791,947	7.81
Harvest Lane Asset Management Pty Ltd	20,423,241	5.02

Voting Rights

On a poll, each Securityholder has, in relation to resolutions of the Trusts, one vote for each unit held in the Trust.

On-Market Buy-back

There is no current on-market buy-back program in place.



Corporate Directory

Elanor Commercial Property Fund (ASX Code: ECF)

Elanor Funds Management Limited (ACN 125 903 031) is the Responsible Entity of Elanor Commercial Property Fund I (ARSN 636 623 099) (ECPF I) and Elanor Commercial Property Fund II (ARSN 636 623 517) (ECPF II) each a Trust and together, the Elanor Commercial Property Fund

Level 38
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Directors of the Responsible Entity

Ian Mackie (Chair)
Anthony (Tony) Fehon (Managing Director)
Lim Su Kiat
Karyn Baylis
Katherine (Kathy) Ostin

Company Secretary of the Responsible Entity

Symon Simmons

Security Registry

Computershare Investor Services Pty Limited
Level 4
44 Martin Place
Sydney NSW 2000

Auditors

PricewaterhouseCoopers
One International Towers
Watermans Quay
Barangaroo NSW 2000

Custodian

The Trust Company (Australia) Limited
Level 18
123 Pitt Street
Sydney NSW 2000

Website

www.elanorinvestors.com/ECF

