Rule 3.19A.2

Appendix 3Y

Change of Director's Interest Notice

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX become ASX's property and may be made public.

Introduced 30/09/01 Amended 01/01/11

| Name of entity | Alliance Aviation Services Limited |
|----------------|------------------------------------|
| ABN | 96 153 361 525 |

We (the entity) give ASX the following information under listing rule 3.19A.2 and as agent for the director for the purposes of section 205G of the Corporations Act.

| Name of Director | Stewart TULLY |
|---------------------|----------------|
| Date of last notice | 21-August-2025 |

Part 1 - Change of director's relevant interests in securities

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Note: In the case of a company, interests which come within paragraph (i) of the definition of "notifiable interest of a director" should be disclosed in this part.

| Direct or indirect interest | Direct |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|
| Date of change | 01-October-2025 |
| No. of securities held prior to change | Direct interest in 95,629 ordinary shares. |
| | Direct interest in 50,270 performance rights that have not yet vested. |
| Class | Performance Rights |
| Number acquired | Nil |
| Number disposed | 27,176 |
| Value/Consideration Note: If consideration is non-cash, provide details and estimated valuation | Nil |
| No. of securities held after change | Direct interest in 95,629 ordinary shares. |
| | Direct interest in 23,094 performance rights that have not yet vested. |
| Nature of change Example: on-market trade, off-market trade, exercise of options, issue of securities under dividend reinvestment plan, participation in buyback | Performance rights that lapsed due to targets not being met. |

Part 2 – Change of director's interests in contracts

Note: In the case of a company, interests which come within paragraph (ii) of the definition of "notifiable interest of a director" should be disclosed in this part.

| Detail of contract | |
|----------------------------------------------------------------------------------------------|--|
| Nature of interest | |
| Name of registered holder | |
| (if issued securities) | |
| Date of change | |
| No. and class of securities to which | |
| interest related prior to change | |
| Note: Details are only required for a contract in relation to which the interest has changed | |
| Interest acquired | |
| Interest disposed | |
| Value/Consideration | |
| Note: If consideration is non-cash, provide details and an estimated valuation | |
| Interest after change | |
| Part 3 – ⁺ Closed period | |

| Were the interests in the securities or contracts detailed | No |
|------------------------------------------------------------|----|
| above traded during a +closed period where prior written | |
| clearance was required? | |
| If so, was prior-written clearance provided to allow the | |
| trade to proceed during this period? | |
| If prior written clearance was provided, on what date was | |
| this provided? | |

Appendix 3Y Page 2 01/01/2011

 $[\]boldsymbol{+}$ See chapter 19 for defined terms.