

AGM  
2025



# Transurban International Limited

# Transurban Holding Trust





# Acknowledgement of Country

Transurban acknowledges the Traditional Owners of the lands throughout Australia, and we pay respect to Elders past and present.

We acknowledge our roads and infrastructure are built on Country. With deep respect, we incorporate the voices of First Nations people in our approach, supporting access to mobility across communities.



*Art pictured on the facade of St Peter's Interchange in Sydney is 'Movement of Shells, Movement of Time' – a collaboration by Aunty Esme Timbery and her daughter Marilyn Russel*



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# The Board

**Craig Drummond**

Chair and  
Non-executive  
Director



**Michelle Jablko**

Chief Executive  
Officer



**Gary Lennon**

Non-executive  
Director



**Patricia Cross**

Non-executive  
Director



**Rob Whitfield**

Non-executive  
Director



**Marina Go**

Non-executive  
Director



**Mark Birrell**

Non-executive  
Director



**Sarah Ryan**

Non-executive  
Director



**Tim Reed**

Non-executive  
Director



**Fiona Last**

Company  
Secretary



# Re-election of directors



**Marina Go**  
Non-executive Director



**Sarah Ryan**  
Non-executive Director

# Retirement of director



**Peter Scott**

Non-executive Director



# FY25 customer highlights

**11.3M**  
customers

**479K**  
hours in workday  
travel-time savings<sup>1</sup>

**3.1M**  
Linkt app  
users

**+12**  
Net Promoter  
Score

1. Compared to the toll-free alternative route



# FY25 traffic highlights

**2.5M**

Average trips  
taken on our  
roads every day

**2.2%**

Increase in  
ADT across  
all markets<sup>1</sup>

1. Figures used for calculating percentage movements are based on whole numbers and relate to percentage movements from the previous corresponding period



# FY25 financial results

**5.6%**

Increase in  
proportional  
toll revenue<sup>1</sup>

**7.4%**

Increase in  
proportional  
operating EBITDA

**\$2.02B**

Gross  
distributions to  
security holders

**69cps**

Expected  
distribution  
in FY26<sup>2</sup>

1. Figures used for calculating percentage movements are based on whole numbers and relate to percentage movements from the previous corresponding period

2. Distribution guidance is subject to traffic performance and macroeconomic factors. Any distribution will ultimately be determined by the Transurban Board.



# FY25 ESG progress

**\$3.1M**

Towards  
community  
investment

**10K**

Milestone –  
free car seat  
checks

**100%**

of Australian and  
US assets rated  
three stars or  
higher by iRAP

**+5K**

Responses to  
community  
engagement  
survey



Operator of  
**Linkt**



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# Creating value for stakeholders





# Operating efficiency





# Pursuing growth





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