

#### **Transurban Holdings Limited**

**Transurban International Limited** 

**Transurban Holding Trust** 

## Transurban 2025 Notice of meetings Shareholders of Transurban To be held as hybrid (in person and online)

Shareholders of Transurban Holdings Limited ABN 86 098 143 429 Shareholders of Transurban International Limited ABN 90 121 746 825

and
Unitholders of Transurban
Holding Trust

To be held as hybrid (in person and online meetings on Wednesday, 8 October 2025 at 11:00am (AEDT)

In person

Level 1, Exhibition Centre Melbourne Convention and Exhibition Centre

South Wharf, Victoria 300

https://meetnow.global/M6T5NGR



2025 Transurban Notice of meeting

#### Participating in the meetings

We are delighted to invite security holders to attend Transurban Group's Annual General Meetings (AGM or meetings) in person at the Melbourne Convention and Exhibition Centre on Wednesday, 8 October 2025 at 11:00am (AEDT). Security holders will also be able to participate in the AGM online at https://meetnow.global/M6T5NGR

#### Melbourne Convention and Exhibition Centre (MCEC) venue map



#### Directions:

- By tram: Tram routes 96, 109 and 12 (Stop 124A Casino/MCEC) will take you to the Clarendon Street entrance. Otherwise, tram routes 48 or 70 (Stop D5) travel along Flinders Street. From there, it is just a short walk up Clarendon Street.
- By train: The closest station is Southern Cross. Once you exit the station, you can catch the 96, 109
  or 12 train routes as above.
- By taxi or Uber: Ask your driver to drop you off at the Clarendon Street entrance of the MCEC.
- By car: Parking is available at the MCEC and adjacent carparks. Please read the important car parking information on the MCEC website (link below) prior to your trip.

For more information go to www.mcec.com.au/visit/visit-informat

### Acknowledgement of Country

Transurban acknowledges the Traditional Owners of the lands throughout Australia, and we pay respect to Elders past and present.

We acknowledge our roads and infrastructure are built on Country. With deep respect, we incorporate the voices of First Nations people in our approach, supporting access to mobility across communities.



Art pictured on the facade of St Peter's Interchange in Sydney is 'Movement of Shells, Movement of Time' – a collaboration by Aunty Esme Timbery and her daughter Marilyn Russel





#### The Board

Craig Drummond

Chair and

Non-executive

Director



Michelle Jablko
Chief Executive
Officer



**Gary Lennon**Non-executive
Director



Patricia Cross
Non-executive
Director



**Rob Whitfield**Non-executive
Director



Marina Go
Non-executive
Director



Mark Birrell Non-executive Director



**Sarah Ryan** Non-executive Director



**Tim Reed**Non-executive
Director



Fiona Last
Company
Secretary



#### Re-election of directors



**Marina Go**Non-executive Director



**Sarah Ryan**Non-executive Director

#### Retirement of director



**Peter Scott**Non-executive Director

### FY25 customer highlights

11.3M

customers

479K

hours in workday travel-time savings<sup>1</sup>

3.1M

Linkt app users

+12

Net Promoter Score

1. Compared to the toll-free alternative route





### FY25 financial results

5.6%

Increase in proportional toll revenue<sup>1</sup>

7.4%

Increase in proportional operating EBITDA

\$2.02B

Gross distributions to security holders 69cps

Expected distribution in FY26<sup>2</sup>

- 1. Figures used for calculating percentage movements are based on whole numbers and relate to percentage movements from the previous corresponding period
- 2. Distribution guidance is subject to traffic performance and macroeconomic factors. Any distribution will ultimately be determined by the Transurban Board.



FY25 ESG progress

\$3.1M

Towards community investment

**10K** 

Milestone – free car seat checks

100%

of Australian and US assets rated three stars or higher by iRAP +5K

Responses to community engagement survey





## Creating value for stakeholders



## Operating efficiency



# Pursuing growth



