

Brambles Limited

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Brambles

27 October 2025

The Manager - Listings
Australian Securities Exchange Limited
Exchange Centre
20 Bridge Street
SYDNEY NSW 2000

Via electronic lodgement

Dear Sir/Madam

Brambles Limited: Change of Director's Interest Notice

In accordance with ASX Listing Rule 3.19A.2, I attach a Change of Director's Interest Notice detailing changes in interests in the securities of Brambles Limited for each of Mr Vik Bansal, Mr Tony Palmer and Mr Graham Chipchase.

The release of this announcement was authorised by Carina Thuaux, Company Secretary.

Yours faithfully
Brambles Limited

Carina Thuaux
Company Secretary

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Change of Director's Interest Notice

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX become ASX's property and may be made public.

Introduced 30/09/01 Amended 01/01/11

Name of entity	BRAMBLES LIMITED
ABN	89 118 896 021

We (the entity) give ASX the following information under listing rule 3.19A.2 and as agent for the director for the purposes of section 205G of the Corporations Act.

Name of Director	VIKAS BANSAL
Date of last notice	3 March 2025

Part 1 - Change of director's relevant interests in securities

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Note: In the case of a company, interests which come within paragraph (i) of the definition of "notifiable interest of a director" should be disclosed in this part.

Direct or indirect interest	Indirect
Nature of indirect interest (including registered holder) Note: Provide details of the circumstances giving rise to the relevant interest.	12,103 Ordinary Shares purchased by Ariana Vernon Holdings Pty Ltd <VB Family A/C> on behalf of Mr Bansal.
Date of change	24 October 2025
No. of securities held prior to change	Nil
Class	Ordinary shares
Number acquired	12,103 ordinary shares
Number disposed	Nil
Value/Consideration Note: If consideration is non-cash, provide details and estimated valuation	\$24.7862 per share
No. of securities held after change	12,103 ordinary shares held by Ariana Vernon Holdings Pty Ltd <VB Family A/C>

+ See chapter 19 for defined terms.

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Change of Director's Interest Notice

Nature of change Example: on-market trade, off-market trade, exercise of options, issue of securities under dividend reinvestment plan, participation in buy-back	On market acquisition of 12,103 ordinary shares by Ariana Vernon Holdings Pty Ltd <VB Family A/C> on behalf of Mr Bansal.
Any Additional information	N/A

Part 2 – Change of director's interests in contracts

Note: In the case of a company, interests which come within paragraph (ii) of the definition of "notifiable interest of a director" should be disclosed in this part.

Detail of contract	N/A
Nature of interest	N/A
Name of registered holder (if issued securities)	N/A
Date of change	N/A
No. and class of securities to which interest related prior to change Note: Details are only required for a contract in relation to which the interest has changed	N/A
Interest acquired	N/A
Interest disposed	N/A
Value/Consideration Note: If consideration is non-cash, provide details and an estimated valuation	N/A
Interest after change	N/A

Part 3 – +Closed period

Were the interests in the securities or contracts detailed above traded during a +closed period where prior written clearance was required?	No
If so, was prior written clearance provided to allow the trade to proceed during this period?	N/A
If prior written clearance was provided, on what date was this provided?	N/A

+ See chapter 19 for defined terms.

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Introduced 30/09/01 Amended 01/01/11

Name of entity	BRAMBLES LIMITED
ABN	89 118 896 021

We (the entity) give ASX the following information under listing rule 3.19A.2 and as agent for the director for the purposes of section 205G of the Corporations Act.

Name of Director	ANTHONY JOHN PALMER
Date of last notice	1 November 2024

Part 1 - Change of director's relevant interests in securities

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Note: In the case of a company, interests which come within paragraph (i) of the definition of "notifiable interest of a director" should be disclosed in this part.

Direct or indirect interest	Indirect
Nature of indirect interest (including registered holder) Note: Provide details of the circumstances giving rise to the relevant interest.	Indirect interest in 10,000 ordinary shares held through 5,000 Brambles Limited American Depositary Receipts (Brambles ADRs), acquired by Morgan Stanley on behalf of Anthony and Lisa Palmer.
Date of change	24 October 2025
No. of securities held prior to change	Nil
Class	Ordinary shares
Number acquired	10,000 ordinary shares held through 5,000 Brambles Limited ADRs
Number disposed	Nil
Value/Consideration Note: If consideration is non-cash, provide details and estimated valuation	5,000 Brambles ADR @ US\$32.29 per Brambles ADR

+ See chapter 19 for defined terms.

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No. of securities held after change	10,000 ordinary shares held through 5,000 Brambles ADRs
Nature of change Example: on-market trade, off-market trade, exercise of options, issue of securities under dividend reinvestment plan, participation in buy-back	Acquisition of 10,000 ordinary shares held through 5,000 Brambles Limited American Depositary Receipts (Brambles ADRs), acquired by Morgan Stanley on behalf of Anthony and Lisa Palmer.
Any Additional information	N/A

Part 2 – Change of director's interests in contracts

Note: In the case of a company, interests which come within paragraph (ii) of the definition of "notifiable interest of a director" should be disclosed in this part.

Detail of contract	N/A
Nature of interest	N/A
Name of registered holder (if issued securities)	N/A
Date of change	N/A
No. and class of securities to which interest related prior to change Note: Details are only required for a contract in relation to which the interest has changed	N/A
Interest acquired	N/A
Interest disposed	N/A
Value/Consideration Note: If consideration is non-cash, provide details and an estimated valuation	N/A
Interest after change	N/A

Part 3 – ⁺Closed period

Were the interests in the securities or contracts detailed above traded during a ⁺closed period where prior written clearance was required?	No
If so, was prior written clearance provided to allow the trade to proceed during this period?	N/A

⁺ See chapter 19 for defined terms.

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If prior written clearance was provided, on what date was this provided?	N/A
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Introduced 30/09/01 Amended 01/01/11

Name of entity	BRAMBLES LIMITED
ABN	89 118 896 021

We (the entity) give ASX the following information under listing rule 3.19A.2 and as agent for the director for the purposes of section 205G of the Corporations Act.

Name of Director	GRAHAM ANDREW CHIPCHASE
Date of last notice	8 October 2025

Part 1 - Change of director's relevant interests in securities

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Note: In the case of a company, interests which come within paragraph (i) of the definition of "notifiable interest of a director" should be disclosed in this part.

Direct or indirect interest	Indirect
Nature of indirect interest (including registered holder) Note: Provide details of the circumstances giving rise to the relevant interest.	(a) Issue of 241,361 ordinary shares as a result of the exercise of 241,361 vested Conditional Performance Share Rights granted under the Brambles Limited Performance Share Plan, held by Certane SPV Management Pty Ltd on behalf of Mr Chipchase. (b) Automatic sale under the Brambles Limited Performance Share Plan of 117,385 ordinary shares held by Certane SPV Management Pty Ltd on behalf of Mr Chipchase to cover employer withholding tax liability arising upon the exercise in (a) above.
Date of change	24 October 2025

+ See chapter 19 for defined terms.

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No. of securities held prior to change	Conditional Performance Share Rights over 994,096 ordinary shares Conditional Matched Share Rights over 467 ordinary shares 31,200 ordinary shares held by James Hambro Partners GIA a/c 799,429 ordinary shares held by Certane SPV Management Pty Ltd
Class	Ordinary shares
Number acquired	(a) Issue of 241,361 ordinary shares as a result of the exercise of 241,361 vested Conditional Performance Share Rights granted under the Brambles Limited Performance Share Plan.
Number disposed	(b) Automatic sale of 117,385 ordinary shares under the Brambles Limited Performance Share Plan to cover employer withholding tax liability arising upon the exercise in (a) above.
Value/Consideration Note: If consideration is non-cash, provide details and estimated valuation	(a) \$24.8457 per share (b) \$24.66 per share
No. of securities held after change	Conditional Performance Share Rights over 752,735 ordinary shares Conditional Matched Share Rights over 467 ordinary shares 31,200 ordinary shares held by James Hambro Partners GIA a/c 923,405 ordinary shares held by Certane SPV Management Pty Ltd

+ See chapter 19 for defined terms.

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Nature of change Example: on-market trade, off-market trade, exercise of options, issue of securities under dividend reinvestment plan, participation in buy-back	(a) Issue of 241,361 ordinary shares as a result of the exercise of 241,361 vested Conditional Performance Share Rights granted under the Brambles Limited Performance Share Plan. (b) Automatic sale under the Brambles Limited Performance Share Plan of 117,385 ordinary shares to cover employer withholding tax liability arising upon the exercise in (a) above.
Any Additional information	N/A

Part 2 – Change of director's interests in contracts

Note: In the case of a company, interests which come within paragraph (ii) of the definition of "notifiable interest of a director" should be disclosed in this part.

Detail of contract	N/A
Nature of interest	N/A
Name of registered holder (if issued securities)	N/A
Date of change	N/A
No. and class of securities to which interest related prior to change Note: Details are only required for a contract in relation to which the interest has changed	N/A
Interest acquired	N/A
Interest disposed	N/A
Value/Consideration Note: If consideration is non-cash, provide details and an estimated valuation	N/A
Interest after change	N/A

Part 3 – ⁺Closed period

⁺ See chapter 19 for defined terms.

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Were the interests in the securities or contracts detailed above traded during a +closed period where prior written clearance was required?	No
If so, was prior written clearance provided to allow the trade to proceed during this period?	N/A
If prior written clearance was provided, on what date was this provided?	N/A

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