

Brambles Limited

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Brambles

1 December 2025

The Manager - Listings
Australian Securities Exchange Limited
Exchange Centre
20 Bridge Street
SYDNEY NSW 2000

Via electronic lodgement

Dear Sir/Madam

Brambles Limited: Change of Director's Interest Notice

In accordance with ASX Listing Rule 3.19A.2, I attach a Change of Director's Interest Notice detailing changes in interests in the securities of Brambles Limited for Mr Graham Chipchase.

The release of this announcement was authorised by Carina Thuaux, Company Secretary.

Yours faithfully
Brambles Limited

Carina Thuaux
Company Secretary

Appendix 3Y

Change of Director's Interest Notice

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX become ASX's property and may be made public.

Introduced 30/09/01 Amended 01/01/11

Name of entity	BRAMBLES LIMITED
ABN	89 118 896 021

We (the entity) give ASX the following information under listing rule 3.19A.2 and as agent for the director for the purposes of section 205G of the Corporations Act.

Name of Director	GRAHAM ANDREW CHIPCHASE
Date of last notice	10 November 2025

Part 1 - Change of director's relevant interests in securities

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Note: In the case of a company, interests which come within paragraph (i) of the definition of "notifiable interest of a director" should be disclosed in this part.

Direct or indirect interest	Indirect
Nature of indirect interest (including registered holder) Note: Provide details of the circumstances giving rise to the relevant interest.	Indirect interest in 21 ordinary shares acquired under the Brambles Limited MyShare Plan held by Certane SPV Management Pty Ltd on behalf of Mr Chipchase and in 21 Conditional Matched Share Rights granted under that Plan.
Date of change	28 November 2025
No. of securities held prior to change	Conditional Performance Share Rights over 846,695 ordinary shares Conditional Matched Share Rights over 488 ordinary shares 31,200 ordinary shares held by James Hambro Partners GIA a/c 1,003,873 ordinary shares held by Certane SPV Management Pty Ltd

+ See chapter 19 for defined terms.

Appendix 3Y

Change of Director's Interest Notice

Class	Ordinary shares
Number acquired	21 ordinary shares purchased on-market under the Brambles Limited MyShare Plan and the grant of 21 Conditional Matched Share Rights made under that Plan.
Number disposed	Nil
Value/Consideration Note: If consideration is non-cash, provide details and estimated valuation	\$24.00 per share
No. of securities held after change	Conditional Performance Share Rights over 846,695 ordinary shares Conditional Matched Share Rights over 509 ordinary shares 31,200 ordinary shares held by James Hambro Partners GIA a/c 1,003,894 ordinary shares held by Certane SPV Management Pty Ltd
Nature of change Example: on-market trade, off-market trade, exercise of options, issue of securities under dividend reinvestment plan, participation in buy-back	21 ordinary shares purchased on-market under the Brambles Limited MyShare Plan and the grant of 21 Conditional Matched Share Rights made under that Plan.
Any Additional information	N/A

Part 2 – Change of director's interests in contracts

Note: In the case of a company, interests which come within paragraph (ii) of the definition of "notifiable interest of a director" should be disclosed in this part.

Detail of contract	N/A
Nature of interest	N/A
Name of registered holder (if issued securities)	N/A
Date of change	N/A

+ See chapter 19 for defined terms.

Appendix 3Y
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No. and class of securities to which interest related prior to change Note: Details are only required for a contract in relation to which the interest has changed	N/A
Interest acquired	N/A
Interest disposed	N/A
Value/Consideration Note: If consideration is non-cash, provide details and an estimated valuation	N/A
Interest after change	N/A

Part 3 – ⁺Closed period

Were the interests in the securities or contracts detailed above traded during a ⁺closed period where prior written clearance was required?	No
If so, was prior written clearance provided to allow the trade to proceed during this period?	N/A
If prior written clearance was provided, on what date was this provided?	N/A

⁺ See chapter 19 for defined terms.