



Announcement Summary

Entity name

MACMAHON HOLDINGS LIMITED

Announcement Type

New announcement

Date of this announcement

Wednesday January 07, 2026

Details of +securities that have ceased

ASX +security code	Security description	Number of +securities that have ceased	The +securities have ceased due to	Date of cessation
MAHAN	PERFORMANCE RIGHTS	262,500	Lapse of conditional right to securities because the conditions have not been, or have become incapable of being, satisfied	11/12/2025
MAHAN	PERFORMANCE RIGHTS	2,564,597	Lapse of conditional right to securities because the conditions have not been, or have become incapable of being, satisfied	26/12/2025

Refer to next page for full details of the announcement



Part 1 - Announcement Details

1.1 Name of +Entity

MACMAHON HOLDINGS LIMITED

We (the entity named above) provide the following information about our issued capital.

1.2 Registered Number Type

ACN

Registration Number

007634406

1.3 ASX issuer code

MAH

1.4 The announcement is

New announcement

1.5 Date of this announcement

7/1/2026

Part 2 - Details of +equity securities or +debt securities that have ceased

ASX +Security Code and Description

MAHAN : PERFORMANCE RIGHTS

Unquoted +equity securities that have ceased**Number of securities that have ceased**

262,500

Reason for cessation

Lapse of conditional right to securities because the conditions have not been, or have become incapable of being, satisfied

Date of cessation

11/12/2025

Is the entity paying any consideration for the cessation?

No

Any other information the entity wishes to notify to ASX about the cessation?

Share Performance Rights issued under the Senior Manager Long Term Incentive Plan (FY26 Grant) forfeited because Vesting Conditions were not satisfied.

ASX +Security Code and Description

MAHAN : PERFORMANCE RIGHTS

Unquoted +equity securities that have ceased**Number of securities that have ceased**

2,564,597

Reason for cessation

Lapse of conditional right to securities because the conditions have not been, or have become incapable of being, satisfied

Date of cessation

26/12/2025

Is the entity paying any consideration for the cessation?

No

Any other information the entity wishes to notify to ASX about the cessation?

Share Performance Rights issued under the Senior Manager Long Term Incentive Plan (FY24, FY25, and FY26 Grants) forfeited because Vesting Conditions were not satisfied.

Part 3 - Issued capital following changes

Following the cessation of the +securities the subject of this notification, the issued capital of the entity will comprise:

The figures in parts 3.1 and 3.2 below are automatically generated and may not reflect the entity's current issued capital if other Appendix 2A, Appendix 3G or Appendix 3H forms are currently with ASX for processing.

3.1 Quoted +equity securities and +debt securities (total number of each +class of +securities quoted on ASX)

ASX +security code and description	Total number of +securities on issue
MAH : ORDINARY FULLY PAID	2,154,985,818

3.2 Unquoted +equity securities (total number of each +class of +equity securities issued but not quoted on ASX)

ASX +security code and description	Total number of +securities on issue
MAHAN : PERFORMANCE RIGHTS	53,670,164
MAHAO : SHARE RIGHTS	384,500

Note: the figures stated in the tables above are used to calculate the total market capitalisation of the entity published by ASX from time to time. The table will not include those classes of +securities that have ceased or lapsed in their entirety in ASX records before the announcement date described in Q1.5, even if the entity has advised ASX of a change to that class of +security in Part 2 of this form.