

KANJI & CO

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SOLICITORS
Shan Kanji

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30 January 2026

Company Secretary
Big River Industries Ltd
Trenayr Road
Junction Hill NSW 2460

By email: joconnor@bigrivergroup.com.au
Copy to: jllorente@bigrivergroup.com.au

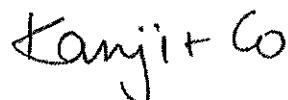
and

Copy to: ASX Market Announcements Office
By email: MAOGroup@asx.com.au

Big River Industries Ltd (ASX: BRI) – notice of change of interests of substantial holder – Form 604

We attach a notice of change of interests of substantial holder (Form 604) on behalf of CTL (Aust) Pty Ltd, in accordance with section 671B of the *Corporations Act 2001*.

Yours faithfully



KANJI & CO

Form 604

Corporations Act 2001
Section 671B

Notice of change of interests of substantial holder

To Company Name/Scheme **Big River Industries Ltd**

ACN/ARSN **ACN 609 901 377**

1. Details of substantial holder (1)

Name **CTL (Aust) Pty Ltd**

ACN/ARSN (If applicable) **ACN 668 052 935**

There was a change in the interests of the substantial holder on **28/01/2026**

The previous notice was given to the company on **30/12/2025**

The previous notice was dated **30/12/2025**

2. Previous and present voting power

The total number of votes attached to all the voting shares in the company or voting interests in the scheme that the substantial holder or an associate (2) had a relevant interest (3) in when last required, and when now required, to give a substantial holding notice to the company or scheme, are as follows:

Class of securities (4)	Previous notice		Present notice	
	Person's votes	Voting power (5)	Person's votes	Voting power (5)
Ordinary Fully Paid Shares	5,077,232	5.39%	10,574,212	11.23%

3. Changes in relevant interests

Particulars of each change in, or change in the nature of, a relevant interest of the substantial holder or an associate in voting securities of the company or scheme, since the substantial holder was last required to give a substantial holding notice to the company or scheme are as follows:

Date of change	Person whose relevant interest changed	Nature of change (6)	Consideration given in relation to change (7)	Class and number of securities affected	Person's votes affected
Please see Annexure "A".					

4. Present relevant interests

Particulars of each relevant interest of the substantial holder in voting securities after the change are as follows:

Holder of relevant interest	Registered holder of securities	Person entitled to be registered as holder (8)	Nature of relevant interest (6)	Class and number of securities	Person's votes
CTL (Aust) Pty Ltd	CTL (Aust) Pty Ltd	CTL (Aust) Pty Ltd	Relevant interest under section 608(1)(a) of the Corporations	10,574,212 Ordinary Fully Paid Shares	10,574,212

			Act 2001.		
Shan Kanji	CTL (Aust) Pty Ltd	CTL (Aust) Pty Ltd	Relevant interest under sections 608(1) (b) and (c) of the Corporations Act 2001.	10,574,212 Ordinary Fully Paid Shares	10,574,212

5. Changes in association

The persons who have become associates (2) of, ceased to be associates of, or have changed the nature of their association (9) with, the substantial holder in relation to voting interests in the company or scheme are as follows:

Name and ACN/ARSN (if applicable)	Nature of association
N/A	

6. Addresses

The addresses of persons named in this form are as follows:

Name	Address
CTL (Aust) Pty Ltd	c/o Kanji Group Pty Ltd, Level 33, Aurora Place, 88 Phillip Street, Sydney NSW 2000
Shan Kanji	Level 33, Aurora Place, 88 Phillip Street, Sydney NSW 2000

Signature

print name

Shan Kanji

capacity Director

sign here

date 30/01/2026

DIRECTIONS

- (1) If there are a number of substantial holders with similar or related relevant interests (eg. a corporation and its related corporations, or the manager and trustee of an equity trust), the names could be included in an annexure to the form. If the relevant interests of a group of persons are essentially similar, they may be referred to throughout the form as a specifically named group if the membership of each group, with the names and addresses of members is clearly set out in paragraph 6 of the form.
- (2) See the definition of "associate" in section 9 of the Corporations Act 2001.
- (3) See the definition of "relevant interest" in sections 608 and 671B(7) of the Corporations Act 2001.
- (4) The voting shares of a company constitute one class unless divided into separate classes.
- (5) The person's votes divided by the total votes in the body corporate or scheme multiplied by 100.
- (6) Include details of:
 - (a) any relevant agreement or other circumstances because of which the change in relevant interest occurred. If subsection 671B(4) applies, a copy of any document setting out the terms of any relevant agreement, and a statement by the person giving full and accurate details of any contract, scheme or arrangement, must accompany this form, together with a written statement certifying this contract, scheme or arrangement; and
 - (b) any qualification of the power of a person to exercise, control the exercise of, or influence the exercise of, the voting powers or disposal of the securities to which the relevant interest relates (indicating clearly the particular securities to which the qualification applies).

See the definition of "relevant agreement" in section 9 of the Corporations Act 2001.

- (7) Details of the consideration must include any and all benefits, money and other, that any person from whom a relevant interest was acquired has, or may, become entitled to receive in relation to that acquisition. Details must be included even if the benefit is conditional on the happening or not of a contingency. Details must be included of any benefit paid on behalf of the substantial holder or its associate in relation to the acquisitions, even if they are not paid directly to the person from whom the relevant interest was acquired.
- (8) If the substantial holder is unable to determine the identity of the person (eg. if the relevant interest arises because of an option) write "unknown".
- (9) Give details, if appropriate, of the present association and any change in that association since the last substantial holding notice.

Annexure "A" – Changes in relevant interests

This is Annexure "A" of 1 page referred to in Form 604 (Notice of change of interests of substantial holder), signed by me and dated 30 January 2026.



SHAN KANJI

Director

CTL (Aust) Pty Ltd (ACN 668 052 935)

	Date of change	Person whose relevant interest changed	Nature of change	Consideration given in relation to change	Class and number of securities affected	Person's votes affected
1.	31/12/2025	CTL (Aust) Pty Ltd and Shan Kanji	Acquisition.	\$1.4000 per share	506,400 Ordinary Fully Paid Shares	506,400
2.	05/01/2026	CTL (Aust) Pty Ltd and Shan Kanji	Acquisition.	\$1.3900 per share	96,108 Ordinary Fully Paid Shares	96,108
3.	06/01/2026	CTL (Aust) Pty Ltd and Shan Kanji	Acquisition.	\$1.3976 per share	160,007 Ordinary Fully Paid Shares	160,007
4.	16/01/2026	CTL (Aust) Pty Ltd and Shan Kanji	Acquisition.	\$1.3900 per share	3,912 Ordinary Fully Paid Shares	3,912
5.	19/01/2026	CTL (Aust) Pty Ltd and Shan Kanji	Acquisition.	\$1.3900 per share	7,596 Ordinary Fully Paid Shares	7,596
6.	21/01/2026	CTL (Aust) Pty Ltd and Shan Kanji	Acquisition.	\$1.3900 per share	6,441 Ordinary Fully Paid Shares	6,441
7.	22/01/2026	CTL (Aust) Pty Ltd and Shan Kanji	Acquisition.	\$1.3900 per share	11,838 Ordinary Fully Paid Shares	11,838
8.	27/01/2026	CTL (Aust) Pty Ltd and Shan Kanji	Acquisition.	\$1.3900 per share	4,678 Ordinary Fully Paid Shares	4,678
9.	28/01/2026	CTL (Aust) Pty Ltd and Shan Kanji	Acquisition.	\$1.3950 per share	4,700,000 Ordinary Fully Paid Shares	4,700,000