

Appendix 4D

Half-year Report

Name of entity	Bravura Solutions Limited
ABN	54 164 391 128
Financial period ended	31 December 2025
Previous corresponding reporting period	31 December 2024

Results for announcement to the market

Financial results	31 December 2025 \$'000	31 December 2024 \$'000	Percentage increase/(decrease) over previous corresponding period %
Revenue from ordinary activities	139,998	183,822	(23.84)
Total revenue from continuing shareholder activities	139,998	127,505	9.80
Profit from ordinary activities after tax attributable to members	25,861	61,240	(57.77)
Net profit for the period attributable to members	25,861	61,240	(57.77)
Underlying net profit for the period attributable to members	25,861	11,290	129.06

Brief explanation of any of the figures reported above necessary to enable the figures to be understood:

The sale of a licence to Fidelity International in the prior period included \$56.3m of non-recurring revenue. For further details on the impact of the licence sale, please refer to the Directors' Report.

Refer to the ASX release and Annual Report for further information. The Interim Financial Report has been reviewed.

Dividends

Date the dividend is payable	12 March 2026
Record date to determine entitlement to the dividend	18 February 2026
Amount per security (cents)	10.23
Total dividend (\$'000)	45,860
Franked amount per security	None
Amount per security of foreign sourced dividend or distribution (cents)	None
Details of any dividend reinvestment plans in operation	Suspended
The last date for receipt of an election notice for participation in any dividend reinvestment plans	Not applicable

NTA backing

	Current period 31 December 2025 Cents	Previous corresponding period 31 December 2024 Cents
Net tangible asset backing per ordinary security	10.00	15.14
Net assets per ordinary security	19.64	28.46

Control gained over entities during the period

Name of entity (or group of entities)	Not applicable
Date control gained	Not applicable
Consolidated profit from ordinary activities since the date in the current year on which control was acquired, before amortisation and intercompany charges	Not applicable
Profit/(loss) from ordinary activities of the controlled entity/(or group of entities) for the whole of the previous corresponding year	Not applicable

Loss of control over entities during the period

Name of entity (or group of entities) ¹	Bravura Facility Pty Limited Bravura Portfolio Solutions Pty Limited Finocomp Holdings Pty Ltd Midwinter Advice Solutions Pty Ltd Midwinter Holdings (NSW) Pty Ltd Midwinter Holdings 1 Pty Ltd Midwinter Holdings 2 Pty Ltd Midwinter Holdings 3 Pty Ltd Real Solutions Pty Limited InvestmentLink Holdings Pty Ltd
Date control lost	Finocomp Holdings Pty Ltd Midwinter Advice Solutions Pty Ltd Midwinter Holdings (NSW) Pty Ltd Midwinter Holdings 1 Pty Ltd Midwinter Holdings 2 Pty Ltd Midwinter Holdings 3 Pty Ltd InvestmentLink Holdings Pty Ltd
	8 October 2025
	Bravura Facility Pty Limited Bravura Portfolio Solutions Pty Limited Real Solutions Pty Limited
11 September 2025	
Consolidated profit from ordinary activities for the current year to the date of loss of control	nil
Profit from ordinary activities of the controlled entity/(or group of entities) while controlled for the whole of the previous corresponding year	\$12,898,569 ²

1. Control of the listed entities was lost due to deregistration as part of organisational restructuring to simplify the group structure.

2. This figure is comprised of \$12.90 million of revenue from intercompany dividends received.

Details of associates and joint venture entities

Name of entity	Percentage held		Percentage held	
	Current period %	Previous period %	Current period \$'000	Previous period \$'000
Aggregate share of net loss	-	-	-	-

BRAVURA SOLUTIONS LIMITED

INTERIM FINANCIAL REPORT FOR THE HALF-YEAR ENDED 31 December 2025

BRAVURA SOLUTIONS LIMITED

ABN 54 164 391 128

These interim financial statements do not include all the notes of the type normally included in the annual financial statements. Accordingly, this report is to be read in conjunction with the financial report for the year ended 30 June 2025 and any public announcements made by Bravura Solutions Limited during the interim reporting period in accordance with the continuous disclosure requirements of the *Corporations Act 2001* and the ASX Listing Rules.

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DIRECTORS' REPORT

The Directors present their report on the consolidated entity (referred to hereafter as "the Group" or "Consolidated Entity") consisting of Bravura Solutions Limited ("Bravura Solutions" or "the Company") and the entities it controlled at the end of, or during, the half-year ended 31 December 2025.

DIRECTORS

The following persons were Directors of Bravura Solutions during the whole of the half-year and up to the date of this report, unless otherwise disclosed below:

Matthew Quinn	Independent Chairman (appointed 31 May 2023, resigned 15 October 2025)
Russell Baskerville	Independent Chairman (appointed 15 October 2025, originally appointed as Independent Non-Executive Director on 28 February 2023)
Sarah Adam-Gedge	Independent Non-executive Director (appointed 1 September 2023)
Damien Leonard	Non-executive Director (appointed 19 September 2023)
Charles Crouchman	Independent Non-executive Director (appointed 28 September 2023)
Dexter Salna	Independent Non-executive Director (appointed 4 November 2024)
Shezad Okhai	Interim CEO and Executive Director during the review period (appointed 28 April 2025. For Mr Okhai's full history, please refer to the Group remuneration report for the year ended 30 June 2025). Mr Okhai resumed being a Non-Executive Director on 1 January 2026.

PRINCIPAL ACTIVITIES

The principal activities of the Consolidated Entity during the course of the current and prior periods consisted of the development, licensing and maintenance of highly specialised administration and management software applications and the provision of professional consulting services for the EMEA and APAC regions of the financial services industry.

REVIEW AND RESULTS OF OPERATIONS

The following outlines the performance of the Company over the 1H26 period and for the preceding four periods

	1H26	2H25	1H25	2H24	1H24
Maintenance, support and hosting	83.5	80.5	78.7	77.4	73.4
Professional services	52.0	46.0	46.2	42.6	47.7
Licence fees	4.4	2.7	2.3	1.9	5.9
Other sales revenue	0.1	—	0.3	0.1	—
Total revenue from customers	140.0	129.2	127.5	122.0	127.0
Other income ¹	0.7	2.2	2.4	2.6	1.1
Total revenue	140.7	131.4	129.9	124.6	128.1
Operating costs	101.5	104.6	103.4	105.9	119.2
Underlying Cash EBITDA	34.2	23.8	20.0	10.3	(0.3)
Underlying net profit/(loss) after tax	25.9	13.1	11.3	10.4	(1.7)

1. Other income is comprised of government-received incentives for research and development initiatives, and interest income.

Revenue from contracts with customers for 1H26 at \$140.0 million was \$12.5 million or 9.8% higher than the prior comparative period. EBITDA excluding non-recurring licence sale revenue increased by \$14.1 million or 59.3% to \$37.9 million as compared to the prior comparative period of \$23.8 million.

Profit after tax adjusted for non-recurring items was \$25.9 million compared to \$11.3 million profit in the prior comparative period. Profit after tax for 1H26 was \$25.9 million (1H25: \$61.2 million profit).

EMEA segment revenue increased by 13.3% to \$102.4 million, and EBITDA increased by \$11.5 million to \$47.9 million. EMEA segment EBITDA margin increased to 46.8% (40.3% in 1H25).

APAC segment revenue increased by 1.3% to \$37.6 million, and EBITDA increased by \$0.5 million to \$15.2 million. APAC segment EBITDA margin increased to 40.6% (39.7% in 1H25).

1H26 group capitalised R&D investment was \$0.6 million (31 December 2024: \$0.9 million). Bravura's current R&D program is focused on Alta and Advice OS. The R&D program strengthens Bravura's product functionality and expands Bravura's total addressable market.

STAFF AND CLIENT OPERATIONS

Bravura's employees are primarily based in the UK, Australia, New Zealand, South Africa, India and Poland.

The FTE count of the Group was 973 as at 31 December 2025 on a permanent or contractor basis (30 June 2025: 1002). Employee related expenses comprised 72.4% (1H25: 72.3%) of total operating expenses in the period.

DIRECTORS' REPORT (CONTINUED)

The review of results of operations included in the Directors' Report includes a number of non-AASB financial measures. These non-AASB financial measures are used internally by Management to assess the performance of the business and make decisions on the allocation of resources. EBITDA is earnings before finance cost, interest and foreign exchange gains and losses, tax, depreciation, and amortisation (including ROU lease related expenses). EBITDA includes \$1.2 million (31 December 2024: \$1.1 million) depreciation of property, plant and equipment dedicated to client hosting services.

	NOTES	31 DECEMBER 2025	31 DECEMBER 2024
		\$'000	\$'000
EMEA	3	102,434	90,428
APAC	3	37,564	37,077
Non-recurring revenue on sale of licence		-	56,317
Revenue		139,998	183,822
Employee benefits expense	4	(75,296)	(76,627)
Cost of sales		(13,566)	(13,312)
Travel and accommodation costs		(519)	(606)
Occupancy costs		(1,403)	(1,260)
Technology expenses		(7,071)	(6,765)
Professional fees		(2,605)	(3,314)
Other expenses (including hosting assets depreciation)		(1,609)	(1,806)
EBITDA		37,929	80,132
ROU Lease related expenses		(1,902)	(2,281)
Depreciation and amortisation expense		(4,820)	(3,393)
EBIT		31,207	74,458
Finance income	3	656	2,423
Finance expense	4	(87)	(110)
Foreign exchange gain/(loss)		2,866	(2,426)
Profit before income tax		34,642	74,345
Income tax expense	5	(8,781)	(13,105)
Net profit		25,861	61,240
Underlying net profit¹		25,861	11,290
Underlying earnings per share - cps		5.8	2.5
Cash EBITDA		34,177	76,326
Underlying Cash EBITDA		34,177	20,009

- Underlying NPAT for the financial period ending 31 December 2024 was calculated by excluding the impact of the Fidelity licence sale which was represented by non-recurring revenue of \$56.3 million and associated income tax expense of \$6.4 million.

The impact of the Fidelity perpetual licence sale on key operating metrics for the half year ended 31 December 2024 is shown below:

Key Operating Metric	Gross Result (\$m)	Fidelity Impact (\$m)	Underlying Result (\$m)
EBITDA	80.1	56.3	23.8
Cash EBITDA	76.3	56.3	20.0
Profit Before Tax (PBT)	74.3	56.3	18.0
Income Tax Expense	13.1	6.4	6.7
NPAT	61.2	49.9	11.3

DIRECTORS' REPORT (CONTINUED)

DIVIDENDS

On 11 February 2026, an interim dividend of 5.77 cents per share (approximately \$25.9 million) was declared relating to the half-year ended 31 December 2025. A special dividend of 4.46 cents per share (approximately \$20.0 million) was declared. The record date for both dividends is 18 February 2026 with payment to be made on 12 March 2026. The Dividend Reinvestment Plan remains suspended.

SIGNIFICANT CHANGES IN THE STATE OF AFFAIRS

There were no significant changes to the state of affairs during the half-year ended 31 December 2025. Refer to Note 14 Subsequent Events for changes to state of affairs subsequent to 31 December 2025.

EVENTS SUBSEQUENT TO REPORTING DATE

On 1 January 2026, Colin Greenhill was appointed as Group CEO of the Consolidated entity. Shezad Okhai concluded his role as Interim CEO and Executive Director on this date and recommenced as a Non-Executive Director. This is a non-adjusting event.

On 11 February, the Directors resolved to pay an interim dividend of 10.23 cents per share, amounting to \$45.9 million. The record date for the dividends is 18 February 2026 with payment to be made on 12 March 2026.

Other than the above, no matter or circumstance has arisen since 31 December 2025 that has significantly affected, or may significantly affect the Consolidated Entity's operations, the results of those operations or the state of affairs of the Consolidated Entity in future financial years.

AUDITOR'S INDEPENDENCE DECLARATION

The Auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out on page 5.

ROUNDING

Bravura Solutions is an entity of a kind referred to in ASIC Corporations Instrument 2016/191, consequently the amounts in this report have been rounded off to the nearest thousand dollars, unless otherwise stated.

This report is made in accordance with a resolution of Directors.



RUSSELL BASKERVILLE
CHAIRMAN AND NON-EXECUTIVE DIRECTOR

Sydney
11 February 2026

AUDITOR'S INDEPENDENCE DECLARATION



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Auditor's independence declaration to the directors of Bravura Solutions Limited

As lead auditor for the review of the interim financial report of Bravura Solutions Limited for the half-year ended 31 December 2025, I declare to the best of my knowledge and belief, there have been:

- a. No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the review;
- b. No contraventions of any applicable code of professional conduct in relation to the review; and
- c. No non-audit services provided that contravene any applicable code of professional conduct in relation to the review.

This declaration is in respect of Bravura Solutions Limited and the entities it controlled during the financial period.

A handwritten signature of 'Ernst & Young' in black ink.

Ernst & Young

A handwritten signature of 'Graham Leonard' in black ink.

Graham Leonard
Partner
11 February 2026

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE HALF-YEAR ENDED 31 DECEMBER 2025

	NOTES	HALF-YEAR 31 DECEMBER 2025	HALF-YEAR 31 DECEMBER 2024
		\$'000	\$'000
Revenue from contracts with customers (excluding non-recurring revenue from the sale of licence to Fidelity International)	3	139,998	127,505
Non-recurring revenue on sale of licence ¹		-	56,317
Total revenue from contracts with customers		139,998	183,822
Other income	3	656	2,423
Employee benefits expense	4	(75,296)	(76,627)
Depreciation and amortisation expense	4	(7,647)	(6,443)
Cost of sales		(13,566)	(13,312)
Travel and accommodation costs		(519)	(607)
Occupancy costs		(1,403)	(1,260)
Technology expenses		(7,071)	(6,765)
Professional fees		(2,605)	(3,314)
Other expenses		(444)	(589)
Foreign exchange gain/(loss)		2,866	(2,426)
Finance costs	4	(327)	(557)
Profit before income tax		34,642	74,345
Income tax expense	5	(8,781)	(13,105)
Profit for the period after income tax expense attributable to shareholders of Bravura Solutions		25,861	61,240
Other comprehensive income will be reclassified subsequently to profit or loss when specific conditions are met			
Exchange differences on translation of foreign operations		(2,741)	5,192
Total comprehensive income for the period attributable to shareholders of Bravura Solutions		23,120	66,432
Profit attributable to owners		25,861	61,240

Unadjusted earnings per share attributable to the ordinary equity holders of Bravura Solutions Limited:

	CENTS	CENTS
Basic gain per share	6	5.8
Diluted gain per share	6	5.8

1. The Consolidated Entity issued a perpetual licence to Fidelity International over the Fidelity Sonata software for a one-off licence fee of GBP 29 million in FY25. This was recognised in full in the period ended 31 December 2024, and was inclusive of direct costs.

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT 31 DECEMBER 2025

	NOTES	31 December 2025	30 June 2025
		\$'000	\$'000
ASSETS			
Current assets			
Cash and cash equivalents		64,522	58,685
Trade receivables		43,980	36,929
Contract assets		10,661	9,969
Current tax receivables		1,382	4,690
Other current assets		10,432	9,602
Total current assets		130,977	119,875
Non-current assets			
Contract assets		1,952	3,220
Property, plant and equipment	7	8,391	9,361
Right of use assets	11	6,675	10,460
Deferred tax assets		2,508	3,499
Intangible assets	8	31,447	33,424
Total non-current assets		50,973	59,964
Total assets		181,950	179,839
LIABILITIES			
Current liabilities			
Trade and other payables		6,282	7,801
Provisions	9	11,620	13,630
Lease liabilities		3,221	4,506
Provision for income tax		505	1,094
Contract liabilities		41,299	26,256
Other current liabilities		19,487	17,759
Total current liabilities		82,414	71,046
Non-current liabilities			
Deferred tax liabilities		3,650	2,929
Provisions	9	4,217	3,477
Lease liabilities		4,292	8,810
Total non-current liabilities		12,159	15,216
Total liabilities		94,573	86,262
Net assets		87,377	93,577
EQUITY			
Contributed equity	10	359,633	359,633
Shares held in trust	10	(9,661)	(2,144)
Reserves		18,708	22,137
Accumulated losses		(281,303)	(286,049)
Total equity		87,377	93,577

The above condensed consolidated statement of financial position should be read in conjunction with the accompanying notes.

CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE HALF-YEAR ENDED 31 DECEMBER 2025

2025	NOTES	CONTRIBUTED	SHARES HELD	ACCUMULATED		TOTAL EQUITY
		EQUITY	IN TRUST	RESERVES	LOSSES	
		\$'000	\$'000	\$'000	\$'000	\$'000
Balance at 1 July		359,633	(2,144)	22,137	(286,049)	93,577
Profit for the period	-	-	-	-	25,861	25,861
Other comprehensive income	-	-	-	(2,741)	-	(2,741)
Total comprehensive income for the period	-	-	-	(2,741)	25,861	23,120
Transactions with owners in their capacity as owners:						
Dividends paid	-	-	-	-	(21,115)	(21,115)
Purchase of shares by Employee Share Trust	-	(8,806)	-	-	-	(8,806)
Issue/(transfer) of shares under employee incentive plans	-	1,289	(995)	-	-	294
Share-based payments	-	-	-	307	-	307
Balance at 31 December	10	359,633	(9,661)	18,708	(281,303)	87,377

2024		\$'000	\$'000	\$'000	\$'000	\$'000
Balance at 1 July		432,867	-	13,920	(313,116)	133,671
Profit for the period	-	-	-	-	61,240	61,240
Other comprehensive income	-	-	-	5,192	-	5,192
Total comprehensive income for the period	-	-	-	5,192	61,240	66,432
Transactions with owners in their capacity as owners:						
One-market buyback of share capital	(72)	-	-	-	-	(72)
Provision for capital return net of transactions	(73,200)	-	-	-	-	(73,200)
Share-based payments	-	-	-	751	-	751
Balance at 31 December		359,595	-	19,863	(251,876)	127,582

The above condensed consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE HALF-YEAR ENDED 31 DECEMBER 2025

	NOTES	HALF-YEAR	HALF-YEAR
		31 DECEMBER	31 DECEMBER
		\$'000	\$'000
Operating activities			
Receipts from customers (inclusive of goods and services tax)		163,426	193,513
Payments to suppliers and employees (inclusive of goods and services tax)		(118,380)	(122,194)
		45,046	71,319
Interest received		249	2,423
Income taxes paid		(4,084)	(6,633)
Net cash inflows from operating activities		41,211	67,109
Investing activities			
Purchase of property, plant and equipment	7	(2,181)	(485)
Payments for capitalised software development	8	(585)	(344)
Net cash outflows from investing activities		(2,766)	(829)
Financing activities			
On-market share buyback		-	(72)
Finance costs paid		(87)	(110)
Rental lease interest payments		(241)	(448)
ROU lease payments		(2,242)	(2,238)
Dividends paid		(21,115)	-
Purchases of equity by Employee Share Trust		(8,806)	-
Net cash outflows from financing activities		(32,491)	(2,868)
Net increase in cash and cash equivalents		5,954	63,412
Cash and cash equivalents at the beginning of the period		58,685	89,971
Effects of exchange rate changes on cash and cash equivalents		(117)	(1,541)
Cash and cash equivalents at end of the period		64,522	151,842

The above condensed consolidated statement of cash flows should be read in conjunction with the accompanying notes.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE HALF-YEAR ENDED 31 DECEMBER 2025

1 SUMMARY OF MATERIAL ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of these Condensed Consolidated Financial Statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated. The financial statements are for the Consolidated Entity consisting of Bravura Solutions and its subsidiaries.

(a) Basis of preparation of half-year interim financial report

These general purpose financial statements for the condensed half-year reporting period ended 31 December 2025 have been prepared in accordance with Accounting Standard AASB 134 *Interim Financial Reporting and the Corporations Act 2001*. The Consolidated Entity is a for-profit entity for the purposes of preparing financial statements.

Bravura Solutions is an entity of a kind referred to in ASIC Corporations Instrument 2016/191, consequently the amounts in this report have been rounded off to the nearest thousand dollars, unless otherwise stated.

This interim financial report does not include all the notes of the type normally included in annual financial statements and should be read in conjunction with the most recent annual financial report.

The accounting policies adopted are consistent with those of the previous financial year. The Condensed Financial Statements are presented in Australian dollars (unless otherwise stated).

The Consolidated Entity has made reclassifications in prior year comparatives in order to align with the presentation in this Interim Financial Report.

(b) Going Concern

These Half-Year Consolidated Financial Statements have been prepared on a going concern basis, which contemplates continuity of normal business activities and realisation of assets and settlement of liabilities in the ordinary course of business.

As such, the Directors consider that preparing the accounts on a going concern basis to be appropriate.

(c) New and amended standards and interpretations

The accounting policies adopted in the preparation of the Condensed Consolidated Financial Statements are consistent with those followed in the previous reporting period. The Group has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

Several amendments and interpretations apply for the first time in the reporting period, but do not have any material impact on these Condensed Consolidated Financial Statements.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE HALF-YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

2 SEGMENT INFORMATION

Description of segments

The Consolidated Entity reports segment information on the same basis as the internal management reporting structure.

The Board considers the business from a regional perspective and has identified two reportable segments, as follows:

- EMEA - Europe and South Africa domiciled clients; and
- APAC - Australia and New Zealand domiciled clients.

No operating segments have been aggregated to form the above reportable operating segments.

The Board monitors the operating results of its divisions separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on Cash EBITDA defined as: revenue minus operating costs (including hosting asset depreciation) less capitalised development costs, PPE capex, lease costs and one-off revenue adjustments. The Board does not review information relating to segment assets and segment liabilities.

The review of results of operations included in the Segment Information includes a non-AASB financial measure. Cash EBITDA includes \$1.2 million (31 December 2024: \$1.1 million) depreciation of property, plant and equipment dedicated to client hosting services.

	HALF-YEAR 31 DECEMBER 2025	HALF-YEAR 31 DECEMBER 2024 ³
	\$'000	\$'000
EMEA	102,434	90,428
APAC	37,564	37,077
Total segment revenue¹	139,998	127,505
EMEA	39,733	43,473
APAC	16,274	18,372
Total segment employee benefits expense	56,007	61,845
EMEA ²	47,948	36,413
APAC ²	15,247	14,703
Total segment EBITDA	63,195	51,116
Corporate costs	(25,353)	(26,817)
Non-recurring revenue on sale of licence	-	56,317
PPE capitalised expenditure net of disposals	(1,178)	(1,064)
Developed software capitalised	(585)	(945)
ROU lease related expense	(1,902)	(2,281)
Total Cash EBITDA	34,177	76,326
Depreciation and amortisation expense	(4,820)	(3,393)
Net interest income and foreign exchange gain	3,522	(598)
Profit before income tax	34,642	74,345
Income tax expense	(8,781)	(13,105)
Net profit after tax	25,861	61,240

1. Segment revenue excludes finance income in this segment (Refer to Note 3) and is based on Management's view.

2. Includes hosting asset depreciation.

3. Segment EBITDA and Corporate costs for the half-year ended 31 December 2024 have been restated in the current reporting period due to a change in methodology in the preparation of information.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE HALF-YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

3 REVENUE FROM CONTRACTS WITH CUSTOMERS AND OTHER INCOME

	31 DECEMBER 2025			31 DECEMBER 2024		
	EMEA	APAC	2025	EMEA	APAC	2024
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<i>Revenue from contracts with customers</i>						
Maintenance, support and hosting	60,318	23,188	83,506	55,943	22,790	78,733
Professional services	38,693	13,273	51,966	33,526	12,673	46,199
Licence fees	3,289	1,088	4,377	687	1,609	2,296
Other sales revenue	134	15	149	272	5	277
Total revenue from customers	102,434	37,564	139,998	90,428	37,077	127,505
Interest income			656			2,423
Total revenue			140,654			129,928
<i>Timing of recognition</i>						
Licences transferred at a point in time	3,289	1,088	4,377	687	1,609	2,296
Services transferred over time	99,145	36,476	135,621	89,741	35,468	125,209
Total revenue from customers	102,434	37,564	139,998	90,428	37,077	127,505
<i>Geography</i>						
Australia	-	29,532	29,532	-	27,750	27,750
UK	92,374	-	92,374	79,911	-	79,911
New Zealand	-	8,032	8,032	-	8,616	8,616
Others	10,060	-	10,060	10,517	711	11,228
Total revenue from customers	102,434	37,564	139,998	90,428	37,077	127,505

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE HALF-YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

4 EXPENSES

	31 DECEMBER 2025	31 DECEMBER 2024
	\$'000	\$'000
Profit before income tax includes the following specific expenses:		
<i>Employee benefits expense</i>		
Salary and wages	65,865	68,001
Superannuation and pension expense	8,120	7,732
Share-based payments	400	751
Other	911	143
Total employee benefits expense	75,296	76,627
<i>Depreciation expense</i>		
Plant and equipment	1,620	1,686
Leasehold improvements	982	336
Hosting plant and equipment	573	410
Right-of-use assets	1,662	1,833
Total depreciation	4,837	4,265
<i>Amortisation expense</i>		
Customer contracts and relationships	287	228
Intellectual property and software development	2,523	1,950
Total amortisation	2,810	2,178
Total depreciation and amortisation expense	7,647	6,443
<i>Finance costs</i>		
Lease interest expense	240	447
Fees and other finance costs	87	110
Total finance costs	327	557

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE HALF-YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

5 INCOME TAX EXPENSE

The Group calculates the period income tax using the tax rate that would be applicable to the expected total annual earnings. The major components of the income tax expense in the Condensed Consolidated Statement of Profit or Loss and Comprehensive Income are:

	31 DECEMBER 2025	31 DECEMBER 2024
	\$'000	\$'000
Income tax expense		
Current tax	6,903	9,545
Deferred tax	1,878	3,560
Total income tax expense	8,781	13,105

6 EARNINGS PER SHARE (EPS)

	31 DECEMBER 2025	31 DECEMBER 2024
	\$'000	\$'000
Gain attributable to ordinary equity holders of the parent		
Gain attributable to ordinary equity holders of the parent	25,861	61,240
Gain attributable to ordinary equity holders of the parent for basic and diluted EPS calculations	25,861	61,240
Weighted average number of ordinary shares for basic EPS		
Weighted average number of ordinary shares for basic EPS	444,791	448,341

	CENTS	CENTS
Basic EPS	5.8	13.7
Diluted EPS	5.8	13.7

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE HALF-YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

7 PROPERTY, PLANT AND EQUIPMENT

	PLANT AND EQUIPMENT \$'000	LEASEHOLD IMPROVEMENTS \$'000	HOSTING PLANT AND EQUIPMENT \$'000	TOTAL \$'000
Net book value				
At 1 July 2024	6,919	4,687	2,237	13,843
Additions	40	-	805	845
Depreciation	(3,469)	(916)	(866)	(5,251)
Disposals	(4)	(155)	-	(159)
Exchange difference	32	32	19	83
At 30 June 2025	3,518	3,648	2,195	9,361
Additions	510	-	1,671	2,181
Depreciation	(1,620)	(982)	(573)	(3,175)
Disposals	(61)	(184)	-	(245)
Exchange difference	78	82	109	269
At 31 December 2025	2,425	2,564	3,402	8,391

	PLANT AND EQUIPMENT \$'000	LEASEHOLD IMPROVEMENTS \$'000	HOSTING PLANT AND EQUIPMENT \$'000	TOTAL \$'000
Balance at 1 July 2024				
Cost (carrying amount)	45,355	13,938	25,009	84,302
Accumulated depreciation and impairment	(41,407)	(10,348)	(22,989)	(74,744)
Exchange difference	(430)	58	175	(197)
At 30 June 2025	3,518	3,648	2,195	9,361
Cost (carrying amount)				
Accumulated depreciation and impairment	(12,518)	(1,272)	(1,301)	(15,091)
Exchange difference	(352)	140	284	72
At 31 December 2025	2,425	2,564	3,402	8,391

The cost and accumulated depreciation and impairment values of property, plant and equipment have decreased between FY25 year-end and the half-year ending 31 December 2025. This is due to a review of assets which took place during the half-year ending 31 December 2025, removing a number of disposed fixed assets with net book values of nil from the schedule.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE HALF-YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

8 INTANGIBLE ASSETS

	CUSTOMER CONTRACTS AND RELATIONSHIPS	INTELLECTUAL PROPERTY AND SOFTWARE DEVELOPMENT	TOTAL	
			\$'000	
At 1 July 2024		3,913	31,671	35,584
Additions internally generated		-	2,276	2,276
Foreign exchange		595	(620)	(25)
Amortisation charge		(456)	(3,955)	(4,411)
At 30 June 2025		4,052	29,372	33,424
Additions internally generated		-	585	585
Foreign exchange		298	(50)	248
Amortisation charge		(287)	(2,523)	(2,810)
At 31 December 2025	4,063	27,384	31,447	

Net book value

At 30 June 2025		4,052	29,372	33,424
At 31 December 2025	4,063	27,384	31,447	

	CUSTOMER CONTRACTS AND RELATIONSHIPS	INTELLECTUAL PROPERTY AND SOFTWARE DEVELOPMENT	TOTAL
			\$'000
Balance at 1 July 2024			
Cost (carrying amount)	69,573	189,753	259,326
Accumulated amortisation and impairment	(65,665)	(159,111)	(224,776)
Exchange difference	144	(1,270)	(1,126)
At 30 June 2025	4,052	29,372	33,424

Cost (carrying amount)	69,348	159,566	228,914
Accumulated amortisation and impairment	(65,728)	(130,861)	(196,589)
Exchange difference	443	(1,321)	(878)
At 31 December 2025	4,063	27,384	31,447

Goodwill of cost \$220,695,627 (2025: \$220,695,627) has been fully impaired and has a net book value of \$nil (FY25: \$nil).

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE HALF-YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

8 INTANGIBLE ASSETS (CONT.)

(i) *Customer contracts and relationships*

Customer contracts and relationships are carried at cost less accumulated amortisation and, if applicable, accumulated impairment losses. This intangible asset has been assessed as having a finite life and is amortised using the straight-line method over periods between two and twenty years. The amortisation has been recognised in the Condensed Consolidated Statement of Profit or Loss and Other Comprehensive Income in the line item "Depreciation and amortisation expense". If an impairment indicator should arise, the recoverable amount would be estimated and an impairment loss would be recognised to the extent that the recoverable amount was lower than the carrying amount. Management considered impairment indicators for 31 December 2025 and concluded there were none. Consequently, impairment expense of \$nil was recognised in 1H26 (FY25: \$nil).

(ii) *Intellectual property and software development*

Intellectual property and software are carried at cost less accumulated amortisation and, if applicable, accumulated impairment losses. This intangible asset has been assessed as having a finite life and is amortised using the straight-line method over a period of five to fifteen years. The amortisation has been recognised in the Condensed Consolidated Statement of Profit or Loss and Other Comprehensive Income in the line item "Depreciation and amortisation expense". If an impairment indicator should arise, the recoverable amount would be estimated and an impairment loss would be recognised to the extent that the recoverable amount was lower than the carrying amount. Management considered impairment indicators for 31 December 2025 and concluded there were none. Consequently, impairment expense of \$nil was recognised in 1H26 (FY25: \$nil).

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE HALF-YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

9 PROVISIONS

	31 DECEMBER 2025	30 JUNE 2025
	\$'000	\$'000
Organisational changes - Current	-	577
Employee benefits - Current	11,620	13,053
Employee benefits - long-service leave - Non-current	2,170	2,061
Make good provision - Non-current	2,047	1,416
	15,837	17,107

(a) Movements in provisions

Movements in each class of provision during the financial year are set out below:

	ORGANISATIONAL CHANGE	EMPLOYEE BENEFITS	MAKE GOOD PROVISION	TOTAL
	\$'000	\$'000	\$'000	\$'000
At 1 July 2024	4,912	17,357	1,179	23,448
Charged/(credited) to profit or loss				
Arising during the year	-	14,252	706	14,958
Utilised/paid	(4,335)	(16,486)	(522)	(21,343)
Exchange difference	-	(9)	53	44
At 30 June 2025	577	15,114	1,416	17,107
Charged/(credited) to profit or loss				
Arising during the year	-	5,400	1,350	6,750
Utilised/paid	(577)	(6,418)	(666)	(7,661)
Exchange difference	-	(306)	(53)	(359)
At 31 December 2025	-	13,790	2,047	15,837
Current	-	11,620	-	11,620
Non-current	-	2,170	2,047	4,217
Closing balance at 31 December 2025	-	13,790	2,047	15,837

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE HALF-YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

10 CONTRIBUTED EQUITY

	31 DECEMBER 2025	30 JUNE 2025	31 DECEMBER 2025	30 JUNE 2025
	SHARES	SHARES	\$'000	\$'000
Share capital				
Ordinary shares	448,299,975	448,299,975	359,633	359,633
Shares held in trust	(4,651,649)	(1,000,000)	(9,661)	(2,144)
Total	443,648,326	447,299,975	349,972	357,489

(a) Movements in ordinary share capital

Ordinary shares issued and fully paid	SHARES	\$'000
At 1 July 2024	448,354,002	432,867
On-market share buyback	(54,027)	(72)
Return of share capital, net of transaction costs	-	(73,162)
At 30 June 2025	448,299,975	359,633
At 31 December 2025	448,299,975	359,633

(b) Movements in shares held by the Employee Share Trust

Shares held in trust	SHARES	\$'000
At 1 July 2024	-	-
Purchase of shares	1,000,000	2,144
At 30 June 2025	1,000,000	2,144
Purchase of shares	4,255,267	8,806
Settlement of employee equity instruments	(603,618)	(1,289)
At 31 December 2025	4,651,649	9,661

(c) Ordinary shares

Ordinary shares entitle the holder to participate in dividends and the proceeds on the winding up of Bravura Solutions in proportion to the number of and amounts paid on the shares held. The fully paid ordinary shares have no par value.

The number of authorised ordinary shares is the same as the number of fully paid ordinary shares. There was no change in the number of issued ordinary shares in the half year ended 31 December 2025 (half-year ended 31 December 2024: an on-market buyback scheme resulted in the purchase of 54,027 issued ordinary shares).

(d) Capital risk management

The Consolidated Entity's objectives when managing capital is to safeguard its ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders and to maintain an optimum capital structure to reduce the cost of capital.

The Consolidated Entity's focus is to ensure capital is managed effectively and to maximise shareholder returns over the long term which may include share buy-backs, issue of new shares and/or dividends depending on the capital structure at the time.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE HALF-YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

11 LEASES

The Group has lease contracts for property and equipment used in its operations. Property leases generally have a lease term between 2 and 7 years, while equipment leases are considered not material for the Group. Lease contracts for both property and equipment are fixed payments. The Group's obligations under its leases are secured by the lessor's title to the leased assets. Generally the Group is restricted from assigning and subleasing the leased assets.

Movement in right-of-use assets:

	RIGHT-OF-USE ASSETS
	\$'000
Net book value	
At 1 July 2024	13,979
Additions	70
Terminations	(620)
Depreciation	(3,491)
Exchange difference	522
At 30 June 2025	10,460
Additions	-
Terminations	(1,779)
Depreciation	(1,662)
Exchange difference	(344)
At 31 December 2025	6,675

12 DIVIDENDS

On 11 February 2026, an interim dividend of 5.77 cents per share (approximately \$25.9 million) was declared relating to the half-year ended 31 December 2025. A special dividend of 4.46 cents per share (approximately \$20.0 million) was declared. The record date for both dividends is 18 February 2026 with payment to be made on 12 March 2026. The Dividend Reinvestment Plan remains suspended.

13 CONTINGENT LIABILITIES AND COMMITMENTS

(a) Contingent liabilities

The Consolidated Entity had contingent liabilities at 31 December 2025 in respect of:

Bank guarantees

Guarantees given in respect of office leases of subsidiaries amounting to \$0.8 million are cash collateralised (30 June 2025: \$0.8 million secured).

(b) Contingent assets

The Consolidated Entity had no contingent assets at 31 December 2025 (30 June 2025: \$nil).

(c) Commitments

The Consolidated Entity had no capital commitments as at 31 December 2025 (30 June 2025: \$nil).

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE HALF-YEAR ENDED 31 DECEMBER 2025 (CONTINUED)

14 EVENTS OCCURRING AFTER THE REPORTING PERIOD

On 1 January 2026, Colin Greenhill was appointed as Group CEO of the Consolidated entity. Shezad Okhai concluded his role as Interim CEO and Executive Director on this date and recommenced as a Non-Executive Director. This is a non-adjusting event.

On 11 February, the Directors resolved to pay an interim dividend of 10.23 cents per share, amounting to \$45.9 million. The record date for the dividends is 18 February 2026 with payment to be made on 12 March 2026.

Other than the above, no matter or circumstance has arisen since 31 December 2025 that has significantly affected, or may significantly affect the Consolidated Entity's operations, the results of those operations or the state of affairs of the Consolidated Entity in future financial years.

DIRECTORS' DECLARATION

In the Directors' opinion:

- (a) The Interim Financial Statements and notes of Bravura Solutions Limited for the half-year ended 31 December 2025 are in accordance with the *Corporations Act 2001*, including:
 - (i) Complying with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*; and
 - (ii) Giving a true and fair view of the Consolidated Entity's Financial Position as at 31 December 2025 and of its performance and financial position for the half-year ended on that date; and
- (b) There are reasonable grounds to believe that the Group will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Directors.



RUSSELL BASKERVILLE

CHAIRMAN AND NON-EXECUTIVE DIRECTOR

Sydney

11 February 2026

INDEPENDENT AUDITOR'S REVIEW REPORT



Ernst & Young
200 George Street
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Independent auditor's review report to the members of Bravura Solutions Limited

Conclusion

We have reviewed the accompanying interim half-year financial report of Bravura Solutions Limited (the Company) and its subsidiaries (collectively the Group), which comprises the condensed consolidated statement of financial position as at 31 December 2025, the condensed consolidated statement of profit or loss and other comprehensive income, condensed consolidated statement of changes in equity and condensed consolidated statement of cash flows for the half-year ended on that date, explanatory notes and the directors' declaration.

Based on our review, which is not an audit, we have not become aware of any matter that makes us believe that the half-year financial report of the Group does not comply with the *Corporations Act 2001*, including:

- a. Giving a true and fair view of the consolidated financial position of the Group as at 31 December 2025 and of its consolidated financial performance for the half-year ended on that date; and
- b. Complying with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

Basis for conclusion

We conducted our review in accordance with ASRE 2410 *Review of a Financial Report Performed by the Independent Auditor of the Entity* (ASRE 2410). Our responsibilities are further described in the *Auditor's responsibilities for the review of the half-year financial report* section of our report. We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to reviews of the half-year financial report of public interest entities in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

Directors' responsibilities for the half-year financial report

The directors of the Company are responsible for the preparation of the half-year financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the half-year financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

Auditor's responsibilities for the review of the half-year financial report

Our responsibility is to express a conclusion on the half-year financial report based on our review. ASRE 2410 requires us to conclude whether we have become aware of any matter that makes us believe that the half-year interim financial report is not in accordance with the *Corporations Act 2001* including giving a true and fair view of the Group's financial position as at 31 December 2025 and its performance for the half-year ended on that date, and complying with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

INDEPENDENT AUDITOR'S REVIEW REPORT



A review of a half-year interim financial report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures.

A review is substantially less in scope than an audit conducted in accordance with Australian Auditing Standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

A handwritten signature of 'Ernst & Young'.

Ernst & Young

A handwritten signature of 'Graham Leonard'.

Graham Leonard
Partner
Sydney
11 February 2026

CORPORATE DIRECTORY

CORPORATE INFORMATION

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Independent Chairman

Sarah Adam-Gedge

Independent Non-Executive Director

Damien Leonard

Non-Executive Director

Dexter Salna

Independent Non-Executive Director

Charles Crouchman

Independent Non-Executive Director

Shezad Okhai

Non-Executive Director

COMPANY SECRETARY

Melissa Jones

AUDITOR

Ernst & Young

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