



Announcement Summary

Entity name

HMC CAPITAL LIMITED

Date of this announcement

Wednesday February 25, 2026

The +securities the subject of this notification are:

Unquoted options that have been exercised or other unquoted +convertible securities that have been converted

Total number of +securities to be issued/transferred

ASX +security code	Security description	Total number of +securities to be issued/transferred	Issue date
HMC	ORDINARY FULLY PAID	62,771	25/02/2026

Refer to next page for full details of the announcement



Part 1 - Entity and announcement details

1.1 Name of entity

HMC CAPITAL LIMITED

We (the entity named above) give notice of the issue, conversion or payment up of the following unquoted +securities.

1.2 Registered number type

ACN

Registration number

138990593

1.3 ASX issuer code

HMC

1.4 The announcement is

New announcement

1.5 Date of this announcement

25/2/2026



Part 2 - Issue details

2.1 The +securities the subject of this notification are:

Unquoted options that have been exercised or other unquoted +convertible securities that have been converted

2.2b The +securities being issued, transferred or re-classified as a result of the options being exercised or other +convertible securities being converted are:

securities that have already been quoted on ASX ("existing class")



Part 3B - number and type of +securities the subject of this notification (existing class) where issue has not previously been notified to ASX in an Appendix 3B

The right of the holder of the options or other +convertible securities to receive the +underlying securities is being satisfied by:

A transfer of existing +securities

The underlying securities being received by the holder are:

Already quoted by ASX

Existing +securities converting into an existing class

FROM (Existing Class)

ASX +Security code and description

HMCAB : RIGHTS

TO (Existing Class)

ASX +Security code and description

HMC : ORDINARY FULLY PAID

Please state the number of options that were exercised or other +convertible securities that were converted

62,771

The first date the options were exercised or other +convertible securities were converted

25/2/2026

The last date the options were exercised or other +convertible securities were converted

25/2/2026

Is this all of the options or other +convertible securities on issue of that type?

No

Were the options being exercised or other +convertible securities being converted issued under an +employee incentive scheme?

Yes

Are any of the options being exercised or other +convertible securities being converted held by +key management personnel (KMP) or an +associate?

Yes

Provide details of the KMP or +associates who are exercising options or converting +convertible securities.

Name of KMP	Name of registered holder	Number of +securities
Kelly O'Dwyer	Kelly O'Dwyer	10,700
Fiona Pak-Poy	Fiona Pak-Poy	7,846
Christopher Roberts	Christopher Roberts	8,560
Susan Roberts	Susan Roberts	9,986
Christopher Saxon	Christopher Saxon	17,833
Gregory Hayes	Gregory Hayes	7,846

Date the +securities the subject of this notification were issued/transferred

25/2/2026



Any other information the entity wishes to provide about the +securities the subject of this notification

Allocation of shares to non-executive directors on the conversion of Tranche 1 of FY26 NED fee sacrifice rights granted under the Non-Executive Director Equity Plan

Issue details

Number of +securities

62,771

Part 4 - +Securities on issue

Following the issue, conversion or payment up of the +securities the subject of this notification, the +securities of the entity will comprise:

The figures in parts 4.1 and 4.2 below are automatically generated and may not reflect the entity's current issued capital if other Appendix 2A, Appendix 3G or Appendix 3H forms are currently with ASX for processing.

4.1 Quoted +securities (Total number of each +class of +securities issued and quoted on ASX)

ASX +security code and description	Total number of +securities on issue
HMC : ORDINARY FULLY PAID	412,615,731

4.2 Unquoted +securities (Total number of each +class of +securities issued but not quoted on ASX)

ASX +security code and description	Total number of +securities on issue
HMCAB : RIGHTS	68,472
HMCAA : PERFORMANCE RIGHTS	10,018,300
HMCAC : OPTION EXPIRING 30-SEP-2030 EX \$4.78	5,569,686