



Announcement Summary

Entity name

LENDLEASE GROUP

Date of this announcement

Tuesday April 14, 2026

The +securities the subject of this notification are:

+Other securities issued under an +employee incentive scheme that are not intended to be quoted on ASX

Total number of +securities to be issued/transferred

| ASX +security code | Security description | Total number of +securities to be issued/transferred | Issue date |
|---------------------------|-----------------------------|---|-------------------|
| LLCAA | AWARDS RIGHTS | 27,735 | 26/02/2026 |

Refer to next page for full details of the announcement



Part 1 - Entity and announcement details

1.1 Name of entity

LENDLEASE GROUP

We (the entity named above) give notice of the issue, conversion or payment up of the following unquoted +securities.

1.2 Registered number type

ACN

Registration number

000226228

1.3 ASX issuer code

LLC

1.4 The announcement is

New announcement

1.5 Date of this announcement

14/4/2026



Part 2 - Issue details

2.1 The +securities the subject of this notification are:

+Other securities issued under an +employee incentive scheme that are not intended to be quoted on ASX

2.2a This notification is given in relation to an issue of +securities in a class which is not quoted on ASX and which:

has an existing ASX security code ("existing class")



Part 3B - number and type of +securities the subject of this notification (existing class) where issue has not previously been notified to ASX in an Appendix 3B

ASX +security code and description

LLCAA : AWARDS RIGHTS

Date the +securities the subject of this notification were issued

26/2/2026

Will these +securities rank equally in all respects from their issue date with the existing issued +securities in that class

Yes

Were any of the +securities issued to +key management personnel (KMP) or an +associate?

No

Please provide a URL link for a document lodged with ASX detailing the terms of the +employee incentive scheme or a summary of the terms

Rights granted as long term incentives under the Lendlease Group Incentive Plan for FY26. Refer to page 55 of the 2026 Lendlease Annual Report.

<https://www.lendlease.com/siteassets/lendlease/shared/investorcentre/announcements/asx/2025/08/2930419.pdf>

Any other information the entity wishes to provide about the +securities the subject of this notification

Rights granted as a Long Term Incentive to non-KMP member as part of an additional incentive offer linked to specific metrics to be achieved by the Lendlease Investment Management business in Australia

Issue details

Number of +securities

27,735



Part 4 - +Securities on issue

Following the issue, conversion or payment up of the +securities the subject of this notification, the +securities of the entity will comprise:

The figures in parts 4.1 and 4.2 below are automatically generated and may not reflect the entity's current issued capital if other Appendix 2A, Appendix 3G or Appendix 3H forms are currently with ASX for processing.

4.1 Quoted +securities (Total number of each +class of +securities issued and quoted on ASX)

| ASX +security code and description | Total number of +securities on issue |
|--|---|
| LLC : FULLY PAID ORDINARY/UNITS STAPLED SECURITIES | 690,891,185 |

4.2 Unquoted +securities (Total number of each +class of +securities issued but not quoted on ASX)

| ASX +security code and description | Total number of +securities on issue |
|---|---|
| LLCAC : OPTION EXPIRING 01-SEP-2032 EX \$5.3540 | 12,035,866 |
| LLCAB : OPTION EXPIRING 01-SEP-2031 EX \$6.1282 | 4,078,134 |
| LLCAA : AWARDS RIGHTS | 9,992,926 |



Part 5 - Other Listing Rule requirements

5.1 Were the +securities issued under an exception in Listing Rule 7.2 and therefore the issue did not need any security holder approval under Listing Rule 7.1?

No

5.2 Has the entity obtained, or is it obtaining, +security holder approval for the issue under listing rule 7.1?

No

5.2b Are any of the +securities being issued without +security holder approval using the entity's 15% placement capacity under listing rule 7.1?

Yes

5.2b.1 How many +securities are being issued without +security holder approval using the entity's 15% placement capacity under listing rule 7.1?

27,735

5.2c Are any of the +securities being issued without +security holder approval using the entity's additional 10% placement capacity under listing rule 7.1A (if applicable)?

No