## carsales(0)com itd

FULLYEAR
RESULTS
PRESENTATION
YEAR ENDED 30 JUNE 2018

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## Non-IFRS Financial Information

carsales' results are reported under International Financial Reporting Standards (IFRS). This presentation also includes certain non-IFRS measures including "adjusted", "underlying" "proforma" and "look through". These measures are used internally by management to assess the performance of our business and our associates, make decisions on the allocation of resources and assess operational management. Non-IFRS measures have not been subject to audit or review. All numbers listed as reported comply with IFRS.

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# KEY HIGHLIGHTS 

TO 30 JUNE 2018

Reported revenue

to
\$444m

Reported EBITDA

to \$205m

Adjusted NPAT*

to \$131m

## Financial summary

Solid full year result with the Group delivering pleasing growth against last year across all three key financial metrics with revenue up 19\%, EBITDA up $16 \%$ and Adjusted NPAT* up $10 \%$ whilst continuing to invest in future growth priorities. Revenue and EBITDA growth of $12 \%$ and $8 \%$ respectively, excluding the impact of the acquisition of SK Encar. Reported NPAT** up $69 \%$ on pcp.

## Domestic highlights

- Solid growth in Online Advertising and Data, Research and Services segments with revenue up $10 \%$ and $7 \%$ on pcp respectively.
- Continued solid revenue growth across our core leads, listing and promote products in Dealer reflecting sustained investment in product initiatives.
- The adjacent market strategy continues to be a key driver of growth in the domestic market, with Stratton, tyresales and RedBook Inspect all contributing good revenue growth in FY18.
- Solid growth in yield in private listings from tiered pricing and an increased take up of premium products reflecting a strong consumer value proposition.


## International highlights

- Continued evolution of our international growth strategy with the acquisition of the remaining stakes in both our South Korean and Mexican businesses in FY18.
- The integration of the SK Encar business into the carsales Group has progressed smoothly, with the business starting to benefit from the IP that the broader carsales Group offers. Local currency revenue and EBITDA were up 17\% and 10\% on pcp respectively in H 2 .
- Webmotors in Brazil continued its strong recent trajectory, delivering an outstanding result with local currency revenue and EBITDA being up 28\% and $81 \%$ respectively. The business is providing a strong precedent for our other Latin American businesses.
- Our Chilean business continues to perform well with very good revenue and EBITDA growth, being up $40 \%$ and $33 \%$ respectively on pcp.
- We made good progress in Mexico and Argentina on our stated goal of achieving clear leadership in these markets.
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## STRONG TRACK RECORD OF FINANCIAL PERFORMANCE

carsales continues to demonstrate consistent solid returns to its shareholders.
FY18 Adjusted NPAT growth rate is the highest in the last four years.


EBITDA (\$m)


Adjusted NPAT* (\$m)


## REPORTED GROUP FINANCIAL PERFORMANCE <br> TO 30 JUNE 2018

## SUMMARY REVENUE \& EBITDA PERFORMANCE

## Revenue

- Very good full year revenue performance of \$444.0m, up 19\% on pcp.
- Revenue growth of $12 \%$ excluding the acquisition of SK Encar.
- Solid underlying growth in both the Domestic segments of Online Advertising and Data, Research and Services driven by continued investment in new and enhanced product initiatives.
- Improved revenue performance from the Finance and Related Services segment in FY18, with revenue up $24 \%$ overall and core finance revenue being up $10 \%$ on pcp .
- From an international perspective, Asia segment benefited from the consolidation of SK Encar whilst Latin America exhibited strong growth reflecting our significant and continued investment in this region.


## EBITDA

- Pleasing overall EBITDA performance of $\$ 204.6 \mathrm{~m}$ up $16 \%$ on pcp.
- EBITDA growth of $8 \%$ excluding the acquisition of SK Encar.
- Consistent with the revenue performance, solid underlying EBITDA growth in Online Advertising and Data, Research and Services, as core business margins continue to expand.
- EBITDA margin performance of the Finance segment impacted by higher sales of lower margin products, lower average volume bonuses, additional sales commissions on higher volumes and investment in people and technology.
- carsales Asia growth largely SK Encar acquisition related whilst carsales Latin America reflects a combination of good EBITDA growth in Chile, offset by losses in Mexico and Argentina as the businesses are investing to achieve a clear no. 1 market leadership position in these markets.

|  | \$A Millions |  | Growth |  |
| :--- | :---: | :---: | :---: | :---: |
| Year Ending 30 June 2018 | FY17 | FY18 | \$'s | $\%$ |
| Revenue |  |  |  |  |
| Online Advertising | 269.1 | 295.6 | 26.5 | $10 \%$ |
| $\quad$ Dealer | 133.5 | 143.9 | 10.4 | $8 \%$ |
| $\quad$ Private | 65.0 | 78.9 | 13.9 | $21 \%$ |
| $\quad$ Display | 70.6 | 72.8 | 2.2 | $3 \%$ |
| Data, Research and Services | 39.3 | 41.9 | 2.6 | $7 \%$ |
| Finance and Related Services | 55.4 | 68.4 | 13.0 | $24 \%$ |
| carsales Asia | 3.4 | 29.9 | 26.5 | $778 \%$ |
| carsales Latin America | 4.9 | 8.2 | 3.3 | $68 \%$ |
| Total Revenue | $\mathbf{3 7 2 . 1}$ | $\mathbf{4 4 4 . 0}$ | $\mathbf{7 1 . 9}$ | $\mathbf{1 9 \%}$ |
|  |  |  |  |  |
| EBITDA | 142.7 | 156.1 | 13.4 | $9 \%$ |
| Online Advertising | 23.4 | 25.1 | 1.7 | $7 \%$ |
| Data, Research and Services | 10.5 | 10.1 | $(0.4)$ | $(3 \%)$ |
| Finance and Related Services | 1.5 | 15.8 | 14.3 | $953 \%$ |
| carsales Asia | $(1.6)$ | $(2.5)$ | $(0.9)$ | $(54 \%)$ |
| carsales Latin America | $\mathbf{1 7 6 . 5}$ | $\mathbf{2 0 4 . 6}$ | $\mathbf{2 8 . 1}$ | $\mathbf{1 6 \%}$ |
| Total EBITDA |  |  |  |  |

- Reported Group margins moved from $47.4 \%$ in FY17 to $46.1 \%$ in FY18, with domestic core business margin increases offset by a decline in Stratton margins and an increasing contribution from early stage lower margin businesses.
- Domestic core business margin expansion continues as operating leverage is being achieved. Costs have been well controlled, whilst we continue to invest in future growth opportunities and supporting the group through centralised technology and corporate functions.
- Domestic investments margin reduced reported Group margins by $0.6 \%$ on pcp, primarily reflecting an increasing revenue contribution from the lower margin tyresales business.
- Lower margins in Stratton within the finance segment have also been a key contributor to the decrease in overall margins.
- carsales Asia had a positive impact on overall margins, reflecting the consolidation of SK Encar.
- carsales Latin America impacted Group margins by -0.6\%, reflecting the impact of losses from soloautos and demotores as investments are being made into these businesses to scale for future growth.


## LOOK THROUGH SUMMARY

Growing contribution from carsales International reflecting the strength of the international growth strategy.
International look through revenue and EBITDA grew 54\% and 76\% respectively in FY19.


## ADJUSTED NET PROFIT AFTER TAX SUMMARY

- The analysis adjacent reflects the Adjusted net profit after tax results of the business for FY18. Details of the reconciliation between Adjusted and Reported results are shown on slides 36-37. The proceeding analysis focuses on results below EBITDA after adjustments to better reflect the underlying trading performance of the Group.
- D\&A increased by $\$ 3.9 \mathrm{~m}$ reflecting acquired underlying D\&A from SK Encar as well as the impact of increased depreciation of capitalised labour, other growth capex and intangibles. This investment supports Group wide integration and globalisation projects.
- Net interest expense growth reflects additional interest incurred in H2 from funding the SK Encar acquisition.
- Reported profits from associates down on pcp reflecting the reclassification of SK Encar from an associate to a consolidated subsidiary in H 2 . Strong underlying NPAT growth of $21 \%$ from Webmotors.
- Non-controlling interest slightly lower than pcp reflecting lower profit contribution from Stratton.
- Solid Adjusted NPAT* growth of 10\% on pcp. Adjusted EPS up 4.6 cents per share to 54.0 cents, also $10 \%$ higher than pcp.
- Final FY18 dividend of 23.7 cents per share declared, up $10 \%$ on pcp reflecting confidence in the business with an $82 \%$ dividend payout ratio (FY17 dividend of 21.5 cents per share).
- Reported NPAT up 69\% on pcp principally reflecting non-cash SK Encar step acquisition net gain of \$57m. Reported EPS up 68\% on pcp to 76.3 cents per share.

|  | \$A Millions |  | Growth |
| :--- | :---: | :---: | :---: |
| Year Ending 30 June 2018 | FY17 | FY18 | $\%$ |
| Total revenue | $\mathbf{3 7 2 . 1}$ | $\mathbf{4 4 4 . 0}$ | $\mathbf{1 9 \%}$ |
| Total operating expenses (before Interest, | 195.6 | 239.4 | $(22 \%)$ |
| depreciation and amortisation) | $\mathbf{1 7 6 . 5}$ | $\mathbf{2 0 4 . 6}$ | $\mathbf{1 6 \%}$ |
| EBITDA | $47 \%$ | $46 \%$ |  |
| EBITDA margin | 8.8 | 12.7 | $(44 \%)$ |
| Depreciation \& amortisation | $\mathbf{1 6 7 . 7}$ | $\mathbf{1 9 1 . 9}$ | $\mathbf{1 4 \%}$ |
| EBIT | 6.9 | 9.8 | $(43 \%)$ |
| Net financing cost | $\mathbf{1 6 0 . 8}$ | $\mathbf{1 8 2 . 1}$ | $\mathbf{1 3 \%}$ |
| Profit Before Tax | 48.3 | 54.6 | $(13 \%)$ |
| Income Tax Expense | 10.1 | 6.9 | $(31 \%)$ |
| Profits from associates | $(3.5)$ | $(3.4)$ | $5 \%$ |
| Non-controlling interest (NCI) | $\mathbf{1 1 9 . 1}$ | $\mathbf{1 3 1 . 0}$ | $\mathbf{1 0 \%}$ |
| Adjusted NPAT* | $(9.6)$ | 53.8 | $\mathrm{n} / \mathrm{a}$ |
| Adjustments | $\mathbf{1 0 9 . 5}$ | $\mathbf{1 8 4 . 8}$ | $\mathbf{6 9 \%}$ |
| Reported net profit after tax | $\mathbf{4 9 . 4}$ | $\mathbf{5 4 . 0}$ | $\mathbf{1 0 \%}$ |
| Adjusted earnings per share (cents) |  |  |  |

## REPORTED DEBT AND CASH FLOW

Reported Operating Cash flow (column) and conversion from EBITDA to cash (line)


Reported Leverage Ratio (Net debt**/EBITDA)


|  | \$A Millions |  | Growth |  |
| :--- | :---: | :---: | :---: | :---: |
| Year Ending 30 June 2018 | FY17 | FY18 | \$'s | \% |
| Cash Capital expenditure | 2.9 | 8.6 | 5.7 | $200 \%$ |
| Capitalised labour costs | 9.2 | 11.7 | 2.5 | $27 \%$ |
| Total capital expenditure | $\mathbf{1 2 . 1}$ | $\mathbf{2 0 . 3}$ | $\mathbf{8 . 2}$ | $\mathbf{6 8 \%}$ |

## Robust balance sheet and credit metrics

- Key causes of the reduction in EBITDA to operating cash flow conversion have been the adverse working capital phasing of including SK Encar, incremental investment in new ERP/CRM systems, incremental spend on labour capitalisation and an unfavourable timing impact on collections due to the implementation of the new ERP system. A significant portion of this unfavourable movement is timing only and is expected to reverse over FY19.
- Cash capex principally reflects incremental costs for implementation of new ERP \& CRM systems. Capitalised labour costs up $27 \%$ on pcp reflecting continued investment in technology platforms supporting international and adjacent market expansion.
- Reported Net Debt* of $\sim \$ 390 \mathrm{~m}$ at 30 June 2018, up from $\sim \$ 153 \mathrm{~m}$ at 30 June 2017, principally reflects incremental debt to fund the SK Encar acquisition in FY18. Leverage ratio remains prudent at 1.9x.
- Reduction in net interest cover ratio due to funding SK Encar acquisition via debt, albeit overall interest cover is still at very strong levels.
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## CAPITAL MANAGEMENT

- The Group continues to review its capital structure to maximise shareholder returns.
- SK Encar acquisition completed in January 2018 with short term bridging facility.
- The company entered into a competitive new 5 year floating rate funding facility for $\$ 545 \mathrm{~m}$ in July 2018 supported by a syndicate of six banks.
- Simultaneously entered into AUD \$335m notional Korean Won fixed interest rate swaps over the same term to access attractive KRW fixed interest rates and provide a partial hedge of the $\sim A \$ 450$ m carrying value of SK Encar.
- Headroom provides flexibility for future $M \& A$ and investment into strategic growth priorities, both domestic and international.

|  | Commitment | Drawn at 3 <br> July 2018 | Maturity |
| :---: | :---: | :---: | :---: |
| Tranche A | $\$ 335 \mathrm{~m}$ | $\$ 335 \mathrm{~m}$ | 3 years |
| Tranche B | $\$ 210 \mathrm{~m}$ | $\$ 115 \mathrm{~m}$ | 5 years |
| Total | $\$ 545 \mathrm{~m}$ | $\$ 450 \mathrm{~m}$ |  |

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$>$ HSBC

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## CARSALES DOMESTIC $\underset{\text { To з0 JUNE } 2018}{(\text { IUSTR }}$

|  | \$A Millions |  | Growth |  |
| :--- | ---: | ---: | ---: | ---: |
| Year Ending 30 June 2018 | FY17 | FY18 | \$'s | $\%$ |
| Revenue |  |  |  |  |
| Dealer | 133.5 | 143.9 | 10.4 | $8 \%$ |
| Private | 65.0 | 78.9 | 13.9 | $21 \%$ |
| Display | 70.6 | 72.8 | 2.2 | $3 \%$ |
| Online Advertising | 269.1 | 295.6 | 26.5 | $10 \%$ |
| Data, Research and Services | 39.3 | 41.9 | 2.6 | $7 \%$ |
| Finance and Related Services | 55.4 | 68.4 | 13.0 | $24 \%$ |
| Total Domestic Revenue | $\mathbf{3 6 3 . 8}$ | $\mathbf{4 0 5 . 9}$ | $\mathbf{4 2 . 1}$ | $\mathbf{1 2 \%}$ |

Automotive Inventory at 30 June 2018


FY18 Category Revenue


■ Dealer

■ Private

■ Display

Data, Research and Services

■ Finance and Related Services
carsales © com Itd

## OUR DOMESTIC BUSINESS STRATEGY

```
Our domestic strategy:
Growing our core advertising solutions, expanding into adjacent markets and addressing
future opportunities across our two key customer divisions of Commercial and Consumer.
```

OUR CUSTOMERS
STRATEGIC OPPORTUNITIES

## Commercial

(Dealer, agency and manufacturer)
Addressing the demand for data driven advertising
solutions for our commercial customers to sell more
cars (or bikes, boats...).

## Consumer

(Membership, consumer classifieds, adjacencies)
Continuing our focus on creating a frictionless buying,
selling and ownership experience for our consumers.

## Core Digital Advertising Solutions

Leveraging our sizeable data footprint to drive new products that meet the needs of both consumer \& commercial advertisers.

## Adjacent Markets

Expanding our range of services across the consumer auto cycle to provide buyers and sellers with confidence to transact and enhance our connection with owners.

## Future horizons

Leveraging consumer insights \& industry trends to explore new opportunities in core and adjacent markets \& beyond.

## CLEAR LEADER ACROSS ALL METRICS OF REPUTATION, SITE ENGAGEMENT AND INVENTORY

## Average Daily

 Unique Audience ${ }^{1}$

Inventory ${ }^{2}$


Most Preferred Place to Buy \& Sell ${ }^{3}$


Most Trusted Place to Buy \& Sell ${ }^{4}$


Average Time Spent on Site ${ }^{5}$


Bounce Rate ${ }^{6}$


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Dealer revenue up 8\% on pcp to \$143.9m
\$m


Solid growth in core dealer advertising products driven by both low single digit lead volume growth and yield improvements.
Our ability to deliver growth in this area of the business reflects our continued investment in new product initiatives to drive better outcomes for dealers. In FY18, these initiatives included the relaunch of our AutoGate app, the introduction of SMS lead delivery and the implementation of codeless calls alongside our relentless focus on improving conversion for our dealer customers.
The demand for premium listing and promote products continued to grow strongly in FY18, which is testament to the strong engagement our dealer field team is building with our customers. This promote product area remains a significant future growth priority as we continue to evolve and automate our products to provide the best return on investment for dealers.

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Private revenue up $\mathbf{2 1 \%}$ on pcp to $\$ 78.9$ m


Pleasingly, the good revenue growth observed in core private listing products in H 1 was maintained in H 2 . This largely reflected the positive yield from tiered pricing and an increase in the take up of private premium listing products. This result reinforces the strong consumer value proposition that carsales delivers. Time to sell continues to reduce which is a positive for consumers looking to sell their car.
Our Instant Offer product also continues to grow well up over $50 \%$ on pcp, which has a positive impact on overall yield.
Strong revenue growth in tyresales and RedBook Inspect continues to validate our adjacent market strategy, enhancing our overall private revenue growth against pcp.


Best in Show

## CANNES (10)

Silver - Creative Data

## CANNES (10) LIONS <br> Bronze - Media

## DISPLAY PERFORMANCE SUMMARY

Display revenue up 3\% to \$72.8m


Data, Research and Services revenue up 7\% to \$41.9m


Solid pcp revenue growth reflecting continued demand for Data, Research and Services from OEMs, with the business continuing to draw on its investments in data and analytics to address changing customer needs in an increasingly data driven market place.
LiveMarket continues to be an attractive product for dealers recording high single digit revenue growth on pcp, driven by both volume and yield improvements. The RedBook business continues to record solid financial outcomes, reflecting increasing demand from OEMs, car insurers and finance companies for data services as well as the introduction of a new warranty product.


LiveMarket in app

| Year Ending 30 June 2018 | \$A Millions |  | Variance |  |
| :---: | :---: | :---: | :---: | :---: |
|  | FY17 | FY18 | \$'s | \% |
| Core Finance | 42.2 | 46.5 | 4.3 | 10\% |
| Other products | 13.2 | 21.9 | 8.7 | 66\% |
| Total Revenue | 55.4 | 68.4 | 13.0 | 24\% |
| Cost of sales | 10.6 | 18.4 | (7.8) | (74\%) |
| Gross Profit | 44.8 | 50.0 | 5.2 | 12\% |
| Operating Expenses (Before Interest and D\&A | 34.3 | 39.9 | (5.6) | (16\%) |
| EBITDA | 10.5 | 10.1 | (0.4) | (3\%) |
| Depreciation \& Amortisation | 0.7 | 1.1 | (0.4) | (61\%) |
| Net Interest expense | 0.2 | 0.2 | - | - |
| Income Tax expense | 2.1 | 2.2 | (0.1) | (6\%) |
| Non controlling interest (NCI)* | (5.2) | (4.6) | 0.6 | 12\% |
| carsales share of Net Profit | 2.3 | 2.0 | (0.3) | (13\%) |
| KPI |  |  |  |  |
| Gross Margin | 81\% | 73\% |  | (8\%) |
| EBITDA / Gross Profit | 23\% | 20\% |  | (3\%) |
| EBITDA Margin | 19\% | 15\% |  | (4\%) |

## Finance and related services revenue up 24\% to \$68.4m

Core finance broking revenue was up 10\% on pcp reflecting both increased volumes and higher average net amount financed, which was pleasing given the issues experienced in FY17. H2 core finance revenue growth was not as strong as H 1 , reflecting both credit tightening as a result of the Financial Services Royal Commission and some internal changes as the company evolves its business model ahead of the ASIC Finance regulation changes in November.
EBITDA was also impacted by growth in operating expenses, which is a reflection of additional sales commissions on improved volumes and investment in people and technology to provide a platform for a more efficient loan arrangement process which is expected to yield better EBITDA margins over the medium term.

## CARSALES INTERNAFIONAL TO 30 JUNE 2018

## INTERNATIONAL SUMMARY

## Consolidated Entities

|  | \$A Millions |  | Growth |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| International - reported results | FY17 | FY18 | \$'s | \% | Constant |
| Currency (\%) |  |  |  |  |  |

## Summary

- Pleasing progress in our international expansion strategy with a significant increase in our revenue and EBITDA contribution from our internationa businesses.
- Continued development of our global technology platform which will generate significant revenue growth over the coming years, particularly in our earlier stage investments in Argentina and Mexico.


## Revenue

- Strong revenue growth of 44\% excluding SK Encar, with good organic growth in all international businesses.
- Strong momentum in Chile and Webmotors in particular.


## EBITDA

- Positive EBITDA contributions from SK Encar, Chile and Webmotors with Webmotors being the standout performer.
- Losses incurred in Argentina and Mexico in our aggressive pursuit of clear market leadership.


## Associate Entity

| Webmotors - underlying results* | \$A Millions |  | Growth |  | Constant |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY18 | \$'s | $\%$ | Currency (\%) |  |
| Revenue | 44.6 | 53.8 | 9.2 | $21 \%$ | $28 \%$ |
| EBITDA | 12.0 | 20.4 | 8.4 | $70 \%$ | $81 \%$ |

## OUR INTERNATIONAL STRATEGY

1. 

ESTABLISH CLEAR MARKET-LEADING POSITION

## soloautos.mx

## demotores.com

1. Increase sustainable quality audience and traffic through SEO optimisation and brand marketing
2. Deploy key technology programs to drive optimal consumer and dealer user experience
3. Aggressive customer acquisition resulting in increased listing volumes
4. Pursue local complementary partner integrations e.g. finance, insurance
5. 

MONETISE AND EXTEND CLEAR MARKET-LEADING POSITION

## chileautos.c

1. Educate and articulate value to dealers and drive focus on conversion from lead to sale
2. Increase in penetration of key dealer and OEM products
3. Regional expansion
4. Expand profitability via scalable and sustainable revenue growth

Investments are optimised via carsales deploying its strategic, product and technology capabilities


## GLOBAL PLATFORM

carsales continues to invest in its global technology platform to drive future international growth:

- Significant upside from building a standardised platform of products that subsidiaries are able to utilise as required.
- Global platform is primarily being developed by technology teams in Santiago and Melbourne, but with input from all our technology teams across the world.
- Key trade and consumer features detailed below.


## Trade Platforms

Consumer Platforms

- Inventory management
- Lead management
- CallConnect
- LiveMarket
- Promote
- Data Analytics
- Private Seller
- Membership features
- Privacy Protect
- iOS/Android apps
- Retail Platform
- Ryvuss Search \& Image

The acquisition of SK Encar was completed in January 2018.

## Financial commentary:

- Solid underlying revenue and EBITDA growth for the financial year. H2 revenue growth of $17 \%$ and EBITDA growth of $10 \%$ provides a good platform heading into FY19.
- Solid growth across all key revenue channels of Dealer, Private and Display. This revenue growth is pleasing given there has been no price increase on dealer subscriptions between the comparative periods. A key driver of growth continues to be the increased uptake of premium listing dealer products, particularly the "SK Encar guarantee" vehicle certification service, which has grown $30 \%$ on pcp and has significant further growth potential.
- EBITDA margin for the period was impacted by the timing of marketing spend as the business has been traditionally run on a calendar financial year basis. The business is also continuing to invest in personnel and technology to support future growth.


## Operational highlights:

- Consolidated its clear no. 1 market position with solid growth in unique visitors and inventory. SK Encar has 100\% more inventory than its nearest competitor.
- Retained and strengthened key management personnel post acquisition.
- Five new branches added to the SK Encar network, which facilitates growth in inventory and inspection/certification revenues.
- Key growth opportunities:
- Dealer yield growth from a combination of price rises and volume growth in promote and guarantee services;
- Display revenue given its relatively low contribution compared with carsales;
- Extended warranty vehicle services;
- Dealer finance products and services; and
- Instant offer trade ins for dealers.

| Pro-Forma (100\%) | FY17 <br> KRWb | FY18 <br> KRWb | PCP <br> $\%$ |
| :--- | :---: | :---: | :---: |
| Underlying revenue* | 38.0 | 43.8 | $15 \%$ |
| Underlying EBITDA* | 19.8 | 21.4 | $8 \%$ |

## Revenue by category




## Financial commentary:

- Outstanding financial performance in FY18.
- The key driver of the result was a $43 \%$ growth in dealer revenue, which was supported by the continued education of dealers regarding the value Webmotors delivers as a premium classified service.
- Display revenue was also up significantly reflecting improved OEM confidence and increasing new car sales in Brazil.
- carsales 'share of NPAT impacted by a reduction in interest income in FY18, reflecting the impact of the FY17 capital return and a reduction in interest rates.


## Operational highlights:

- Webmotors strengthened its position as the clear no. 1 automotive vertical classified site in Brazil in FY18 and completed the transition to the leads model.
- Outstanding growth in key operational metrics of inventory and dealer numbers being up $42 \%$ and $28 \%$ respectively on pcp.
- Launched the new 'Cockpit' platform for dealers, which provides a comprehensive suite of dealer services, including lead management, CRM, 3rd party lead management, training and advertising support.
- Launched Webmotors University, an online education program for dealers which is critical in educating dealers about the return on investment from leads.
- Completed its finance integration with Santander which allows seamless credit assessment, including approval into Cockpit (AutoGate equivalent).

Inventory Volume ('000)


| Pro-Forma (100\%) | FY17 <br> BRLm | FY18 <br> BRLm | PCP <br> $\%$ |
| :--- | :---: | :---: | :---: |
| Underlying revenue* | 108.3 | 138.5 | $28 \%$ |
| Underlying EBITDA* | 29.1 | 52.6 | $81 \%$ |
| Underlying EBITDA* (\%) | $26.9 \%$ | $38.0 \%$ | N/A |

carsales Share of Earnings (30\% owned - equity accounted)

|  | AUDm | AUDm | $\%$ |
| :--- | :---: | :---: | :---: |
| Reported NPAT* (share of associate <br> earnings) | 3.0 | 3.6 | $21 \%$ |
| Adjusted NPAT* (share of associate <br> earnings) | 3.6 | 4.2 | $17 \%$ |

## Financial commentary:

- Excellent financial performance in FY18 as the business further strengthened its market leadership position. The revenue result was positively impacted by the integration of the demotores Chile business.
- There was excellent growth across all key revenue channels of Dealer, Private and Display with a focus on expanding the dealer business into regional areas outside of Santiago generating a positive outcome.


## Operational highlights:

- Rollout of adjacent service strategy with the completion of a finance partnership and integration with ScotiaBank as well as an inspection partnership with CarInspect, who provide pre-purchase vehicle inspections.
- Released a new dealer product called 'BlueBook' which is a pricing analysis and appraisal tool for dealers, similar to the popular 'LiveMarket' product in Australia.
- Successful migration of the private seller business model from post-paid to pre-paid.
- Key growth opportunities:
- Dealer yield growth from price rises and the introduction of dealer promote products;
- Dealer volume growth from the continuation of the advancement into regional areas outside of Santiago;
- Display revenue growth as OEMs continue to migrate their spend from offline to online, substantiated by our proprietary insights and analytics; and
- Private yield growth from the introduction of promote products including a concierge selling service.

|  | FY17 <br> CLPm | FY18 <br> CLPm | PCP |
| :--- | :---: | :---: | :---: |
| Reported revenue | $1,731.4$ | $2,424.2$ | $40 \%$ |
| Reported EBITDA | 648.5 | 864.6 | $33 \%$ |

Inventory ('000)



- Strategy in Argentina is to focus on establishing demotores as the clear and dominant market leader from a vertical auto classifieds perspective.
- There has been significant progress made on this goal during the year across all the key KPI metrics of traffic, leads and inventory.
- Revenue and EBITDA growth metrics impacted by timing of the acquisition in FY17, albeit revenue growth was still strong on an underlying growth basis.
- Key operational highlights for the year were:
- Implementation of carsales' technology including our internally developed and renowned search engine, Ryvuss.
- Significant focus on dealer and inventory acquisition resulting in a $71 \%$ increase in inventory levels.
- Optimisation of SEO via insourcing and leveraging skills of our local Australian team.
- Completion of finance integration with Banco Santander.

|  | FY17 | FY18 | PCP |
| :---: | :---: | :---: | :---: |
|  | ARS '000 | ARS '000 | \% |
| Reported revenue | 9,269.3 | 30,735.9 | 232\% |
| Reported EBITDA | $(5,567)$ | $(28,189)$ | n/a |

## Key metric comparison with our closest competitor***





Inventory (000s)**


- Completed the acquisition of the remaining $35 \%$ of soloautos in FY18.
- Significant progress made on our goal to become the clear and dominant market leader in Mexico.
- There was excellent growth across all key revenue channels of Dealer, Private and Display with our focus on dealer acquisition continuing to reap rewards.
- Excellent results across the key KPI metrics of traffic and leads, as we continue to focus on acquiring the highest quality traffic and audience.
- Key operational highlights for the year were:
- $140 \%$ increase in unique visitors on pcp.
- $31 \%$ increase in leads on pcp.
- Introduction of a number of new products including new dealer software which the business rolled out to its network of dealers.
- Rollout of our adjacent services strategy with completion of a finance and insurance partnership with Santander.
- $100 \%$ increase in the number of paying display media customers.

Key metric comparison with our closest competitor**


Pro-Forma (100\%)

| Pro-Forma (100\%) | FY17 <br> MXPm | FY18 <br> MXPm | PCP <br> $\%$ |
| :--- | :---: | :---: | :---: |
| Reported revenue | 9.1 | 16.5 | $82 \%$ |
| Reported EBITDA | $(35.4)$ | $(33.0)$ | $\mathrm{n} / \mathrm{a}$ |



## PERFORMANCE OUTLOOK

## carsales Domestic Outlook

Our domestic core business performance in July has remained solid. We expect our domestic adjacent businesses to continue to build scale and complement this growth similar to FY18. We also expect our premium listing and promote products to continue to grow.

We anticipate revenue, EBITDA and NPAT growth will remain solid in the domestic core business. Assuming market conditions are stable, we also anticipate a solid performance in our Finance and Related Services business.

## carsales International Outlook

Assuming market conditions remain stable in Brazil, we anticipate continued strong local currency revenue and earnings growth in FY19 for Webmotors. In South Korea, we are expecting solid revenue and earnings growth in FY19 for SK Encar.

Integration of core carsales IP and technology into our Chilean, Mexican and Argentine businesses will continue. In Chile we expect this to drive a good uplift in underlying revenue and earnings in FY19. In Mexico and Argentina, we expect this to drive good growth in revenue and key performance metrics in FY19. However, we are also planning continued investment in technology, marketing and innovation in these businesses to aggressively pursue clear market leadership.


## OVERVIEW OF CARSALES NON-IFRS FINANCIAL INFORMATION

## What is IFRS and non-IFRS financial information?

- IFRS financial information is financial information that is presented in accordance with all relevant accounting standards.
- Non-IFRS financial information is financial information that is presented other than in accordance with all relevant accounting standards. For example:
- Revenue or profit information calculated on a basis other than under accounting standard definitions or calculated with accounting standards and then adjusted e.g. "adjusted", "underlying" or "look through".


## What non-IFRS financial information does carsales disclose in its half year and year end results presentations?

- carsales presents reported financial information for its business segments, associates and investments where applicable IFRS financial information exists. The financial information presented is sourced directly from financial information prepared in accordance with all relevant accounting standards and has been subject to either review or audit by carsales' external auditors (PwC).
- In carsales' investor presentations the company aims to provide equal or greater prominence to IFRS financial information. However, we also present or refer to non-IFRS financial information. Please note, all information labelled "Reported" in this presentation complies with IFRS.
- Non-IFRS financial information is calculated based on statutory IFRS financial information and adjusted to show either a position excluding significant items which have been removed OR presented based on carsales' effective equity ownership interest of an entity's underlying revenue, EBITDA or NPAT.
- Any non-IFRS financial information is clearly labelled as "underlying" or "look-through" to differentiate it from reported/IFRS financial information.
- carsales provides reconciliations on the face of slides, appendices and in footnotes of presentations in order to allow the reader to clearly reconcile between the IFRS and non-IFRS financial information.


## Why does carsales disclose non-IFRS financial information in its half year and full year results presentations?

- carsales has invested in businesses in Malaysia, Thailand, Indonesia, South Korea, Mexico, Chile, Brazil and Argentina and has become a global portfolio of online automotive assets. Accordingly carsales management believes that the presentation of additional non-IFRS information in its half year and full year results presentations provides readers of these documents with a greater understanding into the way in which management analyses the business as well as meaningful insights into the financial conditions of carsales overall performance.
- The Australian Securities and Investment Commission ("ASIC") acknowledges the relevance of non-IFRS financial information in providing "meaningful insight" as long as it does not mislead the reader.


## RECONCILIATION OF REPORTED TO ADJUSTED NPAT

| Year Ending 30 June 2018 | \$A Millions |  | Growth |  |
| :---: | :---: | :---: | :---: | :---: |
|  | FY17 | FY18 | \$'s | \% |
| Reported NPAT | 109.5 | 184.8 | 75.3 | 69\% |
| Interest Adjustments |  |  |  |  |
| Option Discounting Unwind | - | 0.3 |  |  |
| Option Movement in Fair Value | - | (4.0) |  |  |
| Finance Cost Write-off | - | 0.4 |  |  |
| Investment Adjustments |  |  |  |  |
| SK Encar one-off tax adjustment | (0.8) |  |  |  |
| SK Encar dividend withholding tax | - | 2.1 |  |  |
| Gain on associate dilution | (0.3) | (0.9) |  |  |
| Associate fair value revaluation | 7.1 | (57.0) |  |  |
| NPAT before one-off items | 115.5 | 125.7 | 10.1 | 9\% |
| Acquired intangible amortisation |  |  |  |  |
| Stratton | 0.7 | 0.7 |  |  |
| Webmotors | 0.6 | 0.6 |  |  |
| SK Encar | 1.8 | 3.4 |  |  |
| Soloautos | 0.1 | 0.1 |  |  |
| Chileautos | 0.4 | 0.5 |  |  |
| Demotores | 0.0 | 0.1 |  |  |
| Total acquired intangible amortisation | 3.6 | 5.3 | 1.8 | 50\% |
| Adjusted NPAT before one-off gains/(losses) and acquired intangible amortisation | 119.1 | 131.0 | 11.9 | 10\% |
| Weighted Average Number of Shares | 241,383,158 | 242,371,937 |  |  |
| Adjusted Earnings per Share (cents) | 49.4 | 54.0 | 4.6 | 10\% |

## ADJUSTED FINANCIALS

| \$A Millions | FY17 |  |  | FY18 |  |  | Growth \% |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year Ending 30 June 2018 | Reported | Adjustme | Adjusted | Reported | Adjustments | Adjusted | Reported | Adjusted |
| Revenue |  |  |  |  |  |  |  |  |
| Online Advertising | 269.1 |  | 269.1 | 295.6 |  | 295.6 | 10\% | 10\% |
| Data, Research and Services | 39.3 |  | 39.3 | 41.9 |  | 41.9 | 7\% | 7\% |
| carsales Asia | 3.4 |  | 3.4 | 29.9 |  | 29.9 | 778\% | 778\% |
| carsales Latin America | 4.9 |  | 4.9 | 8.2 |  | 8.2 | 68\% | 68\% |
| Finance and Related Services | 55.4 |  | 55.4 | 68.4 |  | 68.4 | 24\% | 24\% |
| Total revenue | 372.1 | - | 372.1 | 444.0 | - | 444.0 | 19\% | 19\% |
| Total operating expenses (before Interest, depreciation and amortisation) | 195.6 |  | 195.6 | 239.4 |  | 239.4 | (22\%) | (22\%) |
| EBITDA | 176.5 | - | 176.5 | 204.6 | - | 204.6 | 16\% | 16\% |
| EBITDA margin | 47\% |  | 47\% | 46\% |  | 46\% |  |  |
| Depreciation \& amortisation | 10.0 | (1.2) | 8.8 | 17.4 | (4.7) | 12.7 | (74\%) | (44\%) |
| EBIT | 166.5 | 1.2 | 167.7 | 187.2 | 4.7 | 191.9 | 12\% | 14\% |
| Net financing cost | 6.9 |  | 6.9 | 6.5 | 3.3 | 9.8 | 5\% | (43\%) |
| Profit Before Tax | 159.6 | 1.2 | 160.8 | 180.7 | 1.4 | 182.1 | 13\% | 13\% |
| Income Tax Expense | 48.3 |  | 48.3 | 55.9 | (1.3) | 54.6 | (16\%) | (13\%) |
| Profits from associates | 8.5 | 1.6 | 10.1 | 5.1 | 1.8 | 6.9 | (39\%) | (31\%) |
| Gain/(loss) on associates fair value adjustment and investment dilution | (6.8) | 6.8 | - | 58.3 | (58.3) | (0.0) | (951\%) | - |
| Non-controlling interest (NCI) | (3.5) | - | (3.5) | (3.4) | - | (3.4) | 5\% | 5\% |
| Net profit after tax | 109.5 | 9.6 | 119.1 | 184.8 | (53.8) | 131.0 | 69\% | 10\% |

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## CARSALES "LOOK THROUGH" P\&L ANALYSIS

|  | FY17 |  |  |  |  | FY18 |  |  |  |  | Growth |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \% Owned | Days Owned | Reported U | Underlying | Look Through | \% Owned | Days Owned | Reported | Underlying | Look Through | Reported \% | Underlying \% | Look <br> Through \% |
| Revenue <br> carsales International |  |  |  |  |  |  |  |  |  |  |  |  |  |
| iCar Asia | 20.1\%,16.5\%,15.6\%* | 365 | Financial Asset* | 3.0 | 0.5 | 13.10\% | 365 | Financial Asset* | N/A | N/A | n/a | n/a | n/a |
| SK Encar | 49.90\% | 365 | Equity Acc'ted | 45.0 | 22.5 | 49.9\%, 100\% | 365 | 26.1 | 52.0 | 40.4 | n/a | 16\% | 80\% |
| WebMotors | 30\% | 365 | Equity Acc'ted | 44.6 | 13.4 | 30\% | 365 | Equity Acc'ted | 53.8 | 16.1 | n/a | 21\% | 21\% |
| RedBook Asia and New Zealand | 100\% | 365 | 3.4 | 3.4 | 3.4 | 100\% | 365 | 3.8 | 3.8 | 3.8 | 11\% | 12\% | 11\% |
| soloautos | 65\% | 365 | 0.6 | 0.6 | 0.4 | 65\%,100\% | 365 | 1.1 | 1.1 | 1.0 | 76\% | 83\% | 135\% |
| chileAutos | 83\% | 365 | 3.3 | 3.3 | 2.8 | 83.3\% | 365 | 4.9 | 4.9 | 4.1 | 48\% | 48\% | 49\% |
| Demotores | 100\% | 126 | 1.0 | 1.0 | 1.0 | 100\% | 126 | 2.2 | 2.2 | 2.2 | 127\% | 120\% | 127\% |
| Total International |  |  | 8.3 | 100.9 | 44.0 |  |  | 38.1 | 117.8 | 67.6 | 358\% | 17\% | 54\% |
| carsales Domestic |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Domestic Core Business | 100\% | 365 | 277.2 | 277.2 | 271.9 | 100\% | 365 | 296.3 | 296.3 | 296.3 | 7\% | 7\% | 9\% |
| Domestic Investments * | Various * | 365 | 86.6 | 91.4 | 44.1 | Various * | 365 | 109.5 | 111.3 | 62.9 | 26\% | 22\% | 43\% |
| Total Revenue |  |  | 372.1 | 469.5 | 360.0 |  |  | 443.9 | 525.4 | 426.8 | 19\% | 12\% | 19\% |
| EBITDA |  |  |  |  |  |  |  |  |  |  |  |  |  |
| iCar Asia | 20.1\%,16.5\%,15.6\% | 365 | Equity Acc'ted | (6.8) | (1.2) | 13.10\% | 365 | Financial Asset* | N/A | N/A | n/a | n/a | n/a |
| SK Encar | 49.90\% | 365 | Equity Acc'ted | 23.9 | 11.9 | 49.90\% | 365 | 13.8 | 25.7 | 20.5 | n/a | 8\% | 72\% |
| WebMotors | 30\% | 365 | Equity Acc'ted | 12.0 | 3.6 | 30\% | 365 | Equity Acc'ted | 20.4 | 6.1 | n/a | 70\% | 69\% |
| RedBook Asia and New Zealand | 100\% | 365 | 1.5 | 1.5 | 1.5 | 100\% | 365 | 2.0 | 2.0 | 2.0 | 31\% | 33\% | 33\% |
| soloautos | 65\% | 365 | (2.4) | (2.4) | (1.6) | 65\%,100\% | 365 | (2.3) | (2.3) | (2.1) | -5\% | -4\% | 31\% |
| chileAutos | 83.3\% | 365 | 1.3 | 1.3 | 1.1 | 83.3\% | 365 | 1.8 | 1.8 | 1.5 | 39\% | 38\% | 36\% |
| Demotores | 100\% | 126 | (0.5) | (0.5) | (0.5) | 100\% | 126 | (2.0) | (2.0) | (2.0) | 310\% | 300\% | 300\% |
| Total International |  |  | (0.1) | 29.0 | 14.8 |  |  | 13.3 | 45.6 | 26.0 | n/a | 57\% | 76\% |
| carsales Domestic |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Domestic Core Business | 100\% | 365 | 163.8 | 163.8 | 161.7 | 100\% | 365 | 176.6 | 176.6 | 176.6 | 8\% | 8\% | 9\% |
| Domestic Investments * | Various * | Various * | 12.8 | 3.2 | 5.0 | Various * | Various * | 14.6 | 13.1 | 7.3 | 14\% | 310\% | 48\% |
| Total EBITDA |  |  | 176.5 | 196.0 | 181.5 |  |  | 204.5 | 235.3 | 209.9 | 16\% | 20\% | 16\% |

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