# FY2018 Full Year Results

MOLSLINJEN

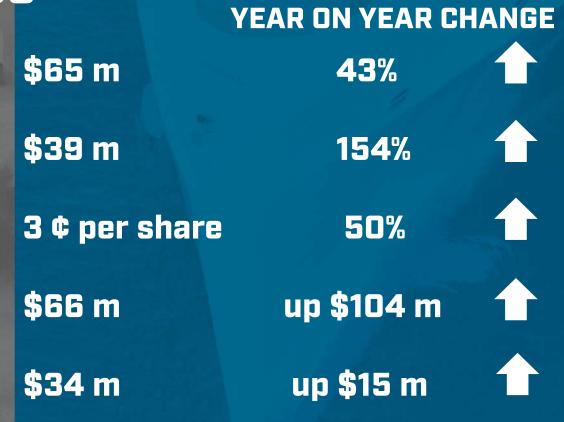
AUSTAL

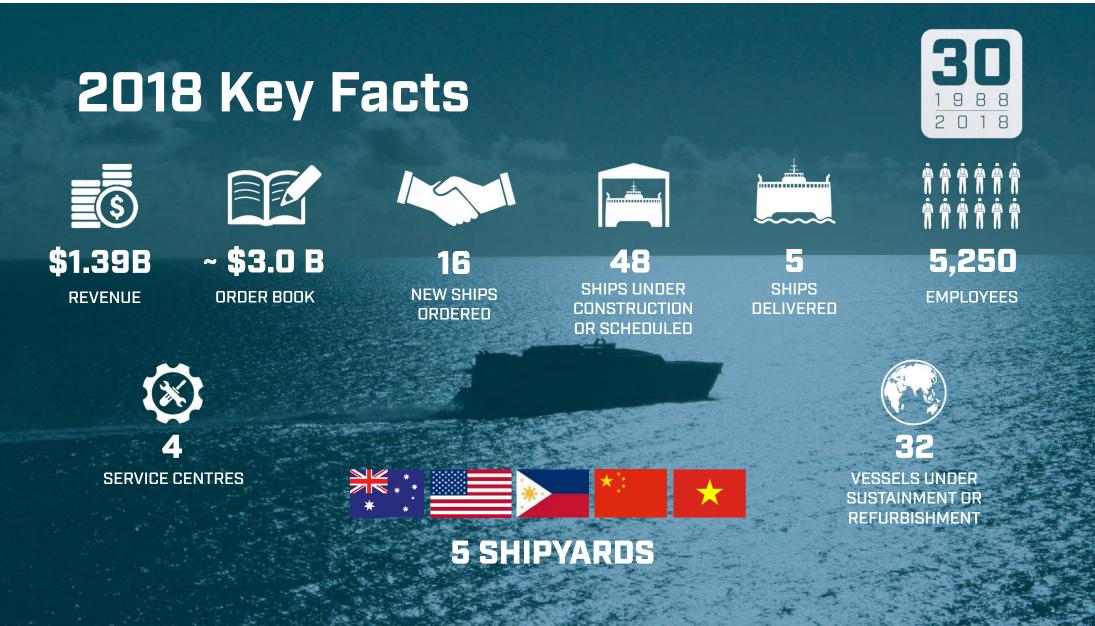
30 August 2018 David Singleton, Chief Executive Officer Greg Jason, Chief Financial Officer

### **Financial Headlines**

- EBIT
- NPAT
- Dividend
- Operating Cash Flow
- Net Cash

1. Excludes Capes 9 & 10 operating lease





# **Operational Highlights**

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- USA Business performing ahead of expectations:
  - Shipbuilding margin increased from 6.8% to 8.6%.
  - 4 Vessels delivered in year.
  - 3 LCS and 1 EPF in US 2018 Federal defense budget.
- Commercial Ferry Market growing fast:
  - \$420 million new orders (Total order book \$444 million).
  - Commercial revenue will double in FY2019.
  - Significant investment in new vessel designs.
  - Expanding Asian capacity four fold.
- Asia and Australia on track for FY2019 profitability.
- Double digit Support growth maintained. Revenue now over \$200 million pa.
- Order Pipeline remains very strong:
  - Commercial ferry order pipeline remains strong.
  - Trinidad and Philippines have announced intention to purchase Austal Defence vessels.

### **FY2018 Financials**



### Earnings

| \$ m        | FY2018     | FY2017     | Change  |  |  |
|-------------|------------|------------|---------|--|--|
| Revenue     | \$ 1,392.0 | \$ 1,310.1 | \$ 81.9 |  |  |
| EBITDA      | 102.3      | 77.1       | 25.2    |  |  |
| EBIT        | 65.0       | 45.5       | 19.5    |  |  |
| NPAT        | 39.0       | 15.3       | 23.7    |  |  |
| EPS (cents) | 11.3       | 4.4        | 6.9     |  |  |

- Operating Revenue increased across all shipyards (pre FX impact).
- Significant increase across all profit measures, driven by strength of USA earnings.
- USA shipbuilding results exceeded guidance.

Effective accounting tax rate ~ 31% (cash rate of ~ 12%).

#### Segment breakdown

| \$m       | Concept       | Ships       | Systems                  | Support  | Other   | Total      |
|-----------|---------------|-------------|--------------------------|----------|---------|------------|
|           | Revenue       | \$ 855.1    | \$ 173.0                 | \$ 134.6 | \$      | \$ 1,162.6 |
| USA       | EBIT          | 72.4        | 4.9                      | 8.7      | (3.0)   | 83.0       |
|           | EBIT Margin % | 8.5%        | 2.9%                     | 6.4%     |         | 7.1%       |
|           | Revenue       | \$ 123.5 \$ | ter an the second second | \$ 75.0  | \$ -    | \$ 198.5   |
| Australia | EBIT          | (10.9)      |                          | 4.3      | - 1     | (6.7)      |
|           | EBIT Margin % | (8.8%)      |                          | 5.7%     | Veb.    | (3.4%)     |
|           | Revenue       | \$ 57.9 \$  |                          | \$-      | \$ -    | \$ 57.9    |
| Asia      | EBIT          | (1.6)       |                          |          | 1 month | (1.6)      |
|           | EBIT Margin % | (2.8%)      |                          |          |         | (2.8%)     |
|           |               |             |                          |          |         |            |

USA: Shipbuilding margin exceeded upper end of guidance range, Support Revenue continued to grow and EBIT excludes some award fees not assessed by the customer at year end.

- Australia: Volume impacted by OPV outcome, GCPB with zero profit take up in FY2018, as planned. Support strong considering the negative influence of onerous CCPB sustainment contract.
- Asia: Philippines EBIT of \$(0.3) m, Vietnam start-up costs expensed \$(1.2) m. Philippines throughput constrained by infrastructure, expansion in progress in both countries, will double revenue in FY2019.

# **USA** shipbuilding margin reporting

- FY2019 Accounting changes required under AASB 15 will result in the Ships and Systems components being combined.
- FY2018 & FY2017 results have been recalculated to provide a comparative for future reporting periods.
- FY2018 7.5% is a weighted average of Ships (8.5%) and Systems (2.9%) from the prior slide.

| \$m    | Concept       | Ships         | Ships Support |        | Other        |    | Total   |
|--------|---------------|---------------|---------------|--------|--------------|----|---------|
|        | Revenue       | \$<br>1,028.0 | \$            | 134.6  | \$<br>-      | \$ | 1,162.6 |
| FY2018 | EBIT          | 77.3          |               | 8.7    | (3.0)        |    | 83.0    |
|        | EBIT Margin % | 7.5%          |               | 6.4%   | 10-1         |    | 7.1%    |
|        | Revenue       | \$<br>1,049.1 | \$            | 123.0  | \$<br>CE AND | \$ | 1,172.1 |
| FY2017 | EBIT          | 62.2          |               | 16.3   | (2.4)        |    | 76.1    |
|        | EBIT Margin % | 5.9%          |               | 13.3%  | - 16         |    | 6.5%    |
|        | Revenue       | \$<br>(21.0)  | \$            | 11.6   | \$           | \$ | (9.4)   |
| B/(W)  | EBIT          | 15.1          |               | (7.6)  | (0.5)        |    | 7.0     |
|        | EBIT Margin % | 1.6%          |               | (6.8%) |              |    | (73.9%) |

### Cash flow

| \$ m           | F  | Y2018  |          | FY2017  | Change   |
|----------------|----|--------|----------|---------|----------|
| Operating      | \$ | 65.6   | \$       | (37.9)  | \$ 103.5 |
| Investing      |    |        |          |         |          |
| Sustaining     | \$ | (15.0) | \$       | (10.7)  | \$ (4.3) |
| Enhancing      |    | (15.9) |          |         | (15.9)   |
| CCPB 9 & 10    |    | (3.0)  |          | (42.8)  | 39.8     |
| Financing      |    |        |          |         |          |
| Debt           | \$ | (9.2)  | \$       | (13.5)  | \$ 4.2   |
| CCPB 9 & 10    |    |        |          | 38.1    | (38.1)   |
| Dividends      |    | (12.8) |          | (12.3)  | (0.5)    |
| FX differences |    | 1.8    |          | 5.2     | (3.4)    |
| Net Cash Flow  | \$ | 11.6   | \$       | (73.8)  | \$ 85.4  |
| Cash           | 7  | n 2019 | -        | un 2017 | Change   |
| CaSII          | Ju | 1-2010 | <b>_</b> |         | Change   |
| Cash @ bank    | \$ | 162.0  | \$       | 150.5   | \$ 11.6  |
| Net cash       | \$ | 33.9   | \$       | 19.3    | \$ 14.6  |

#### Operating:

- Significant operating cash flow.
- Strong EBITDA conversion.

#### Investing:

- Sustaining capex in typical range of \$(10) (15) million.
- Enhancing capex includes \$(9.8) m acquisition of ElectraWatch and \$(5.2) m expansion of Philippines.

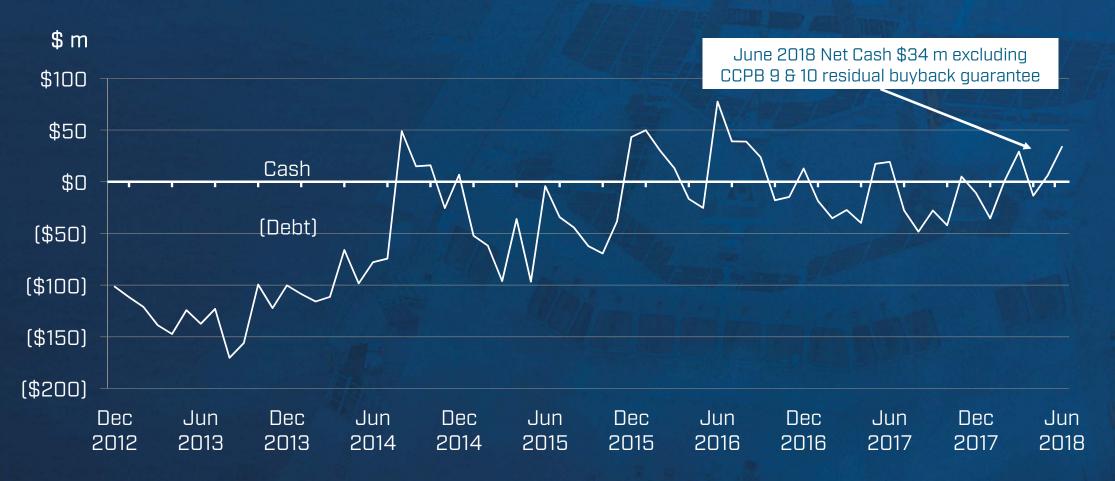
#### Financing:

- GZB & lease debt reduction.
- Dividends net of DRP.

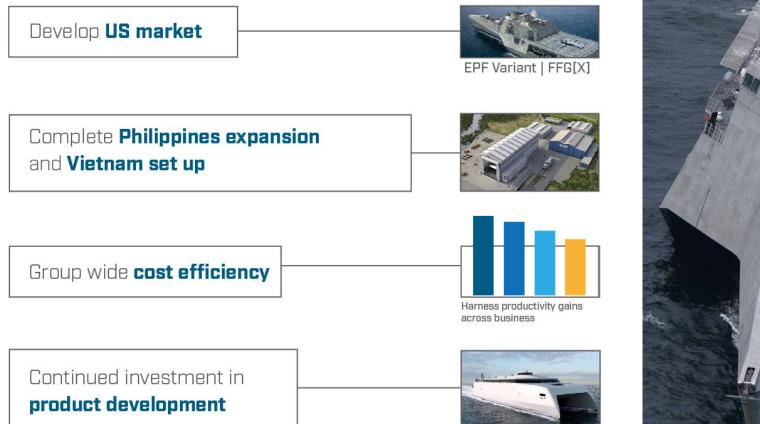
#### Closing cash:

- Strong closing cash position.
- Higher net cash excluding CCPB 9 & 10 debt.
- Supports 3 cps final dividend.

### Net Cash / (Debt)



### **Business Priorities 2019**



Auto Express 94 & 109 and MARINELINK-Smart



### FY2019 Guidance

Revenue of \$1.3 – 1.4 billion USA Margin (new combined method) 7-8%

#### Defence

- 1 or 2 LCS from 2018 US fiscal budget.
- 1 EPF from 2018 US fiscal budget.
- Trinidad have announced intent to purchase 2 Cape Class Patrol Boats.
- Philippines have announced intent to purchase OPVs.

#### Group

- Expect cash generation to be similar to FY2018.
- Effective tax rates similar to FY2018.

#### Commercial

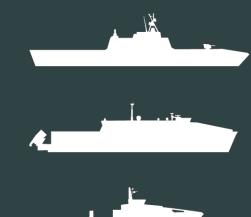
- Commercial vessel order pipeline continues to be strong. Capacity expansion in Asia will be fully functional by FY2019 H2 although start up risks for both sites remain.
- 8 vessels in construction excluding China.
- Australia revenue flat but return to profit.
- Asia revenue to double.

#### Support

- Continued Naval support growth.
- Expansion in San Diego for LCS.
- Armidale support complete.
- GCPB support starts late FY2019.
- CCPB support performance remains concerning.



#### **Ships in Construction**



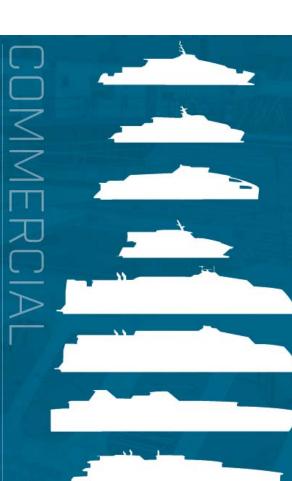
Littoral Combat Ship (LCS) US Navy LCS 12 Commissioned LCS 14 Delivered LCS 16 Delivered LCS 18, 20 Launched LCS 22, 24, 26, 28 Under Construction



Guardian Class Patrol Boat (GCPB) Commonwealth of Australia GCPB 1 Launched GCPB 2-4 Under Construction GCPB 5-21 Scheduled







50m Passenger Ferry Seaspovill Hull 416 Delivered



42m Passenger Ferry Blue Sea Jet Hull 880 Delivered 1 x Scheduled

56m Passenger Ferry FRS Helgoline Hull 418 Delivered



30m Passenger Ferry VS Ferries Corporation Hull 420 Launched

109m Passenger and Vehicle Ferry Molslinjen Hull 393 Under construction



109m Passenger and Vehicle Ferry Fjord Line Hull 419 Under construction



117m Passenger and Vehicle Ferry Fred Disen S.A Hull 394 Scheduled Hull 395 Scheduled



83m Passenger Ferry JR Kyushu Jet Ferry Hull 396 Scheduled



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50m Passenger Ferry Braveline Hull 680 Under Construction Hull 681 Scheduled

49m Passenger Ferry SNC Aremiti Hull 421 Scheduled

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42m Passenger Ferry Xidao Dazhou Tourism Co Ltd 4 x Scheduled











# Shipyards





Only foreign Prime Contractor designing, building and sustaining ships for the US Navy



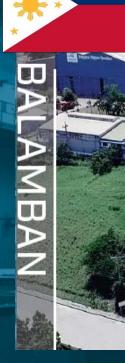
5th Largest shipyard in the USA

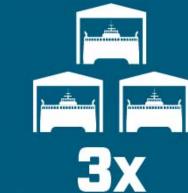
Largest employer in Mobile, Alabama



One of only 5 shipbuilders selected by the US Government to develop a Guided Missile Frigate FFG(X) Concept Design







2018 shipbuilding capacity when shipyard expansion complete in 2019 **\* \* \* \* \* \* \* 500** Workers in 2018 **1000** Estimated by 2020

15 vessels delivered to 8 customers worldwide since 2012 -15





New Austal Vietnam shipyard announced for Vung Tau, providing additional shipbuilding capacity to meet growing international order book -1 6





In 1990 Austal delivered the fast ferry *Dokdo Sarang Ho* to Chinese operator Nantong High Speed Ship Company.

In 2018 we continue this history as the Aulong - Austal Joint Venture, recognising the strong demand in the Chinese fast ferry market.





1 42 metre catamaran delivered in FY2018

# **Strategy and Outlook**

#### **Commercial Ferry Market Overview**

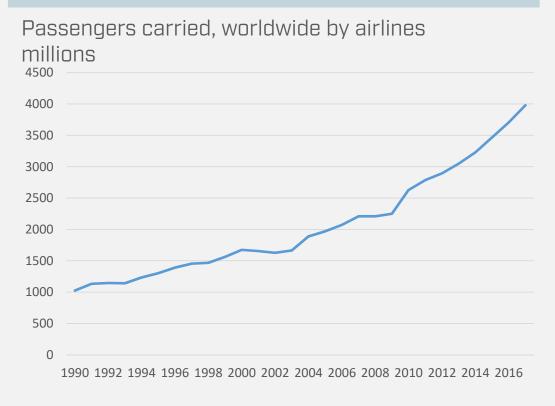


2. Austal has invested in major capacity expansion and new modern vessel designs early in the cycle and is in a position to deliver into this market.

3. Austal remains highly differentiated in its core aluminium high speed market.

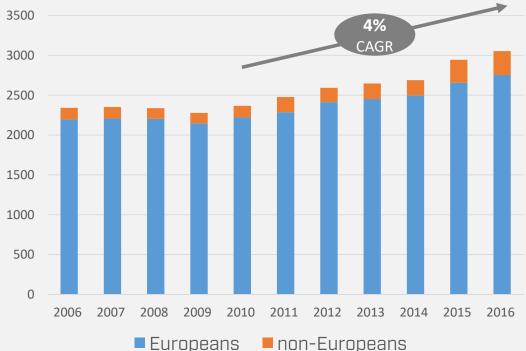
#### Global passenger transport sector is strong. Intra-European travel a leading indicator of ROPAX ferry demand.

Growth in global air-travel is accelerating year on year, with negligible impact from high oil prices or recessions



#### In Europe, local Europeans make up more than 90% of all tourist destination travel, growing at 4% CAGR<sup>2</sup>

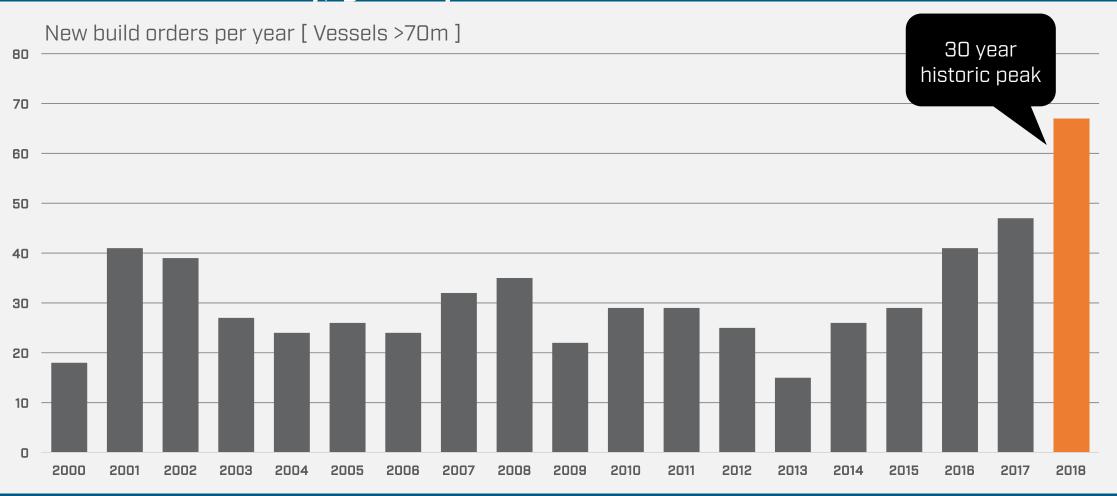
Nights stayed in European tourist destinations, millions



World Bank compilation of International Civil Aviation Organization, Civil Aviation Statistics of the World and ICAO staff estimates

2. Eurostat

# Conventional large ferry construction market is running at record levels of activity, globally.

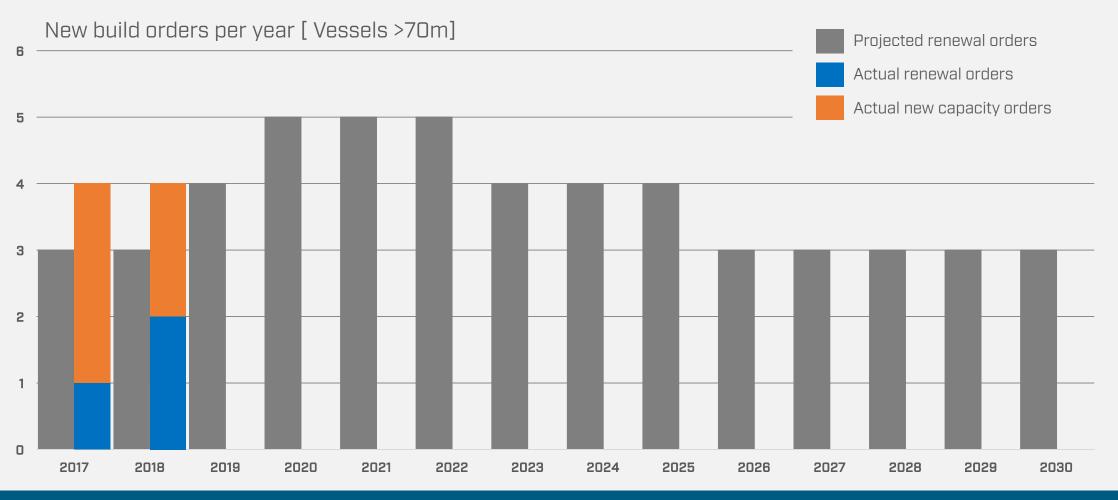


# Global high speed ferry replacement market is now underway, but yet to hit its peak

Age of global high speed ferry fleet (vessels >70 metres) Expected Life = 25 years Number of vessels 20 21 23 24 P Vessel Age

Source: Fast Ferry International, Shippax

# New build market for large high speed ferries is exceeding Austal projections, due to operators adding new capacity and routes.

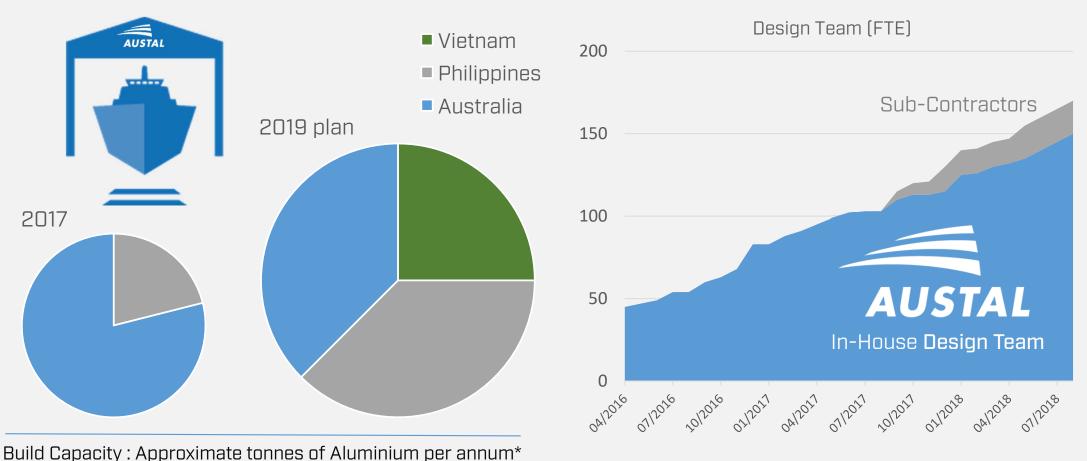


Austal analysis

#### Austal's technology differentiation is evident in new vessel sales; unique trimaran hull-forms paired with next generation Marinelink



# Austal has rapidly expanded yard capacity (X4) and in house design capacity at Henderson has grown to match.



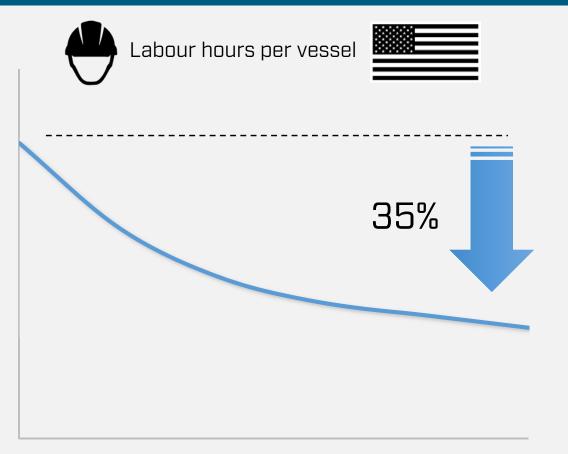
\* circle sizes for indicative purposes only

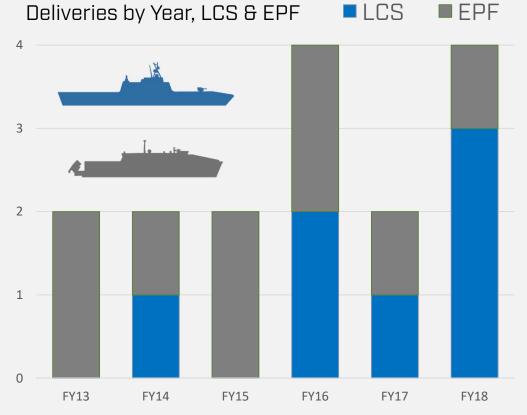
#### **Defence Market Overview**



- I. The core LCS and EPF programs in the US continue to improve in productivity and delivery velocity, providing healthy foundation for Group profitability.
- 2. Austal's performance is reflected in the strengthening order book and naval opportunity pipeline, both in the US and exports from Australia.
  - As the operational fleet of Austal designed and built naval vessels steadily increases, income from sustainment activity is growing in parallel.

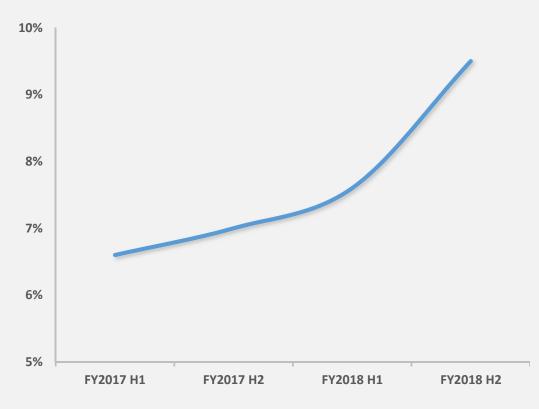
# USA build efficiency has improved dramatically on both LCS & EPF and led to a step change in delivery velocity

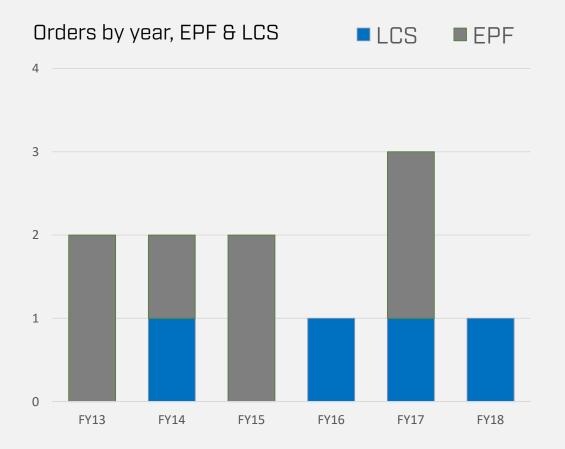




#### US shipbuilding margin improving, orders are strong.

#### US shipbuilding margin, %





# Sustainment Revenue linked to growth of OEM vessels under management

9 x LCS

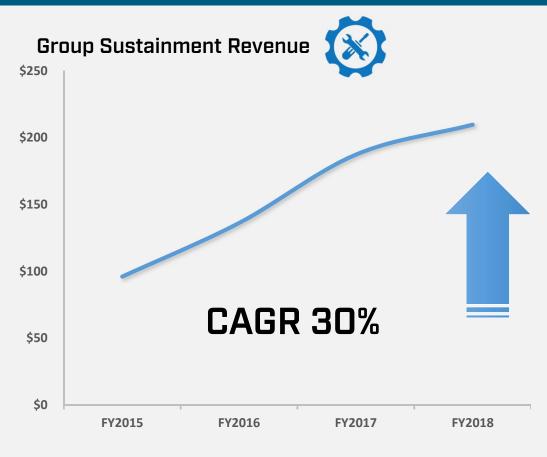
9 x EPF

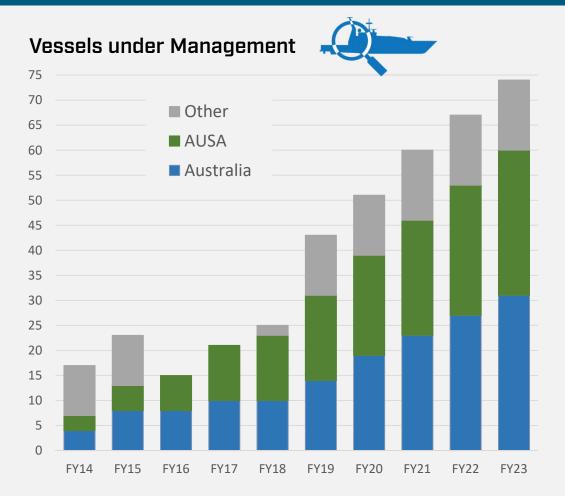
10 x CCPB

21 x GCPB

-

#### Sustainment has been growing in line with naval vessel deliveries, Vessels under management set to grow.





# **FY2018** Operational Overview

### **USA** operations

Shipbuilding margin improvement to 8.6% (FY2017 margin 6.8%).

**VESSEL PROGRAMS:** 

- Littoral Combat Ship (~US\$5.9 billion program).
  - Margin improving ship to ship.
  - LCS 12, 14 & 16 delivered in the year.
  - Awarded LCS 30 through a competitive tender.
  - US Federal budget shows 3 LCS in 2018 and potentially 3 more in 2019.
- Expeditionary Fast Transport (~US\$2.0 billion program).
  - Margin steady and at internal target.
  - 2 additional vessels in current RFP (EPF 13 & 14) maybe contracted in each of next 2 years.
  - Various opportunities for additional vessels in emerging applications.
  - EPF 9 delivered in the year.

Change since FY2017





#### Australia operations

- Shipbuilding programs (Mols and PPB) on schedule and cost. but construction volume to increase in FY2018.
- Construction volume flat in FY2019.
- Major cost reduction drive underway. Achieved 25% labour reduction.
- Significant technology investment underway to keep ferry capability ahead given strong market conditions.
  - New 109m and 94m catamaran designs.
  - 2 new trimaran designs (117m & 82m)
  - Several new small vessel designs.
  - Marine Link Smart development.

#### VESSEL PROGRAMS:

- GCPB (~\$335 million, 21 ship program).
  - 1<sup>st</sup> vessel undergoing sea trials on-time.
  - Recognise profit from 2019.
- Mols (~\$90 million, 109m vehicle / passenger ferry).
  - Vessel close to launch and on schedule.
  - Best ever efficiency in build.
- Cape Class Patrol Boats 9 & 10.
  - 3 year charter commenced FY2017.
  - Charter extension review in H1 CY2019.

#### SUPPORT CONTRACTS:

- CCPB support \$3.2 million provision in FY2017 as more resources required than anticipated.
- Armidale Class remediation, performed well now complete.

Change since FY2017





# **Philippines operations**

- \$22 million investment to increase ship building capacity 3 fold. New facilities complete by year end.
- Yard at full capacity to end CY2019.
- CY2019 revenue will be twice historic peak and ~ 3 times historic average.
  - Investment in facilities unlocks capacity for larger and more vessels.

#### VESSEL PROGRAMS:

- Fjord Line A\$108 million, 109m vehicle / passenger ferry under construction.
  - Modules in build.
  - Integration commences early CY2019 (when new facility complete).
  - Delivery early CY2020, completion in Australia.
- VS Ferries Samar Philippines A\$5.5 million, 30m catamaran delivered August 2018.
- Aremiti 49m catamaran, delivery July 2019.
- Brave Line Taiwan A\$44 million, 2 x 50m catamarans under construction.
- FRS Germany A\$22 million, 56m high speed catamaran delivered.
- Seaspovill South Korea A\$16 million, 50m high speed passenger ferry delivered.

Change since FY2017







### Vietnam operations (new facility)

- New leased facility in build, capable of building medium to large vessels. Lease is for minimum 2 years plus extensions at Austal option.
- Expatriate management team in place who have built multiple catamarans and operations have commenced supporting Philippines.
- Large aluminium experienced labor pool available.
- 2 significant vessels expected to commence full production during next
  6 months subject to order confirmation.
- Low overhead and cost base should drive material profitability in first year.



#### China operations (Aulong Shipbuilding)

- 40: 60 Joint Venture with Guandong Jianglong Shipbuilding, formed 2016.
- Growth expected into FY2019.

VESSEL PROGRAMS:

- Blue Sea Jet A\$10 m, 42 m high speed ferry DELIVERED January 2018.
- Blue Sea Jet A\$5.6 m, 35 m high speed catamaran under construction.
- Xidao Dazhou Tourism Co Ltd. A\$20 m, 4 x 42m high speed catamarans under construction.



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